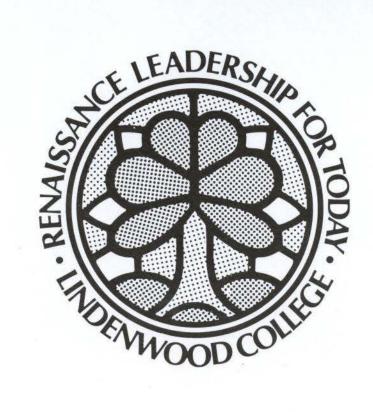
The State of Your College



The Renaissance Continues 1985 Annual Report Lindenwood College



FALL, 1985 VOL. 2, NO. 2

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COVER: Looking southeasterly past historic Sibley Hall to Niccholls Hall, this scene captures the stately beauty of the Lindenwood College campus. This sketch, as well as others contained in this annual report, was produced by Paula G. Murray, a graphic artist in the college's Printing Center and an undergraduate art student. Standing as the focal point in history and tradition of the college, Sibley was erected in 1857 and is listed in the National Register of Historic Places. Housing the Student Center and related activities as part of expanded student services, Niccolls is named in memory of the Rev. Jack Niccolls, a member of the college's board of directors from 1869-1915.

A limited number of copies of this booklet are available from the Lindenwood College Public Relations Office, 6 Roemer Hall, St. Charles, MO 63301. We invite your comments and/or suggestions concerning this publication, and we hope you will continue to contribute your ideas and support for Lindenwood College.

The State of Your College

- Alumni support has increased from less than five percent in fiscal 1983 to more than 32 percent this year an accomplishment virtually unheard of at private colleges and universities in the United States and a feat that places Lindenwood College among top institutions with outstanding levels of alumni support.
- Earlier this year, Lindenwood College recorded its highest spring enrollment in history - 1,847 full and part-time students. Representing a six percent increase from the fall, 1984, enrollment, the record spring enrollment defied national trends that experience a decline in spring enrollment from fall terms.
- Capitalizing upon the record spring enrollment with expanded admissions and marketing pursuits, Lindenwood College secured the highest enrollment in its 158-year history this fall more than 2,000 students. Representing a 15 percent increase from the fall, 1984, semester, the record enrollment established Lindenwood College as the top institution in the metropolitan area with such an impressive enrollment increase.
- Lindenwood College has increased all levels of fund raising and has secured more in cash and pledges in the past two years than it virtually has in any period of its history. During this year, the college has nearly doubled the number of donors who have pledged their support to the institution.

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Lindenwood College

Fall, 1985

Dear Friends of Lindenwood,

Without question the past twelve months have been the most exciting I have experienced while serving at Lindenwood.

1985 has been a milestone year for Lindenwood. As this second annual report describes, Lindenwood is strengthening its position in all areas as part of our continuing Renaissance Campaign.

Lindenwood is truly in the midst of a renaissance by any standard - increased student enrollment and alumni support; enhanced visibility in the academic community and the St. Louis metropolitan area; greater financial stability; and stronger leadership by the college administration.

In order to acquaint you with some of the tremendous strides that this institution has made in the past year, we are publishing our second report. "The State of Your College."

As Lindenwood College moves ahead in its Renaissance Campaign, we need your continuing interest, support and participation. Our future looks brighter than ever, and each of you is the reason for our successful accomplishments and our very optimistic future.

It is an honor to be associated with this historic and dynamic institution. I pledge every effort to continue Lindenwood College's fine traditions and to enchance its academic distinction and leadership as we enter a new phase of our Renaissance Campaign for 1986.

Sincerely,

Robert F. Hyland, Chairman Board of Directors

St. Charles, MO 63301

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The President's Report

by JAMES I. SPAINHOWER Lindenwood College President

THE RENAISSANCE CONTINUES.

This is the good news I have to report as I look back on Lindenwood's 158th academic year.

This grand-old college, steeped in tradition, but determined to be responsive to the higher education demands made by today's complex society, continues to graduate students who are well equipped to be productive and responsible. In addition, our graduates have received at least exposure to, and in many cases, extensive orientation in the artistic, cultural and religious aspects of existence that enrich the quality of life.

At the Lindenwood graduation exercises this past Spring, I could not help but be proud of our students and of all who shared in making it possible for a college like Lindenwood to exist. We truly are a college of the Renaissance.

If there is one word that epitomizes what a small liberal arts college is all about, it is probably the word "renaissance." The Renaissance was a time when men plunged ahead by looking back. In art, literature, science, philosophy and religion, the truths of the past became the catalytic substance that was the basis for the eruption of a dynamic new world of beauty and reality. The Renaissance was an age of adventure and curiosity during which men were fascinated with the world about them. An emphasis on the individual and on man's determination to explore the world were characteristics of the Renaissance.

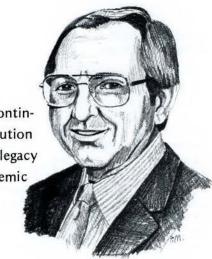
Today's Lindenwood is characterized by that same determination. We are going to continue doing what we've been doing so successfully for so many decades - graduating students who approach the world about them with a style uniquely their own but tempered and molded by the maturing experiences they receive during their Lindenwood years. Here at Lindenwood the Renaissance truly does continue!

Let me mention several areas, covered in greater depth in the various reports and charts found in this booklet, wherein the 1985-85 Renaissance of Lindenwood is obvious.

THE RENAISSANCE CERTAINLY CONTINUES IN OUR STEWARDSHIP OF THE LEGACY THAT IS OURS OF A BEAUTIFUL CAMPUS.

During the past year the college's board of directors entered into a contract with Paul Londe & Associates of St. Louis to sell 50 acres of the "farm area" of our campus. The board sold the land only after being assured that the retirement village Mr. Londe is planning for that area complements the college, both architecturally and programmatically. As you will note by the architect's rendering on this page, the tudor English lines of McCluer Hall and the Memorial Arts Building are being duplicated in Lindenwood Village.

Programmatically, the creation by the college of the Institute for Intergenerational Studies with Dean Arlene Taich as the director, permits an academic and collegial connection between the village and the college that should benefit both entities. The program of the village for its senior citizens and the academic pursuits of the college for its varied student "... Lindenwood continues to be an institution that lives up to its legacy as a quality academic college."



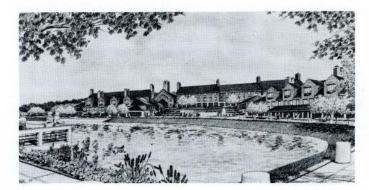
population, will enrich mutually both institutions as, together, they seek to improve the quality of life for persons of all ages.

THE RENAISSANCE CONTINUES IN THE UNFOLDING OF THE COLLEGE'S ACADEMIC PROGRAM.

We are continuing to emphasize the rebuilding of our residential population. We are convinced that a strong and viable, on-campus residential population, is the necessary core for a solid academic program in all of the college's academic endeavors.

The faculty of the college continues to provide excellent in-depth intellectual leadership. Our faculty rightfully insists that Lindenwood continues to be an institution that lives up to its legacy as a quality academic college. To assist the faculty in implementing these concerns, I have created the Office of Research & Planning. I have instructed its director, Dr. James Swift, who reports directly to me, to give primary attention to ways Lindenwood can help the faculty make our college a stronger academic institution.

No college can achieve high intellectual attainment without quality students. Our Admissions Office, under the direction of Dean Miriam King-Watts, is recruiting students of high intellectual ability. Evidence of success in this laudable effort lies in the fact that this year's entering class is nearly two points above the national average in its average ACT score.



Continued on Page 25

Dean of Faculty's Report

by JAMES F. HOOD Acting Dean of Faculty

The day academic program flourished during the past year, and it promises to do so again this coming year.

Last year, we continued the trend begun the year before of increased day-time enrollments. This has had the effect of bringing life and vitality to the curriculum across the board. Students are enrolling more evenly across the course-offering spectrum.

Two New Programs:

We have one completely-revised and one entirely-new program in operation this academic year. The revised program is the basic business administration curriculum, our most popular offering. The business faculty, under the chairmanship if Dr. Arthur Prell, has rethought the entire program. Its most striking difference is its upper-division orientation.

Students intending to major in business administration are expected to spend the bulk of their first two years in college obtaining a broad, liberal arts base for further study. Except for some courses in accounting and economics, which may be taken in the sophomore year, all business courses are junior-senior level. This has had a favorable impact on enrollments in other departments this fall.

The other program, entirely new, is the Business Communication major, devised by the Communication Department in cooperation with the Business Administration Dept. This new major will prepare students to enter a rapidly-growing field where liberal arts skills may be put to business use in an immediate way. This new program will be available both day and evening.

New Computer Facilities:

Last year, the Digital VAX 11-750 became available for student use. This fall, it will be joined by a Digital PDP-11 which should go on-line shortly. This computer was obtained through trades with Digital of used computer equipment donated to the college by the Missouri Pacific Railroad. The PDP will be devoted entirely to student applications. It will feature the UNIX operating system, so that Lindenwood computer grads, in either computer science or dataprocessing, will have been exposed to two major systems, the VMS on the VAX, and the UNIX on the PDP.

Lindenwood promises to have one of the best-equipped student computer programs in the Midwest once the PDP goes operational. Professors Dominic Soda and John Dooley have been responsible, along with Computer Center Director Bob Ferry, for the development of such fine facilities for our computer science students.

Emeriti:

Two members of the faculty were honored with designation as professors emeritus at the May graduation. Professor Walter Grundhouser of the Biology Department and Professor Howard Barnett of the English Department received this status. Fortunately, both continue to teach at least one course for Lindenwood College. "Lindenwood promises to have one of the best-equipped student computer programs in the Midwest..."



Curriculum Planning:

The faculty has under way a major study of Lindenwood's general education requirements. This study should be finished for possible recommendations and actions by the faculty in the 1986-87 academic year. This would coincide with the publication of our catalog. Lindenwood, along with hundreds of other colleges and universities, is paying renewed interest to this portion of our curriculum. It is a vital part of the total experience of students at the college. This faculty committee is chaired by Professor Daryl Anderson of the Biology Department.

Service to Teachers:

This past year, Lindenwood continued to make available its graduate courses and workshops to area teachers at reduced tuition. More than 100 teachers took advantage of these opportunities during the 1985 summer session. Lindenwood offered again this past summer its program on teaching the visually impaired under the sponsorship of the Missouri State Department of Education which provides the bulk of the tuition for teachers taking these courses. It is the only such program in the area and is offered not only in St. Charles but in several other communities whose teachers need such services.

New TV Facilities:

To keep pace in its growing communicatons programs, Lindenwood will purchase and install equipment this fall for a television production studio. Professor Amy Hamill has joined the faculty to provide instruction in this area. The equipment will be housed in Young Hall and will expand great opportunities for students in this area of communications.

LCIE/Evening College Report

by ARLENE TAICH Dean of Evening College/LCIE

As part of Lindenwood College's Renaissance, The Evening College and the Lindenwood College for Individualized Education (LCIE) have grown and expanded in the past year to meet the varied needs of working adults in the metropolitan area.

Like the population it serves, the Evening College has continued to grow and diversify throughout the year. It's reputation for excellence as a provider of lifelong learning has made Lindenwood College both a popular choice among adults independently seeking further education and as the corporate selection to supply site education.

Through the LCIE, undergraduate and graduate programs are being offered to employees of American Telephone & Telegraph (AT&T). Since January, 1985, Lindenwood has served more than 100 AT&T personnel in six corporate locations in the metropolitan St. Louis area.

Through the Evening College, a renewal was made in the agreement between the college and the General Motors Assembly Division plant at Wentzville. This fall, 122 new students from first and second work shifts are enrolled in eight different courses on site at the Wentzville facility.

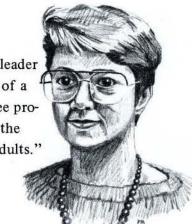
We also have begun to offer courses at the national headquarters of United Van Lines in Fenton, MO, and at the regional headquarters for employees of Consolidation Coal Co. of St. Louis.

