ANNUAL REPORT OF PRESIDENT

OF

LINDENWOOD COLLEGE

TO

BOARD OF DIRECTORS

June 23, 1919.

During the past year the College has experienced exceptional prosperity. We bow in grateful recognition to a bountiful Heavenly Father for the many blessings of the year. Throughout the year which was fraught with more perplexing problems than ever before we have trusted Him, tried to follow His leadings and, at the close of the year, can see the great blessings that have been hidden in the clouds.

At the very beginning of the school year, although the attendance was the greatest in 88 years of history, there were grave dangers of a breakdown. Maximum attendance and minimum equipment are two dangerous combinations. Inconveniences were suffered by the student body, yet many were patient and long-suffering and the early losses in enrollment were slight. The semester was hardly under way until the epidemic of Flu threatened partial, if not complete, collapse for a period of a year. The efficient management and direction of the Medical department of the college saved the day. While we had as many as 60 interned at one time we never experienced a death loss. The three weeks' quarantine by the State proved a most beneficial decree. Added to the many internal problems the Butler heirs and the State Inheritance Tax kept the President fairly well occupied as to use of his time.

Enrollment. In summing up the year's work, let me first call your attention to the enrollment. 287 were enrolled during the year. Of this number 12 were day students. The student body covered a geographical area of 2 states and 3 foreign countries. They were well behaved and loyal. In manners, refined. In dress, modest. In spirit, most democratic. Like all young people they caused the faculty some worries; they gave the President subjects for public and private lectures; but on the average it was a fine student body.

Faculty. The Faculty in both Literary and Fine Arts departments was capable and efficient. Age and youth, experience and inexperience were well balanced. Recalling the difficulty in getting and the greater difficulty in holding teachers who were offered alluring salaries elsewhere, we were exceptionally fortunate in having a strong teaching force. The problem of higher salaries for teachers is one that must be met as the College advances in educational standards. The romantic side of the faculty was evident in the number of marriages. The Domestic Director took unto herself a husband early in the Fall, but remained with us, detached, to the end of her contract. The Director of Music plighted troth with one of the star musicians of the Senior class. The Assistant in the Expression department married an Episcopal Rector and in January went to New Orleans to assist in the work of a large city parish.

Health. At the beginning of the year Dr. Stumberg was asked to look after the health and sanitary conditions. His entire time was practically at the disposal of teachers and students. Every day he had hours of consultation. The advice of physician and attention of the nurse in the hospital were practically free to all needing medical and hospital attention. During the Flu

epidemic an additional nurse was secured. It was fortunate that one could be secured. Our regular nurse had to give up for a time to the ravages of the epidemic. This Spring she had to be operated on for a case of appendicitis. Dr. Stumberg never failed us, night or day, in the trying hours of Influenza. Credit also must be given the faculty and students who cheerfully volunteered to do hospital work and act as waitresses in feeding the sick. An expert who was brought out from St. Louis, in consultation, declared it as his opinion we were the best managed college he had visited during the seige of Influenza. Throughout the year the health of faculty and students, apart from the epidemic, was remarkably good.

Spiritual Condition. The Spiritual Condition of a Christian College must not be overlooked in a year's summary. More detailed information will be given the study of the Bible and religious edu-

cation by Dr. Calder.

Chapel exercises are held at noon each school day. Exposition of Scripture and prayer cover this brief period. Sunday mornings the students are required to attend the churches of their choice in St. Charles. Occasionally, in case of bad weather, a chapel service is held Sunday morning. Sunday evening every student is required to attend the college services. Wednesday evening the Y.W.C.A. conducts an open meeting, which is fairly well attended.

Much interest was awakened during some special services held in February and preceding Easter Sunday. Most of our students are from Christian homes and are members or claim affiliation with home churches.

The question of a College Church and a Sunday School have been frequently discussed but the addition of a chapel building must precede such an undertaking.

