St. Charles, Mo. June 11_ 1918. To the Members of the Board of Directors Lindenwood College: In submitting the annual report of the College, three divisions are made that you may have each part of the report clearly before you -- Educational Financial. General Information. I. EDUCATIONAL. The educational courses offered are, l. Literary, 2. Musical, 3. Vocational. The Literary courses are open to those who are candidates for the degree of Associate in Arts, to those who are pursuing the Academic or High School work, to those who are pursuing special courses. The classification of the educational work is - College, Academic, Specials. Admission to the College course requires fifteen units of work done in an accredited four years High School, or completed in our Academy course. Literary students in the College and Academy may elect work in the Musical departments when their schedules permit. Students of the Conservatory of Music are required to take some literary work to complete the requirements for certificates and degrees in Music. Students baring in vocational lines select such studies as are required in the special courses. It may be of interest to you to know that the standard of work done is accredited by the best universities and colleges in the country. Looking over the catalog you will observe that the educational qualifications of the faculty are of the highest standard in the history of the College and are meeting the demand of the accrediting universities and colleges. It will also be observed that the number in the College department is increasing in greater proportions.

Herewith is attached a report from the Dean of Education, Miss Lucinda de L. Templin, detailing more particularly the Educational work. One year ago you selected Dr. R. S. Calder, to occupy the Margaret L. Butler chair of Bible. The choice of Dr. Calder was an admirable one in carrying out the Board's purpose for a highly accredited department of Bible Study. His report of what he has done to fill the position and meet your requirements is also attached to and made part of this report. True to the Founders' purpose, to make the Bible an integral part of the curriculum, we have endeavored to magnify the Word of God as a co-equal with any other study of the curriculum and the foundation upon which the best of all we are and have depend. Our aim is to make a Christian College stand for Christ and His Church. 2. MUSICAL DEPARTMENT. The Conservatory of Music promises great things from the character of work being done by Professor Leo C. Miller and his able assistants. The watchwords of this department are: thoroughness, broad musical training, fine musicianship and practical as well as sympathetic guidance. Certificates of proficiency are granted those who meet the musical requirements but do not have the required credits for a diploma. The degree of Bachelor of Music is conferred upon those who have the equipment at time of graduation of a High School course and the musical requirements of the course. The degree of Master Musician is conferred upon those who have met the Bachelor of Music requirements and one year additional work. The courses in the Musical department also embrace a two years course in Public School Music, which fits the student to accept a position as a teacher of Music in our Public Schools. The Choral Club is a feature of the work of this department, and is worthy of special notice. Conducted by the Musical Director, the Club of more than fifty members has done exceptional work the past year. The Lindenwood College Orchestra, under the direction of Miss Dorothy Biederwolf, has added much to the musical interest of the students. The Bruere homestead is the only piece of property that the College cannot claim as its own within the campus enclosure. We have asked Mr. Bruere to set a price upon his property but he does not care to dispose of it.

In accordance with the instructions of the Board a third year of college work was added this term. The number enrolled is naturally very small. As the College adds to its equipment and increases the appropriation for the faculty, material gains in the enrollment for a four year college course will be marked.

The faculty has undergone some changes. Miss Grace Godfrey, head of the Domestic Science department, was called to Drexel Institute, Philadelphia, Pa., at a greatly increased salary. Miss Edna I. Schmitt was released to accept a fine position with a State Normal school of Colorado. Miss Pauline Jones resigned to accept a position in Kansas City. The new names on the faculty roster for the year are -

Miss Margaret R. Gill succeeding Miss Godfrey
Miss Kathleen Caufield "Miss Jones

Miss Eva Hain " Miss Schmitt

Miss Mary Barnes " Miss Mitchell

Miss Margaret Spahr " Miss Miles

Several changes have been made in the Conservatory of Music.

Religions activities for the year are promising. The Y.W.C.A. has started with considerable enthusiasm. We hope to interest the College department of the Y.W. more extensively in the local work. Dr. Calder is projecting a Sunday School plan to have college classes in St. Charles churches. The requirement of one hour Bible study a week is being carried out.

There are several things necessary to be considered at this meeting.

The first is that of an Administration building. As the school advances in its educational standards it becomes quite impossible to meet the educational requirements without proper facilities and modern class-rooms. Our chapel will not seat the present student body. An administration building must provide also for a large auditorium. The architects are to present tentative plans at this meeting for the future development of the College. I have instructed them to embody in their report a plan for an administration building.

At this meeting it would be advisable to enter upon a building plan, appointing a building committee, augmenting the Building and Ground Committee by the appointment of the President of the Board, the Chairman of the Finance Committee, and possibly two more to be known as the Committee on Buildings. The Committee could make a careful study of the needs of the buildings from time to time that should be erected and provide the ways and means for erecting same.

Having been successful in saving the State Inheritance Tax, amounting to \$365,000, and having the prospect before us of an early division of the Butler Estate, we should not hesitate to go forward.

The second thing that should engage our attention is that of a financial organization. It will only be a short time until the Butler estate will be divided. A careful study of the finances has been made by the Auditing Committee during the summer. In my judgment the Board, through its Finance Committee, should in conjunction with the accountants work out some permanent plan of financial management.