Lindenwood is a leader in the metropolitan St. Louis area in its offering of a wide range of degree programs specifically tailored to meet the needs of working adults. Few other colleges in the nation apply the same concern to the individualized learning needs of each student.

In recognition of our success in written and oral presentation skill development, corporations seek the services of Lindenwood to create workships to enable their employees to become better communicators. At the national level, Lindenwood College has become well known for its graduate program in valuation sciences. Currently, we are working with the American Society of Appraisers of Washington, D.C., to prepare a series of courses that can serve a national audience of appraisers.

We also are one of the few institutions in the midwest that offers a graduate program in art therapy. With our revised housing policy which enables single and married adult students to live on the St. Charles campus, we expect to see growth in both valuation sciences and art therapy, two areas for which we are a scarce resource.

As our Renaissance continues, we recently announced the establishment of the Lindenwood Institute for Intergenerational Studies. The institute, in connection with the \$80 million Lindenwood Village, will provide an unsurpassed opportunity for research and service, continuing and strengthening Lindenwood College's position as a national leader in lifelong learning. "Lindenwood is a leader ... in its offering of a wide range of degree progams ... to meet the needs of working adults."



Designed as a prototype, the Institute is composed of the Center for Lifelong Learning, the Center for Gerontology & Intergenerational Research and the Center for Community Planning & Service.

Through the Institute for Intergenerational Studies, Lindenwood College programs will be coordinated to serve residents of Lindenwood Village, an innovative community for retirement living that is to be developed on 50 acres of land adjacent to the college's main campus in St. Charles.

As the population of the elderly has increased, the distance between the young and the old also has increased. It is the focus of the Institute for Intergeneratonal Studies to promote understanding and appreciative relationships among the generations.

Studies on lifespan development, social policy and social change will be conducted through the research center, with an orientation toward explaining the causes and proposing possible resolution of intergenerational conflict.

Results from this research will be available to government agencies, educational institutions and volunteer entities for use in planning community services. In addition, curricula are being designed to provide children and young adults with an understanding and appreciation of the aging process and of the elderly.

Through the Institute, Lindenwood College offers undergraduate and graduate programs in gerontology and in various fields related to the organization and delivery of health and social services to older adults. A full range of lifelong learning options also are available to older adults.

In addition, grants will be proposed to secure national and regional arts and education resources to create on the extended Lindenwood College campus a cultural center for all citizens of St. Charles to enjoy.

College Life Report

by ALLEN SCHWAB Dean of College Life

Securing and building upon 1983-84 foundation work as part of the Renaissance Campaign was the major challenge last year in the ongoing revitalization of the college's out-ofclassroom life. Major accomplishments include:

- The reincarnation of the Lindenwood Student Government (LSG), under its new constitution and representative structure, provided vitally important grass roots energy and leadership. Representative membership changed from seven to thirty-five, with constituent senators mandated from the Evening College, LCIE, commuter and resident students, in addition to at large members.
- The reinstitution of a student activities fee (last present in 1981, and now part of the LSG constitution) had an electric effect. Co-administered with the College Life Office, the fee funds academic, cultural and social programs, while providing operating budgets for virtually all college clubs and organizations. A number of groups, previously dormant, sprang back to life with this new source of funding, with the first college yearbook in six years and a weekly student newspaper, two of the most obvious and beneficial results.
- The new student-faculty-staff judicial board (the college's first J-Board since 1982) began operation in February, illustrating student accountability to the men and women with whom one lives and works, rather than to any single authority figure or office.
- The new residence hall governments and the \$10/person/ term program charge and leadership skills programs to support them - far exceeded expectations, while providing new elected leadership opportunities for many students.
- The growth and success during its first full year of the Society of Families, its leadership in planning Parents' Weekend as a perennial event, and commitment to enhance communication between the college and families of current students, have been prized contributions to our out-ofclassroom life.
- The evolution of the Consolidated Advising Program (CAP) has reached new levels of positive campus impact and influence, even as it has emerged as one of our front line sources of improved student retention. With a revitalized peer tutor and advising effort, the new Writing Center and expanded hours, its resources for academic assistance, career planning and personal counseling have come together under Associate Dean Randi Kapp's innovative leadership to form the educational jewel envisioned by the program's 1982 designers.
- The result of a year-long retention study, initiated by the president, has been to produce the college's first short and long-term blueprint for action in this critically important area. With its design phase complete, a committee has expanded its membership to include faculty and students to coordinate community efforts, establish a reliable data base on which to base policy recommendations and provide overall program purpose and direction.

"... the ground work is in place for opening a superb learning achievement for others to follow."



Collaborative efforts with Dean of Faculty James Hood in such diverse areas as new student orientation, registration, curricular reform and professional development, have reinforced the value and wisdom of the president's 1983 initiative to erode outworn divisions between "academic" and "student" affairs, between classroom and out of classroom learning. The emerging sense of student pride and identity, of new financial and organizational independence, has dovetailed with this new partnership in committee work and community problem solving.

As Lindenwood marshals its resources to geographically diversify recruiting of full-time, traditional-age students and as it reintensifies efforts to increase the size of its residential population (in 1984-85, Lindenwood already had the largest residential community in its five-college consortium), the groundwork is in place for opening a superb learning achievement for others to follow.

At a time copied mediocrity is all too often the hallmark of self-styled "reform," the challenge of nurturing a new out of classroom learning model is all the more valued an opportunity. If the Renaissance journey to do so is a long one, we have nonetheless arrived at the end of its beginning.



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College Administrative Report

by JERRY RUFKAHR Vice President of Administration

In the first annual report last fall, I outlined each of the departments under my administration, their functions, and some of the changes and goals that were taking place. Since that report, and since I have now been here at Lindenwood nearly two years, numerous accomplishments and alterations have occurred in all areas.

During the past spring, the Post Office was added to my administration. Under the capable supervision of Von Goodson, the Post Office operates under both the auspices of Lindenwood and the federal government. Von operates the Post Office alone during the summer months, and has the aid of work-study students during the school year. Most recently, additional equipment was leased in order to process all college mail more effectively and efficiently.

Also during the recent months, I established a new office, the Office of Special Projects, which is operated solely by Wayne Daugherty, former Physical Plant director, who is responsible for the development and initiation of innovative projects and energy grants. This summer the college was awarded a \$102,000 energy grant which will encompass the renovation of our underground steam lines and expansion joints. Concurrently, Wayne is also working on the Cycle VIII energy grant package, as well as looking into the possibilities of innovative financing for temperature and lighting controls and the alternative of gas to wood pellets as fuel for the boiler system. A tremendous amount of time and effort has gone into all of these projects as it appears each of them will save the College additional funds in energy conservation.

Succeeding Wayne is former Assistant Physical plant Director Bruce Elder and Jim Moore was appointed as assistant director. Together, these men have made several personnel changes and have adopted new personnel regulations for their department. While working with a very capable housekeeping staff of 16 persons, the maintenance staff of 12 must service, maintain, remodel and renovate the needs of the 25 buildings and campus grounds.

Some of the major accomplishments of the Physical Plant staff this past year include the remodeling of Niccolls Hall for offices to house the CAP Center, the demolition of the old McCluer House, the building of a gazebo for graduation and other student functions, and the remodeling of Watson Lodge for rental purposes. Other projects included the remodeling of the lower level of Irwin Hall and the third floor of Butler Hall for expanded Admissions Offices. Also, a \$17,000 contract was awarded for roof repairs on six buildings.

With the demolition of the McCluer House and the move of the CAP Center to Niccolls, the Bookstore relocated its office from the "loft" to the south side of the Gables. Storage also is housed in the office section until such time as the Bookstore operation is removed permanently to the lower level of Niccolls Hall. Once the Bookstore has been moved to its new location, the Student Center will be returned to the Gables, its original site. All other auxiliary services, under "... administrative operations ... have improved significantly during the second year of our Renaissance."



the supervision of Gene Goldstein, continue to function very smoothly. Food service will offer alternate food plans to the resident students this year, with both 14 and 19 meal plans. Also, a straight 10% discount will be offered to staff, faculty, and all commuter students using the cafeteria.



The Security Department, under the leadership of Chief Duane France, continues with round-the-clock, seven day campus protection. New uniforms were purchased this past year, and additional ones will be acquired again this coming year. The men and women of this department do a very fine job of securing buildings, making maintenance and lighting work orders and working on a daily basis with students and visitors.

Conferences and stadium rentals highlighted the summer months as well as the football and soccer season this past fall. The stadium had a successful fall season with high school football and soccer, as well as St. Louis and Washington universities utilizing our artificial turf field for field hockey, soccer and football. Total receipts for stadium rental were almost \$28,000, not counting about \$14,000 made at the concession stand.

Conference rentals for the year totalled in excess of \$207,000, which included lodging, food service and room rentals. Highlighting this year's summer conferences was the P.E.O. Sisterhood with 650 persons participating. Next summer looks very promising since only a few dates remain open. Toni Isenhour recently was appointed to the staff and will be preparing all the conference and stadium rentals, as well as administering the master calendar for all staff, faculty, and student events during the school year.

Should you know of a group or organization wishing to use our facilities, please contact this office.

As mentioned in last year's report, the board of directors approved the Campus Master Plan, a 10-year program de-

Continued on Page 25

College Admissions Report

by MIRIAM KING-WATTS Dean of Admissions

As part of the continuing Renaissance, the goals of the Admissions office for the year just completed were to:

- Increase number of new students.
- Increase new student income.
- Enhance quality of new student population.
- Establish systems to track and monitor progress and efficiency in the college marketing and entrance process. The successful completion of our first goal is demon-

strated by the following three-year history:

- In the 1982-83 academic year, the Admissions Office matriculated 764 new students.
- In the 1983-84 academic year, the Admissions Office matriculated 883 new students (a 16% increase over the previous year.)
- In the 1984-85 academic year the Admissions Office has thus far accomplished a 54% increase and matriculated 1,351 new students. The Master of Business Administration, Master of Education, College for Individualized Education undergraduate program and on-site programs have increased more than 100% in new student matriculations.

The successful accomplishments of our second goal includes:

- Increasing application fee income from \$16,965 to \$21,855
- Increasing new student gross first term income from \$1,045,612 to \$1,423,090.

Efforts to enhance the quality of incoming new students included the establishment of the Undergraduate Admission Committee. Early in the fall of 1984, this committee was named and included the Dean of Admissions, Dean of Faculty, and ten faculty representatives from a variety of academic departments. This committee first established minimum criteria for full admission (2.5 minimum high school GPA and 17+ ACT Composite Score or 800+ SAT Composite score) Minimum criteria for conditional admission includes ACT-15-16+/SAT 700+).

The committee also determined the need for longitudinal evaluation of incoming classes and will work closely with the retention committee and office of planning in this endeavor. Through the process of individual evaluation by the Dean of Admissions and the committee, the incoming class of full-time students which matriculated is stronger than incoming classes in previous years. This is demonstrated by a mean high school GPA of 3.07 (up from 2.8 last year) and a mean ACT composite score of 19.93 (compared to 18.6 average in fall, 1984). Transfer students are also of exellent quality which is indicated by a college GPA mean of 3.04 in the residential new student transfer population.

The quality of the incoming class also was enhanced by developing a career focus through major-focused overnights and career days sponsored by admissions and the academic departments through out the year. Faculty also helped admissions develop major-focused direct mail campaigns to target populations. As a result of these efforts increases in the

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"... the incoming class of full-time students is stronger than incoming classes in previous years."



number of new students have been accomplished in new majors in business, education, communication, fashion marketing, psychology, sociology, politial science, biology-chemistry-medical technology and fine/applied arts. Faculty also have reported increased interest and freshman enrollment in required liberal arts courses.

