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1956

**Lindenwood College Board of Directors Minutes and Papers,  
February 18, 1956 to October 28, 1957**

Lindenwood College

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LINDENWOOD FEMALE COLLEGE

MINUTES

FEBRUARY 18, 1956 - OCTOBER 28, 1957



ARTICLES OF INCORPORATION  
UNDER THE GENERAL NOT FOR PROFIT CORPORATION ACT  
OF

L- 7815

LINDENWOOD COLLEGE AND ST. CHARLES PRESBYTERIAN CHURCH CORPORATION

To the Secretary of State  
Jefferson City, Missouri:

We, the undersigned, Allen W. Clarke, 902 Pine Street, St. Charles, Missouri, Franc L. McCluer, Lindenwood College, St. Charles, Missouri, Harry T. Scherer, 226 Spencer, Webster Groves, Missouri, and Thomas C. Cannon, 816 Monroe, St. Charles, Missouri, being natural persons of the age of twenty-one years, or more, and citizens of the United States of America, for the purpose of forming a corporation under the General Not for Profit Corporation Act of the State of Missouri, do hereby adopt the following Articles of Incorporation, to-wit:

1. The name of the corporation is: LINDENWOOD COLLEGE AND ST. CHARLES PRESBYTERIAN CHURCH CORPORATION.
2. The period of duration of the corporation shall be perpetual.
3. The address of its initial registered office in the State of Missouri, shall be Lindenwood College, in the City of St. Charles, County of St. Charles, Missouri, and the name of its initial registered agent at such address shall be Robert C. Colson.
4. The first Board of Directors of said corporation shall be seven in number, and any change in the number of Directors of this Corporation shall be made only by amendment of the Articles of Incorporation.

The members of the Board of Directors shall be selected or appointed annually for a term of office commencing on the first Tuesday of January, 1956, and each three years thereafter, in the following manner:



- a. Three of said directors shall be elected or appointed by the Board of Directors of the St. Charles Presbyterian Church, a pro forma decree corporation, of St. Charles, Missouri.
- b. Three of said directors shall be elected or appointed by the Board of Directors of Lindenwood Female College, a Missouri benevolent corporation.
- c. A seventh member shall be the President of Lindenwood College.
- d. The terms of the directors shall run concurrently for a period of three years and until their respective successors are elected or appointed and shall have qualified.
- e. Vacancies in the Board of Directors caused by the death, resignation, incapacity or refusal to act of any director so elected or appointed shall be filled in the same manner as hereinabove provided for the annual election or appointment of directors.

The names and addresses of the first Board of Directors shall be as follows:

HOWARD I. YOUNG  
Director

3 Country Life Acres,  
St. Louis County, Missouri  
Address

MRS. RUTH WATKINS  
Director

1601 S. Warson Road (No. 7 Brentmoor  
Park St. L. Co. 5 Mo  
Address

DR. HARRY T. SCHERER  
Director

226 Spencer  
Webster Groves, Missouri  
Address

ALLEN W. CLARKE  
Director

902 Pine Street  
St. Charles, Missouri  
Address

HOMER W. CLEVINGER  
Director

134 Anderson Street  
St. Charles, Missouri  
Address

MARY LOU AHMANN  
Director

217 N. Third Street  
St. Charles, Missouri  
Address

FRANC L. McCLUER  
Director

Lindenwood College  
St. Charles, Missouri  
Address



5. The purposes for which this corporation is organized are:
  - a. To take title to, own, improve, control and manage the tract of land, about 5 acres, now owned by St. Charles Presbyterian Church and located on the Southeast Line of the Lindenwood College Campus.
  - b. To erect or cause to be erected on said tract of land a suitable building or buildings for the joint use of said St. Charles Presbyterian Church and Lindenwood College.
  - c. To equip and maintain said building for the use of said Church and said College for the religious services and educational work of each of them.
  - d. To insure and maintain said building or buildings and equipment for the joint use of said two institutions.
  - e. To manage and control the use of said properties by each of said institutions, so that each of them may do its finest and best work and accomplish the greatest good.
6. The term St. Charles Presbyterian Church as used in these Articles of Incorporation shall be deemed to include any successor Protestant Church or any other Protestant Church resulting from any merger or consolidation with St. Charles Presbyterian Church. The term Lindenwood Female College as used in these Articles of Incorporation shall be deemed to include any successor college or any other college resulting from a merger or consolidation with Lindenwood Female College.
7. The management and control of the affairs of the corporation shall be vested in the Board of Directors. There shall be no members of said corporation, and the Board of Directors shall be perpetuated in the manner hereinbefore provided.



8. The Corporation shall have all of the powers and may exercise all of the rights and privileges granted to corporations incorporated under the General Not For Profit Corporation Act of the State of Missouri.

IN TESTIMONY WHEREOF, we have hereunto set our hands this 18th day of February, 195~~6~~<sup>6</sup> (1956)

THOMAS C. CANNON  
ALLEN W. CLARKE  
HARRY T. SCHERER  
F. L. McCLUER

STATE OF MISSOURI     )  
                              )   SS  
COUNTY OF ST. CHARLES

I, H. K. STUMBERG, a Notary Public, within and for the County of St. Charles, Missouri, do hereby certify that on the 18th day of February, 195<sup>6</sup>, Allen W. Clarke, Franc L. McCluer, Harry T. Scherer, and Thomas C. Cannon, personally appeared before me and being duly sworn by me severally acknowledged that they signed as their free act and deed the foregoing document in the respective capacities therein set forth and declared that the statements therein contained are true, to their best knowledge and belief.

IN WITNESS WHEREOF, I have hereunto set my hand and seal the day and year first above written.

My commission expires: April 5, 1958

H. K. STUMBERG  
Notary Public



LINDENWOOD COLLEGE  
ST. CHARLES, MISSOURI  
Office of the President

*President's Report*

February 18, 1956

TO MEMBERS OF THE BOARD OF DIRECTORS AND ADVISORY BOARD OF  
LINDENWOOD COLLEGE:

I notice an omission in the transcript of the report which has  
been mailed you and hasten to correct it.

The first recommendation on page 8 should read as follows:

"It is further recommended that the college advance  
from its endowment surplus fund the difference between  
the amount paid on its subscriptions and the \$300,000  
we undertook to raise, this advance to be repaid by  
payments on subscriptions made to the college for the  
chapel fund and by money secured in further campaign  
for the chapel building in the Synod and among friends  
of the college."

Yours sincerely,

*F. L. McCluer*

F. L. McCluer  
President

FLM:MY



REPORT OF THE  
PRESIDENT OF LINDENWOOD COLLEGE  
TO THE BOARD OF DIRECTORS

FEBRUARY 24, 1956

It is a pleasure to make this report to the Board of Directors of Lindenwood College.

STUDENT BODY

The academic record of the first semester indicates a very satisfactory experience for the student body generally. One student had to be dropped at the end of the semester because of complete failure and 20 were placed on academic probation for the second semester. Six students received "A" marks in all their work. Thirty-one were on the Dean's Honor Roll and 70 on the Dean's Honorable Mention List.

The 7 students who were in Washington, D.C. on the Washington Semester Program made very superior records among the students of the 14 colleges cooperating during the first semester.

The individual achievement of students outside the classroom is seen in the recognition given Shirley Parnas, a Senior, who is to be a soloist with with St. Louis Philharmonic this spring, and the leadership of one of our foreign students, Angeliki Vellou, at the Student Christian Conference at Athens, Ohio, during the Christmas vacation.

The social activity program has been well directed and held within reasonable bounds. One new invitation has been received and accepted this year. Ten of our students are spending the week-end at Princeton as guests of Princeton students. Their activities on this visit will be described in a article in Seventeen, which has a wide circulation among high school and college students.



The music students were heard in an hour's program over station KMOX the afternoon before Christmas, the program being recorded in our auditorium before the Christmas recess. The program was a very great credit to the Music Department.

#### ENROLLMENT

The new moving picture has been very well received in church groups and before high school groups and was shown on television from a Nashville station during the Christmas vacation.

Our admissions staff feels that the picture has been a very great help in the enrollment of students.

As of February 14 we have 260 students enrolled for next year as compared with 187 on the corresponding date last year. This is a 39% increase.

In connection with the enrollment the President and the Dean have met with the faculty in small groups to discuss our holding power and our counseling program in the hope that the whole staff will cooperate in a more vigorous effort to hold students until graduation. We have been thinking about this problem which is a current one among small liberal arts colleges in the Middle West for some time and have made some slight gains. For example, the average percentage of freshmen graduating in the period 1940-48 was 15.2%, and since that time it has become 19.8%.

#### RELIGIOUS EDUCATION MAJOR

The newly established religious education major has attracted quite a number of new enrollments, and of the 10 scholarships set aside for these majors, 8 have already been assigned. These students are obligated to remain at Lindenwood for four years and to go into active service of the church as assistants in the field of religious education.



The nationally advertised scholarships offered by the Board of Christian Education have attracted 3,100 applicants. Final awards will be made in April to between 25 and 50 students. Three of them have applied for admission to Lindenwood.

#### RELIGIOUS EMPHASIS WEEK

We have just concluded our Religion in Life Week with Dr. H. Louis Patrick, pastor of the Westminster Presbyterian Church in St. Louis, as leader. Dr. Patrick made a profound impression upon the student community. We all feel that it was one of the most effective such weeks we have had.

#### POLITICAL CONVENTIONS

The Republican and Democratic student political conventions will be held on the Lindenwood campus April 19-21. Approximately 60 colleges have indicated their interest in sending delegates and the keynote speakers have been secured. Former Governor Dan Thornton, of Colorado, will be the keynoter for the Republicans on Friday, April 20, and Senator Thomas C. Hennings, Jr. will speak for the Democrats on Saturday morning, April 21.

The faculties of other colleges are cooperating in preparing delegates for the writing of platforms, and the discussion of issues and candidates.

#### PROFESSIONAL MEETINGS

The annual conference of chaplains and professors of Bible from the Presbyterian colleges was held on the Lindenwood campus in October.

The Presbyterian College Union met on the Lindenwood campus on January 9. Presidents, Deans, and Business Managers were in attendance at this meeting which we feel was handled very successfully. The discussions centered about the problems of faculty salaries, securing competent teachers to take care of the prospective increased enrollments, providing facilities for substantial increases in enrollment,



reaching the religious life of the college communities, fund raising, budget making, and the prospect for increased support from the church.

At the meeting in St. Louis of the Association of American Colleges, the Association was addressed by two members of the Lindenwood staff - Dr. Theodore Gill, Dean of Chapel, and the President of the College. Dr. Gill spoke on the Christian religion as a context in which we educate, and the President spoke on the future of liberal arts.

#### MISSOURI COLLEGE JOINT FUND COMMITTEE, INC.

The Missouri College Joint Fund Committee has employed Dr. Eugene R. Page, as its Executive Secretary. Dr. Page formerly taught at Central College, was Commander of the V-12 Unit at Westminster, and has recently served as Director of the Education Division of the St. Louis Chamber of Commerce. He comes to the Missouri College Joint Fund Committee directly from a position as Executive Secretary of the Missouri Consumer Finance Association. He will have his office temporarily at Lindenwood College.

The Missouri College Joint Fund Committee received \$34,000 from business organizations this last calendar year as compared with \$22,000 a year ago. It is hoped that the idea of corporate support of privately supported, liberal arts colleges has become so well established that with an Executive Secretary the Missouri association will receive very much greater support.

#### ADVISORY BOARD MEMBERS

It is a pleasure to announce that the Reverend C. Ralston Smith, D.D., pastor of the First Presbyterian Church in Oklahoma City, Mr. George W. Johns, vice-president and general merchandise manager of T. A. Chapman Company in Milwaukee, and Mr. Curtis Mitchell, who is starting a publishing company in Coral Gables, Florida, have accepted places on our Advisory Board.



CHAPEL BUILDING

The chapel and church building is under construction under a contract entered into by the joint committee representing the Board of Lindenwood College and the congregation of the St. Charles Presbyterian Church, and Mr. Robert Wright. The guaranteed maximum cost of this building is \$458,288.

In making the campaign for funds with which to erect this building, the church sought \$150,000 and the college sought \$300,000. The total subscriptions, including cash gifts, are slightly in excess of \$280,000. The church raised its \$150,000 and the college secured the balance throughout Synod and its alumnae and friends.

Total cash receipts have amounted to \$120,415, of which \$59,271 has been paid on subscriptions received by the college. The bills in connection with this enterprise, totaling \$106,535, have been paid and cash on hand amounts to \$13,880.

Mr. Kriete Stumberg, attorney, is seeking incorporation of the Lindenwood College and St. Charles Presbyterian Church Corporation under articles approved by the Board of Lindenwood College at its October meeting and by the congregation of St. Charles Presbyterian Church at a congregational meeting held January 4.

It is hoped that a certificate of incorporation will have been received by the time the Board of Lindenwood College meets in February.

FORD FOUNDATION GRANTS

Announcement of the grants from the Ford Foundation to liberal arts colleges and hospitals was made in the newspapers on December 13, 1955.

Lindenwood College received two grants totaling approximately \$250,000. One is an endowment grant and the other an accomplishment grant.

Endowment grants were made to the 615 privately supported, accredited, four year liberal arts colleges and universities in the nation. The principal



of this grant must be held for 10 years and the income from it is to be used only to increase faculty salaries.

Accomplishment grants are made to colleges "which have led the way in their regions in improving the status and compensation of American college teachers". The selection of the colleges for the accomplishment grants was made by Ford's College Grants Advisory Committee after six months' study.

In the five state area of Arkansas, Oklahoma, Kansas, Iowa, and Missouri, Lindenwood was one of 6 institutions to receive an accomplishment grant, and Lindenwood is the only small liberal arts college to receive such a grant in Missouri.

The use of the accomplishment grant is not restricted as is that of the endowment grant. It is the expectation of the Foundation that colleges receiving the accomplishment grant will make an effort during the next few years to secure at least equal support from other sources, though no formal matching requirement is made.

It is good to note that the forward and confident look of the Board of Directors in a period of lowered enrollments which has led us to increase faculty salaries and maintain the excellence of our curricular offerings has attracted this additional support on the part of the Foundation.

These grants are to be paid in two equal installments, one before July 1, 1956, and the other before July 1, 1957.

This action of the Ford Foundation is the most significant and far-reaching in its effects in the history of American philanthropy.

This support is a challenge, too, to the friends and constituencies of these colleges to move forward with renewed faith and enthusiasm for the grant does not meet all needs of the colleges. The income on the grants to Lindenwood, for example, will be about \$10,000, approximately 1.23% of our over-all expenditures



this year. For the churches that sponsor this college, for all of us who believe in it and have asserted our loyalty to it, here is a challenge to invest in its future with great confidence.

Since the income on the endowment grant is restricted for faculty salaries and public announcement of this fact was made, the matter was discussed at the last regular faculty meeting. The income is being used by some colleges as a percentage increase for all teaching faculty, others have decided to make the increases larger for those in the lower ranges, and some have proposed to divide the total income from the endowment grant into equal portions to be distributed among the faculty regardless of rank.

After discussion the Lindenwood faculty voted to request that this third plan of distribution be recommended to the Board of Directors of Lindenwood.

#### RECOMMENDATIONS

It is recommended that the administration be authorized to increase the basic charge for board, room, and tuition, by \$100 and to make smaller increases in charges for single rooms, and room with private baths, and for individual instruction of special students in music, such changes to be announced in the catalog to be issued next September.

It is recommended that the suggestion of the faculty that the income from the Ford endowment grant be distributed in equal portions among the full-time faculty members and to part-time teachers on a proportionate basis be approved.

It is recommended that when the title to the new chapel and church building has been conveyed to the Lindenwood College and St. Charles Presbyterian Church Corporation and when subscriptions for the erection of this building held by the church and by the college have also been conveyed to this corporation,



Lindenwood College transfer to the corporation the principal of the Knight Chapel Fund and the balance of its income, and the principal of The Chapel Fund and the balance of its income for use in the payment of the contractor.

It is further recommended that the college advance from its endowment surplus fund the difference between the amount paid on its subscriptions and the \$300,000 we undertook to raise, this advance to be repaid by <sup>payments or subscriptions made</sup> money secured in <sup>to the college</sup> further campaign for the chapel building in the Synod and among friends of the <sup>for the chapel</sup> college. <sup>fund and</sup>

It is recommended that a committee of the Board be appointed to work with the administration of the college in seeking further gifts and subscriptions for the chapel and for an increase in endowment equivalent to that provided by the Ford accomplishment grant.

Respectfully submitted,

*F. L. McCluer*

F. L. McCluer  
President



MINUTES OF MEETING OF THE BOARD OF DIRECTORS  
OF  
LINDENWOOD FEMALE COLLEGE

St. Louis, Missouri  
February 24, 1956

Pursuant to call and notice duly given to each member of the Board of Directors, in accordance with the By-Laws, a meeting of the Board of Directors of Lindenwood Female College was held in the St. Charles Room of the Statler Hotel, St. Louis, Missouri, at 12:15 P.M., February 24, 1956.