Scholastic Scholarships. It has always been the aim of the administration to keep the doors of Linderwood open for worthy young women who must have financial help through their college course. Thousands of dollars have been expended in the past five years in helping those who needed help. The work required is light - office duty, practice monitress, stenographic work, etc. Minister's daughters, under the Watson Fund, receive One Hundred Dollars on their tuition. Daughters of Army officers, in service, have been allowed a like amount. A limited Students' Loan Fund helps occasionally. The Board in charge of the publication of Linden Leaves gave their earnings this year, \$400.00, to help give some worthy student a helping hand. The spirit of the school is to lend-a-hand when it is needed. The Kansas City Lindenwood Club is contemplating raising a fund of \$10,000 to endow a scholarship which will pay all the college expenses of a student needing such help to secure an education. There are no lines of demarcation in Lindenwood between the rich and poor girl. If there is any distinction it has been my observation that it was in favor of the poor girl. I asked some former Lindenwood girls visiting the College during commencement to pick out the rich and poor. In several test cases the selection was some girl who knew why it was possible for her to be at Lindenwood. Selections were usually made upon neatness of appearance and general favor of students toward the one selected. During the year 30 were assisted with financial aid. The past 4 years the following number received aid - 1915-16, 27; 1916-17, 29; 1917-18, 35; 1918-19, 36.

Courses of Study. The curriculum of the College is still based upon the two year junior college course, leading to the degree of Associate in Arts. In obedience to the decree of the Board the coming year another College year leading added and the following year, 1921, the full four year course will be established. It will be necessary to obtain membership in the Missouri College Union. Before doing so we will have to make sure of a more adequate equipment and the securing of 4,000 conditional volumes to the Library. In every other particular additional volumes to the Library. In every other particular

I think we are eligible to make application. Another angle to the situation is a law passed by the Legislature which makes the State University the supreme standardizer of Colleges in Missouri. As a Junior College the State University accredits, supervises and practically annexes the College as part of the State University System. Dean Jones, in addressing our students, impressed upon them the fact that they were part of the University System. Every junior college is required to make a report of its faculty, their degrees, etc. If satisfactory to them it is all right. If any teachers in their estimation should be dropped, it must be done to hold the accrediting. This year we questioned the right of Dean Jones to secure from us a list of all our students and the credits upon which they were matriculated in their various classes. Our position was that it was an infringement upon our chartered rights, that students going from a junior college to the University of Missouri were subject to such scrutiny, but no others.

The needs of the College have been stated in the language of equipment and the same word is before us. The past year every room has been filled. The Music department has been compelled to use every available space in the dormitories to take care of its students. This will be relieved the coming year by occupying Margaret Hall for a Conservatory of Music. The Aymond property we propose to use for the department of Expression. The College and Academic departments are crowded for space and the increased enrollment makes the work most difficult to be carried on successfully. A new Administration building is in contemplation. To keep the revenue commensurate with the added operating expense a new dormitory should be added.

The Outlook. The outlook for the coming year is very favorable. It is quite probable that the enrollment of last year will be duplicated. It cannot be increased much, owing to limited capacity of buildings.

Directors. At the next meeting of Synod names must be presented for the class of 1919, whose terms expire. The class is made up of Dr. Fullerton, Dr. McIvor and Messrs. Ranken and Cobbs. One additional member to this class must be added to take the place Dr. Hendy deceased. Rev. W. M. Cleaveland, D.D., of

Joplin, Mo. has been suggested.

In the class of 1920 Mr. Orville P. Blake is a non-resident and his place should be filled at once. Mr. John Garrett of the West Church has been suggested to succeed Mr. Blake and

the selection by the Board would be an advisable one.

FINANCIAL REPORT

The fiscal year of the College ends June 30. It is possible at this time, however, to give a fairly good approximate report for the school year.

The total receipts for the year amount to \$163,320.52, of this amount \$149,321.16 was departmental revenue and \$13,999.36 from miscellaneous sources, including \$10,000.00, Bills Payable.

Total disbursements for all purposes amounted to \$144,730.28, leaving a balance of \$18,590.24. Of this amount we have \$16,955.31 in Bank and accounts receivable \$1,634.93. About \$1,000.00 of accounts receivable we consider doubtful.