Greater geographic distribution was facilitated by alumni and admissions efforts. Several legacies helped increase the number of students from locations other than Missouri. More new students are reported in the residential population from Iowa, Virginia, California, New York, Colorado, Switzerland, Nepal and the United Arab Emirates.

During the 1984-85 year, the admissions office established a computer-user committee within the department which was responsible for the research necessary to further develop our computer system.

As a result of this effort, we are now able to track prospects and applicants through levels of development with greater accuracy and efficiency. The office also has focused on cost accountability issues. Through our research, we have defined populations/activities of greatest yield. This knowledge has been applied to current marketing activities in order to continue our trend toward lower recruiting cost per applicant.

Admissions Office plans and goals for next year as part of the continuing Renaissance include:

- Increase the number of resident students in all populations/programs through the Residential Full-House Program
- Increase new student income.
- Continue to enhance the quality of applicants (academic, leadership, geographic).
- Move from rolling admission procedure to admission deadline procedure.
- Increase efficiency through priority segment methodolgy.
- Inform the collegiate community routinely of admissions programs, activities and achievements.
- Continue progress on shared responsibility programs with the rest of the college community.

Alumni Activities Report

BY ESTHER FENNING

Assistant Director of Development for Alumni Activities

Back to Lindenwood was the alumni chorus for 1985! More Lindenwood alumni than ever before supported our alma mater this year with time, talent and gifts as part of the continuance of the college's Renaissance.

For example, a St. Louis alumnus conceived and organized a luncheon for Lindenwood alumni professionals at the St. Louis Media Club, spearheading a new alumni club. Alumni spent entire afternoons sticking labels on our alumni/ development mailings. More than 100 local alumni volunteered to call during our annual phone-a-thon. Many volunteered on a weekly basis, and several traveled long distances to call during the day. Alumni sold tickets to a fashion show, hot dogs at an atttic sale and the college to prospective students.

The highlight of the second phase of our Renaissance year in alumni/development activity was the success of the annual phone-a-thon, where under the direction of Director of Development, James Thompson, 100 local alumni manned the telephones in the Alumni/Development Complex of the Memorial Arts Building to call alumni across the country. Together with Lindenwood staff, faculty and students, 7,000 alumni were contacted and more than \$190,000 was raised. Those who were called received first-hand information on Lindenwood, records were updated, and friendships were formed.

President Spainhower, his wife, Joanne, and the phone-athon staff entertained volunteers at a picnic held on campus recently. Awards and certificates were given to those volunteers who secured the most in pledges. A weekend trip to the Lake of the Ozarks was awarded to Darlene Jemison, assistant manager of the Bookstore, for accruing the most money in pledges.

Many phone-a-thon volunteers were active St. Charles and St. Louis Club members. Membership in all four Lindenwood alumni clubs has increased, and active support of the college has been intensified. In an effort to attract the interest of Lindenwood's professional alumni who work in the St. Louis metropolitan area, Jim Thompson, director of development, and Steve Dieringer ('73) organized a luncheon at the Media Club in downtown St. Louis.

Twenty alumni met to hear President Spainhower speak. The group agreed to meet for lunch in the St. Louis area three or four times yearly and to concentrate on working with Lindenwood in areas such as alumni employment and recruitment.

The St. Charles Alumni Club raised \$3,000 in scholarship money on its second annual "Mrs. Sibley's Attic Sale" held this summer on campus. More than one hundred craft, antique, flea market and food vendors participated in the fundraiser which will benefit the Jack Carney Communications Scholarship Fund.

Various other activities during our continuing Renaissance year were well-attended. A children's fashion show was held at the Spainhower home in September to generate volun"More Lindenwood alumni than ever before supported their alma mater this year . . ."



teer interest in the attic sale. More than 50 alumni attended a February potluck dinner to hear Daryl Anderson, Professor of Biology, speak.

During the coming year, the St. Charles club hopes to attract a wider membership among recent graduates and to double profits made on the attic sale. President of the club is Dianne Heidelbaugh.

The St. Louis Alumni Club raised \$1,000 in scholarship money on its second annual fashion show. Kathy Leonard ('72), KSDK-TV reporter, narrated the event which was attended by more than 100 alumni and friends of Lindenwood. The St. Louis club met in November for a tour of the Fox Theatre. The club held its last meeting in May at a breakfast with President and Mrs. Spainhower.

Goals for the 1985-86 year for the St. Louis club include the recruitment of more members and to increase proceeds from the fashion show. President of the club is Gail Bartels Griffin ('70).

The Kansas City Alumni Club awarded two \$1,000 scholarships for 1985-86 to Kansas City area Lindenwood students Candy Myers and Jill Holmstrom. Former Kansas City Mayor Charles Wheeler spoke to members at a spring luncheon. Frances Metzger Weeks and her husband, Bill, hosted a picnic at the Milburn Country Club in August. The Kansas City club will celebrate its diamond Jubilee year this year. President of the club is Susann Riffe ('70).

The Southern California Alumni Club meets monthly and contributes on a regular basis to the Lindenwood Scholarship Fund. President of the club is Betty Butler Fitzpatrick ('37).

Presidents of all alumni clubs serve as members of the Lindenwood Alumni Council, the governing body of the alumni association to which all alumni belong. The 25 members of the council are nominated by the alumni association and the council and voted on by the council. The Alumni council meets at Lindenwood in May, prior to graduation, and in October, prior to reunion.

Continued on Page 25

Public Relations Report

by RANDY L. WALLICK Public Relations Director

As part of the continuation of the Renaissance Campaign, Lindenwood's public relation programs and services have been strengthened and expanded to reflect the new stability and direction of the institution.

Through the leadership of President James I. Spainhower and the board of directors, public relations continues to be a priority and an integral part of institutional operations, particularly in the area of admissions, alumni activities, publications, fund raising and development.

In its second year of operation, the Lindenwood Awareness Campaign (LAC) begins to show positive results through more widespread acceptance within various college constituencies. Created to coincide with the Renaissance Campaign, the LAC encompasses development, marketing, advertising, community and media relations, publications and special events.

As explained in other sections of this annual report, such "positive results" are being shown through alumni activities, particularly from such a dramatic increase in support from less than five percent in fiscal 1983 to 32 percent this year; through more widespread recognition within the community of Lindenwood's academic leadership; through more favorable and positive media coverage of college activities and events; through increased funding at virtually all levels of the Renaissance Campaign; and through increased admissions inquiries and enrollment at both the traditional and non-traditional levels.

Obviously, implementation of the LAC and expanded public relations efforts are not the sole reasons for Lindenwood's strides forward in the past year. These "successes" have been a team effort, highlighted by a recommitment to a positive college perception and strong leadership and support from the board, the administration and, perhaps more importantly, from faculty, staff, students and alumni.

Nevertheless, public relations has played an integral part in these accomplishments, and it is helping to mold the "renaissance" of today's Lindenwood College. Highlights of strengthened and expanded public relations efforts in recent months include:

• Reorganization of the college's duplicating and printing facilities under the direction of the Public Relations Office for greater interdepartmental efficiency and operation. Under the supervision of Kris Cordes, a five-year member of the staff administration, the newly-renamed Printing Center has implemented new management procedures and upgraded equipment and supplies for greater cost effectiveness. Scheduled for purchase this year is a computer typesetting system that will expand quality of work produced within the department as well as cut costs in both time and materials.

In addition, for the first time in many years, the Printing Center's staff consists of a layout artist, Paula G. Murray; a typesetter, Marcia Gay; and a skilled pressman, Ralph Loyd – a team that handles virtually all of Lindenwood's internal and external printing and publication needs.



" public relations . . . is helping to mold the renaissance of today's Lindenwood College."

• Modernization and upgrading of public relations through the relocation of the public Relations Office to expanded facilities in Roemer Hall; the installation of computer equipment for greater efficiency, cost effectiveness and expansion capabilities; and the appointment of Ms. Cordes as Administrative Assistant to the Public Relations Director in addition to her supervisory capacities in the Printing Center.

• Continuation of an advertising and marketing program designed to strengthen enrollment and expand perception within the St. Louis area of Lindenwood's academic tradition and innovative educational mission for today and the future. Through print insertions in a number of mass and specialized publications and radio broadcasts on some of St. Louis' top AM and FM stations, a total of nearly 2.8 million has been exposed to Lindenwood messages throughout the year.

Coupled with the 1985-86 advertising program, Lindenwood once again this fall becomes the only academic institution in the area to take part in live Football Cardinal broadcasts on KMOX-AM Radio. The college is co-sponsoring pre-broadcasts for all Cardinal away games this season.

• Creation of several pamphlets and brochures for development and fund-raising purposes, all of which have been targeted to specific college constituencies to explain the Lindenwood "renaissance."

• Implementation of several special and community events to generate more widespread recognition for Lindenwood. Some of these included the donation of \$3,000 in scholarship awards for KETC-TV, the area's only noncommercial station, for use in its community fund-raising auction to benefit its public service programming; co-sponsoring with a computer store and a leading adult-contemporary radio station for a joint promotion designed to increase enrollment and community cooperation; and a live remote broadcast on KY98-FM during last fall's Alumni Reunion Weekend.

Continued on Page 26

Financial Report

by GEORGE W. TILDEN, JR. Vice President of Finance

The close of the 1984-85 fiscal year marks our third year that we have been able to maintain budget controls, providing not only a balanced budget but also a surplus larger than was generated from our 1983-84 fiscal year. This indicates effective management of the institution while still being able to maintain the mission of the college and the programs for its student body.

While not completed in this current fiscal year, significant progress has been made in the culmination of the sale of 50 acres of the property. On completion of the sale of this property, we will be in a position to reduce our short-term debt and thus be in a better position to effectively manage cash flow by reducing our rather substantial interest payments.

This year we have moved to more effective use of the college computer system and the Business Office has gained knowledge so that we can proceed in an orderly manner to maintain payroll, inventory of buildings and their contents, and a student billing system.

Our budget for fiscal year 1985-86 has been finalized with the expectation that we will again have a surplus for the year, with projected revenues increasing 12.2% and expenditures 9.1% versus the 1984-85 budget.

Enrollment projections for the year are expected to be attained and an optional food plan has been developed for the resident and non-resident students using the campus cafeteria. We have increased tuition and charges for full and part-time students and, as a result of these increases, we're able to grant salary increases to the staff and faculty which, for long-range planning, help to maintain a staff that is not subject to excessive turnover and results in greater efficiency.

While success is often measured in financial terms, an educational institution's success growth is determined by the programs offered and the size of the student body, the professional standards of the faculty, and the ability to gain and keep the support of its alumni, corporate community, friends and charitable foundations. If this is achieved, a growing, healthy financial picture will develop for the college, and we will be able to meet the changing needs of our student population.

Achieving success in this manner will then put the institution in a better position to plan effectively for long range growth. While the faculty and staff are charged by the board with the implementation and delivery of the program it can only become a reality through the excellent support which we have enjoyed from our board of directors and board of overseers.

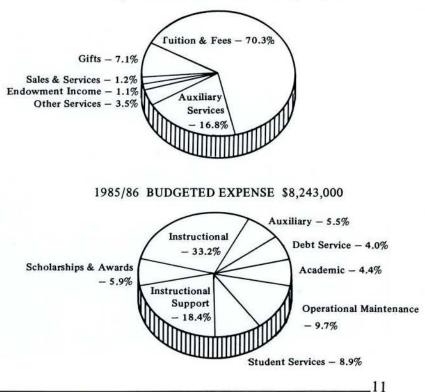
In summary, our problems have been identified and logical solutions developed and implemented. Solutions to our problems done in this manner give additional assurance for healthy growth and management and the opportunity to plan for the future rather than to react to short-term problems. The accompanying tables show revenue and expenditures for fiscal year 1985-86 including auxiliary income "... our problems have been identified and logical solutions developed and implemented."

and expenses. We develop budgets as management tools and not to deliver a message that because we have budgeted expenditures, that we must expend that amount.