The following Directors were present:

Dr. Harry T. Scherer  
Mr. Thomas H. Cobbs  
Mr. Powell B. McHaney

Mrs. Arthur Stockstrom  
Mr. Arthur Blumeyer  
Mr. R. Wesley Mellow

*Mr. Young*  
Dr. Franc L. McCluer, President of the College, Mr. Colson, General Manager of the College, and Mrs. Horton Watkins, of the Advisory Committee also were in attendance.

The meeting was opened with a prayer by Dr. Scherer.

Dr. Scherer presided as Chairman and Mr. R. Wesley Mellow acted as Secretary of the meeting.

On motion duly made, seconded and carried the Minutes of the previous meeting of the Board of Directors were approved.

A report was given by Dr. Scherer as President of the Board. He recommended that the October meeting of the Board be held at Lindenwood College.

Mr. Arthur Blumeyer, Chairman of the Finance Committee, made the following report:

Investment Portfolio same as last meeting, approximately \$6,000,000 - - \$5,980,000 plus cash.

On motion duly made, seconded and carried it was agreed that



insurance coverage of the buildings be increased by \$734,000.00, which would mean an increase of \$4,000.00 in premiums for a five year period. Total insurance is \$2,734,000.00 (cost, less depreciation), excepting Cobbs Hall which is insured by a separate policy.

Dr. McCluer, President of the College, presented his report and reviewed its important points, which report had been mailed to all members.

Upon the recommendation of Dr. McCluer, it was moved, seconded and carried that the income from Ford Motor Company Grant be divided equally among the Faculty and not in proportion to their present salaries.

It was moved, seconded and carried that the Board of Lindenwood College advance to the Lindenwood College and St. Charles Presbyterian Church Corporation the difference between the amount paid on subscriptions to the Chapel Fund secured by the College and the \$300,000.00 sought by the College, this advance to be used in paying the contractor and the architect now engaged in the erection of the Chapel and Church building and this advance to be repaid by funds secured in further solicitation for the Chapel building.

It was moved, seconded and carried that the College transfer to the above corporation the principal of the Knight Chapel Fund and the balance of its income and the principal of the Chapel Fund and the balance of its income.

It was moved, seconded and carried that we deed a 25 foot strip of land on the Northwest side of our Farm property so that the City of St. Charles may provide a 50 foot right-of-way from the new subdivision to Highway 40. Description of 25 foot strip - Lindenwood College, as follows:



A strip of land 25 feet wide for Street Construction lying Southeast of and adjacent to the Northwestern line of property owned by Lindenwood College of which the Northwestern line is more particularly described as follows: Commencing at a stone marking the Common Property Corner of said Lindenwood College, The Theodore Lammert Tract, the H. Droste Farmand the M. Ermeling Tract, thence N. 57° 30' E. along property line of said Lindenwood College and that of Ermeling 1,254 feet more or less, to a stone marking the most Northwestern corner of said Lindenwood Tract, containing 0.72 acres more or less. Said strip being part of Prairie Haute Common Field, Twp. 47 N. R. 5 E. City of St. Charles, Missouri.

It was moved, seconded and carried that the Honorary Degree of Doctor of Laws be conferred on Dr. Green Ruedi, Professor of Sociology at Southwest Missouri State College, and an Alumna of Lindenwood College of the Class of 1924; the Degree of Doctor of Humanities be conferred on Mrs. George Gellhorn, a civic leader of St. Louis; and the Degree of Doctor of Laws be conferred on Miss Mary E. Lear, Professor of Chemistry at Lindenwood College, in the year when she retires.

It was moved, seconded and carried that recommendations of the Building and Grounds Committee be approved as follows:

1. Air condition offices in Roemer Hall. Proposal from Frigidaire Company for individual units estimated to cost \$4,350.00. (This amount includes wiring at approximately \$600.00)
2. Admissions office - Redecorate and refurnish - estimated cost \$1,500.00.
3. Furniture and furnishings in Sibley, Irwin, Butler and Niccolls. (Desks, occasional chairs and desk chairs, and dressers to provide two dressers in each room and to replace others in bad condition) Estimated cost \$49,000.00.
4. President's Residence. Some refurnishing and some redecoration desirable. Estimated cost \$5,000.00.

It was moved, seconded and carried that a brochure be made of Lindenwood College Chapel.



It was moved, seconded and carried to increase tuition of students \$100.00 per year for academic year of 1957-58.

It was moved, seconded and carried that no rent be charged to Dr. Page while he has an office at the College.

It was moved, seconded and carried that the President of the Board of Trustees and the President of the College be authorized to increase the number of Advisory Members on the Board of Trustees.

It was moved, seconded and carried that Dr. McCluer be commended in his work of guiding our College through the trying years of low enrollment. During these years Faculty salaries were increased, a policy which has now resulted in receipt of the Ford Foundation Accomplishment Grant.

It was moved, seconded and carried that we authorize the President of the College to employ a Psychologist on a part-time basis. Suggested annual fee of \$500.00 was discussed.

It was moved, seconded and carried that the President consider adding a St. Louis Alumna to the Advisory members of the Board of Trustees.

There being no further business the meeting adjourned.

Harry T. Shurey Dr. S  
Chairman

Ruth E. Mellow  
Secretary



MINUTES OF MEETING OF FINANCE COMMITTEE  
LINDENWOOD COLLEGE

A meeting of the Finance Committee was held in Mr. Arthur Blumeyer's office on March 15, 1956, at 11:00 A.M. Present for the meeting were Mr. Arthur Blumeyer, Chairman, Mr. Thomas H. Cobbs, Dr. Harry T. Scherer, President of the Board, Dr. F. L. McCluer, President of the College, and Mr. R. C. Colson, Business Manager of the College.

The increase in insurance recommended by Mr. Frank Blumeyer and Mr. T. J. McCarthy, Jr., of General Insurers, Inc., is referred to the Board with approval. The recommendation involves an increase in coverage of \$734,000 at an approximate increase in cost of \$4,000 over a five year period.


It was agreed that the auditor should prepare an appropriate resolution covering payment made on indebtedness.

The change in rate for the year 1957-58 was referred to the administration of the College to be taken up with the Board.

It was agreed that the Knight Chapel Fund principal and the Chapel Fund principal now held in the Endowment Fund Principal together with the balance in these income funds be transferred to the Lindenwood College St. Charles Presbyterian Church Corporation when the property which this corporation is to hold is conveyed to it.

It was agreed that capital funds should be advanced to the Lindenwood College St. Charles Presbyterian Church Corporation when subscriptions held by the College and Church are conveyed to the joint corporation and when the property now held by the St. Charles Presbyterian Church Corporation and the building being constructed there on for chapel and church purposes, and when assets held by the Joint Building Committee are conveyed to it, with the understanding that this advance is to be repaid by payments on these subscriptions and other gifts which may be secured for this purpose.

Respectfully submitted,

  
F. L. McCluer, Acting Secretary



MINUTES OF MEETING OF THE BOARD OF DIRECTORS OF  
LINDENWOOD FEMALE COLLEGE

St. Louis, Missouri  
May 14, 1956

Pursuant to call and notice duly given to each member of the Board of Directors in accordance with the By-Laws, the Annual Spring Meeting of the Board of Directors of Lindenwood Female College was held in the Buffalo Room, Statler Hotel, St. Louis, Missouri, at 12:15, May 14, 1956.

The following Directors and Advisory Directors, being a quorum, were present:

|                        |                         |
|------------------------|-------------------------|
| Mrs. Arthur Stockstrom | Mr. Howard I. Young     |
| Dr. Elmer B. Whitcomb  | Mr. Arthur S. Goodall   |
| Dr. Harry T. Scherer   | Mr. Russell L. Dearmont |
| Mrs. Leo J. Vogt       | Mrs. Horton Watkins     |
| Mr. Thomas H. Cobbs    | Mr. Arthur A. Bluneyer  |

Dr. Franc L. McCluer, President of the College, and Mr. Colson, Business Manager, were also present.

Dr. Whitcomb opened the meeting with a prayer.

Dr. Scherer, President of the Board of Directors, acted as Chairman of the meeting, and Wm. H. Armstrong acted as Secretary of the meeting.

On motion duly made, seconded and carried, the Minutes of the February 24, 1956 meeting of the Board of Directors, as previously mailed to the Directors, were approved, subject to correction as to the attendance of Messrs. Young and Goodall.

The Chairman then announced that Commencement would be held at the College on June 2, 1956 at 10:00 A.M. and that the Annual Fall Meeting of the Board of Directors would be held at the College October 19, 1956 at 2:30 P.M. He requested that each member of the Board of Directors place these dates on their calendars in order to



have as full an attendance as possible. Charles Presbyterian

Dr. McCluer then reported to the Board that he was anxious to add to the Advisory Committee of the Board of Directors alumnae of the College and for this purpose appointed the following committee to aid in selecting Directors and securing acceptances: Mrs. Vogt and Messrs. Goodall, Dearmont and Dr. Scherer, with whom Dr. McCluer agreed to act in an advisory capacity.

Dr. McCluer then presented to the Board his report of activities of the past school year, a copy of which report is attached to these Minutes.

On motion duly made, seconded and carried, the recommendations of the President, appearing on pages 6 and 7 of his Report, including the awarding of degrees and diplomas, were unanimously adopted.

The President particularly expanded his Report as to the size of next year's student body, stating that as of the date of the meeting there had been room deposits received from 533 incoming students; that making allowance for later withdrawals, he looked forward in the Fall to having a full college enrollment of 465 students. He pointed out that a student body of this size was the maximum number of resident students which the College could handle; and that he was gratified that there would be 209 old students, which is the largest number returning in the college history.

Mr. Blumeyer, on behalf of the Finance Committee, reported that the Investment Portfolio had a market value of approximately \$6,000,000.00 and that there had been sold \$256,000.00 of stocks and bonds which funds were to be used for the construction of the Church and Chapel.



Dr. McCluer, as President of the St. Charles Presbyterian Church Corporation, gave a summary of actions taken at the first meeting of the Board of that Corporation and submitted the following statement of payments made by the Joint Building Committee and the Corporation and the moneys received for that purpose.

|   |                |
|---|----------------|
| Cash receipts from pledges secured by the College     | \$ 64,333      |
| Advances from Lindenwood Female College as of 5/14/56 | <u>107,968</u> |
| Total   | - \$172,301    |

The additional required to meet obligation of providing \$300,000.00 for this building is \$127,699.00.

The Joint Building Committee had also received \$67,420.00 from the pledges secured by the Church.

The Joint Building Committee and the Corporation have paid out to date to Robert R. Wright, Contractor, \$150,723.49 and to P. John Hoener, Architect, \$22,846.07.

All cash and pledges held by the Church and College have been transferred to the Corporation.

He also advised that the new Corporation had requested the Joint Building Committee to continue to act until the work on the Chapel has been completed.

Dr. McCluer further reported that funds would be needed during the summer to continue the building program and stated that for this purpose it would be advisable to borrow from time to time additional funds in an amount not to exceed the remainder of the College pledge for the Church and Chapel. In order that funds might be available, it was recommended that such borrowing be authorized in the name of the College from the First National Bank of St. Charles; for this purpose, upon motion duly made, duly adopted, and unanimously



carried, it was:

"RESOLVED THAT:

Jointly, Arthur A. Blumeyer and Wm. H. Armstrong, Chairman and Secretary respectively of the Finance Committee of Lindenwood Female College, be and they are hereby authorized to effect loans from time to time for and on behalf of Lindenwood Female College from the First National Bank of St. Charles (of St. Charles, Missouri) and to renew or extend such loans from time to time; and for such loans (and any and all renewals and extensions) to make, execute and deliver to said First National Bank of St. Charles promissory notes and such other evidence of obligations of Lindenwood Female College as may be necessary or advisable to effect loans, extensions or renewals thereof. The proceeds of all such loans, renewals and extensions shall be placed from time to time, as made, to the credit of Lindenwood Female College on the books of the First National Bank of St. Charles, and such credit shall have the same force and effect as if the amount thereof had been duly paid to Lindenwood Female College in cash."

The Budget for the College year 1956-1957, as previously approved by the Finance Committee, was then submitted to the Board. On motion of Mr. Blumeyer, seconded by Mr. Dearmont, and unanimously carried, the Budget, as submitted, was adopted. A copy of the Budget as approved is attached to these Minutes.

It was reported to the Board that a Mr. Staples had been making a survey of Lindenwood which had required a period of some three days and that his report would be forthcoming within the near future.

Mr. Young initiated a discussion of tentative plans for fund raising: To replace the moneys used from the Endowment Fund of the College in connection with the construction of the new Chapel and Church; also an amount to equal the Ford Foundation Grants; and, also, if possible to create a fund from annual giving. Mrs. Vogt suggested that this endeavor would be more successful if an attempt was made to raise money for the Endowment Fund and the raising of salaries rather



than to pay off the debt on an already constructed building, such as the Chapel.

After considerable discussion, it was concluded informally to attempt to raise \$500,000.00 over the next two years and in this connection it was recommended that advice and help be secured from Mr. Douglas Martin.

Mr. Goodall then made the following report for the Building and Grounds Committee and moved the approval of the same:

On October 21, 1955, the Board authorized the administration of Lindenwood College to inaugurate a program of rehabilitation and re-furnishing of the physical properties over a two year period with the understanding that specific recommendations were to be approved by the Board and that the total expenditures would not be in excess of \$300,000.00.

On February 24, 1956, the Board approved the installation of air-conditioning in the offices in Roemer Hall at an estimated cost of \$4,350.00, redecoration and refurnishing of the Admissions Office at an estimated cost of \$1,500.00, the purchase of occasional and desk chairs and dressers so as to provide two dressers in each room and to replace those in bad condition in Sibley, Niccolls, Irwin, and Butler Halls at an estimated cost of \$49,000.00, and some refurnishing and redecoration in the President's residence at an estimated cost of \$5,000.00.

The first, second and fourth recommendations have been carried out or are in the process of being carried out during this fiscal year, but the purchase of furniture for four dormitories has been deferred until the 1957 fiscal year.



At the February Board meeting the administration was also authorized to secure bids for the remodeling, refurnishing and redecoration of Ayres Hall; the alteration and replacement of old bathroom fixtures in Sibley and Butler Halls, and the installation of an acoustical ceiling in the dining room.

The Buildings and Grounds Committee recommends that funds be provided for: The installation of the acoustical ceiling and the redecoration of the dining room at an estimated cost of \$8,000.00; the remodeling and redecoration of Ayres Hall at an estimated cost of \$23,500.00; the refurnishing of Ayres Hall at an estimated cost of \$20,000.00; remodeling and redecoration of Butler Hall at an estimated cost of \$5,000.00; the remodeling and redecoration of rooms in Sibley Hall at an estimated cost of \$24,000.00; the repair and covering of steps inside Roemer Hall at an estimated cost of \$2,300.00 (this expenditure, of course, to be made from the Roemer Maintenance Fund).

The totals estimated for the purchase of furniture already authorized and the other purchase of furniture and furnishings now recommended is \$69,000.00 and the total of the recommended remodeling and redecoration is \$60,500.00.

Mr. Goodall recommended that the above expenditures be considered capital expenditures for, in the first place, there is not enough income available in the income account to pay for these items, and in the second place, as it has never been the policy of the Board in the past to set up depreciation accounts for either the buildings or the furnishings, this expenditure should rightly be considered a capital expenditure.



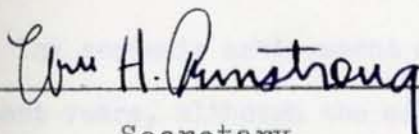
The motion to approve and authorize the above work was seconded by Mr. Blumeyer and on a vote being taken was duly carried.

Dr. Scherer then reiterated to the Board his belief that all officers should rotate in office from time to time and should not be elected to succeed themselves. After discussion, it was decided to hold this matter in abeyance until a subsequent meeting.

There being no further business, the meeting, on motion duly made and seconded, was adjourned at 2:00 P. M.



Chairman



Secretary



REPORT OF THE  
PRESIDENT OF THE COLLEGE  
TO THE  
BOARD OF DIRECTORS  
OF  
LINDENWOOD COLLEGE

May 14, 1956

It is a pleasure to make this report on the year's work at Lindenwood.

STUDENT ACHIEVEMENT

The academic achievement of the student body has been on a par with that of recent years, although the senior class had the highest academic standing of any of the classes but did not have any member on the Honor Roll of those maintaining for their entire college career a grade point average of 3.5 or better. 27 students in the student body have made this record and 2 have made a perfect record of 4.0. Several of the seniors plan to go on for graduate study on scholarship or graduate fellowships, most of them to graduate schools in the Middle West.

Students in the Art Department have won widespread off-campus approval through their exhibits in the student art show in St. Louis. Students in the Music Department in individual recitals and the choral groups (the Lindenwood Choir and the Choralaires) have also won widespread acclaim.

Two winners of the Goodall Scholarships have been elected to leadership in the student community for the coming year. Gwen Ryter, daughter of a missionary to Africa, has been elected President of the student body, and Carol Kellogg, who is spending her junior year at the American University at Beirut, has been elected President of the Student Christian Association.