Probable results for year -

\$12,397.53

Less probable expense for month of June 1.000.00

\$11,397.53

Plus stock on hand 5,346.44
Plus accounts considered
"good" 634.93

Profit for year\$17,378.90

Against this amount a reduction for depreciation will greatly reduce the earnings.

During the year the College has received from Board of Directors \$2,000.00 for the Bible Chair Endowment and \$600.00 for Ministers' daughters from the Watson Fund. No money received for general expenses. The College, out of its own resources, has maintained the operating expenses, paid for all improvements and equipment, amounting to \$16,395.71, paid \$600.00 interest on loan of \$10,000.00 and had an unusual expense of \$935.87 during "Flu" epidemic.

BUDGET OF EXPENSES FOR 1919-20

Buildings, (including improvements and repairs on Niccolls, Sibley, Jubilee, Butler, Margaret and other buildings, and new kitchen)
Campaign, (including advertising, printing catalogs, canvassers, salaries and expenses, bulletins) 14,550.00
Campus, (general upkeep of grounds, roadways, tennis courts, etc.)
Commissary, (including groceries, meats, butter and eggs, salaries cooks, maids)
Departmental, (expenses in maintaining various departments outside of equipment)
Equipment, (including china and glassware, silver- ware, linen, dining room furniture, kitchen, fur- niture and carpets, library books and equipment, class rooms, domestic science, office, pianos, science and boiler
Faculty and Administration:
Literary Department
Fuel and Light 9,000.00
Office Expense 2,200.00
Scholastic Allowances 5,000.00
Sundries 9,500.00
\$173,110.00

ANTICIPATED REVENUE FOR 1919-20

Bible Chair Endowment\$3,000.00 Miscellaneous Revenues 3.500.00

\$6,500.00

Balance of \$166,610.00 must be 250 students at an average of \$666.45, or deducting \$11,000 balance of 1918-19, would be \$622.45.

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LINDENWOOD COLLEGE

SUMMARY OF TRIAL BALANCE

July 1, 1918--May 31, 1919

Dr.

Buildings, Improvements & Repairs\$ 8,365.91
Campus & Roadway, " " 1,948.16
Campaign 10,768.29
Commissary 43,360.02
Departmental Expense 954.84
Equipment 9,749.97
Faculty & Administration 38,519.31
Fuel & Electric Power 8,989.81
General Labor 5,123.60
Office Expense 2,179.88
Scholastic Allowance 5,180.00
Sundries 9,590.49
Cash Balance 16,955.31
Accounts Receivable 1.634.93
\$163,320.52
Cr.
Departmental Income\$149,321.16
Misc. Credits other than Depart-
mental Revenue 13,999.36
\$163,320.52

LINDENWOOD COLLEGE

TRIAL BAIANCE

July 1, 1918--May 31, 1919

DEBITS

Buildings.	Improvements	& Repairs:

Buildings, (out)\$ 15.50	
Butler Hall 1.214.17	
Detention Hospital 99.65	
Hardware	
Jubilee Hall 2,058.12	
Margaret Hall 107.45	
Niccolls Hall 1,660.33	
Permanent Buildings, 1917-18 1,099.95	
Science Hall 563.49	
Sibley Hall 1.293.98	100
Swimming Pool 126.67	\$ 8.365.91
Campus & Roadway Improvements & Repairs	1.948.16
Campaign:	
AdvMagazines & Newspapers\$ 3.692.00	
" -Materials & Miscellaneous 915.64	
Agents' Salaries & Expenses 3,649.39	
Alumnae Directory	
Bulletins	
	70 MCO 00
Catalogs1,559.55	10,768.29
Commission	
Commissary:	
Dairy Products 7.398.37	
Domestic Director	
Groceries	
Meats 8,973.42	
SalariesCooks and Maids 5,512.21	
Special Entertainment 843.58	43,360.02
Departmental Expenses:	
Departmental Printing\$ 147.10	
Domestic Science 231.35	
Physical Education Department 34.97	
Piano Tuner 104.00	
Pipe Organ Rental and Insurance 183.00	
Science 254.42	954.84
	\$65.397.22