We do not view a budget as a mandate to spend but as a guide for the orderly delivery of the college's mission and the development of our students in furthering their education, growth and maturity. We are proud to be graduating students well prepared to deal with their chosen profession.

PROJECTED REVENUES OVER EXPENDITURES \$206,000.

1985/86 BUDGETED REVENUE \$8,449,000.



Comparative Condensed Balance Sheet

AS OF JUNE 30, 1985

1983-84

\$ 1,767,767

\$

433,035

298,612

93,421

46,488

21,581

611,991

3,272,895

(2,565,969)

706,926

87,916

87,,916

794,842

8,342

1,066,939

\$ 1,075,281

\$ 1,693,553

\$ 2,278,616

232,723

-0-

40,987

40,987

273,710

1,089,236

12,516

739,000

10,663,699 12,504,451

12,504,451

2,308

\$

539,837

45,226

| Student accounts 648,273 444,918 Accounts payable Other 107,649 107,876 Employee compensation 755,922 552,794 Credits balances in accounts receivable | 967,767 333,077 304,960 93,643 16,104 71,966 678,199 |
|--|--|
| Unrestricted: State \$ 79,539 \$ 64,315 Unrestricted: Accounts and notes receivable: \$ 79,539 \$ 64,315 Unrestricted: Notes payable to banks \$ 1 Student accounts 648,273 444,918 Accounts payable \$ 1 Other 107,649 107,876 Employee compensation \$ 1 755,922 552,794 Credits balances in accounts receivable | 333,077 304,960 93,643 16,104 71,966 678,199 |
| Accounts and notes receivable: 10,000 10,000 00,010 00,010 Student accounts 648,273 444,918 Accounts payable to banks \$ 1 Other 107,649 107,876 Employee compensation 755,922 552,794 Credits balances in accounts receivable | 333,077 304,960 93,643 16,104 71,966 678,199 |
| Student accounts 648,273 444,918 Accounts payable to banks \$ 1 Other 107,649 107,876 Employee compensation 755,922 552,794 Credits balances in accounts receivable | 333,077 304,960 93,643 16,104 71,966 678,199 |
| Student accounts 648,273 444,918 Accounts payable Other 107,649 107,876 Employee compensation 755,922 552,794 Credits balances in accounts receivable | 333,077 304,960 93,643 16,104 71,966 678,199 |
| 755,922 552,794 Employee compensation Credits balances in accounts receivable | 93,643 16,104 71,966 678,199 |
| | 16,104 71,966 678,199 |
| Less allowance for doubtful accounts 125 000 102 000 Accrued interest payable | 71,966 678,199 |
| | 678,199 |
| Investments at cost, which 630,922 450,794 Advance student fees and conference income | 678,199 |
| | |
| | 465,716 |
| Inventories: | 103,710 |
| Bookstore 70,445 72,420 Fund balance (deficit) (2 | 582,913) |
| Operating supplies <u>42,754</u> 48,207 | |
| 113,199 120,627 Total unrestricted | 882,803 |
| Prepaid expenses and deposits 21.443 29.178 Restricted: | 1 Decas |
| | 165 430 |
| 002,005 700,920 | 155,438 |
| RESTRICTED: | 155,438 |
| Due from Current Unrestricted funds 155,438 87,916 \$ 1. | 038,241 |
| Total restricted 155,438 87,916 | |
| \$ 1,038,241 \$ 794,842 LOAN FUNDS | |
| Due to current fund \$ | -0- |
| LOAN FUNDS Fund balance: | 15 |
| | 051,964 |
| Notes receivable: National direct student loans 1 149 124 1 101 914 5 1 | NEL OCA |
| National direct student loans 1,149,124 1,101,914 \$ 1, Less reserve for doubtful loans 157,700 127,700 \$ 1, | 051,964 |
| | |
| 991,424 974,214 See notes to tinancial statements. | |
| Other receivables 1,199 3,312 ENDOWMENT AND SIMILAR FUNDS | ula i Engl |
| Due from current fund 100 -0- Fund balance: | |
| \$ 1,051,964 \$ 1,075,281 Endowments: | |
| income restricted [\$ 1, | 04,644 |
| Annuity and life income | 39,656 |
| 3 13,770 3 38,283 | 89,526 |
| | 89,520 |
| D C 202,000 PLANT FUNDS | |
| 102,032 Upexpended: | |
| | 66,212 |
| PLANT FUNDS Fund balance: | |
| Unexpended: Debt reserve fund | 23,983 |
| Cash \$ 39,751 \$ 39,751 Restricted | 40,987 |
| Investments 23,983 -0- | 64,970 |
| | 31,182 |
| Total unexpended 331,182 273,710 | |
| Investment in plant: | |
| Land and land improvements 293,672 293,672 Capitalized lease obligations | 74,026 |
| Buildings 10.602.558 10.616.200 | 10,904 |
| Louinment 1566760 1504462 | 86,060 |
| Total investment in plant 12 462 000 12 504 451 | 62,990 |
| | |
| Total plant funds \$12,794,172 \$12,778,161 Total plant funds 12, | 62,990 |
| | |
| AGENCY FUND | |
| Due from current fund | (r |
| Deposits held in custody for others | 4,219 |

Comparative Statement of Operations

AS OF JUNE 30, 1985

| | 1984-85 | 1983-84 |
|---------------------------------------|--------------|--------------|
| REVENUE | | |
| Educational and General | | |
| Student Tuition and Fees | \$ 5,159,920 | \$ 5,007,734 |
| Gifts and Grants | 616,231 | 475,135 |
| Endowment Income | 198,154 | 299,169 |
| Government Grants | 360,938 | 368,750 |
| Other Sources | 137,565 | 264,624 |
| Total Education and General | \$ 6,472,808 | \$ 6,415,412 |
| Auxiliary Services | | |
| Residence Halls | \$ 316,305 | \$ 316,993 |
| Food Service | 553,294 | 577,562 |
| Bookstore | 364,276 | 363,340 |
| Other | 74,173 | 60,450 |
| Total Auxiliaries | \$ 1,308,048 | \$ 1,318,345 |
| Total Revenues | \$ 7,780,856 | \$ 7,733,757 |
| EXPENDITURES | | |
| Educational and General | | |
| Instruction & Library | \$ 2,765,782 | \$ 2,675,059 |
| Student Services | 827,894 | 724,097 |
| Institutional Support | 1,151,250 | 1,124,667 |
| Physical Plant | 699,351 | 752,565 |
| Scholarships and Awards | 901,882 | 834,069 |
| Debt Service | 346,820 | 299,302 |
| Total Educational and General | \$ 6,692,979 | \$ 6,409,759 |
| Auxiliary Services | | |
| Residence Halls | \$ 269,763 | \$ 312,457 |
| Food Service | 432,360 | 486,996 |
| Bookstore | 309,020 | 307,900 |
| Other | 92,935 | 94,395 |
| Total Auxiliaries | \$ 1,104,078 | \$ 1,201,748 |
| Total Expenditures | \$ 7,797,057 | \$ 7,611,507 |
| Mandatory and Non-Mandatory Transfers | | |
| Property, Equipment and Other (Net) | \$ (29,901) | \$ (50,848) |
| Sale of Property | 117,500 | -0- |
| Restricted Funds | 67,522 | 4,995 |
| Debt Retirement & Reserve Fund | (88,342) | (62,055) |
| Total Expenditures and Transfers | \$ 7,730,278 | \$ 7,719,415 |
| Surplus | \$ 50,578 | \$ 14,342 |
| Julpius | | <u> </u> |
| | | |

Development and Fund Raising

by JAMES D. THOMPSON Director of Development

Because of the dedication of more generous donors than ever before, we have finished another record year in college fundraising. The total giving to a college is an accurate barometer of the acceptance of an institution's mission and a vote on the college's annual performance of that mission. We have almost doubled the number of Lindenwood donors in the last year. A resounding vote has been cast. Lindenwood is on the move! We truly are building a Lindenwood Renaissance!

Our former Vice-President for Development, Ed Watkins, has moved to other duties in order to help the college on an executive part-time basis. His new title will be "Assistant to the President for Special Gifts." He will be visiting many alumni and friends across the country in this new position and will help us launch the building renovation and endowment phase of the Renaissance Campaign. I have been assigned the additional responsibility for the supervision of the entire Development/Alumni efforts of the college. As an Alumnus of the College who is most recently responsible for alumni fundraising, I have seen the great importance in attracting increased numbers of new annual donors. This will continue to be one of the college's and my highest priorities.

THE DECISION

In January, 1983, the college, under the vigorous leadership of President James I. Spainhower, made an historic and courageous decision. We were faced with two basic longrange directions. We could become a semi-public, non-selective university. Faced with similar economic pressures, this is an option that many small colleges have recently chosen. We decided on a second option, one which many experts would regard as "fighting the odds." We challenged ourselves to strive relentlessly for the reaffirmation of Lindenwood's tradition-quality and excellence in education for almost 160 years. Reinstating our national prominence requires reconstructing our "legacy" to uphold the highest standards of excellence in education, creating the opportunities for well-rounded leadership, and providing a sound background for responsible citizenship through a liberal arts education. This challenge should include an enrollment balance among all college programs, maintaining all populations so that no single element of the college overrides or takes precedence over another. The personalization and quality of a Lindenwood education is our educational hallmark.

Realizing the accomplishment of these goals will not be an easy task, we have enlisted the support of college alumni and friends across the country. The following priorities have been established for immediate advancement:

- Secure our financial situation.
- Rebuild our residential base to bring it in line with our other student populations.
- Establish a secure and predictable annual base of donors and gift income.

"We have almost doubled the number of donors to Lindenwood in the last year."

- Renovate all existing campus facilities.
- Rebuild the College endowment through planned gifts, wills, and capital donations.

We are extremely grateful to alumni, friends, and corporations for helping us make great strides in these critical areas of financial stability and student scholarship. Their dedicated participation is an integral part of our historic efforts. We are returning the luster of our college's legacy, one which spans over one and one-half centuries of our American heritage.

Our record of achievements include:

1. Greater Financial Stability.

We have been operating with a balanced budget for the last three successive years. Our former crushing shortterm loans have been reduced by one-half, and we have good reason to believe that in another two years we will be out of any undesirable debt. This first task is being accomplished, and we are getting our financial house in good order.

2. Increased Residential Enrollment.

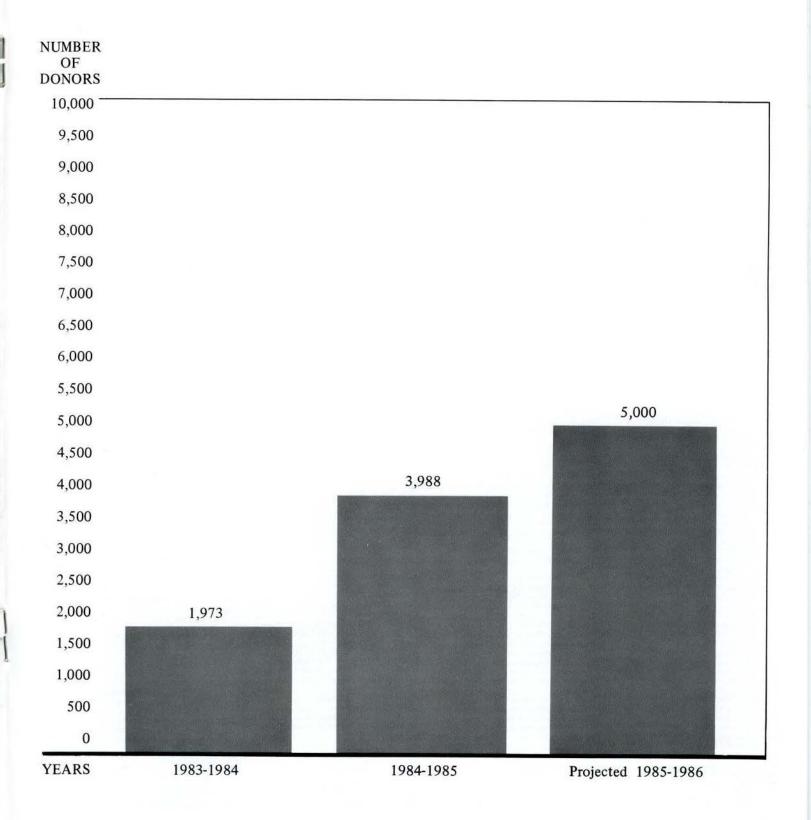
In the most recent complete year, our residential population has risen by almost 96 percent from our "D-Day" (Decision Day) in 1983. Not only has our population increased, but we have substantially improved the academic quality of our incoming students. Our average ACT scores for students are now exceeding the national average, and these scores are above all similar competitive schools in the St. Louis area.