FACULTY

The work of the faculty is, of course, the basis of the excellence of the program of the college. The faculty as a group has fine morale. Their work has been well done in the classroom and many have served the larger community in special ways throughout the year. Dean Paulena Mickell, Miss Mary Lichliter, Dr. Eugene Conover, Dr. J. B. Moore, Dr. Homer Clevenger, Dr. Alice Parker, and Mr. Harry Hendren have spoken before many groups in the state. Mr. Arthur Kanak, of the Art Department, has presented a one man show in St. Louis and has won a number of prizes. Dr. Alice Parker has been invited to lecture in England this coming summer. Miss Carolyn Gray, of the Chemistry Department, has won a National Science Foundation Scholarship for Teachers and will study during the summer at Indiana University.

NATIONAL CHRISTIAN COLLEGE SUNDAY

On National Christian College Sunday, April 15, 64 Lindenwood students took part in the worship services in 28 Presbyterian churches in the St. Louis area. Participation consisted of brief talks on the Christian college, reading the Scripture, offering the prayer, or singing solos. The President of the College and Dr. Conover delivered sermons at two of the services. In addition to this, 8 students took the entire service at the St. Charles Presbyterian Church in emphasizing Christian College Sunday.

PARENTS' WEEK-END

The parents of our students were invited to visit the campus the week-end of May 4-6. More than 400 persons from the families of our students were our guests during the week-end. The program consisted of a play Friday evening, a horse show, and open house in the Home Economics Department and Radio Department Saturday morning, the crowning of the May Queen Saturday afternoon, the Queen's banquet Saturday evening at which more than 700 people were served on the tennis



courts, a dance on the tennis courts later in the evening, a worship service Sunday morning in the auditorium with Dr. Robert L. McLeod as guest minister, a dinner in the dining room at noon for our guests, and the chapel-church corner stone laying service Sunday afternoon at which Dr. Harry T. Scherer, President of the Lindenwood Board, delivered the sermon. We were disappointed in the attendance at the laying of the corner stone, but not in the service. The sermon was an inspiration to all who heard it. In the copper box within the corner stone, the following items were included: Articles of Incorporation of the Lindenwood College and St. Charles Presbyterian Church Corporation, the roll of the Board, the staff, and the student body of the college, the roll of the church and the officers of the church, a brief history of the college and of the church, a silver dollar, the promotional literature used in the financial campaign for the chapel building, newspaper clippings, a college catalog, the names of the building committee, program of the day's service, and a Bible.

At the morning service in Roemer Hall, the auditorium would not hold the students and their guests and many sat in chairs in the hall and on the steps. Two servings were necessary in the dining room which was filled to capacity each time. Many of the parents came by car and left immediately after the dinner.

Mr. House, the Director of Food Service, deserves praise for the fine way in which he took care of the large number of guests Saturday night and Sunday noon, and Mr. Bushnell and his crew of men also are to be commended for the dispatch and spirit with which they kept everything in readiness for the program.

#### MISSOURI COLLEGE JOINT FUND COMMITTEE, INC.

The Missouri College Joint Fund Committee, Inc., with Mr. Page as Executive Secretary, has made more calls so far this year than we made all last year, and we have received contributions in excess of the total received the last calendar year.



It is planned to distribute to the corporations of Missouri a report next fall and to familiarize the businessmen with the actual savings in taxes which the privately supported institutions provide. Data on this matter collected by the Chairman of the Board of Standard Oil of Ohio and by Mr. A. V. Wilker, of Union Carbide and Carbon Corp. is included in the statement. A summary of this data is attached to this report.

This report shows that the public higher educational institutions in Missouri cost \$3,200 per student in tax money and that if the private colleges which are members of our Missouri College Joint Fund Committee became publicly supported institutions, the increase in tax cost for operations only would be \$5,600,000.

#### THE ADVISORY COMMITTEE AND CHURCH SUPPORT

During the survey of the Presbyterian colleges it was found desirable to establish an Advisory Committee composed of educators not employed by any of the colleges, and the Board of Christian Education now suggests that this Committee be continued and be reconstituted with rotating membership.

The Committee has been of help in studying problems from an objective and nation-wide viewpoint. They have also been of help in presenting the needs of the colleges to the church generally. The support given us by our church through the Board of Christian Education has grown from about \$5,000 to close to \$20,000, and the Advisory Committee is urging the Assembly to seek an additional \$1,000,000 for the operations of the colleges in the immediate future. The Committee feels that the church's responsibility is restricted to the educational program of the colleges, that auxiliary enterprises should not be profit making, but self-balancing, that all of the money secured from tuitions should be spent on instruction and library. There is some difference of opinion as to whether tuition should be as



low as 50% of the cost per student, but a general agreement that it should not be more than 65% of the educational cost of the student.

The Committee and the Board of Christian Education are presenting to the General Assembly needs for \$2,500,000 for our colleges in addition to the support now being given by the church in order to bring faculty salaries up to the median maximum figures for salaries in institutions in the North Central Association with enrollments less than 1,200. The figures suggested are:

|                      |         |
|----------------------|---------|
| Professors           | \$7,800 |
| Associate Professors | \$6,000 |
| Assistant Professors | \$5,000 |
| Instructors          | \$4,000 |

#### ENROLLMENT PROSPECTS

It is estimated that enrollments will be up from 5% to 10% throughout the country. Our own enrollment to date shows a far greater percentage increase than this. After subtracting all cancellations, our net enrollments for boarding students number 526. On the corresponding date last year the net enrollment was 353. We can house 456 students on campus and believe that we shall have all rooms filled next year.

The encouraging thing about this enrollment is the high percentage of upper-class students within our present student body who plan to return. The number of students in our student body eligible to return is approximately 300. 207 have made application for next year. This is a much higher percentage of old students returning than any of which we have a record in the Admissions Office.

#### RECOMMENDATIONS

It is recommended that the appointment of the Reverend Robert L. McLeod, Jr., D.D., pastor of First Presbyterian Church, Fort Lauderdale, Florida, and former President of Centre College, as Dean of Chapel and Professor of Religion at Lindenwood College, at a salary of \$6,000 per year and a house be approved.



It is recommended that the appointment of Mr. Walter Beattie, Jr., formerly Assistant Professor of Sociology at Westminster College and now Director of the Community Services to the Aging in Madison, Wisconsin, as Professor and Chairman of the Department of Sociology, at a salary of \$5,000 be approved.

It is recommended that the following schedule of salaries at Lindenwood College be approved:

|                     |                   |
|---------------------|-------------------|
| Professor           | - \$4,800-\$7,000 |
| Associate Professor | - \$4,400-\$6,000 |
| Assistant Professor | - \$3,800-\$5,000 |
| Instructor          | - \$3,600-\$4,600 |

It is recommended that the decision as to the removal of the quonsets now occupied by faculty members be left to the administration.

It is recommended that subject to the satisfactory completion of required work, the indicated degree be awarded to the following students:

Bachelor of Arts

Nancy Alvis  
 Mary Ann Arrington  
 Margaret Lou Bittman  
 Ann Carlisle  
 Penelope Bates Creighton  
 Carol Sue FitzRoy  
 Florida Garland  
 Judith Ann Glover  
 Jean Elizabeth Gray  
 Beverly Alice Harrington  
 Frances Joanne Houser  
 Katherine Kolocotronis  
 Erika Krajicek  
 Marilyn Jeanne Mitchell  
 Mary Elisabeth Schnurr  
 Garnet Lowell Sharpe  
 Marguerite Jones Terrell  
 Virginia Lee Woodman

Bachelor of Science

Verlee Caro  
 Eleanor Day  
 Donna Mae Drury  
 Starlin Ann Edwards  
 Helen Janet Lewis  
 Phyllis Meadows Millen  
 Patricia Alice Miller  
 Jean Carolyn Rula



May 14, 1956

Bachelor of Science (Cont.)

Mary Lou Thayer Sanden  
Patricia Smith  
Velma Jennelle Todsén

Bachelor of Music

Shirley Parnas

Bachelor of Music Education

Shirley Jean Holcomb  
Beverly Joyce Randall

It is recommended that subject to the satisfactory completion of required work, the indicated diploma be awarded to the following students:

Piano

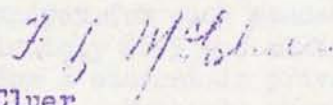
Barbara Koeller

Voice

Shirley Jean Holcomb  
Tillie Jean Micheletto  
Sunny F. C. Van Eaton

It is recommended that the honorary degree of Doctor of Humanities which we had expected to award to Mrs. George Cellhorn at commencement this year be awarded at our Founders' Day program in October since she will be unable to be at commencement.

Respectfully submitted,



F. L. McCluer  
President

FL:NY

Up to date figures on the collections of pledges on the chapel and church building will be brought to the Board meeting.



PUBLIC HIGHER EDUCATION

TAX DATA

SUMMARY

1. Annual tax Cost per Student in Public Higher Education -  
\$850-\$900.
2. Savings in Tax Cost for Students in Member Colleges in Missouri  
\$5-6 Million Annually.
3. Percent Savings in Tax Cost for Students in Member Colleges -  
2% of all State taxes, fees, motor vehicle licenses, etc.  
Plus fraction of % in Federal taxes.

ANALYSIS

I. Tax Cost of Public Higher Education in Missouri:

|                         |                     |                           |
|-------------------------|---------------------|---------------------------|
| from State Government   | \$12,000,000        | (operations only,         |
| from Federal Government | 4,000,000           | exclusive of capital      |
|                         | <u>\$16,000,000</u> | funds, bond issues, etc.) |

Annual Tax Cost per Student -  $\$16,000,000 \div 19,000 = \$842.$

II. Comparable Costs per Student for Higher Education in Other States:  
(as reported in State College Fund publications)

|          |       |
|----------|-------|
| Kentucky | \$900 |
| Michigan | \$926 |
| Illinois | \$900 |
| Oklahoma | \$875 |
| Ohio     | \$895 |

Report by A. A. Stambaugh, Chairman of the Board, Standard Oil Company (Ohio), Cleveland, to Ohio Educators and Business Leaders Assembled to Consider the Fiscal Problems of Non-Tax Supported Colleges and Universities of Ohio, at the 61st Annual Meeting, Ohio Chamber of Commerce, October 28, 1954.

"The obligations of industry naturally are those of any citizen of the community. It must assume its share of the burden whatever that is. No one would have it otherwise. Today the present over-all cost to the taxpayer for each student in our tax-supported colleges is approximately \$895 per student per year. A like cost to the taxpayer for a student in privately operated colleges, of course, is much less. Probably about \$75 per student."

III. Tax Costs of Higher Education Relative to Total Taxes:

- A. 8.4% of all State General Revenue Taxes, or  
5.36% of all State Taxes, Automobile Licenses, Fees, and all other State Tax Collections Goes to Public Higher Education
- B. 0.25% of All Federal Taxes Collected in Missouri also goes to Public Higher Education.



IV. Effect on Tax Costs if Private Colleges and Universities Became Public;

Increase in Students would be 140%

- A. 11.76% Additional of all State General Revenue Taxes, or  
7.5 % Additional of all State Taxes, Licenses, Fees, etc.,  
would be required.
- B. Plus 0.35% Additional of all Federal Taxes Collected in Missouri.  
This increase would be for operations only, exclusive of  
necessary expenses.
- C. Total Tax Costs for Operations Only, would be Increased from  
\$16,000,000 to \$36,000,000

V. Effect on Tax Costs if Member Colleges Became Public:

Increase in Students Would Be 35%

- A. 3 % Additional of all State General Revenue Taxes, or  
1.9% Additional of all State Taxes, Automobile Licenses,  
Fees, etc., would be required.
- B. Plus 0.09% Additional of all Federal Taxes Collected in  
Missouri
- C. Total Tax Costs, for Operations Only, Would Be Increased from  
\$16,000,000 to \$21,600,000.

Report by A. A. Stambaugh (see reference above):

"It is interesting for any enterprise to analyze its own tax duplicate and ascertain what its dollars and cents cost for higher education actually is at tax-supported institutions. Such a figure can then be used as a standard of measure for those who are inclined to help our privately supported colleges. This approach indicates one reason why more and more industries now feel it in their interest to come to the rescue of our privately-supported colleges, especially in the light of the crisis ahead."

VI. Percent of Total Student Cost in Public Higher Education Which is Paid by Taxpayer - 74%

VII. Plant and Equipment Cost to Provide for Students in Higher Education

Plant and Equipment Value of Member Colleges: \$23,000,000 /  
Estimated Replacement Cost: \$65,000,000 /  
(based on approximately \$10,000 per student)

This figure of \$10,000 per student was reported by A. V. Wilker, Union Carbide and Carbon Corporation, from a survey he made (Proceedings of Workshop of Commission on Colleges and Industry, Indianapolis, Indiana, August 26, 1955). It is confirmed by estimates made by the University of the State of New York as to cost of setting up a new plant.

Prepared by

Eugene R. Page, Executive Secretary



24

MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS OF  
LINDENWOOD FEMALE COLLEGE

June 2, 1956

Present:

Harry T. Scherer, President  
Philip J. Hickey  
Mrs. Leo J. Vogt  
Wesley Mellow  
Thomas H. Cobbs  
Arthur S. Goodall  
Franc L. McCluer, President of the College  
R. C. Colson, Business Manager - by invitation

Open with prayer by Dr. Scherer.

F. L. McCluer reported briefly on the public relations survey of Lindenwood College as made by the Dudley L. Parsons Company, the company retained by our Presbyterian Board of Christian Education to counsel with colleges and to plan a nationwide public relations program. Copies to be made and sent to all members of the Board.

The President of the Board of Directors proposed that the rotary system for the election of officers of the Board be adopted. Motion approved that the President appoint a committee to bring a report to the October meeting. Mr. Armstrong and Mr. Hickey appointed as members of the committee, Mr. Armstrong to serve as chairman.

Dr. McCluer called attention to the request made by Dr. John Thomas, Chairman of the Department of Music, that a grand piano be purchased for the stage of Roemer Auditorium. Motion approved that the matter be referred to the Finance Committee of the Board of Directors.

R. C. Colson

Acting Secretary



MINUTES OF MEETING OF FINANCE COMMITTEE  
OF  
LINDENWOOD FEMALE COLLEGE

Pursuant to call by the President, a meeting of the Finance Committee of Lindenwood Female College was held on October 8, 1956, at 12:00 Noon, in the Statler Hotel, St. Louis, Missouri.

The following members of the Finance Committee were present:

|              |               |
|--------------|---------------|
| Mr. Cobbs    | Dr. Scherer   |
| Mr. Blumeyer | Mr. Armstrong |
| Mr. Young    |               |

Dr. McCluer, President of the College, and Mr. Colson, Business Manager, also were present.

Mr. Colson, Treasurer of the Lindenwood College and St. Charles Presbyterian Church Corporation, reported on the receipts and disbursements in connection with the construction of the new Chapel.

His reports are attached to these Minutes.

It was reported by Dr. McCluer that pending the collection of outstanding pledges for the Chapel, both by Lindenwood College and the Presbyterian Church congregation, there would be needed an additional \$180,000.00 to complete the construction and furnishing of the Chapel. He further reported that negotiations had been conducted with the Bank of St. Louis by the Church Corporation to secure a loan of these funds. He also stated that the loan would be secured by the church property and the uncollected pledges.

A general discussion of the Chapel project followed. It was stated that the overall cost of the Chapel completed and furnished would be approximately \$555,000.00 and that pursuant to the original



understanding Lindenwood was to bear two-thirds of this cost, the two-thirds to be reduced by pledges secured by Lindenwood College, and the Church congregation to bear one-third of the cost, their pledge likewise to be reduced by pledges secured and collected. It was further pointed out that although Lindenwood College had heretofore advanced some \$240,000.00 that these funds were in the nature of an advancement rather than a pledge and likewise it was reported that there had been collected and turned over to the Church Corporation pledges in the sum of \$56,673.27.

After discussion of the entire matter, Mr. Young moved the adoption of the following Resolutions:

WHEREAS, there has been formed under the laws of the State of Missouri a non-profit church corporation known as the "Lindenwood College and St. Charles Presbyterian Church Corporation", which corporation holds title to certain real estate adjacent to Lindenwood College and there is being erected thereon a Chapel for the use of Lindenwood College and the St. Charles Presbyterian Church congregation; and

WHEREAS, in carrying out the church building program it was agreed between Lindenwood College and the St. Charles Presbyterian Church congregation that the cost of construction and the furnishing of the Chapel would be on the basis of two-thirds Lindenwood College and one-third by the congregation of the St. Charles Presbyterian Church; and

WHEREAS, it is now estimated that the cost of building and furnishing the Chapel will be the sum of \$555,000.00, of which Lindenwood College's two-thirds share would be the sum of \$369,000.00;

NOW, THEREFORE, Be It Resolved that Lindenwood College does hereby pledge to the "Lindenwood College and St. Charles Presbyterian Church Corporation" the sum of \$369,000.00 for the construction and furnishing of the Lindenwood College and St. Charles Presbyterian Church Chapel now being erected on ground adjacent to Lindenwood College in St. Charles, Missouri;



RESOLVED, that there be credited against this pledge the sum of \$240,000.00, heretofore advanced the church corporation by Lindenwood College, and the sum of \$69,926.66 cash represented by pledges collected by Lindenwood College and turned over to the church corporation, thus leaving a balance due on said pledge of Lindenwood College as of September 27, 1956 in the sum of \$60,070.34;

RESOLVED, that all sums necessary to pay said pledge over and beyond contributions received by Lindenwood College for this purpose be charged to the operating profit heretofore accumulated rather than to the endowment funds of Lindenwood College;

RESOLVED, that any further pledges secured and collected by Lindenwood College (of which there are now outstanding, pledged, and unpaid, \$56,673.27) be, if and when collected by Lindenwood College, paid over to the "Lindenwood College and St. Charles Presbyterian Church Corporation."