LINDENWOOD COLLEGE

TRIAL BAIANCE

July 1, 1918--May 31, 1919

DEBITS

Buildings.	Improvements	&	Repairs:
		_	THE RESERVE THE PERSON NAMED IN

Buildings, (out) \$ 15.50 Butler Hall \$ 1,214.17 Detention Hospital \$ 99.65 Hardware \$ 126.60 Jubilee Hall \$ 2,058.12 Margaret Hall \$ 107.45 Niccolls Hall \$ 1,660.33 Permanent Buildings, 1917-18 \$ 1,099.95 Science Hall \$ 563.49 Sibley Hall \$ 1,293.98
Swimming Pool 126.67 \$ 8.365.91
Campus & Roadway Improvements & Repairs: 1,948.16
Campaign:
AdvMagazines & Newspapers
Commissary:
Dairy Products \$ 7,398.37 Domestic Director 1,270.00 Groceries 19,362.44 Meats 8,973.42 SalariesCooks and Maids 5,512.21 Special Entertainment 843.58 43,360.02
Departmental Expenses:
Departmental Printing \$ 147.10 Domestic Science 231.35 Physical Education Department 34.97 Piano Tuner 104.00 Pipe Organ Rental and Insurance 183.00 Science 254.42 954.84
\$65,397.22
400,0071.00

	Amount forward	\$	65,397.22
Equipment:		#	
Art Department Boiler House China and Glass Class Room Domestic Science Furniture and Carpet General Kitchen Laundry Library (books) Library Equipment Linen Office Piano Department	1, s	38.29 623.53 ,120.36 994.13 71.05 991.03 354.58 ,281.74 300.30 550.94 ,255.04 329.18 117.93 ,246.00	
Science		29.17 428.70 18.00	9.749.97
Faculty & Administration			38.519.31
	=		
Fuel & Electric Power:		000 50	
Coal		663.32	8,989.81
General Labor			5,123.60
Office Expense:			
Accountant Furniture Interest and Note Stamps and P.O. Box Stationery and Suppl Telephone and Telegra	amps	100.00 192.33 645.90 383.06 516.98 341.61	2,179.88
Scholastic Allowances:			
High School Ministerial Service		495.00 600.00 ,995.00	5 100 00
Special	, <u></u>		5.180.00
		\$3	135,139.79

Amount forward\$135,139.79

Sundries:

Accounts receivable 1917-18 Automobile	483.66	
Bible Chair	78.54	
Chaperonage	87.43	
Flu Epidemic	935.87	
Household Expense		
Housemaids and Cleaning		
Infirmary	81.73	
Inheritance Tax		
Lyceum and Lectures	716.30	
Miscellaneous Expense		
Misc. Travelling Expense	641.97	
Prizes	72.00	
Sorority Notes	500.00	
Thursday Assembly	205.00	
Water Service	424.85	
Y.W.C.A	100.00	9,590.49
Cash Balance		16,955.31
Accounts Receivable		1.634.93
		\$163,320.52

CREDITS

Guests

Hogs
Old Accounts Paid
Stationery Store
Trunks
Waste Paper
Watson Fund

Departmental Income:

Art\$ 949.90	
Board 92,097.50	
Books 897.43	
Choral 241.57	
Expression 2,673.50	
• Halls 5,309.36	
Laundry Fees 206.06	
Literary Tuition 22,959.54	
Piano 11,884.75	
Science Fees	
Secretarial 1,878.00	
Stringed Instruments 1,228.25	
Voice 6.397.30 \$149	.321.16
Misc. Credits other than Dep't'l. Revenue:	
MISC. OF COLUMN CONCER MICH DOP O 1. NOVEMBE.	
Aceta Per 1016-17 mota 1017-10 4 777 57	
Accts.Rec. 1916-17, paid 1917-18.\$ 337.53	
1910-10 20.00	
Bills Payable 10,000.00	
Chickens 72.13	
· College Post Office 124.57	
cracker Store 680.36	
Diploma Fees 507.77	

13,999.36

507.77 176.45 580.40 155.00

157.10

294.14 266.91 23.20

600.00

\$163,320.52