THE BASE: ANNUAL GIVING

Annual giving is the cornerstone on which so many of our other advancement efforts rest. Three years ago, we did not have an adequate donor base. In 1985, our base has changed dramatically. Thirty-two percent of our alumni

Continued on Page 26

Lindenwood Donors By Years Help Us Make These Numbers Grow!



Lindenwood College Donors

(Gifts received July 1, 1984 - June 30, 1985)

MAJOR GIFTS \$25,000.00 or More

Mr. Williard Walker Allen/Josephine Green Foundation Monsanto Fund The May Stores Foundation Southwestern Bell Foundaton

RENAISSANCE ASSOCIATION \$10,000.00 - \$24,999.99

Mr. John Black Mrs. Dorothy Warner ('36) Mr. David Wilhelm Brown Group, Char Trust CBS-KMOX May Stores Foundation McDonnell Douglas Foundation Synods of Mid America United Presbyterian Church United Van Lines

SIBLEY ASSOCIATION \$5,000.00 - \$9,999.99

Mr. David Babcock Mrs. Jane Crider Mr. Arthur Goodall Mr. John Hannegan Mr. Robert Hyland Mrs. Sarah Mayer, ('34) Mr. John Tlapek Mrs. Horton Watkins Clifford W. Gaylord Foundation Jordan Charitable Foundation Sidney/Sylvia Souers Trust St. Charles Alumni Club St. Charles Alumni Club Union Electric Trust

BOARD ASSOCIATION \$1,200.00 - \$4,999.99

Mrs. Wilhelmina Barton ('29) Mrs. Judith Lee Brougham ('60) Mr. George Brown Mrs. Sara English ('39) Mrs. Elaine Fellowes ('43) Mrs. Lucette Flanagan ('48) Mr Haven Fridman Mr. Harvey Friedman Miss Marian Greene ('23) Mrs. Barbara Hamill ('32) Mr. Raymond Harmon Mr. Keith Hazelwood Mr. Joe Hunt Mrs. Jean Johnson ('43) Mrs. Evelyn Kaser ('40) Mr. Larry Kelley Mr. Larry Kelley Mr. S. Lee Kling Mrs. Rosaria Knoblauch ('76) Mrs. Tanya Mallory ('69) Mrs. Eleanor McClevey ('32) Mr. Jefferson Miller Mr. I. Millstone KCLC - Misc. Donors KCLC - Misc. Donors Mr. Ronald Ohmes Mrs. Margaret Ohrman ('29) Mrs. Nancy Orr ('35) Mrs. Virginia Ottofy ('26) Mrs. Vancy Peteler ('48) Mrs. Jean Phillion ('68) Mrs. Elizabeth Rauch ('44) Mrs. Eleanor Rupinski ('74) Mr. Garv Shaw Mr. Gary Shaw Mr. Gary Shaw Dr. & Mrs. James I. Spainhower Miss Dorothy Trump ('43) Mrs. Jeri Westerhold Ms. Shirley Wipfler ('77) Adele Harper Stine Estate American Indian Scholarhips, Inc. American Social Appraisers Bankers Life Co. Baue Funeral Home Del E. Webb Corporation General Motors Corp. H & K Investment Co. Laclede Gas Charitable Tr. Meagher Chev.-Olds. Mallory Buick Mercantile Trust Co.

Pundmann Motor Co. R.G. McKelvey Building Co. Sears-Roebuck Foundation St. Charles Optimist Club St. Charles Rotary Club St. Louis Heart Association The Morton J. May Foundation

PRESIDENT'S CLUB \$500.00 - \$1,199.99

Mr. Kenneth Ahmann Mr. Kenneth Anmann Miss Mary Ambler ('30) Mrs. Edith Arnspiger ('21) Mrs. Patricia Bailey ('59) Mrs. Rosemary Baue ('55) Mrs. Mary Jane Bell ('39) Mrs. April Bloom ('76) Mr. John Bornmann Mr. John Bornmann Mr. Peter Brown Mrs. Barbara Burns ('42) Mrs. Mary Ann Carter ('54) Ms. Ellen Conant Mrs. Christine Conover Mrs. Mary Jean Craig ('41) Miss Lydia Dodge ('27) Miss Ruth Dolan ('19) Mrs. Jeanne Donovan Ms. Jane Ervin ('82) Dr. Robert Fleming Mr. Robert Frese Mr. Gerald Gayer ('79) Mrs. Durine Gore ('38) Mrs. Dealva Graham ('43) Mrs. Margaret Hallman ('41) Dr. Gene Henderson Miss Mildred Heye ('40) Mrs. Margaret Howell ('34) Mrs. Marian Keehn ('47) Mrs. Cordelia Stumberg ('40) Mrs. Margaret Ketcham ('33) Mrs. Helen Kinell ('16) Dr. Robert Kingsbury Ms. Kathleen Kirk ('81) Mrs. Martha Anne Kuenzi ('51) Mrs. Katherine Lacy ('28) Mrs. Sally Landau ('67) Mrs. Patsy Lea ('46) Mr. & Mrs. James Magee Mr. Cannon McMahan Mrs. Margaret Morgan ('42) Mrs. Martha Muncy ('41) Mrs. Ann Pals ('65) Ms. Nancy Polette Mrs. Doris Potter ('48) Mrs. Dolla Folder (*45) Mrs. Nell Reed (*09) Mrs. Edna Mary Richardson (*45) Mrs. Marie Robb (*38) Mr. Randall Robertson (*81) Mrs. Jane Scowcroft ('70) Dr. James Spainhower Mrs. Edith Stevenson ('31) Mrs. Cordelia Stumberg ('40) Dr. Arlene Taich Mrs. Helen Thatcher ('39) Mr. & Mrs. James Thompson ('80) Dr. Kenneth Thompson Miss Susan Trail ('72) Mrs. Lillian Trump Mr. Ed Watkins Mrs. Carin West ('67) Mrs. Dorritt White ('13) Mr. John Wolf Miss Mary Wolfert ('31) Mrs. Judith Woolery ('76) ACF Foundation Inc. Board of Education of St. Louis Bridgeton Kiwanis Club Bridgeton Optimist Club **Carter Family Foundation** Citicorp Coca-Cola Bottling Co. Dickherber Electric Ellis-Rodes-Meers Co. Elsberry High School Emerson Electric Exxon Education Foundation Fabick Charitable Trust Fleishman Fund Hazelwood P.T.A. Highland View Baptist Church Jefferson Federal Savings **JSJ** Corporation

Kiwanis Club-Charleston Krey Distributing Co. Lincoln Engineering Tr. Lindenwood Club K.C. Lindenwood Club S. California Maritz Inc. McDonnell Douglas Co. Mobil Foundation, Inc. Philip Morris Inc. Rax Restaurants Reorganized School District 111 Satellite Technology Service St. Louis Alumni Club St. Louis Post-Dispatch St. Charles City Board of Realtors

GOLD LINK CLUB \$300.00 - \$499.99

Ms. Wenda Bacon ('72) Mr. Howard Barnett : Mrs. Beverly Baumunk ('40) Mrs. Beverly Baumunk ('40) Ms. Opal Beul ('84) Mrs. Beryl Blunn ('28) Mrs. Marjorie Bottorff ('60) Mrs. Dorothy Canty ('37) Miss Cornelia Damall ('49) Mrs. Patricia Deisenroth ('48) Mrs. E. Mildred Denning ('37) Mrs. Dorma Fields Mrs. Jackie Fieseler ('51) Mrs. Ruby Finfgeld ('39) Mrs. Joanne Goudie ('52) Miss Mary Belle Grant ('35) Mr. Paul Gross ('78) Mr. Charles Hafer Mr. James Hafer Miss Roanne Harless ('69) Miss Alice Holtgrewe ('63) Mrs. Lenore Horn ('36) Mrs. Marietta Hunsche ('34) Mrs. Marietta Hunsche (54) Mrs. Merilyn Johnston (*65) Mrs. Helen Rose Jolly (*40) Mrs. Mary Keller (*65) Mrs. Margaret Kelley (*34) Mrs. Susan Keohane (*69) Ms. Janet Lewien Ms. Jessamine McMullen ('32) Ms. Marylen Melgaard ('78) Ms. Maryten Meigaard (* 76) Mr. Joseph Miller (* 82) Mrs. Carol Mueller (* 55) Mrs. Barbara Olson (* 66) Mrs. Ann Peterson (* 59) Mrs. Melinda Powers (* 61) Miss Virginia Sodemann (* 35) Mrs. Mario Sconcer (* 33) Miss Virginia Sodemann ('35) Mrs. Marie Spencer ('33) Mrs. Gladys Stockstrom Ms. Maurita Stueck ('43) Mrs. Linda Stolway ('61) Mrs. Linda Thom ('67) Mrs. Doran Trail ('43) Mr. Eugene Trautman ('82) Mrs. Mona Waters ('43) Mrs. Doris Watts ('59) Mrs. Ann Wescoat Ritter ('60) Mr. Melvin Wetter Mrs. Mary Wolfe ('42) AT&T Foundation Claywest House, Inc. Claywest House, Inc. Continental Telecom Inc. Continental Telephone **Danforth Foundation** Highland View Baptist Church Lindenwood Student Government Louise H. Walker Estate Mercantile Bank of St. Charles Phillips Petroleum Foundation St. Paul Fire/Marine Insurance St. Charles Gas Company St. Charles Journal Times-Mirror Company Troy Kiwanis Club Westlake Scholarship Fund Wilshire Investment & Leasing