RESOLVED, that these unpaid pledges in the sum of \$56,673.27 may be hypothecated by the "Lindenwood College and St. Charles Presbyterian Church Corporation" to the Bank of St. Louis, St. Louis, Missouri, as part collateral for a loan being made by the Bank of St. Louis to the "Lindenwood College and St. Charles Presbyterian Church Corporation" and as evidence of the authority to hypothecate the unpaid pledges the Secretary of Lindenwood College be and hereby is instructed to deliver to the Bank of St. Louis, St. Louis, Missouri, a certified copy of these Resolutions.

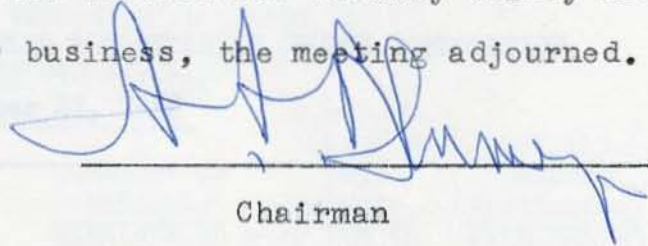
Mr. Cobbs seconded the foregoing motion and, a vote being taken, the resolutions were unanimously approved.

A general discussion then followed as to future building expenses that might be incurred by the College. It was recommended that the President of the College prepare estimates and a budget of repairs and a building program for further consideration.



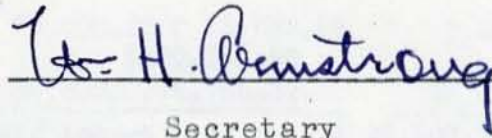
Dr. McCluer reported that the income from the Ford Grants had been anticipated by certain salary increases and that the income from these Grants would be used for faculty salary increases.

There being no further business, the meeting adjourned.



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Chairman



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Secretary



LINDENWOOD COLLEGE AND ST. CHARLES PRESBYTERIAN CHURCH CORPORATION

September 27, 1956

---

St. Charles Presbyterian Church:

|                        |                  |              |
|------------------------|------------------|--------------|
| Total Cash and Pledges | \$170,151.90     |              |
| Amount Paid            | <u>74,744.77</u> |              |
| Unpaid Amount          |                  | \$ 95,407.13 |

Lindenwood College:

|                        |                  |                  |
|------------------------|------------------|------------------|
| Total Cash and Pledges | \$126,602.93     |                  |
| Amount Paid            | <u>69,929.66</u> |                  |
| Unpaid Amount          |                  | <u>56,673.27</u> |
| Balance due on pledges |                  | \$152,080.40     |



LINDENWOOD COLLEGE CHAPEL

and

ST. CHARLES PRESBYTERIAN CHURCH

September 27, 1956

|                                       | Contract or<br>Estimate | Paid<br>To Date     | Balance<br>(Estimated) |
|---------------------------------------|-------------------------|---------------------|------------------------|
| Robert R. Wright, Building Contractor | <u>\$458,288.00</u>     | <u>\$310,493.82</u> | <u>\$148,000.00</u>    |
| P. John Hoener, Architect             | 29,000.00               | 26,040.48           | 3,000.00               |
| Furniture and Furnishings (estimated) | <u>36,000.00</u>        | -----               | <u>36,000.00</u>       |
|                                       | <u>\$523,288.00</u>     | <u>\$336,534.30</u> | <u>\$187,000.00</u>    |
|                                       |                         | Cash on hand        | <u>7,000.00</u>        |
| Additional cash required (estimated)  |                         |                     | \$180,000.00           |

|  |              |
|--|--------------|
| Other expenses to date (not construction costs)    | \$29,371.95  |
| Amount (net) advanced by Lindenwood Female College | \$228,397.85 |

|                               |                   |
|-------------------------------|-------------------|
| Total receipts to date        | \$385,125.58      |
| Total disbursed to date       | <u>377,886.42</u> |
| Balance                       | \$ 7,239.16       |
| Reserve for outstanding check | <u>12.69</u>      |
| Cash on hand                  | \$ 7,251.85       |



## LINDENWOOD COLLEGE CHAPEL

and

## ST. CHARLES PRESBYTERIAN CHURCH

September 27, 1956

|                                       | Contract or<br>Estimate | Paid<br>To Date                      | Balance<br>(Estimated) |
|---------------------------------------|-------------------------|--------------------------------------|------------------------|
| Robert R. Wright, Building Contractor | \$458,288.00            | \$310,493.82                         | \$148,000.00           |
| P. John Hoener, Architect             | 29,000.00               | 26,040.48                            | 3,000.00               |
| Furniture and Furnishings (estimated) | 36,000.00               | -----                                | 36,000.00              |
|                                       | <u>\$523,288.00</u>     | <u>\$336,534.30</u>                  | <u>\$187,000.00</u>    |
|                                       |                         | Cash on hand                         | <u>7,000.00</u>        |
|                                       |                         | Additional cash required (estimated) | \$180,000.00           |

Other expenses to date (not construction costs) \$29,371.95

Amount (net) advanced by Lindenwood Female College \$228,397.85

|                               |                   |
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| Balance                       | \$ 7,239.16       |
| Reserve for outstanding check | <u>12.69</u>      |
| Cash on hand                  | \$ 7,251.85       |



## LINDENWOOD COLLEGE AND ST. CHARLES PRESBYTERIAN CHURCH CORPORATION

## TREASURER'S REPORT

September 27, 1956

|   |              |              |
|---|--------------|--------------|
| Receipts:   |              |              |
| St. Charles Presbyterian Church                                       | \$ 74,744.77 |              |
| Lindenwood College  | 69,929.66    |              |
| Lindenwood Female College   | 230,378.02   |              |
| Lindenwood Female College (advance for funds campaign expense)        | 10,000.00    |              |
| Miscellaneous   | 73.13        | \$385,125.58 |
|   |              | <hr/>        |
| Disbursements:  |              |              |
| Campaign for funds  | \$ 24,439.66 |              |
| Lindenwood Female College (repay advance for fund campaign expense)   | 10,000.00    |              |
| Lindenwood Female College (to apply on cash advance for construction) | 1,980.17     |              |
| Building Contractor   | 310,493.82   |              |
| Architect   | 26,040.48    |              |
| Treasurer's Bond  | 312.50       |              |
| Building Insurance  | 1,048.80     |              |
| Street and Site improvement   | 1,283.56     |              |
| Fuel Oil  | 666.59       |              |
| Sewers and Manholes   | 919.74       |              |
| Engineering Service (Heating survey and test drilling)                | 420.51       |              |
| Treasurer's Supplies  | 10.40        |              |
| Secretary's Supplies  | 18.50        |              |
| Corner Stone Laying Ceremony and ground dedication expense            | 113.92       |              |
| Sign (Labor and material)   | 66.05        |              |
| Building Committee Expense  | 71.72        | 377,886.42   |
|   |              | <hr/>        |
|   |              | \$ 7,239.16  |
| Reserve for outstanding check   |              | 12.69        |
| Cash balance  |              | \$ 7,251.85  |

Note: The net cash advance by Lindenwood Female College to the Corporation is \$228,397.85.



REPORT OF THE  
PRESIDENT OF THE COLLEGE  
TO THE  
BOARD OF DIRECTORS  
OF  
LINDENWOOD COLLEGE

October 19, 1956

It is a pleasure to make this report to the Board of Directors at the beginning of the school year.

ENROLLMENT

Lindenwood College opened the year with 491 students. This is an increase of 35% over the enrollment last year, which is the largest percentage increase of which we have heard. The colleges in Missouri with comparable increases are Westminster with 22% and William Jewell with 16% increase. In general, the increase in the area seems to be less than 10%. At the University of Missouri the increase is 5%.

An encouraging feature of the increase at Lindenwood is the fact that 61.5% of last year's students eligible to return are included in this year's student body. This is the highest percentage return of old students of which we have a record at the college. Our total enrollment at the beginning of the year was two students short of the highest enrollment in the history of the college. Included in the new students are 23 transfer students who transferred largely from junior colleges. This too is an encouraging development.

FACULTY

At our first faculty meeting since the opening of the year we listened to a thoughtful and brilliant address from Dr. Alice Parker, who again this summer was a visiting lecturer in England under the sponsorship of the British-American Associates.



New members of the teaching staff are:

Betty Barbee, B.S., Indiana University; M.S., University of Wisconsin; Department of Physical Education.

Walter M. Beattie, Jr., B.S., United States Merchant Marine Academy; B.A., Rutgers University; M.A., University of Chicago; Department of Sociology.

Judith Glover, A.B., Lindenwood College; Graduate work, Chicago Art Institute; Department of Art.

The Reverend Robert L. McLeod, Jr., A.B., Davidson College; B.D., Louisville Presbyterian Seminary; Graduate work, Edinburgh University; D.D., Maryville College; Department of Religion.

Dorothy Schneider, A.B., and M.A., Washington University; Department of English.

#### CHAPEL BUILDING

Progress on the chapel building has been very satisfactory since late summer. There was some delay during the summer months on the construction of the roof due to a strike which did not involve workmen on this particular project.

The building was struck by lightning during a storm early the morning of September 15. Due to the prompt action of the St. Charles Fire Department the damage done was relatively slight. The insurance company has approved the claim for \$248.87.

The Treasurer's report, as of September 27, 1956, of the Lindenwood College and St. Charles Presbyterian Church Corporation is as follows:

#### Receipts:

|   |                     |
|---|---------------------|
| St. Charles Presbyterian Church                                   | \$74,744.77         |
| Lindenwood College  | 69,929.66           |
| Lindenwood Female College   | 230,378.02          |
| Lindenwood Female College (advance<br>for funds campaign expense) | 10,000.00           |
| Miscellaneous   | 73.13               |
|   | <u>\$385,125.58</u> |



## Disbursements:

|  |             |                     |
|--|-------------|---------------------|
| Campaign for funds   | \$24,439.66 |                     |
| Lindenwood Female College (repay<br>advance for fund campaign expense)   | 10,000.00   |                     |
| Lindenwood Female College (to apply<br>on cash advance for construction) | 1,980.17    |                     |
| Building Contractor  | 310,493.82  |                     |
| Architect  | 26,040.48   |                     |
| Treasurer's Bond   | 312.50      |                     |
| Building Insurance   | 1,048.80    |                     |
| Street and Site improvement  | 1,283.56    |                     |
| Fuel Oil   | 666.59      |                     |
| Sewers and Manholes  | 919.74      |                     |
| Engineering Service (Heating survey<br>and test drilling)                | 420.51      |                     |
| Treasurer's Supplies   | 10.40       |                     |
| Secretary's Supplies   | 18.50       |                     |
| Corner Stone Laying Ceremony and<br>Ground Dedication expense            | 113.92      |                     |
| Sign (labor and material)  | 66.05       |                     |
| Building committee expense   | 71.72       | <u>\$377,886.42</u> |
|  |             | \$ 7,239.16         |
| Reserve for outstanding check  |             | <u>12.69</u>        |
| Cash balance   |             | <u>* 7,251.85</u>   |

The unpaid amount due on pledges secured by the St. Charles Presbyterian Church is \$95,407.13, and the unpaid amount due on pledges secured by Lindenwood College is \$56,673.27, making a total due on pledges of \$152,080.40.

The summary of the status of the account with the architect and contractor is:

|                                       | Contract or<br>Estimate         | Paid<br>to Date | Balance<br>(Estimated) |
|---------------------------------------|---------------------------------|-----------------|------------------------|
| Robert R. Wright, Building Contractor | \$158,288.00                    | \$310,493.82    | \$148,000.00           |
| P. John Hoener, Architect             | 29,000.00                       | 26,040.48       | 3,000.00               |
| Furniture and Furnishings (estimated) | <u>36,000.00</u>                | <u>-----</u>    | <u>36,000.00</u>       |
|                                       | \$523,288.00                    | \$336,534.30    | \$187,000.00           |
|                                       |                                 | Cash on hand    | <u>7,000.00</u>        |
|                                       | Additional cash required (est.) |                 | \$180,000.00           |



These matters have been presented to the Finance Committee of the Board of Directors of Lindenwood College and, of course, discussed with the members of the Board of the Lindenwood College and St. Charles Presbyterian Church Corporation. The Finance Committee is making a recommendation to the Board.

#### MISSOURI COLLEGE JOINT FUND COMMITTEE, INC.

We are nearing the end of the first year with a full-time Executive Secretary of the Missouri College Joint Fund Committee. The Executive Secretary, Dr. Eugene R. Page, maintains his office at Lindenwood College and has, we believe, been doing excellent work.

The report of the Executive Secretary is being mailed directly to members of the Boards of the several colleges in the organization.

The fourteen college presidents spent five days in St. Louis visiting various corporations and will do the same thing in Kansas City in November.

Our results to date are more than twice what they were on a corresponding date last year. We believe that we have this program on a sound basis and that it will result in increased gifts to the private colleges from business.

#### ALUMNAE ACTIVITIES

The Founders' Day program included a play given by the students on Friday night, a dinner prior to the play with the visiting alumnae and members of the senior class, a special convocation with an address by Nila Magidoff on Saturday morning, at which convocation an honorary degree was conferred on Mrs. George Cellhorn, of St. Louis. She was introduced in a moving and appropriate citation by Mrs. Stockstrom, of the Board of Directors of the College.



Last June the President and Mrs. McCluer attended alumnae club meetings in Little Rock, Fort Worth, Dallas, San Antonio, and Houston. The Lindenwood movie was shown and in addition to a report of college activities, the importance of annual giving on the part of alumnae was stressed. The Alumnae Secretary, Mrs. Bryant, attended a similar meeting of our alumnae club in Los Angeles.

The Alumnae Association has endorsed annual giving on the part of alumnae and we are seeking through the alumnae office to have the invitation to gifts come from the alumnae of various classes, as well as from the College itself.

#### NEW CURRICULA

The religious education curriculum adopted several years ago has attracted an increased number of students this year. As these students move into the upper classes, courses in religious education which have not been demanded will be offered. Laboratory work in these classes will be done in the Sunday School in the new church building. We have eleven students in the freshman class who have elected this major and have indicated their desire to take a degree at Lindenwood College. Others may elect the major before the end of the sophomore year. It appears likely that this department will be one of the leading departments in holding students through the senior year.

Several years ago we were authorized to work out a program of cooperation with a nursing school, enabling a student to take her freshman and senior years at Lindenwood and three years in a nursing school, such a program leading to a R.N. certificate and a Bachelor of Science degree.

We were unsuccessful at that time in completing an arrangement with St. Luke's Hospital, but did this summer complete such an arrangement with Deaconess Hospital so that students looking forward to a nursing career may win a college degree and a nursing certificate in a five year period.



PUBLIC RELATIONS SURVEY

Attached to this report is a copy of the public relations survey made by the Dudley L. Parsons Company, of New York, as one of the college surveys the company made for our Board of Christian Education last year. Mr. Staples, who made the survey, talked with members of the Board, faculty and administrative officers of the college, and a number of businessmen in St. Charles and some school men. The survey was paid for by the Board of Christian Education in the Presbyterian Church, U.S.A.

Attention is directed to the enumeration of assets found on page 4 and to the public relations problems listed on the bottom of page 4. The recommendations for strengthening alumnae relations are being carried out. Indeed, some of them were being carried out before the survey was made.

The recommendations included in the report for the establishment of a long range development program are worthy of consideration.

We have been studying some of the problems suggested at the top of page 13. As is indicated in the early part of this report, we now have an enrollment comparable to the largest enrollment the College has know. Our present staff is four full-time people short of the teaching staff which the College had in 1945-46.

Should we hold the same percentage of our present student body as we did this year and secure a freshmen enrollment comparable to that we have this year, we would have an enrollment next year of 560 students.

We are now using every desk in our biology laboratory every hour of the week and have the staff of this department taking all the work that can reasonably be expected to carry. Space is not so much a feature in History of Civilization, a course that is required in the freshman or sophomore year, but we should probably have to have an additional teacher in this department.



A small increase in enrollment which would not involve a substantial increase in the size of the teaching staff would be of financial advantage to the college and could be absorbed without changing the character of the college community.

I think our first consideration should be the maintenance of an exceedingly high quality of instruction in a compact community such as we now have.

With reference to the need for securing further gifts to the college the two sentences at the top of page 15 seem to me to be well considered: "We do not believe that this is the time for a concentrated campaign; the last one has never been successfully completed. However, it certainly is time to seek out potential sources of capital gifts well in advance of any announcement."