FOUNDERS CLUB \$160.00 - \$299.99

Miss Cornelia Achelpohl ('20) Mrs. Virginia Austin ('49) Mr. Omer Avery Mr. A. Bardol Mrs. Mary Beaman ('37) Mrs. Jean Bentley ('39) Mrs. Marjety Berryman ('35) Mrs. Mary Lou Bilsborough ('27) Mr. Stephen Blackhurst Mrs. Janet Bornstein ('56) Miss Nancy Bowser ('58) Miss Nancy Bowser (58) Mrs. Dorothy Buchanan ('43) Miss Margaret Buford ('32) Mrs. June Butler ('34) Mrs. Josephine Calkin ('31) Miss Nancy Calvert ('61) Mrs. Mary Alice Carmichael ('42) Mrs. Carrie Cates (*13) Dr. Henry Clever Mrs. A. Elaine Close (*62) Miss Mary Collier (*71) Mrs. Margaret Corbett (*46) Mrs. Anita Crawford ('35) Mrs. Betty Cronquist ('44) Ms. Janice Czapla Mrs. June Dean ('61) Ms. Diane Denney Mr. Richard Deutsch Ms. Ann Dobie ('56) Mrs. Dixie Ferry ('43) Mr. Phillip Frame Mr. Barry Freese ('75) Mr. Don Gilbert ('82) Mr. Don Gibert (32) Miss Talitha Grote ('49) Mrs. Marguerite Hall ('34) Mrs. Pamela Hanson ('57) Ms. Arminta Harness ('49) Dr. Anna Harrison ('33) Miss Margaret Hatala ('43) Miss Margaret Hatata (43) Mis. Ann Hays (*66) Mrs. Pauline Hedgecock (*27) Mrs. Marilyn Heilman (*47) Mrs. Lucy Jane Henry (*43) Mrs. Laura Jo Higgins (*47) Mrs. Martha Higgins (*27) Mrs. Martha Higgins (*28) Mrs. Mary Hillix ('35) Mr. James Hood Mrs. Margaret Hostetler ('59) Ms. Donna Houchins ('59) Mrs. Dorothy Jean Heusemann ('43) Dr. Ester Johnson Mrs. Mary Keith ('66) Mr. Eugene Kirk Mrs. Betty Klee ('38) Ms. Ann Kroeger ('68) Mrs. Joyce Krogman ('65) Mrs. Mildred Lange ('53) Mrs. Mary Langenfeld ('30) Mr. Ronald Lawler ('79) Mrs. Carol Leventhal ('75) Mrs. Helen Levesque ('49) Mr. Hans Levi Mr. Hans Levi Mrs. Ann Long ('48) Ms. Virginia Lupfer ('40) Miss Nancy Madden ('41) Miss Nancy Madden (41) Mrs. Ernestine Magner ('36) Mrs. Louis Mc Donough Mrs. Virginia McGuire ('27) Mrs. Martha Merritt ('36) Mrs. Muriel Merseraau ('51) Mrs. Josie Mobley ('15) Mrs. Margaret Moon ('43) Mrs. Ruth Muegge ('65) Mrs. Ruth Muegge (*5) Mrs. Anje Neumann (*54) Mrs. Gail Neumann, PH.D. (*69) Mrs. Rosemary Northwall (*65) Mrs. Lorraine O'Connor (*31) Ms. Jane Pace (*83) Ms. Jane Pace (*83) Mr. & Mrs. Bill Park Mrs. Rosalyn Patterson (*55) Mrs. Noncy Paceba (*55) Mrs. Noacy Pecha ('55) Mr. P. Pongspikul ('73) Mr. John Powers Mrs. Doris Pree ('43) Mrs. Irene Ray ('55) Mrs. Mary Frances Rea ('25) Mr. Richard Rickert Mrs. Jane Rogers ('67) Mrs. Barbara Rugtiv ('46) Mrs. Glenda Schaefer ('68) Mr. Alfred Schuetz, M.D. Mrs. Mary Scott ('51) Mrs. Mary Scott (51) Mr. Dominic Soda Mrs. Betty Solfisburg ('40) Mrs. Sylvia Stern ('43) Mrs. Carol Stoub ('58) Mr. Robert Sullentrup Mrs. Linda Sullivan ('68)

Mrs. Virginia Talley ('39) Mrs. Elizabeth Taylor ('32) Mrs. Gwendolyn Taylor ('32) Mr. & Mrs. William Tayon ('78) Mr. & Mrs. William Tayon ('78) Mrs. Christine Todd ('40) Mr. James Unger, D.M.D. Mr. Gerald Varker ('77) Mrs. Dorothy Von Hoffman ('25) Mr. & Mrs. Randy L. Wallick Mrs. Mildred Weedn ('30) Mrs. Albertina Weygandt ('33) Mrs. Helen Whalen ('31) Mrs. Helen Whalen ('31) Mrs. Helen Whalen ('31) Mrs. Elizabeth Wright ('62) Miss Rose Zanville ('66) Mrs. Evelyn Zierenberg ('33) Airwick Industries Inc. Association for Retarded Children Dierbergs Markets, Inc. Dun & Bradstreet Corp. Fund Fort Zumwalt District R-2 Frontier Kiwanis Club GFWC Missouri Federation of Women Gulf Oil Corporation Foundation MidCon Corp. Missouri Research Labs R-1 School Association Schaefer Insurance Services St. Charles Golf Course Thro's and Michelle's

CENTURY CLUB \$100.00 - \$159.99

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Ms. Ethel Ditto

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Mrs, Lucille Klinger ('35) Mr. Tom Klinghammer ('73) Mrs. Wilhelmina Klippel ('29) Mrs. Wilhelmina Klippel (29) Ms. Betty Knapp (183) Mrs. Patricia Kneemueller (163) Mrs. Ann Knies (138) Mr. Jan Kniffen (178) Mr. Jan Kniffen (*78) Mrs. Annette Knight (*61) Mr. James Knoblauch (*77) Mrs. Elizabeth Knoch (*50) Miss Katherine Koch (*20) Mr. Mark Koehler Mr. Rick Koelz (*82) Mrs. Bashara Koester (*49) Mr. KICK Koelz ('82) Mrs. Barbara Koester ('49) Mr. John Koesterer ('80) Mrs. Beth Koetting ('69) Mrs. Mary Lee Koewing ('33) Mrs. Mary Kofakis ('59) Mr. Michael Kohring Ms. Audrey Kolker Mrs. Stanbarik Konder ('54) Mrs. Stephanie Kordas ('64) Mrs. Irenne Korte ('41) Mrs. Margaret Korty ('41) Mrs. Virginia Kostka ('38) Mr. Frank Kostron Mrs. Bonita Kozak Mr. Roy Kramer Ms. Beverly Krause ('82) Mrs. Ester Kredell ('17) Mrs. Lynda Kreienheder ('78) Mrs. Lynda Kreienweder (* Mr. George Krieger Mrs. Virginia Krueger (*34) Mr. Jerome Krull Mr. Norman Krumrey (*82) Ms. Donna Kruse (*83) Mrs. Wilma Kryger ('43) Mrs. Jeanne Kuhlman ('69) Mr. G. Kunkle Jr. Mr. G. Kunkie Jr. Mr. Bruce Kunz Mrs. Jonettea Kurtz ('72) Mrs. Richard Kutchback Mrs. Kathleen La Rochelle Mrs. Lucy Labarre ('30) Mr. Danny Lacy Ms. Sharon Lacy Mr. Betwick Leffcon ('29) Mrs. Patricia Laffoon ('68) Mr. Alfred Lall Mrs. Sheryl Lamb ('51) Mrs. Sheryi Lamb (31) Mrs. Marsha Lane (*73) Mrs. Marsha Lane (*73) Mrs. Ruth Anne Lang (*55) Mrs. Marian Langer (*76) Mr. John Langston (*81) Mrs. Elizabeth Lankford (*51) Mr. Marc Lara Mrs. Garland Largen ('40) Mrs. Garland Largen ('40) Mrs. Frances Larkin ('49) Mrs. Helen Larson ('26) Mrs. Betty Lash ('35) Mrs. Susan Laskin ('64) Mrs. Donna Latz ('78) Mrs. Carolyn Lauer Mrs. Illomay Launer ('54) Mrs. Illomay Launer Mrs. Jean Laventhal ('78) Ms. Patricia Lawlor Mrs. Martha Lawrence ('28) Mrs. Martna Lawrence (* Mrs. Ann Lawrie (*68) Mrs. Brenda Leahy (*62) Mrs. Jane Leason (*49) Mrs. Enid Lebid (*52) Mr. Jeffrey Lee Mrs. Karen Lee ('64) Mr. Harold Leece Mr. Jeffery Leeka (*83) Ms. Nancy Leffler Mrs. Janice Lehnhoff Mrs. Cheri Leifert (*76) Mrs. Jean Lengeling (*43) Mr. Joe Leonard Mr. Walter Leonard Mr. Walter Leonard Mrs. Rose Lerman ('38) Mrs. Lola Levin ('68) Miss DollieLewallen ('72) Mr. Gary Lee Lewey ('83) Mrs. Charlyn Lewis ('64) Miss Elizabeth Lewis ('50) Ms. Helen Lewis ('27) Mrs. Irene Lewis ('32) Mr. Free Levhe Mrs. Irene Lewis ('32) Mr. Fred Leyhe Miss Harriet Liddle ('28) Ms. Saundra Liebman ('77) Mrs. Mary Elizabeth Liehr ('36) Miss Judith Light ('75) Mrs. Dorthea Lind ('33) Mrs. Catherine Lindbloom ('31) Mr. Donald Lindner Ms. Karen Linhardt Mrs. Peggy Linn ('70) Mrs. Sarah Linton ('34) Mrs. Ruth Lipscomb ('35) Mrs. Betty Lipshield ('48)

Mrs. Hester Lisby ('58) Mrs. Shirley Little ('52) Mr. William Llewelyn Mr. William Llewelyn Ms. Debra Locke ('81) Mrs. Lynn Lockwood ('70) Mr. Anthony Lococo ('83) Mr. William Loesch ('83) Mrs. Joyce Logan ('57) Mr. William Logan Mrs. Charlotte Lohrman ('65) Mr. James Looby Mrs. Lura Looper Mr. Mark Loren Mrs. Ann Lorimier ('42) Mr. Edward Lovinguth ('75) Mrs. Sandra Lovinguth ('71) Mrs. Kathryn Lowe ('37) Mrs. Anita Lowery Mrs. Arita Lowery Mrs. Patricia Lowrey ('59) Mrs. Harriet Luchtman ('40) Miss Mary Lucke ('30) Mrs. Ruth Lucke ('32) Mrs. Buth Lucke ('32) Mr. Robert Ludeman ('84) Mr. Robert Ludeman ('83) Mrs. Elizabeth Ludington ('59) Mrs. Shirley Luerding ('4) Mrs. Shirley Luerding ('4) Mrs. Shirley Luetkemeyer ('62) Mr. John Lundberg ('76) Mrs. Gertrude Lunning ('49) Mrs. Marjorie Lutz ('22) Mrs. Barjorie Lutz ('22) Mr. Frank Lydon Mr. James Lynch Miss Mary Lynch ('27) Mrs. Margaret Lynn ('67) Ms. Eilene Lyons ('76) Ms. Shirley Lyons ('6) Ms. Shirley Lyons Ms. Alyce Mabrey ('80) Mrs. Nora MacDougall ('68) Mrs. Elizabeth MacGregory ('60) Mrs. Betty Macleod ('44) Mrs. Nancy Macquaid ('37) Mr. Jerome Madden Miss Marilyn Maddox ('50) Miss Marilyn Maddox ('50) Ms. Hettie Magee Mr. Thomas Magrecki Jr. Mrs. Margaret Maki ('60) Mrs. Kathleen Malick ('69) Mrs. Janet Mallinson ('71) Ms. Helen Maloney ('79) Mr. Curtis Maltman Mrs. Betty Mammel ('48) Mr. Charles Manar Mr. Charles Manar Mrs. Montelle Mansfield ('46) Mrs. Elizabeth Mapes (*28) Mrs. Elizabeth Mapes (*28) Mrs. Donis Margrabe (*82) Mr. Warren Marigny Jr. Ms. Pauline Marko Mrs. Marienne Marshall (*49) Mr. Bill Martin Mrs. Darlene Martin ('62) Mrs. Jill Martin ('62) Mrs. Jill Martin (*62) Mr. M. Martin Mrs. Marian Martin (*49) Miss Marjorie Martin (*39) Ms. Patricia Martin (*83) Ms. Paulette Martin (*83) Mr. Ronald Martin (*83) Mr. Thomas Marty Ms. A. Patricia Marusic ('78) Ms. A. Patricia Marusic (*78) Ms. Joann Massmann Mrs. Anna Louise Masterson (*25) Mrs. Mary Mastio (*50) Mrs. Patricia Matejcic (*78) Mrs. Patricia Matejcic (*78) Mrs. Beth Matthews (*62) Mrs. Helen Matthews (*25) Mrs. Helen Matthews (*25) Mrs. Marjory Matthews ('44) Mrs. Richard Matthews ('72) Mrs. Beth Maupin ('71) Mr. Carl Maxwell Ms. Carol Maxwell ('68) Mrs. Joanne Maxwell ('73) Mrs. Joanne Maxwell ('73) Mrs. Eleanor May ('42) Mr. Michael May ('82) Ms. Helen Mayden ('82) Mr. Kevin Mayden ('81) Ms. Ellen Mayes ('80) Mrs. Sondra McAllister ('57) Mrs. Julia McCausland ('43) Mrs. Juanita McClellan ('54) Mrs. Miriam McClure ('38) Mr. Mike McColl Mrs. Mike McColl Mrs. Melba McCollum ('47) Ms. Linda McCombs ('82) Mrs. Nita McCombs ('50) Mrs. Rosemary McConkey ('50) Ms. Anne McCormack ('81) Mrs. McCormack ('81) Mrs. Margaret McCormick ('68) Mrs. Jane McCoy ('54) Mrs. Janet McCracken ('61)

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Mr. Michael McCraw ('84) Mrs. Sue McCullah ('61) Mrs. Anne McCully ('63) Mr. Kevin McCulsker M.D. Mrs. Patricia McDonald ('46) Mrs. Vicky McDonald Mrs. Virginia McDonald ('41) Mrs. Kathryn McDowell ('41) Mrs. Pricilla McElhose ('70) Mrs. Pauline McElwee ('35) Mr. Jim McEwen Mr. Jim McEwen Mrs. Joan McFatridge Ms. Marilyn McGee ('66) Ms. Rita McGee ('53) Ms. Rita McGee ('53) Mrs. Amelia McGeehan Mr. Craig McGrath ('83) Ms. Margaret McGrath Mrs. Billie McGuire ('49) Mrs. Doris McIntyre ('46) Miss Nellie McIver ('15) Mrs. Kathryn McKay ('44) Mrs. Kathleen McKelvey ('67) Mr. Patrick McKillip Mrs. Alma McKinley ('29) Mrs. Marion McKinley ('36) Mrs. Barbara McKinney ('62) Mrs. Barbara McKinney ('62) Mrs. Beverly McKinney Mr. Larry McKinney Mrs. Barbara McLaughlin Mrs. Ruby McLean ('50) Mrs. Ruby McLean (50) Mr. Patrick McMackin (73) Mrs. JoAnne McNair ('44) Miss Ann McNeer ('61) Mrs. Virginia McNeel ('37) Mrs. Martha McNew ('38) Mrs. Sylvia McRoy ('30) Mrs. Carol McSweeney Mrs. Reathel McWhorton ('46) Ms. Michele Medina Ms. Michele Medina Mrs. Mildred Meler ('41) Mrs. Cyrilka Mellor ('48) Mrs. Nancy Menchhofer Mrs. Lucinda Menkhus Mr. John Mentzer ('83) Mrs. Glenda Mercer ('25) Ms. Machael Mercer ('75) Ms. Machael Mercer ('23) Ms. Machael Mercer ('75) Mrs. Diane Merritt ('53) Mr. William Merritt Mr. Michael Mertens ('82) Mrs. Betty Merz ('37) Mrs. Ruth Messing ('24) Mr. Walter Metcalfe Mr. Donald Meyer Mrs. Doris Meyer ('31) Mrs. Mary Meyer ('42) Ms. Myrna Meyer ('42) Ms. Myrna Meyer ('42) Ms. Myrna Meyer ('43) Mr. Mary Meyer ('43) Mrs. Mary Meyer ('43) Mrs. Marine Meyers ('43) Mr. Robert Mickey Mrs. Marilyn Middlekauff ('60) Mr. Donald Mielke ('82) Ms. Ruth Mihevc ('82) Ms. Ruth Mihevc ('82) Mr. Eric Miklas Mr. Henry Mikles Mrs. Annette Miller ('35) Mr. Christopher Miller ('36) Ms. Irene Miller ('46) Ms. Jeranda Miller ('48) Mrs. Shirlee Miller ('48) Mrs. Barbara Millet ('61) Mrs. Jand Miller ('44) Mrs. Levelyn Miller ('44) Mrs. Levelyn Miller ('44) Mrs. Levelyn Miller ('44) Mrs. Levelyn Miller ('44) Mrs. Stevelyn Miller ('44) Mrs. Stevelyn Miller ('44) Mrs. Stevelyn Miller ('44) Mrs. Stevelyn Minnick ('49) Mr. Steven Mintz Mrs. Diane Merritt ('53) Mrs. Evelyn Minnick ('49) Mr. Steven Mintz Mrs. Sarah Mirjanich ('51) Mrs. Saran Mirjanich (31) Mrs. Mary Misener (37) Mrs. Betty Lee Mitchell (35) Mrs. Julia Mitchell (60) Mrs. Kathleen Mitchell (32) Mrs. Gaylee Mizell (72) Mrs. Gaylee Mizell ('72) Mr. Salvatore Moccio Mr. Robert Moe ('78) Mrs. Gentry Moellenhoff ('69) Mrs. Susan Moellering ('66) Miss Virginia Moerschel ('46) Ms. Sallie Mogerman ('80) Mr. Glenn Moller Mrs. Janet Monnig ('52) Mrs. Janet Monnig ('52) Mrs. Constance Monsour ('49) Mrs. Constance Monsour ('49) Mrs. Mary Montague ('71) Mr. James Montgomery

Mrs. Marilyn Montgomery ('66) Mrs. Patricia Montross ('41) Mrs. Cary Moore ('79) Mr. Clifford Moore Miss Dorothy Moore ('45) Miss Dorothy Moore (45) Mr. Jay Moore Mr. Kenneth Moore Mrs. Sherman Moore (24) Mrs. Ved Mae Moore ('54) Mr. Neal Moots ('77) Mrs. Cherly Moran ('70) Mrs. Dorothy Morgan ('48) Mrs. Cheriy Moran ('70) Mrs. Dorothy Morgan ('48) Mrs. Jane Morgan ('52) Mrs. Nancy Morgan ('75) Mr. George Morris Mrs. Margaret Morton ('57) Mrs. Jennie Mouton ('42) Mrs. Jennie Mouton ('42) Mrs. Margaret Mouser Mrs. Jeanne Mudd ('49) Mr. Joe Mudd Mr. Joe Mudd Mr. Robert Mudge Mr. Darrell Mueller Miss Karen Mueller ('67) Mrs. Renee Mueller ('61) Ms. Virginia Mueller Ms. Norma Muench ('80) Mrs. Louise Muenstermann ('67) Mrs. Jane Mullen ('50) Mr William Mullins Mr. William Mullins Mrs. June Multog ('45) Mr. James Mund Mr. James Mund Mrs. Shirley Munday ('50) Mrs. Carolyn Murphree ('46) Mrs. Carolyn Murphy ('58) Mrs. Rosemary Murray ('34) Mrs. Ruth Murray ('59) Ms. Bernadine Myers Ms. Bernadine Myers Ms. Candace Myers Mr. Coatney Myers Mrs. Edith Myers ('38) Mrs. Dorothy Naideth ('31) Ms. Pamela Nailor ('84) Mr. Louis Nardi ('76) Mrs. Frances Nattinger ('33) Mrs. Pauline Neale ('30) Mrs. Pauline Neale ('30) Mrs. Eleanor Neel ('52) Mr. Michael Neff ('84) Mrs. Rose Marie Neher ('55) Mrs. Mary Neidorf ('49) Mrs. Sara Neilson ('38) Mrs. Sara Neilson ('38) Mrs. Frances Nelson ('37) Mrs. Patricia Nelson ('84) Mrs. Gladys Netherland ('20) Mrs. Nancy Nettleblad ('52) Mrs. Helmut Netzer ('44) Ms. Martha Neuman ('82) Mr. Kevin Neustaedter Mr. Gene Neusl Mr. Kevin Neustaedter Mr. Gene Newell Mrs. Marsa Newland ('50) Mrs. Vera Newlin ('22) Mrs. Mary Ann Nicodemus ('69) Mrs. Ann Niemann ('53) Mrs. Colleen Nies ('47) Mrs. Sterry Nietare Mrs. Colleen Nies ('47) Mrs. Sherry Nieters Mrs. Walter Niles ('35) Mrs. Mary Jo Niskin ('49) Ms. Joan Nissing Mrs. Martha Nistler ('53) Mrs. Ann Nixon Mrs. Julia Noah ('53) Mrs. Elovce Noel ('68) Mrs. Eloyce Noel ('68) Mrs. Cheryl Nofsinger ('65) Mr. Thomas Noftsinger Miss Charlotte Nolan ('50) Ms. Madeena Nolan ('65) Ms. Madeena Notan (63) Mrs. Darla Nolder (63) Mrs. Patricia Nolle ('54) Mrs. Julia Noonan ('53) Mrs. Karen Noonan ('61) Ms. Betty Nooner ('50) Mr. Rick Norber Misz Bohaces Nord ('76) Mr. Rick Norber Miss Rebecca Nord ('76) Mrs. Dorothy Norden ('42) Mrs. Glendora Nordlie ('44) Mr. Fred Nothstine Mrs. Arametha Novinger ('33) Mr. Saul Nuccitelli Mrs. Margaret Nuckolls ('39) Mrs. Margaret Nuckolls ('39) Mrs. Evelyn Nunn ('48) Mrs. Betty Nygren ('49) Ms. Carolyn Nystrom ('80) Mrs. Joan Nystrom ('43) Mrs. Barbara O'Brien ('38) Mrs. Durinda O'Brien ('73) Ms. Kathleen O'Donnell ('74) Mr. Thomas O'Hare Mr. Ronnie Oakley ('81) Mrs. Eileen Oates ('67) Mrs. Virginia Obenschain ('40)

Miss Barbara Obrecht ('77) Mrs. Karen Oelschlaeger ('70) Ms. Elizabeth Ohlendorff Ms. Elizabeth Ohiendorii Mrs. Jane Ollendorff ('78) Mr. Robert Olliges Mrs. Elaine Olsen ('70) Mrs. Charlotte Olson ('32) Miss Velma Olson ('33) Mrs. Elmer Ordelheide Mrs. Eimer Ordeineide Mr. Gary Orick Ms. Catherine Orr ('30) Mrs. Helen Orr ('62) Mrs. Virginia Ortwein ('37) Mrs. Kinta Osborn ('45) Ms. Marjorie Osiek Ms. Marjorie Osiek Ms. Judith Ostendorf ('78) Mrs. Judith Ostermann ('70) Mrs. Lucinda Ostmann ('63) Mrs. Ann Ostrow ('55) Ms. Terrie Otto Mrs. Constance Overesch ('19) Mr. Robert Overkamp Mr. Robert Overkamp Mrs. Rosa Owsley Mrs. Dianne Paca (*62) Mr. Thomas Pacatte Mrs. Leona Palmer (*28) Mrs. Mildred Palmer ('43) Mr. Chester Palumbo ('82) Mrs. Carol Park Mrs. Carol Park ('51) Mrs. Glenda Park ('58) Mrs. Julia Parker ('28) Mrs. Ruth Parker ('40) Mrs. Mary Pat Parrish ('53) Mrs. Mary Pat Parrish ('53) Mrs. Evelyn Parson ('44) Mrs. Katherine Parsons ('65) Mrs. Virginia Parzybok ('39) Mrs. Walter Patterson ('56) Mr. Perry Pattiz ('80) Ms. Kay Patty ('78) Mrs. Lynn Pearce ('76) Mrs. Winslow Pearson ('69) Ms Betsy Peavyhouse ('50) Mrs. Dorothy Pedicord ('55) Ms. Linda Peeler ('78) Mrs. Valerie Peimann ('66) Mrs. Zizabeth Pekkala ('66) Mrs. Elizabeth Pekkala ('66) Ms. Jeanette Pendarvis ('29) Mrs. Diane Penney ('59) Ms. Gail Pennington ('69) Mrs. Sallie Pennybacker ('43) Mrs. Salie Pennybäcker (* Mrs. JoAnn Perkins (*47) Mrs. Ruth Perkins (*25) Mrs. Dorothy Perrett (*43) Ms. Donna Pessin (*82) Mr. Thomas Peters (*83) Mrs. Helen Petersen (*29) Mrs. Karen Petersen Mr. Ronald Petersimes Mrs. Bulah Petersimes Mrs. Beulah Peterson ('60) Mr. Charles Peterson Mrs. Helen Petersen ('29) Mrs. Helen Petersen ('29) Miss J. Kristin Peterson ('39) Mrs. Mary Peterson ('38) Mr. Leonard Petrosky ('78) Mrs. Gloria Pettijohn ('53) Mrs. Neva Pettit ('35) Maj. William Pettit Mrs. Julie Petty ('45) Mrs. Bernalee Petzold Mrs. Marilyn Pewitt ('68) Mrs. Marilyn Pewitt ('68) Ms. Jeanne Pfister ('83) Ms. Jeanne Fister ('63) Ms. Charlotte Pflum ('81) Mrs. Ella Philips ('33) Mr. David Phillips Ms. Mary Pickering ('48) Ms. Fran Pieper Ms. Fran Pieper Mrs. Patricia Pignatello Mrs. Wilma Pike Mrs. Mary Pilkerton ('59) Mrs. Mary Pilkerton ('59) Mrs. Joyce Pion Mrs. Caroline Pitman ('43) Mrs. Diane Pittenger ('53) Mrs. Mona Plackmeyer ('53) Mrs. Roselea Podhorsky Mrs. Avanelle Poehler ('29) Mrs. Grace Poertner ('80) Mrs. Annette Polemi ('41) Ms. Georgia Polk Mrs. Mary Polk ('57) Mr. Robert Polkinghorne ('81) Mrs. Shirley Pollard ('45) Mrs. Ellen Pomeroy Mrs. Julianne Pompa (*60) Mrs. Elizabeth Poole (*66) Ms. Kimberly Poole Mrs. Norma Pope (*60) Mrs. Barbara Popp Mrs. Susan Poppen Mrs. Joann Portell Mrs. Bette Porter ('48)