It might be added that it is time also to emphasize annual giving from local friends as well as from alumnae.

It does not appear to me that for the consideration of these problems and the definition of a policy in regard to enrollment in the years ahead it is necessary to employ a development officer as is recommended in the report.

#### REHABILITATION OF DORMITORIES

Under the action of the Board authorizing certain rehabilitation of the housing, we have remodeled and installed new fixtures in all the bathrooms in Ayres, redecorated the rooms and the parlor in Ayres, remodeled and installed new fixtures in the bathrooms in Sibley, repapered some of the rooms and the corridors in Sibley, redecorated and replaced some of the furniture in five rooms in the President's home, and redecorated and refurnished the Office of Admissions. We have also provided new furniture and furnishings in Ayres and Sibley, and in parts of Butler, Irwin, and Niccolls. We have also redecorated the dining room and installed an acoustical tile ceiling and new draperies. The steps in Roemer Hall have been covered with rubber treads.



October 19, 1956

The total appropriation to cover these expenses was \$133,300, and it is estimated that we have now spent \$126,600.

The last of the new furniture for Ayres and Sibley was delivered last week, the late delivery being due to a five week strike this summer. The students have shown a fine spirit in living out of suitcases on top of card tables.

#### RECOMMENDATIONS

It is recommended that the following faculty appointments be approved:

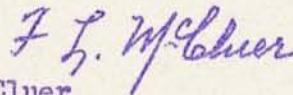
Betty Barbee, as an Assistant Professor in the Department of Physical Education, at a salary of \$4,500.

Judith Clover, as an Instructor in the Department of Art, at a salary of \$3,600.

Dorothy Schneider, as an Instructor in the Department of English, at a salary of \$4,000, plus a share in the income from the Ford Foundation grant.

It is recommended that a committee of the Board be appointed to work with the President of the College and a committee of the faculty to make recommendations concerning the number of students to be housed on the campus, and the maximum number of students to be enrolled, and any other matters growing out of the public relations survey.

Respectfully submitted,



F. L. McCluer  
President



MINUTES OF MEETING OF THE BOARD OF DIRECTORS  
OF  
LINDENWOOD FEMALE COLLEGE

St. Charles, Missouri,  
October 19, 1956

A meeting of the Board of Directors of Lindenwood Female College was held in the President's Office at the College at 7:00 P. M., October 19, 1956.

The following Directors and Advisory Directors were present:

|                        |                      |
|------------------------|----------------------|
| Dr. Harry T. Scherer   | Mrs. Leo J. Vogt     |
| Mr. Thomas H. Cobbs    | Dr. Clem E. Bininger |
| Mr. Arthur S. Goodall  | Mr. George Johns     |
| Mr. R. Wesley Mellow   | Dr. C. Ralston Smith |
| Mrs. James A. Reed     | Mrs. Horton Watkins  |
| Dr. W. Sherman Skinner |                      |

President F. L. McCluer, Dean Paulena Nickell, and Mr. R. C. Colson were also present.

The meeting was opened with a prayer by Dr. Smith.

Dr. Scherer presided as Chairman and Mrs. Watkins acted as Secretary of the meeting.

The minutes of the previous meeting of the Board were approved as mailed.

Dr. Scherer presented Mr. George Johns, of Milwaukee, and Dr. C. Ralston Smith, of Oklahoma City, new members of the Advisory Board.

Dr. Scherer then reported as President of the Board. He paid a tribute to Dr. McCluer and to the members of the faculty for the fine spirit prevalent on the campus. He expressed appreciation to Mr. Cobbs and the members of the Finance Committee for their excellent work. He predicted that the facilities for religious education in the new chapel building will make a great contribution to the college and to Christian churches. He announced



that he will continue to serve as President of the Board until our spring meeting. He appointed a Nominating Committee to present nominations for the vacancy on the Board that his resignation will create, and for officers of the Board, such nominations to be presented at the spring meeting. Committee members selected were: Mr. Armstrong, Chairman, Mr. Hickey, Mr. Mellow, Mrs. Stockstrom, Mr. Dearmont, and Dr. McCluer, ex-officio.

He also appointed a committee to submit nominations for candidates for honorary degrees. This committee is composed of Mr. Hickey, Chairman, Mr. Dearmont, Mrs. Vogt, and Dr. McCluer, ex-officio.

Dr. Scherer called the attention of the Board to the fact that Dr. McCluer is now paying a large portion of the salary of the housekeeper for the President's house. Mrs. Reed then moved, and it was seconded and carried, that the College shall pay the entire salary of this housekeeper in the future.

Dr. McCluer then gave his report as President of the College. The report had previously been mailed to all Board members. He commented upon certain features of the report as follows: The Missouri College Joint Fund Committee, Inc. is making encouraging progress. The total amount pledged by corporations this year is double that of last year. Alumnae giving, however, is not satisfactory. We need a large number of habitual alumnae givers. A record of strong alumnae support would help us to secure gifts from other sources. Dr. McCluer stated that he is steadily working on this problem. He then commented on the recent Public Relations Report by the Dudley L. Parsons Company. In general, he thought that the report was helpful. However, he does not approve the suggestion



of the appointment of a "development officer" at this time. Dr. McCluer recommended that a committee of the Board and of the faculty be appointed who would plan for the future development of the College.

He reported that the rehabilitation of the dormitories had been carried through successfully during the summer, and that the total cost would be less than the original estimate.

Dr. McCluer then recommended that the following faculty appointments be approved:

Betty Barbee, as an Assistant Professor in the Department of Physical Education, at a salary of \$4,500.

Judith Glover as an Instructor in the Department of Art, at a salary of \$3,600.

Dorothy Schneider, as an Instructor in the Department of English, at a salary of \$4,000, plus a share in the Ford Foundation Grant.

Dr. Skinner moved the approval of these three appointments.

The motion was seconded and carried.

Mr. Goodall then moved, and it was seconded and carried, that a committee of the Board be appointed to work with the President of the College and a committee of the Faculty to make recommendations concerning the future number of students to be housed on the campus and the maximum number of students to be enrolled, and any other matters growing out of the Public Relations Survey.

Dr. McCluer's closing comment was that faculty salaries should be raised soon as a matter of fairness and in order to hold our teaching staff.

Reports of the Standing Committees were then given.



Mr. Cobbs called attention to some points in the Audit Report which had been mailed to the Board members.

In the absence of Mr. Blumeyer, of the Finance Committee, Dr. McCluer presented the following statement and resolutions pertaining to the financing of the new Lindenwood Chapel and St. Charles Presbyterian Church:

"WHEREAS, there has been formed under the laws of the State of Missouri a non-profit church corporation known as the 'Lindenwood College and St. Charles Presbyterian Church Corporation', which corporation holds title to certain real estate adjacent to Lindenwood College and there is being erected thereon a Chapel for the use of Lindenwood College and the St. Charles Presbyterian Church congregation; and

"WHEREAS, in carrying out the church building program it was agreed between Lindenwood College and the St. Charles Presbyterian Church congregation that the cost of construction and the furnishing of the Chapel would be on the basis of two-thirds Lindenwood College and one-third by the congregation of the St. Charles Presbyterian Church; and

"WHEREAS, it is now estimated that the cost of building and furnishing the Chapel will be the sum of \$555,000.00, of which Lindenwood College's two-third share would be the sum of \$369,000.00;

"NOW, THEREFORE; Be It Resolved that Lindenwood College does hereby pledge to the 'Lindenwood College and St. Charles Presbyterian Church Corporation' the sum of \$369,000.00 for the construction and furnishing of the Lindenwood College and St. Charles Presbyterian Church Chapel now being erected on ground adjacent to Lindenwood College in St. Charles, Missouri;

"RESOLVED, that there be credited against this pledge the sum of \$240,000.00, heretofore advanced the church corporation by Lindenwood College, and the sum of \$69,926.66 cash represented by pledges collected by Lindenwood College and turned over to the church corporation, thus leaving a balance due on said pledge of Lindenwood College as of September 27, 1956 the sum of \$60,070.34;

"RESOLVED, that all sums necessary to pay said pledge over and beyond contributions received by Lindenwood College for this purpose be charged to the operating profit heretofore accumulated rather than to the endowment funds of Lindenwood College;



"RESOLVED, that any further pledges secured and collected by Lindenwood College (of which there are now outstanding, pledged, and unpaid, \$56,673.27) be, if and when collected by Lindenwood College, paid over to the 'Lindenwood College and St. Charles Presbyterian Church Corporation'.

"RESOLVED, that these unpaid pledges in the sum of \$56,673.27 may be hypothecated by the 'Lindenwood College and St. Charles Presbyterian Church Corporation' to the Bank of St. Louis, St. Louis, Missouri, as part collateral for a loan being made by the Bank of St. Louis to the 'Lindenwood College and St. Charles Presbyterian Church Corporation' and as evidence of the authority to hypothecate the unpaid pledges the Secretary of Lindenwood College be and hereby is instructed to deliver to the Bank of St. Louis, St. Louis, Missouri, a certified copy of these Resolutions."

Dr. Smith then moved, and it was seconded and carried, that the audit and report of the Finance Committee and the resolutions contained in this report be approved.

Mr. Goodall then reported for the Buildings and Grounds Committee. He stated that extensive improvements had been made in Ayres Hall, that there were substantial changes in Sibley, that new furniture and decorating had been provided in parts of several other dormitories, that the Admissions Office had been re-furnished and decorated, that five rooms in the President's house had been redecorated, and that the dining room had been redecorated and furnished with an acoustical tile ceiling. He also reported that the final cost will be within the estimate of \$133,000.00.

Dr. Smith moved that this committee be commended for its work. The motion was carried.

Mr. Goodall then reported as Chairman of the Committee on Alumnae Members for the Board that his committee nominates Mrs. Robert R. Wright as an alumna advisory member of the Board for a 6 year term. The Board approved this nomination with the under-



standing that it is also subject to approval by the Synod of Missouri of the Presbyterian Church, U. S. A.

Dean Nickell then reported that an arrangement has been made with Deaconess Hospital to accept some of our students for nurses' training. Students electing this course would take their freshman and senior years' work at the college and three other years in the Deaconess Hospital Nurses' Training School. They would then receive a degree from Lindenwood and a Registered Nurse's certificate from the training school.

Dean Nickell also reported that some experiments are now under way in the college which, it is hoped, will lead to more efficient use of the time of the members of the faculty.

The following Resolution was proposed by Mr. Thomas H.

Cobbs:

"WHEREAS, John L. Roemer was possessed, during his lifetime, of a certain Certificate No. 7, evidencing ownership of 10 shares of the Capital Stock of the Riverside Coal Company; and

WHEREAS, the said John L. Roemer died on the 9th day of August, A. D., 1940, leaving a Last Will and Testament, wherein he designated, by Paragraph Fourteenth thereof, Lindenwood Female College as residuary legatee; and

WHEREAS said Certificate was inventoried among the assets of the Estate of the said John L. Roemer; and

WHEREAS, the specific bequests under said Will were paid out of other assets of the said Estate; and

WHEREAS, the said Certificate became lost before being transferred to Lindenwood Female College and cannot now be found.

NOW, T HEREFOR E, BE IT



RESOLVED, That Lindenwood Female College, in consideration of the payment to it of such sums as may be due in the liquidation of the Riverside Coal Company, on account of the said shares of the Capital Stock of the Riverside Coal Company, or the assessment recovery in connection therewith, do hereby covenant and agree with the said Riverside Coal Company, its successors and assigns, and with W. C. Montgomery as Liquidating Agent, his successors and assigns, to indemnify and save harmless the said Riverside Coal Company and W.C. Montgomery, Liquidating Agent, any and all claims on account of said lost Certificate, or on account of, or by or through the said John L. Roemer, deceased."

The Resolution was duly seconded by Mr. Goodall, voted upon, and approved.

There was no further business.

The meeting was adjourned upon motion.

Dr. Bininger then pronounced the benediction.

Respectfully submitted,

Ruth H. Watkins

Ruth H. Watkins  
Secretary pro tempore



MINUTES LINDENWOOD FEMALE COLLEGE COMMITTEE OF

NOTICE OF SPECIAL MEETING OF BOARD OF DIRECTORS

Pursuant to call by the President, December 21, 1956

A special meeting of the Board of Directors of Lindenwood Female College has been called to convene at 1:30 P.M., Board Room, Bank of St. Louis, 901 Washington Avenue, January 4, 1957, to act upon the following matters:

1. The election of a director to fill the vacancy on the Board of Directors, due to the resignation of Dr. Scherer.

2. The election of a President of the Board of Directors.

3. To consider the handling of the assets of the trust estate created by Mrs. Butler for her niece, Mrs. Eastlick, during her life and/or such other matters as may come before the meeting.

Very truly yours,

A discussion then followed as to a proper method of handling

the investment and reinvestment of this fund. It was concluded

that it should remain with the Mercantile Trust Company as an Agency

account, upon the same terms and conditions as the Agency Account

for other endowment funds handled by the St. Louis Union Trust

Company.

On motion duly made and seconded, Mr. Cobbe was unanimously

authorized to enter into an Agency Agreement relating to the



MINUTES OF MEETING OF FINANCE COMMITTEE OF  
LINDENWOOD FEMALE COLLEGE

Pursuant to call by the President, a meeting of the Finance Committee of Lindenwood Female College was held on February 25, 1957, in the Board Room of the Bank of St. Louis. The following members of the Finance Committee were present:

Mr. Arthur Blumeyer, Chairman  
Mr. Thomas H. Cobbs  
Mr. Howard I. Young  
Mr. Powell B. McHaney  
Mr. Wm. H. Armstrong

Dr. McCluer, President of the College, and Mr. Colson, Business Manager of the College were also present.

Mr. Blumeyer acted as Chairman of the meeting and Mr. Armstrong acted as Secretary of the meeting.

Mr. Cobbs reported that Nellie B. Eastlick, the life beneficiary of the Margaret L. Butler Trust, had passed away. Under the terms of the Trust from the life beneficiary's death the principal is to be delivered FREE FROM TRUST to Lindenwood Female College. He further reported that at the time of Mrs. Eastlick's death the market value of the principal of this fund was approximately \$721,000.

A discussion then followed as to a proper method of handling the investment and reinvestment of this fund. It was concluded that it should remain with the Mercantile Trust Company as an Agency Account, upon the same terms and conditions as the Agency Accounts for other endowment funds handled by the St. Louis Union Trust Company.

On motion duly made and seconded, Mr. Cobbs was unanimously authorized to enter into an Agency Agreement relating to the



Margaret L. Butler funds with the Mercantile Trust Company upon the same terms and conditions as the Agency Agreements with the St. Louis Union Trust Company.

Mr. Cobbs then suggested that this fund be carried on the College books at \$300,000.00, rather than the present market value.

On motion duly made, seconded and unanimously carried this recommendation was accepted by the Finance Committee.

Dr. McCluer then referred to the Ford Grant and recommended that up to \$45,000.00 be used by the College Administration, in its discretion, for increase of faculty salaries.

On motion duly made, seconded and unanimously carried, this recommendation was approved.

Dr. McCluer reported that an offer had been received to sell the stock owned by the College of the First National Bank of St. Charles at a figure which was substantially less than its book value.

After discussion, on motion duly made, seconded and unanimously carried the offer to purchase was rejected and it was suggested that the stock not be sold for less than a figure somewhat near the present book value.

Mr. Colson then reported that it was necessary to adopt new Resolutions relating to signatures for the withdrawal of funds of the College on deposit with the Bank of St. Louis and to authorize borrowings from the Bank of St. Louis in the name of and on behalf of the College.

Forms of Resolutions for this purpose were duly submitted and on motion duly made, seconded and unanimously carried were approved. The Secretary was instructed to attach a copy of these Resolutions



to these Minutes and to deliver a certified copy of same to the Bank of St. Louis.

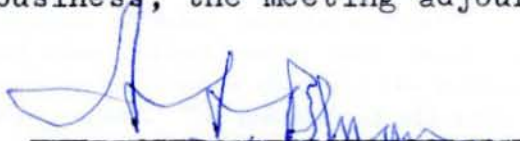
Mr. Colson then reported that a new Resolution should be adopted for the withdrawal of funds on deposit with the First National Bank of St. Charles, Missouri, known as Lindenwood College Account No. 1.

A form of resolution for this purpose was then submitted and upon motion duly made, seconded and unanimously adopted was approved. The Secretary was directed to attach a copy of this Resolution to these Minutes and to deliver a certified copy of the Resolution to the First National Bank of St. Charles.

Dr. McCluer then reported that there were certain funds in the Endowment Account known as "Knight Chapel Fund" and "The Chapel Fund". He requested that he be authorized to withdraw these funds from the Endowment Account and that they be used to apply upon the pledge of the College for the construction of the Chapel.

On motion duly made, seconded and unanimously carried this recommendation was approved.

There being no further business, the meeting adjourned.

  
\_\_\_\_\_  
Chairman

  
\_\_\_\_\_  
Secretary





# BANK OF ST. LOUIS

9TH AND WASHINGTON • ST. LOUIS 1, MO.