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A note of thanks to the tireless work of President James I. Spainhower, Founder of the Lindenwood Renaissance; Ed Watkins, Assistant to the President for Special Gifts; Lynne Landholt, Assistant Director of Development for Annual Giving; Esther Fenning, Assistant Director of Development for Alumni Activities; Phyllis Morris, Staff Assistant to the Director of Development; Leasa Ferry, Accounting Officer; Chris Campbell, Operations Assistant; Jan Lewien, former Assistant to the Vice-President; scores of volunteers led by the college's boards; Board of Directors Chairman Robert F. Hyland; Board of Overseers Chairman, Larry G. Kelly; Alumni Council Chairperson Janet Bornstein ('56); and our student workers at the college. So many individuals endeavor to build our Renaissance, suffice it to say that without their hard work, nothing could be done. You are all special friends!

> Jim Thompson Director of Development Class of '80

Disclaimer -

These figures include gifts received and processed by the Development/Alumni offices from July 1, 1984, to June 30, 1985 only. Gifts received and processed after these dates will be in the next fiscal year end report.

Note -

For a 1985 Alumni listing of the Lindenwood One Thousand, look for the listing in an upcoming issue of the "Linden Word." Remember, it's not too late to join or renew memberships for the 1985 listing due by Jan. 1, 1986.

The President's Report

Continued from Page 3 THE RENAISSANCE CONTINUES IN THE COLLEGE'S

FINANCES.

As our new Vice President of Finance, George Tilden, notes in his report, for the third year, we have balanced expenditures with receipts.

The proceeds from the sale of the farm land will enable us to eliminate almost completely our short-term bank debt. Increased giving by alumni, corporations and other friends of the college has enabled us to increase significantly our scholarship aid to needy and worthy students. Careful scrutiny of expenditure requests and deliberate reduction of staff has enabled the college to grant a modest 5% salary increase to a faculty and staff that for too long have been on the short end of financial rewards for their labors.

THE RENAISSANCE CONTINUES THROUGH THE ENTIRE LINDENWOOD COMMUNITY OF FRIENDS AND SUPPORTERS.

The increased giving by alumni, the additional students, the support of parents, the enthusiasm of members of both our board of directors and board of overseers, and the dedicated work of our fine faculty (both fulltime and adjunct) and excellent staff are evidence that throughout the Lindenwood contituency there prevails an excellent spirit of cooperation. This bodes well for our future.

To all of you reading these pages, my thanks for what you've done for this fine college in years past. With your strong support, we can keep Lindenwood College front and center among institutions of higher education that really do instill the Renaissance spirit of adventure and curiosity in the lives of all its students.

Dean of Faculty's Report

Continued from Page 4 Plans for the Future:

The faculty spent two days at the beginning of the year in assessing Lindenwood's position in the recent past, defining areas that need attention, and dreaming about the future. Committees and task forces will carry forward this work into this academic year.

Lindenwood has always been a dynamic, growing academic community. We are studying, as noted, the general education part of our curriculum; we are looking at departmental offerings and majors; we will continue to experiment and dream as part of our renaissance. It is at places like Lindenwood that real change can occur. We are determined that Lindenwood will be in front of the march to the future.

College Administrative Report

Continued from Page 7

signed for the renovation of existing buildings and grounds, as well as the construction of a new field house.

Until such time as funds are secured for major renovations and new construction, the college will continue with repairs to its 25 buildings. The college's aging physical plant is in dire need of extensive renovations.

Overall, the administrative operations of this college have improved significantly during the second year of our Renaissance. Much of this is due to the strong support and leadership I receive from President Spainhower. Hopefully, in the coming months ahead we will continue to make strides in all areas as Lindenwood completes its Renaissance.

Alumni Activities Report

Continued from Page 9

Council members work closely with the alumni activities director on reunion plans. The annual alumni reunion affords alumni across the country the opportunity to return to campus for a weekend each fall. Alumni are introduced to the Lindenwood administration and, through social and academic campus events, meet and visit with faculty, staff and students.

"Lindenwood Cooks," a cookbook consisting of recipes of Lindenwood alumni, staff and faculty was published and went on sale during Reunion Weekend. Proceeds from the cookbook have exceeded \$1,000.

The alumni council gives a merit award each year to two Lindenwood alumni. The Alumni Merit Award for Professional Accomplishment is fiven to an alumnus who has distinquished his/herself in his/her field. The recipient for 1984-85 was Arminta Harness of California. The Alumni Merit Award for Service to Lindenwood is presented to an alumnus who has given years of outstanding service to the college. The recipient for 1984-85 was Glenda Schaefer of St. Charles.

As part of the future Renaissance, the alumni council hopes to be recognized as an advisory board of the college. Tentative plans include the appointment of a council solicitor who will take the reponsibility of reminding each member of his/her duty to contribute to fund-raising campaigns.

The council also hopes to appoint a recruitment chairman who will take the responsibility of recruiting five to 10 students each year. It also is considering the appointment of an academic committee which will work through the college on such projects as a Leisure Learning Program where Lindenwood would offer minicourses to the community or perhaps a "Back to College" weekend in which alumni would stay on campus for workshops and lectures by the Lindenwood faculty.

The council has branched out to the community through participation in a consortium of small area colleges whose alumni directors and association presidents meet several times a year to share ideas and comments regarding alumni concerns. Alumni reunions, alumni student recruitment, the involvement of young and male alumni, and other topics are discussed. The consortium consists of representatives of such institutions as Maryville, Missouri Baptist, Logan Chiropractic, Fontbonne, Lindenwood College Alumni and Webster University. Council president is Janet Lewis Bornstein ('56)

Future Renaissance goals in alumni development relations include more volunteer participation, stronger commitment to regular annual giving and greater alumni involvement in student recruitment.

Public Relations Report

Continued from Page 10

As part of upcoming special events, Lindenwood will host a group of Missouri college students during the Public Relations Society of America's Pro-Am Day this fall. The event will acquaint students with Lindenwood public relations programs as part of an educational/career opportunities program of the association, the nation's leading professional group for public relations practitioners.

• Continuation and expanded circulation of such publications as the LINDEN WORD, a quarterly tabloid disseminated to nearly 30,000 supporters of the college, including more than 10,000 alumni; "The Lindenwood Report," a bimonthly newsletter by President Spainhower that addresses higher education concerns and Lindenwood's commitment to a quality, liberal arts program; and "The Linden Week Communique," a weekly internal newsletter sent to 600 staff and faculty members and, for the first time last fall, all students at the St. Charles campus.

• Implementation of a targeted media campaign to increase public awareness about Lindenwood's educational programs, its community services and, perhaps more importantly, its alumni, faculty, staff and students. The program has resulted in positive media attention, ranging from an increase in local coverage to print and broadcast placement throughout Missouri and even a few "prestigious" publications like THE LOS ANGELES TIMES, KANSAS CITY STAR and NEW YORK TIMES.

All of these activities are designed to strengthen and expand the college's role as an educational leader. Secondary goals are to increase all segments of enrollment, media and communnity relations, fund raising, academic development and campus expansion, alumni support and public recognition as well as to, quite frankly, make Lindenwood a household word.

The continuation of public relations programs and services as part of the Lindenwood Renaissance Campaign are some of the most ambitious and far-reaching in the college's 158-year history. They are catalysts for coodination among various department and programs, particularly those of admissions, alumni affairs, development and fund raising.

Further information as well as questions, comments or suggestions on any or all aspects of Lindenwood College's public relations activities should be directed to the Public Relations Office, #6 Roemer Hall, Lindenwood College, St. Charles, Missouri 63301.

Development and Fund Raising

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made an annual donation to the college. This is a tremendous achievement that provides us with a percentage of alumni support which is higher than almost any school in this region of the country. With much continued efforts, we should finish this coming year at a 40 per cent level of alumni support. The importance of alumni annual giving cannot be overstated. It is a demonstrative record of a college's support by those who know the college best.

Last fiscal year, 2,800 alumni gifts were recorded and more than \$190,000 in cash and pledges were raised from our important annual Alumni Phone-A-Thon. Alumni support directly transfers into the support of many corporations and foundations. The support of our alumni is like a pebble tossed into a pond, and ripples grow wider until the pond is filled.

Under the leadership of our board of directors, similar advancements are being made in the St. Charles community campaigns, St. Louis corporations and foundations, St. Louis area friends and, of course, personal board contributions.

Lindenwood is truly a school which is progressing rapidly. We are developing the base of annual support necessary to build our Renaissance. In 1984-85 we hit an all time high for \$658,000 from the annual campaign. Our hopes for 1985-86 are even higher.

In 1985-86 we are hoping to show an even greater donor participation in our St. Charles community support drive and the corporations/foundations support which is vital to our continued success. We are optimistic that these friends will respond to our requests for increased levels of giving. We look forward to the continued leadership of our board of director; its chairman, Robert F. Hyland; Renaissance Campaign Committee Co-Chairman, S. Lee Kling; the board's new Fundraising Committee Chairman, Thomas Gossage; St. Charles Campaign Chairman, Henry Elmendorf; Personal Board Gifts Chairman, John C. Hannegan; and our Board of Overseers Chairman, Larry G. Kelly. Without scores of our hard-working volunteers, we could not hope to be successful. From student and alumni callers to members of the college's boards, we are solely dependent on and appreciative of their goodwill and dedicated efforts. We are indebted to them far beyond our ability to convey in words.

The important challenges ahead are broadening our donor base, attracting larger donations, launching our building and endowment campaign, while at the same time strengthening our annual fund base.

THE FUTURE

We can all <u>be a part of history in the making today.</u> Few times in an individual's life afford the opportunity to say, "Yes, count me in," as one of those hard-working financial supporters. Your positive response makes you part of something of such significance that it will be remembered for generations to come. Both our immediate and long-term tasks are large. Our hopes are great, but our future will be even greater. So, please continue your support of this grand-old college by sharing your resources and dreams, as together <u>we are</u> building a Lindenwood Renaissance!

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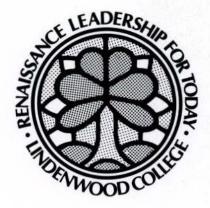
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The Renaissance Continues



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