Copy for minutes of the meeting  
of the Board of Directors 2-25-57

Lindenwood College - Operating Account

At a regular meeting of the Board of Directors of the Lindenwood College

held on the 25th day of February 19 57, the following resolution which  
is still in-force and effect, was duly adopted and a written record thereof made, namely:

**RESOLVED THAT:**

(1) The funds of this company on deposit with Bank of St. Louis, shall be subject to  
withdrawal on the signature of any two (2) of the following named persons and that said Bank be, and it  
is hereby, authorized and directed to pay all checks so signed, regardless of the amount in which they  
may be drawn or to whom they may be payable; including the signer or signers thereof.

- F. L. McCluer, President of Lindenwood College
- E. C. Colson, Business Manager
- Hazel Fuller, Assistant to the Business Manager
- Marjorie Abeling, Cashier

(Titles of officers and/or other persons authorized; e. g.,: President, Treasurer, etc.; also please  
indicate in what manner the above named officers are to sign--singly, any two, or jointly, etc.)

(2) That \* Either one of the first two named above and either  
one of the last two named.

(Title of officers and/or other persons authorized to borrow money; e. g.: President, Treasurer, etc.;  
also please indicate in what manner the above named officers are to sign--singly, any two, or jointly,  
etc.)

of this company be and they are hereby authorized to effect loans from time to time for and on behalf  
of this company from Bank of St. Louis, and to renew or extend such loans from time to time; and for  
such loans (and any and all renewals and extensions) to make, execute and deliver to said Bank of  
St. Louis, the promissory notes, endorsements and other obligations of this company, and to pledge as  
security for such loans (and any and all renewals or extensions thereof) the endorsements, stocks,  
bonds, bills receivable and other property of this company. The proceeds of all such loans, renewals,  
extensions, shall be placed from time to time, as made to the credit of this company on the books of  
said Bank of St. Louis and such credit shall have the same force and effect as if the amount thereof  
had been duly paid to this company in cash.

Signed and delivered this 25th day of February 19 57

(Signed) Thos. H. Cobbs  
Vice President.

(Signed) Wm. H. Armstrong  
Secretary.



# RESOLUTION OF BOARD OF DIRECTORS

(Authority to Open Deposit Account)

HEREBY CERTIFY that I am the duly elected and qualified Secretary of Lindenwood College and the keeper of the records and corporate seal of said corporation and that the following is a true and correct copy of a resolution duly adopted at a regular meeting of the Board of Directors of said corporation held in accordance with the By-Laws of said Corporation at its offices at St. Charles, Missouri on the 25th day of February, 1957.

"Be It Resolved, that \_\_\_\_\_ and it is hereby, designated a depository of this Corporation and that funds so deposited may be withdrawn upon a check, draft, note or order of the Corporation.

"Be It Further Resolved, that all checks, drafts, notes or orders drawn against said account be signed by

Two of the following: either one of the first two named and (one, two, three, etc.) either one of the last two named.

" LINDENWOOD COLLEGE - Account #1 "

| NAME                    | TITLE                                    |
|-------------------------|--|
| <u>F. L. McCluer</u>    | <u>President of Lindenwood College</u>   |
| <u>R. C. Colson</u>     | <u>Business Manager</u>                  |
| <u>Hazel Fuller</u>     | <u>Assistant to the Business Manager</u> |
| <u>Marjorie Abeling</u> | <u>Cashier</u>                           |

and countersigned by any one of the following:

| NAME  | TITLE |
|-------|-------|
| _____ | _____ |
| _____ | _____ |
| _____ | _____ |

whose signatures shall be duly certified to said Bank, and that no checks, drafts, notes or orders drawn against said Bank shall be valid unless so signed.

"Be It Further Resolved, that said Bank is hereby authorized and directed to honor and pay any checks, drafts, notes or orders so drawn, whether such checks, drafts, notes or orders be payable to the order of any such person signing and/or countersigning said checks, drafts, notes or orders, or any of such persons in their individual capacities or not, and whether such checks, drafts, notes or orders are deposited to the individual credit of the person so signing and/or countersigning said checks, drafts, notes or orders, or to the individual credit of any of the other officers or not. This resolution shall continue in force and said Bank may consider the facts concerning the holders of said offices, respectively, and their signatures to be and continue as set forth in the certificate of the



Secretary or Assistant Secretary, accompanying a copy of this resolution when delivered to said Bank or in any similar subsequent certificate, until written notice to the contrary is duly served on said Bank.

In Witness Whereof, I have hereunto affixed my name as \_\_\_\_\_

Secretary and have caused the corporate seal of said Corporation to be hereto affixed this 25th

day of February, 19 57

(Signed) Wm. H. Armstrong

Secretary

IMPRINT  
SEAL HERE

I, Powell B. McHaney, a Director of said Corporation, do hereby certify that the foregoing is a correct copy of a resolution adopted as above set forth.

(Signed) Powell B. McHaney

To be signed by a director other than the secretary

CERTIFIED COPY OF BY-LAWS

of the \_\_\_\_\_ referring to signing of checks, drafts, etc.  
Insert copy of By-Laws here:

TO First National Bank St. Charles, Missouri  
Name of Bank Address

I HEREBY CERTIFY that the foregoing is a true and correct copy of all parts of the By-Laws of \_\_\_\_\_

Lindenwood College a Missouri corporation covering the signing of checks, drafts and orders for the payment of money.

IN WITNESS WHEREOF, I have hereunto affixed my name as Secretary and have caused the corporate seal of said Corporation to be hereto affixed this 25th day of February, 19 57

(Signed) Wm. H. Armstrong

Secretary

PLACE  
SEAL  
HERE



MINUTES OF MEETING OF THE BOARD OF DIRECTORS OF  
LINDENWOOD FEMALE COLLEGE

St. Louis, Missouri  
February 25, 1957

Pursuant to call and notice duly given to each member of the Board of Directors and to the members of the Advisory Board, in accordance with the By-Laws, a meeting of the Board of Directors and of the Advisory Board of Lindenwood Female College was held in the Buffalo Room at the Statler Hotel, St. Louis, Missouri, at 12:15 on February 25, 1957.

The following Directors and members of the Advisory Board, being a quorum, were present:

|                      |                        |
|----------------------|------------------------|
| Mr. Arthur Blumeyer  | Mrs. Arthur Stockstrom |
| Mrs. Robert Wright   | Mr. Powell B. McHaney  |
| Mrs. Leo J. Vogt     | Mr. Wesley Mellow      |
| Mr. Philip J. Hickey | Mr. Russell Dearmont   |
| Mrs. Horton Watkins  | Mr. Howard I. Young    |
| Mr. Thomas H. Cobbs  | Mr. Arthur Goodall     |
| Mr. Sidney Studt     | Mr. Wm. H. Armstrong   |

Dr. Franc L. McCluer, President of the College, and Mr. Colson, Business Manager, were also present.

Dr. McCluer opened the meeting with a prayer.

Mr. Thomas H. Cobbs, Vice-President of the Board of Directors, acted as Chairman of the meeting, and Mr. Wm. H. Armstrong, acted as Secretary of the meeting.

On motion duly made, seconded and unanimously carried, the Minutes of the meeting of the Board of Directors held on October 19, 1956, as previously mailed to the Directors, were approved.

Dr. McCluer then welcomed to the Advisory Board of the College Mrs. Robert Wright, a former graduate of the College.



Mr. Blumeyer, on behalf of the Finance Committee, reported to the meeting that this Committee recommends that the funds received from the Margaret L. Butler Trust be left with the Mercantile Trust Company in an Agency Account, upon the same terms and conditions as the other Endowment Funds of the College handled by the St. Louis Union Trust Company in Agency Accounts, and that such fund, even though having a much greater market value, be carried on the books of the College at a value of \$300,000.00.

The recommendations of the Finance Committee, on motion duly made and seconded, were unanimously adopted.

Mr. Blumeyer further reported that the Finance Committee, on recommendation of the President of the College, recommends that a sum not exceeding \$45,000.00 of the Ford Grant be used for increase of College faculty salaries.

This authorization, on motion duly made and seconded, was unanimously adopted.

Dr. McCluer, as President of the College, commented on his written report to the Board of Directors under date of February 25, 1957.

At the conclusion of his remarks the Secretary was directed to attach a copy of Dr. McCluer's Report to these Minutes.

Dr. McCluer called particular attention to the Statement of Principles set forth on Page 6 of his Report relating to faculty salaries and suggested that this Statement of Principles be formally approved by the Board of Directors on behalf of the College.

On motion duly made and seconded, the Statement of Principles was unanimously adopted.



Dr. McCluer further reported that 34 Presbyterian Churches in Missouri, whose members give \$1.00 per month, had designated Lindenwood College as the recipient of their gifts and that such gifts this year have totalled \$5400.00.

Dr. McCluer further reported to the Board of Directors on the following matters:

That Roemer Hall would be used by the St. Charles Presbyterian Church congregation until the new Chapel is finished;

That the College was contemplating a \$100.00 a semester tuition increase for the Nursery School.

That Dr. John Thomas had sent a letter of appreciation in regard to his retirement.

Dr. McCluer then reported that the Committee on Honorary Degrees had recommended that Everett Keith, Secretary of the Missouri State Teachers Association, be awarded such Degree at this year's Commencement.

On motion duly made, seconded and unanimously adopted, the award of an Honorary Degree of LL.B to Mr. Keith was authorized.

Mr. Goodall, on behalf of the Building & Grounds Committee, requested an authorization of the sum of \$5,000.00 for the re-decorating and refurnishing of the Admission Offices of the College.

On motion duly made, seconded and unanimously adopted, this recommendation was approved.

The action of the Finance Committee in relation to Bank Resolutions for the withdrawal of funds of the College on deposit in the Bank of St. Louis and authorizing borrowings on behalf of the College from the Bank of St. Louis, was, on motion duly made, seconded, and unanimously carried, approved.



The action of the Finance Committee in relation to Bank Resolution for the withdrawal of funds of the College on deposit with the First National Bank in St. Charles, on motion duly made and seconded, was unanimously approved.

The formal Resolutions relating to these Resolutions are attached to the Minutes of the Finance Committee.

There being no further business, the meeting adjourned.

Thomas H. Cobbs

Thomas H. Cobbs, Chairman

Wm. H. Armstrong

Wm. H. Armstrong, Secretary



REPORT  
of the  
PRESIDENT OF THE COLLEGE  
to the  
BOARD OF DIRECTORS  
of  
LINDENWOOD COLLEGE

February 25, 1957

It is a pleasure to make this report to the Board of Directors of Lindenwood College.

STUDENT BODY

The academic record of the first semester indicates an increased percentage of students on the Honor Roll and an increased percentage of students on probation. Two students were dropped at the end of the first semester because of failure.

The students who were in Washington, D.C., on the Washington Semester Program made very superior records in their work in Washington. Two worked as assistants to the Director of Religious Education in the National Presbyterian Church. We have received letters of high commendation of their work from Dr. Edwards, the Director of Religious Education, and the pastor of this church.

The religious education major is attracting an increasing number of students and has brought inquiries from all over the country as a result of a story in PRESBYTERIAN LIFE. This story was accompanied by a picture of Dr. Robert L. McLeod with members of the Freshman class who have elected this major. Dr. McLeod has been doing an extraordinarily fine piece of work both in the classroom and in the community as Dean of the Chapel.

Our leader for Religious Emphasis Week was Dr. Raymond Kearns, Jr., of the Broad Street Presbyterian Church, of Columbus, Ohio. Few visitors have made so deep an impression upon the college community.



FACULTY SERVICE OFF-CAMPUS

Dr. C. Eugene Conover was invited as one of several Professors of Philosophy to appear before the Senate Committee studying the moral problems involved in disarmament. He was also one of the panel who discussed the problems of disarmament and international relations at a public meeting sponsored by the League of Women Voters.

Miss Alston, Chairman of the Home Economics Department, has been made Chairman of the Advisory Committee on the Teaching of Home Economics which is set up by the State Department of Education.

Dean Nickell addressed a state teachers' meeting in the State of Louisiana on the subject of home management.

Mr. Van Bibber, Dr. Moore, Dr. Clevenger, and Dr. Parker are members of the faculty who have had assignments in professional meetings within their fields. Dr. McLeod has supplied at West Presbyterian Church and at several other churches in St. Louis for a limited time, but is declining to take lengthy interim appointments feeling that he should become thoroughly acquainted in the local church and in the local community especially in view of the joint use of our new chapel and church building by the College and the St. Charles Presbyterian Church. Dr. Conover has been supplying at First Presbyterian Church in St. Louis.

MISSOURI COLLEGE JOINT FUND COMMITTEE, INC.

Complete report of the Missouri College Joint Fund Committee, Inc. has been mailed to each member of the Board. We feel that Dr. Page, the Executive Secretary of the corporation, has done a good job. The percentage increase in gifts in 1956 over the previous calendar year was the highest of any reported at the annual meeting of the Association of American Colleges in Philadelphia. In 1955 the organization received \$32,000, and in the calendar year of 1956 just over \$90,000. We believe that this support from corporate business will grow.



MEETING OF THE PRESBYTERIAN COLLEGE UNION

Chief matters discussed at the annual meeting of the Presbyterian College Union were finances and faculty salaries. The Treasurer of the Presbyterian Board of Christian Education reported the following summary of the financial picture with reference to support of the colleges:

Monies Available

|  | <u>1956</u>   | <u>1957</u>       |
|--|---------------|-------------------|
| Basic Benevolence Budget               | \$291,500     | \$291,500         |
| Advance Program                        |               |                   |
| First step                             | 250,000       | 250,000           |
| Second step                            | 250,000       | 250,000           |
| Third step (\$250,000 for WFdn)        |               |                   |
| Further Advance Program                |               | 250,000           |
| Special additional appropriation, 1956 | <u>27,949</u> | <u>          </u> |
|  | 819,449       | 1,041,500         |
|  |               | <u>819,449</u>    |
| Increase, 1957 over 1956               |               | 222,051           |

Effort is being made through conferences and cooperation of the Boards to lead the churches to recognize the oneness of its benevolence program and to adopt preliminary budgeting of benevolences that will enable the church to move forward in a systematic manner.

The General Assembly budget for 1956, and again for 1957, had been built in layers.

|                 | <u>1956</u>       | <u>1957</u>      |
|-----------------|-------------------|------------------|
| Basic           | 14,650,000        | 15,000,000       |
| Advance Program | 5,000,000         | 5,000,000        |
| Further Adv. "  | <u>          </u> | <u>5,000,000</u> |
|                 | 19,650,000        | 25,000,000       |

The allocation for colleges includes the basic appropriation of \$291,000 plus the first and second steps of the Advance program, of \$250,000 each. It was noted that the advance program includes three steps: the first two for colleges. When receipts total \$18,000,000, the second advance step will be realized; when



receipts total \$19,100,000, the third advance step -- \$250,000 for Westminster Foundations will be realized.

For 1957, after receipts from churches reach the basic budget of \$15,000,000 and then go to the second layer (\$20,000,000) monies will be distributed on a pro rata basis to the Boards according to their share in the further advance program. The Board of Christian Education's share is \$1,375,000 or about 27¢ of each dollar.

The 1957 budget was approved in November, 1956, on the basis of an estimated \$21,000,000 receipts in 1957. The Board has appropriated \$400,000 from General Funds toward the \$1,000,000 advance program, \$250,000 for colleges and \$150,000 for Westminster Foundation.

In allocating the college appropriations for 1957, there was preliminary consultation with the Nexus Committee and with the Advisory Committee's sub-committee on appropriations. The recommendations of these groups were sent to the Board's Counseling Committee on Higher Education and thence to the Board. The suggested allocation is as follows:

|                             | <u>1956</u> | <u>1957</u>   | <u>(Decrease)</u><br><u>Increase</u> |
|-----------------------------|-------------|---------------|--------------------------------------|
| Faculty Salary Challenge    |             |               |                                      |
| completing 1955             | 48,484      | 24,242        | (24,242)                             |
| new - 1957                  | ---         | 90,000        | 90,000                               |
| National Pres. Scholarships |             |               |                                      |
| 1956 winners                | 25,000      | 30,000        | 5,000                                |
| 1957 winners                | ---         | 30,000        | 30,000                               |
| Administration, ETS         | ---         | 7,000         | 7,000                                |
| Public Relations            | 58,705      | 24,000        | (34,705)                             |
| Special Colleges, etc.      | 26,135      | 36,517        | 10,382                               |
| Emergency Fund              | ---         | <u>36,000</u> | <u>36,000</u>                        |
|                             | 158,324     | 277,759       | 119,435                              |
| Formula Fund                | 661,125     | 763,741       | 102,616                              |

The average appropriation under the Formula Fund in 1956 was \$16,952; in 1957, it is \$19,583.

The faculty salary challenge offer will be based on salary deficits as compared with figures in a survey made by the American Association of University Professors. Suggested levels are: Professors, \$7,800; Associates, \$6,000; Assistants,



\$5,400; Instructors, \$4,000.

The total increase in direct appropriations for 1957 is \$192,516 -- \$90,000 for faculty salaries and \$102,516 for the formula fund.

The Board of Christian Education at its meeting in April, 1956, had approved the following recommendations:

"That the annual financial responsibility or share of the Presbyterian Church in the U.S.A. in the program of Christian higher education operated by the Presbyterian-related colleges be as follows:

"a. Ten percent of the adjusted cost of the educational program of the Presbyterian-related colleges, plus

"b. A fixed sum of \$1,000,000 to be used as noted hereunder:

|   |               |
|---|---------------|
| (1) For challenge appropriation purposes to assist colleges in raising monies for endowment and plant | \$ 500,000    |
| (2) For scholarship purposes, including National Presbyterian Scholarships                            | 250,000       |
| (3) For special projects  | 100,000       |
| (4) For emergencies   | 100,000       |
| (5) For a public relations program  | <u>50,000</u> |
|   | \$1,000,000   |

This action was taken following a meeting of the sub-committee on finances of the Advisory Committee, at which the college presidents were represented by Dr. Turck and Dr. McCluer. The recommendation was approved by the Nexus Committee before it was presented to the Board for action.

This action was based on the estimate that 65% of educational costs would come from student fees; 15% from endowment; 10% from the Presbyterian Church in the U.S.A.; 10% from other gifts. Note that this is the educational costs as adjusted.

The General Assembly budget is \$35,000,000, an increase of \$10,000,000 over 1957. The \$10,000,000 increase includes \$2,000,000 for Christian Education, of which \$1,226,000 is earmarked for colleges. This figure was arrived at by using the policy stated above. \$3,166,000 is the Church's total responsibility for



colleges. \$400,000 is being received direct; \$2,766,000 should come from benevolence budgets. The 1957 budget, including advance steps, is for \$1,541,500.

We do not expect to receive \$35,000,000 in full. \$25,000,000 is not beyond reasonable expectation. If \$26,000,000 were reached, the churches would be underwriting the \$1,541,500. If the \$35,000 budget is approved, it means the Church is recognizing its responsibility for Presbyterian colleges.

The President of Lindenwood College presented the statement he was asked to prepare on faculty salaries. The statement of principles had the general approval of the Union and is being sent back to each of the colleges and to the Board of Christian Education. The statement follows:

"The salaries paid the faculty of an academic institution reveal the respect the institution holds for its task and the esteem it holds for its faculty. In general, the percentage of its total expenditures paid out in faculty salaries is one measure of this respect and esteem.

"It should be the purpose of the institution to establish salaries:

- "(1) That will give teachers comfort and freedom from constant financial worry.
- "(2) That will provide incentive through predictable increases in salary.
- "(3) That will make possible additional rewards for unusual achievement in the classroom.

"For the accomplishment of these ends, the following principles are recommended:

- "(1) Salary policy should be determined in the light of consultation with representatives of the teaching faculty.
- "(2) This policy should be understood by all those affected by it.
- "(3) The scheduled range of salaries for each rank in the faculty should be published with assurance that all salaries will conform to this schedule.
- "(4) A definite annual increase from the time of initial appointment at minimum salary in a rank to the time when tenure may be given should be announced for each rank.



- "(5) Minimum increases to a fixed point within the ranges for each rank should be assured those on tenure with the understanding that greater increases may be made at any time on the basis of unusual merit.
- "(6) Merit increases beyond the range of the salaries scheduled should not be made unless announced.
- "(7) The above principles should not be interpreted to prevent the appointment of a distinguished visiting professor on a temporary basis at an unusual salary."

#### PUBLIC RELATIONS

A number of our alumnae clubs have held enthusiastic meetings this fall. Mrs. McCluer and the President of the College attended meetings in Kansas City and Washington, D.C., and the moving picture, "The Linden Leaf", has been shown at a number of places. The alumnae are increasingly active in helping us with the enrollment of students.

The Council for Financial Aid to Education has been directing the matter of public relations with the Advertising Council of America. Beginning in 1957, in mid-April, a huge effort will be made by the Advertising Council of America to bring home to the American public the case for higher education in this country. National advertising to the tune of \$24,000,000 worth over the next two years will flood the nation's television screens, air waves, newspaper and magazine pages, to point up the fact that our future as a country depends on the quality of our colleges' and universities' teaching.

This campaign will be aimed first at the minds and, secondly, at the pocket-books of Americans everywhere -- in particular at the 7,000,000 college and university alumni and, in the case of church-related colleges, at the 70,000,000 members of churches.

Expecting the college enrollments will double their present figures by 1970, the American people must invest substantially increased sums of dollars in the higher education which has made possible our tremendous financial and industrial growth.



The national advertising program must, to be effective, be supplemented by strenuous efforts at the local level, for it is the responsibility of each college and of each church denomination, where one may be concerned, to make sure that this national message reaches its own constituency in terms readily understood.

#### CHAPEL

The architect and the contractor have indicated that they will be able to turn the chapel building over to the Lindenwood College and St. Charles Presbyterian Church Corporation about April 20. Plans for dedication of the building are being completed. The date set for the dedication is May 5, which, we believe, to be an especially good day since it is the day when we shall have a great many of the parents of our students on campus. It is hoped that every member of our Board will be present.

Dr. Harry Scherer, President of the Board, will be here to take part in the program, and Dr. Eugene Carson Blake, Stated Clerk of the General Assembly of the Presbyterian Church, U.S.A., will deliver the sermon.

The service will be held at 10:30 A.M., Sunday, May 5. Members of the Board and parents of our students are invited to remain for dinner with us at the college.

Following is the report indicating the source of funds for the construction of this building:

1. Lindenwood Female College

|                                 |                  |              |
|---------------------------------|------------------|--------------|
| From capital surplus            | \$155,378.02     |              |
| From Bank of St. Louis - loan   | 23,019.83        |              |
| From First National Bank - loan | <u>50,000.00</u> | \$228,397.85 |

2. Lindenwood College

|            |           |
|------------|-----------|
| From gifts | 82,200.15 |
|------------|-----------|

3. St. Charles Presbyterian Church

|  |           |
|--|-----------|
| From contributions and sale of real estate | 81,944.77 |
|--|-----------|



4. Lindenwood College and St. Charles Presbyterian  
Church Corporation

From Bank of St. Louis - loan

65,700.00

Total

\$458,242.77

It is clear that the College has invested in this project \$310,598.00. The amount due on pledges held by the college, and now placed with the Bank of St. Louis as security on the loan, is \$46,000.00. By action of the Board of Directors at the meeting held October 19, 1956 the College pledged \$369,000 to the project.

The building contractor has been paid \$397,000.00, and the architect has been paid \$28,000.00.

CURRICULUM POLICY

Lindenwood is a liberal arts college. We believe in an education that deals primarily with ideas rather than with techniques, with values rather than skills, with the eternal rather than the temporary. The hope that our spiritual and humane insights may keep pace with our technological power rests upon education of this character. Some knowledge of the languages and literatures of the human race, some understanding of psychology and philosophy and religion, of the natural and social sciences, of mathematics and history, bring an appreciation of the nature and destiny of man not to be acquired in any other way.

But such an education is not unrelated to competency at significant tasks within the community. The recent Westinghouse study of its most effective employees provides new evidence of the great value of this education as a background for vocational competence. It is the obligation of the liberal arts college to understand the relationship of this curriculum to the achievement of professional skill and to be alert to the responsibility to relate liberal arts to current needs.



We have been seeking to do this at Lindenwood both through the Placement Office under the direction of Miss Lichliter, and in the classroom as we have included vocational courses. The apprenticeships with KSD-TV and KMOX for students who are interested in television and radio; the arrangement with Deaconess Hospital by which Lindenwood students are able to receive a certificate in nursing and a bachelor's degree at the conclusion of five years of work; the affiliation with Washington University which enables a student to do three years at Lindenwood and twelve months' study at Washington University School of Medical Technology, receiving her Bachelor of Science degree from Lindenwood; and the cooperation with the St. Charles Public Schools enabling students who wish to teach to get their practice in a normal school situation are significant illustrations of this policy.

The completion of the chapel building including space in which we may operate a nursery school or kindergarten gives us another opportunity in this area.

#### FACULTY SALARIES

As we look to the future of the college the matter which must be given primary consideration is that of faculty salaries. The faculty is the college. The character and competence of the faculty will determine the future strength and service of the college.

The special appropriation of our Board of Christian Education of the Presbyterian Church for faculty salaries is an indication that the church is becoming aware of this fact. Though the additional sum to be made available to each college will be small, it will be helpful.

The average salary at Lindenwood for the entire faculty is \$4,720. We have no choice but to raise these salaries substantially if we are to hold our faculty.



It would be well to hold the operating budget which we prepare this spring to approximately the same figure which we had last year except for salaries.

The general account budget may be substantially reduced. Last year it included a special appropriation for the rehabilitation of the plant. We have almost completed the rehabilitation and refurnishing of the dormitories and offices.

Anticipated additional income for the coming year is as follows:

|   |                    |             |
|---|--------------------|-------------|
| Tuition - Resident students - 450 @ \$75 increase   | \$33,750.00        |             |
| Day students - 40 @ \$50 increase                   | 2,000.00           |             |
| Missouri College Joint Fund Committee, Inc.         | 3,000.00*          |             |
| Ford Fund for faculty salaries                      | 7,000.00**         |             |
| Board of Christian Education for faculty salaries   | <u>2,400.00</u>    | \$48,150.00 |
| Housing and meals - 450 students @ \$55 increase    | 24,750.00          |             |
| Board of Christian Education                        | <u>4,500.00***</u> | 29,250.00   |
| Endowment Income - M. L. Butler, Nellie Pease Trust |                    | 28,000.00   |

\* - The total income is expected to be \$7,500.00

\*\* - The total income is expected to be \$12,000.00

\*\*\* - The total income is expected to be \$20,000.00

#### RECOMMENDATIONS

It is recommended that the additional officer of the Board of Christian Education of \$2,400.00 to be applied on faculty salaries be accepted with the understanding that the increase in salaries will be at least three times of the amount of the Board's appropriation for this and that the special contributions from the Board of Christian Education will be decreased by one-third in each of the next two years.

It is recommended that the administration be authorized to seek the salary of a teacher for the nursery or kindergarten in the new church building from a foundation.



It is recommended that the Board express appropriate appreciation to Dr. John Thomas, who is retiring at the end of the year and who for thirty-seven years has been Chairman of the Music Department.

Respectfully submitted,

*F. L. McCluer*

F. L. McCluer  
President

A. Implementation of Philosophy and Objectives

The Board was particularly interested in hearing the report with which the total progress of the college and of education presented the philosophy and objectives of the College and of the Department of Education, respectively.

B. Quality of Instruction

The Board felt that the quality of the general instruction and of those interested in teaching is of a high level.

C. Student Welfare

The general welfare is good. The Board felt that it has a large part to the friendly responsiveness exhibited by the administration and the faculty, to the friendly relationship between faculty and students, and to the honor system, which is highly successful. The Board wishes to express one of the outstanding attributes of the College as well as the general atmosphere is concerned.

D. Faculty Welfare

Faculty welfare is of the high level as indicated by the fact that all of the members of the administrative staff and faculty for the development of the college and for the college in general, and the actual support they give to the various departments of the College. The Board wishes to express its appreciation of the staff which reports the conditions in which they are working and of the staff which reports the conditions in which they are working.



SECTION III & IV

EVALUATION COMMITTEE REPORT TO

NATIONAL COUNCIL FOR ACCREDITATION OF TEACHER EDUCATION

MARCH 24-27, 1957.

I. STRENGTHS OF THE DEPARTMENT OF EDUCATION

The following description of the strengths in the program is offered without regard to order of importance.

A. Implementation of Philosophy and Objectives

The Committee was particularly interested in noting the thoroughness with which the total program of the College and of Education expresses the philosophy and objectives of the College and of the Department of Education, respectively.

B. Quality of Students

The Committee felt that the quality of the general student body and of those interested in teaching is quite high.

C. Student Morale

The general morale is good. No doubt this is due in a large part to the friendly permissiveness exhibited by the administration and the faculty, to the friendly relationship between faculty and students, and to the honor system, which is highly successful. The honor system is indeed one of the outstanding strengths of the College in so far as the general atmosphere is concerned.

D. Faculty Morale

Faculty morale seems to be quite high as indicated by the long tenure of many of the members, the enthusiasm they exhibit for the Department of Education and for the College in general, and the mutual support they give to the other departments of the College. The Committee was pleased to have members of one department request the Committee to visit another department to see the work that was going on.



E. Attitude of Faculty Toward the Department of Education

The attitude of the faculty toward the Department of Education was outstandingly cooperative and friendly. There is no doubt that this friendliness and cooperation is responsible for the smooth effective operation of the Department of Education in the presence of the lack of definite administrative organization covering the relationships between the department of Education and the several members of the other departments who are teaching education courses part time.

F. Preparation of Members of Faculty Participating in Teacher Education

The Committee was pleased to note that on the whole the faculty members were well prepared in their particular fields for teaching undergraduates. Particularly mindful is the fact that nearly all the members of the faculty teaching courses in education had had practical experience in elementary and secondary education, although the experience of a few of them had occurred some years back.

G. The Counseling Program

The Counseling program is an outstanding one. The process begins before the student comes to the campus through such means as questionnaires from the Division of Guidance and Counseling sent to the student after she expresses an interest in enrolling. When the student enrolls, the Division proceeds from that point in cooperating with the Office of Admissions, the Office of the Registrar, and of the Dean. The Division obtains test information concerning the student's strengths, weaknesses, and general abilities which is used in continuous counseling of the student.

The Division includes a follow-up program after the student has graduated.



H. Administration

All departments of administration appeared to be friendly and efficient. At all times the door seems to be open to all persons who have need for conferences with the members of the administrative staff.

I. Maintenance

The high quality of maintenance of buildings and facilities was noted by the Committee. The buildings were in good repair, adequately equipped and clean. The departments appear to be well supplied with requested equipment and facilities.

J. Cultural Activities

The College provides many cultural activities on the campus through the departments of dramatics, music, art, and other related areas. The College also has a great advantage in that it is located near St. Louis where students have access to the programs of the municipal symphony orchestra, the Civic Opera, art, lectures, and other cultural types of programs. The students are urged to take liberal advantage of these activities.

Interest in education was indicated by the large chapter of Future Teachers of America with 128 of 495 students belonging. The chapter conducts regular programs and encourages students to be interested in teaching.

II. WEAKNESSES OF THE DEPARTMENT OF EDUCATION

A. Personnel

The Committee particularly noticed the lack of personnel in the Department of Education in the presence of the number of students interested in entering teaching. One person is in charge of the entire program in elementary education and of most of the secondary program.



B. Relationship Between Department of Education and Other Departments

Another weakness that seemed to stand out was the lack of definiteness in the relationship between the Department of Education and the members of the other departments responsible for students in education. The Department head did not feel that he had any authority to call for group conferences or meetings with the other members of the faculty teaching education courses.

C. Relationship Between College and Local Schools

The relationship between the College and the local public schools is not clearly defined and is not established by written agreement. It appears to rest entirely upon the friendly personal relationship between the head of the Department of Education and the administrative personnel of the local public schools.

D. Selection of Cooperative Teachers

No definite standards were provided for selecting the supervising teachers in the public schools. Again, this was left to the discretion of the administrative officers of the public schools.

E. Bibliographies With Syllabi

A minor weakness which some of the Committee observed was the total lack of bibliographies for the syllabi for the courses. Some syllabi did not even indicate a text book, in which case a bibliography is of particular importance.

Respectfully submitted,

W. H. Armstrong



TO THE BOARD OF DIRECTORS OF LINDENWOOD FEMALE COLLEGE:

On May 7, 1957 your Nominating Committee met to consider nominations for vacancies on the Advisory Board of Directors, the Board of Directors of Lindenwood Female College, and also to nominate officers of the Board of Directors for the ensuing College year.

Your Committee unanimously recommends:

That the resignation of Dr. Harry T. Scherer from the Board of Directors for the term 1957-1963 be accepted with regret;

That this vacancy on the Board of Directors for the class of 1957-1963 be filled by Mrs. Horton Watkins, now serving on the Advisory Board;

That the vacancy on the Advisory Board for the class 1953-1958, created by the election of Mrs. Watkins to the Board of Directors, be filled by Dr. Harry T. Scherer.

That the Advisory Board of Directors for the class 1957-1963 be the following:

Mrs. David Hopkins, alumna  
Dr. W. Davidson McDowell  
Mrs. Robert Wright

That the Officers of the Board of Directors to serve for the 1957-1958<sup>1958-1959</sup> school year be the following:

Mr. Howard I. Young, President  
Mr. Thomas H. Cobbs, Vice-President and Counsel  
Mr. Philip J. Hickey, Vice-President  
Mr. Arthur Blumeyer, Treasurer  
Mr. Wm. H. Armstrong, Secretary

Respectfully submitted,

Wm. H. Armstrong



MINUTES OF MEETING OF FINANCE COMMITTEE OF

LINDENWOOD FEMALE COLLEGE

Pursuant to call by the President, a meeting of the Finance Committee of Lindenwood Female College was held on May 17, 1957 in the Board Room of the Bank of St. Louis. The following members of the Finance Committee were present:

Mr. Arthur Blumeyer, Chairman  
Mr. Thomas H. Cobbs  
Mr. Powell B. McHaney  
Mr. Wm. H. Armstrong

Dr. McCluer, President of the College, and Mr. Colson, Business Manager of the College, were present.

Mr. Blumeyer acted as Chairman of the meeting and Mr. Armstrong acted as Secretary of the meeting.

Dr. McCluer and Mr. Colson submitted to the Finance Committee a proposed budget for Lindenwood Female College and Lindenwood College for the college year beginning June 15, 1957-1958.

Dr. McCluer pointed out that the total income estimated from Lindenwood Female College operations and the Lindenwood College Endowment Funds would aggregate \$1,015,430.00 and that the total expenditures by these two proposed budgets aggregated \$992,793.00.

There followed a discussion of the budget and the advisability of increasing the tuition for the school year 1958-1959 and perhaps increasing other special fees.

At this juncture Mr. Blumeyer requested that President McCluer and Mr. Colson retire from the meeting.

After their retirement Mr. Blumeyer recommended that consideration be given to increasing Dr. McCluer's annual salary.



After discussion, on motion duly made and seconded, the salary of Dr. McCluer for the college year beginning June 15, 1957 was increased from \$12,000.00 per annum to \$15,000.00 per annum.

Dr. McCluer then returned to the meeting and expressed his appreciation.

An increase of salary for Mr. Colson, the Business Manager of the College, was then discussed and Dr. McCluer requested that he be authorized to bring the salary of Mr. Colson up to that of the College Dean, which would mean an increase of approximately \$1,000.00.

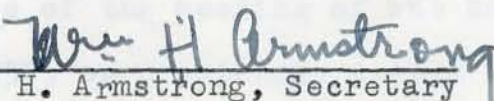
On motion duly made, seconded and unanimously approved, Dr. McCluer was authorized to take such action.

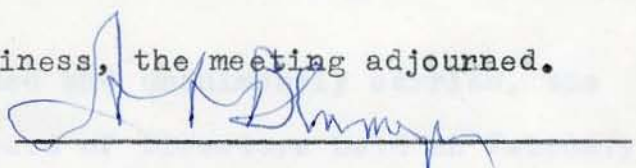
On motion duly made and seconded the Budgets, as proposed for the class year 1957-1958 for Lindenwood Female College and Lindenwood College, were unanimously approved.

Mr. Cobbs reported that a controversy existed between the College and the Mercantile Trust Company, who had acted as Trustee of the Margaret L. Butler Trust, as to the ownership of income accrued but not received to the date of Mrs. Eastlick's death. He reported that the sum involved was approximately \$2,700.00.

After discussion, on motion duly made and seconded, it was authorized, on behalf of the College, that demand be made for these funds and that, if necessary, such legal action be taken as might be deemed advisable.

There being no further business, the meeting adjourned.

  
Wm. H. Armstrong, Secretary

  
Arthur Blumeyer, Chairman



MINUTES OF MEETING OF BOARD OF DIRECTORS

OF

LINDENWOOD FEMALE COLLEGE

St. Louis, Missouri,  
May 22, 1957.

Pursuant to call and notice duly given each member of the Board of Directors and to the Members of the Advisory Board, in accordance with the By-Laws, a meeting of the Board of Directors and of the Advisory Board of Lindenwood Female College was held at the University Club in St. Louis, Missouri, at 12:15 on May 22, 1957.

The following Directors and Members of the Advisory Board, being a quorum, were present:

|              |                 |
|--------------|-----------------|
| Dr. Skinner  | Dr. Scherer     |
| Mr. Young    | Mr. Blumeyer    |
| Mr. Cobbs    | Mr. Dearmont    |
| Mrs. Vogt    | Mrs. Stockstrom |
| Mr. Mellow   | Mr. Hickey      |
| Mr. Studt    | Mrs. Watkins    |
| Mr. Goodall  | Mr. McHaney     |
| Mrs. Hopkins | Mr. Armstrong   |

Dr. Franc L. McCluer, President of the College, and Mr. Colson, Business Manager, were also present.

Dr. Skinner, at the request of Dr. Scherer, opened the meeting with a prayer.

Dr. Scherer, President of the Board of Directors, acted as Chairman of the meeting, and Wm. H. Armstrong acted as Secretary of the meeting.

On Motion duly made, seconded and unanimously carried, the Minutes of the meeting of the Board of Directors held on February 25, 1957, as previously mailed to the Directors, were approved.



Dr. McCluer then reported to the Board that Dr. Scherer was retiring from the Board and as President of the Board of Directors and accordingly read to the Board a statement commemorating Dr. Scherer's service to Lindenwood, as follows:

The Board of Directors of Lindenwood College has been blessed with the services of Dr. Harry T. Scherer as a member of the Board since 1943 and has been further blessed with his leadership as President of the Board for the last two years. The Board records in its permanent records its deep appreciation of what we believe to be an unusually significant leadership and enduring service to the life and welfare of the college.

As the presiding officer of the Board he has become acquainted with the personnel serving the college as well as with its problems of administration. He has contributed greatly to the feeling of unity on the part of all those who serve the college whether as employees or as volunteer supporters of the program in which they have faith. Before his own congregation and before the church at large, he has proclaimed his own great faith in education that is Christian and led others to further understanding of the program of Lindenwood College as a part of the church's responsibility. He has given the college community a new awareness of the deep interest of the members of the Board in its welfare and a fresh assurance that they are indeed a vital part of the campus community which they serve. He has given his time and his thought whenever called upon and has made immeasurable contributions to the strength of the institution by the wisdom of his counsel, the effectiveness of his leadership, the genuineness of his faith in the things for which the college stands. The cooperation of the St. Charles Presbyterian Church and the college in the building of a chapel and church to be used jointly has been hastened and confirmed by his continuing encouragement.

The Board records with great gladness its pride in his achievement, its gratitude for his signal service, its appreciation of his leadership in confidence that this leadership has had God's blessing.

At the conclusion of the reading of this statement, on motion of Mr. Blumeyer, seconded by Mr. Cobbs, it was unanimously moved that the statement should be preserved as part of the minutes of this meeting and that a copy be forwarded by Dr. McCluer to Dr. Scherer.



Mr. Blumeyer, as Chairman of the Finance Committee, reported in general on the finances of the College, stating that as of that date the investment portfolio had a market value of something in excess of \$6,000,000.00. That such fund included the Eastlick funds, as well as the Ford Grants.

Mr. Blumeyer then moved the approval of the Budget for the College Year 1957-1958 as previously circulated to the Directors, copy of which is attached to these minutes, which motion was duly seconded and unanimously adopted.

Dr. McCluer then commented upon his report to the Directors, which written report is attached to these minutes, speaking in particular upon the following:

- A. The Chapel Dedication.
- B. The request that Lindenwood be accredited by the Liberal Arts Council, stating that in his opinion such accrediting of the College would soon be granted and would be of benefit to the College.

Dr. McCluer then presented to the Board certain recommendations, which were acted upon as follows:

1. On motion duly made and unanimously carried, Degrees and Certificates, as recommended by the Faculty, to those graduating at Commencement, were authorized to be conferred.
2. Letters to Dr. John Thomas by his Associates upon his retirement from the Faculty of Lindenwood after completion of thirty years of service.
3. That he intends to maintain the policy in relation to the Faculty as set forth in his report to the Board, which policy emphasizes excellence of instruction rather than number of faculty.

Dr. McCluer also reported that the endowment funds of Lindenwood College had increased in the past year by the sum of \$1,000,000.00, represented by \$300,000.00 received from the Ford Grants, \$100,000.00 from the estates of Mr. and Mrs. John Garrett, and \$700,000.00 from



the Eastlick Trust.

He further reported that the Commencement Speaker would be Mrs. Emily Taft Douglas and recommended that Honorary Degrees be conferred upon Mrs. Douglas and Dr. John Thomas.

Upon motion duly made, seconded and unanimously carried, the conferring of these Degrees were authorized.

Mr. Arthur Goodall reported on behalf of the Building & Grounds Committee and, upon the recommendation of that Committee, the sum of \$54,800.00 was authorized to be expended for repair of buildings, work on grounds, improvements and maintenance.

Mrs. Arthur Stockstrom then suggested that in connection with the improvements to dormitories that the women members of the Board and Advisory Committee be consulted in regard to decorations, planning of furnishings and housekeeping in the dormitories.

On motion of Mr. McHaney, duly seconded and unanimously carried, Mrs. Stockstrom's suggestion was approved and adopted to be followed in the future as a matter of policy.

On motion duly made, seconded and carried, the College was authorized to borrow from the Bank of St. Louis such funds as might be needed to clear up any bills pending at the close of College in June, to be repaid out of College funds after the opening of school in the Fall.

The Nominating Committee then reported on behalf of that Committee and upon its recommendation the following action was unanimously taken:

The resignation of Dr. Harry T. Scherer from the Board of Directors for the term 1957-1963 was accepted with regret.



This vacancy on the Board was filled by the election of Mrs. Horton Watkins as Director.

The vacancy on the Advisory Board arising from Mrs. Watkins' election to the Board of Directors was filled by the election of Dr. Harry T. Scherer to the Advisory Board for the Class 1953-1958.

That the following were elected to the Advisory Board of Directors for the Class of 1957-1963:

Mrs. David Hopkins  
Dr. W. Davidson McDowell  
Mrs. Robert Wright

The following were elected to be officers of the Board of Directors for the 1957-1958<sup>1958-1959</sup> School Year:

Mr. Howard I. Young, President  
Mr. Thomas H. Cobbs, Vice-President and Counsel  
Mr. Philip J. Hickey, Vice-President  
Mr. Arthur Blumeyer, Treasurer  
Mr. Wm. H. Armstrong, Secretary

There being no further business, the meeting adjourned.

Wm. H. Armstrong  
Wm. H. Armstrong, Secretary

Harry T. Scherer  
Dr. Harry T. Scherer



REPORT  
of the  
PRESIDENT OF THE COLLEGE  
to the  
BOARD OF DIRECTORS  
of  
LINDENWOOD COLLEGE

May 22, 1957

It is a pleasure to make this report to the Board of Directors of Lindenwood College.

STUDENT ACHIEVEMENT

Student achievement during this college year has been very gratifying. Two students won in the Young Artists' Contest sponsored by the Women's Division of the St. Louis Symphony, one in voice and the other in violin; a sophomore who directed the World University Student drive at Lindenwood won one of four \$1000 fellowships giving her membership in the summer group that will visit Ghana, Africa, this summer; several students were winners in the poetry contest sponsored by the Wednesday Club of St. Louis; the staff of LINDEN BARK received an award as the outstanding small college paper of the State; students in radio and television work were invited to present three programs over KWK-TV on their "Look, Listen and Learn" program and others presented three programs each month on KFUD on the Children's Hour. Perhaps more gratifying than any of these accomplishments is that the honor roll this year was composed of the largest number of students we have ever listed on it. There have been disappointments too, in the considerable number of students who were put on probation at the end of the first semester and in the number of students who married while in college.

ENROLLMENT PROSPECTS

Rank in the upper half rather than the upper three-fourths of the graduating class in high school will be required for admission next fall. An increase in rate of \$140.00 also goes into effect next fall. Nevertheless applications for admission are keeping pace with last year. We now have 519 boarding students enrolled for next fall and are prepared to house 456.



### CHAPEL DEDICATION

The outstanding event of the year has been the dedication of the new Lindenwood College Chapel-St. Charles Presbyterian Church building. Dr. Eugene Carson Blake delivered the dedicatory sermon, Dr. Harry T. Scherer, President of the Board of Directors of the College, led in the dedication of the building, Mr. Howard I. Young received the keys for Lindenwood College. Representatives of the Synod and of the two Presbyteries of St. Louis had a part in the program. It was, we believe, an impressive and significant service. The sanctuary was filled. With the help of closed television sets in three places in the building we were able to bring the dedicatory service before approximately 1400 to 1500 people. There were, however, several hundred who had to be turned away.

Representatives of churches and from a number of alumnae clubs marched in the processional, which included the Board of Directors and Faculty of Lindenwood College, the Elders, Deacons and Trustees of the St. Charles Presbyterian Church and the members of the joint corporation. A member of the Faculty remarked to me after the dedication that this was a history-making occasion and truly as significant, she believed, as the dedication of Roemer Hall.

### NATIONAL CHRISTIAN COLLEGE DAY

Sixty-eight students participated in worship services in twenty-four churches on National Christian College Sunday. The students offered prayer, gave short talks, read the Scriptures, or provided music for worship services. Word has come to us from the churches and from the students themselves assuring us this experience has been good for the college, for the students who participated and for the churches.

### PARENTS' WEEK-END

The dedication of the new chapel climaxed activities of our Parents' Week-End at the college. Other events included a play Friday night, horse show Saturday morning, crowning of the May Queen Saturday afternoon and dinner for our guests on Sunday after the church service. It was necessary for us to serve Sunday dinner in the Library Club Room and in the Gymnasium as well as in the dining room. Approximately 450 people from the homes of our students were our guests and more than 1100 people were served.



NATIONAL COUNCIL FOR ACCREDITATION OF TEACHER EDUCATION

A committee of the National Council for Accreditation of Teacher Education spent two days on the campus of Lindenwood College in March. We had invited the Council to review the work in the college in the hope that our program for the education of teachers will be accredited by the national organizations. The committee was composed of the Chairman of the Department of Education of the University of Omaha, the Dean of Nebraska Wesleyan University, a professor of Education from Teachers College at Pittsburg, Kansas, the Superintendent of Schools of Kirkwood, a representative of the State Department of Education, and a representative from North Central Association. We believe that the members of the committee were quite favorably impressed with what they found at Lindenwood and that we shall receive the approval of the Association sometime this summer. The report will be acted upon by the Council in June. The high percentage of our graduates who go into the teaching profession make it desirable, if not imperative, that we win this accrediting.

MISSOURI COLLEGE JOINT FUND COMMITTEE

Support for the Missouri College Joint Fund Committee continues to grow. The report of the Executive Secretary of the Committee submitted last week indicates that up to May 1, 1957 twenty-nine new corporations had been added to the roll of contributors. It seems very plain that we shall have a considerable increase in support from business during the calendar year 1957. This support is encouraging because it means general acceptance by the business community of a responsibility for maintaining the strength and quality of education offered in institutions receiving no tax support. It is also encouraging because it indicates a great appreciation of what seems to me of vital importance for the future, the fact that support for these institutions must have precedence over support for pilot projects or new experiments. Some foundations have been primarily interested in support of projects and much good has been accomplished in this way, but if we are to take care of the great increase in the number of college and university



students in this country after 1960 we shall need increased financial support for the basic work we are now undertaking. Scholarships and loan funds to individuals will not provide this support. It was pointed out by Dr. Henry in our conference in St. Louis, under the auspices of the Presidents' Committee on Education Beyond High School, there is a wide difference between expenditures on education for individuals and aid to institutions.

In this connection perhaps I should add that one of the greatest dangers in the present planning for higher education in the next decade is the assumption that because the needs are so great and important that somehow all will be met within this decade. It seems to me that there is the possibility that not all the needs for facilities and personnel for diversified educational opportunity required by a student population double that which we have now will be met so promptly. That being the case, the quality of education may be maintained only by giving priority to certain needs. If we attempt to solve our problem by establishing two-year community colleges we shall likely put comfort and convenience of the student above the high quality of education that is needed. Priority should be given to faculty salaries, for, whatever new techniques may be devised, the one essential requirement for good teaching is a good teacher. We can be proud of the action we have taken at Linderwood in this regard.

#### TRUSTEES CONFERENCE AT LAKE JUNALUSKA

The National Committee of Church Men for Church Colleges, the Board of Education of The Methodist Church and the Board of Education of the Presbyterian Church, U.S., is sponsoring a Trustees Conference at Lake Junaluska, North Carolina, June 28-30.

The chief speakers will be:

- Dr. Henry T. Heald, President of the Ford Foundation
- Dr. Robert E. Wilson, Chairman of the Board, Standard Oil Company, (Indiana)
- Mr. Milburn P. Akers, Executive Editor, Chicago Sun Times
- Dr. Theodore A. Distler, Executive Director of the Association of American Colleges



Apart from the formal addresses, there will be informal discussions on public relations in church colleges, relation of church and college, financing the church college, and the training of Trustees. It is hoped that the Lindenwood Board may be represented at this conference.

#### FINANCING THE CHAPEL BUILDING

The Lindenwood College-St. Charles Presbyterian Church Corporation has paid the following amounts:

|                         |              |
|-------------------------|--------------|
| Architect               | \$ 27,943.96 |
| Contractor              | 405,692.81   |
| Furniture & Furnishings | 23,651.27    |

In order to make these payments the Corporation borrowed from the Bank of St. Louis and now owes the bank \$99,200. It is estimated that additional payments for pews, glass work, contractor, and several suppliers will require another \$64,000. An effort is being made to secure payments on unpaid pledges and to secure new gifts to apply on the chapel fund.

#### RECOMMENDATIONS

The following students, recommended by the Faculty, are recommended to the Board of Directors for the degree of Bachelor of Arts, subject to their satisfactory completion of work now in process:

Albritton, Ann  
Charles, Ruth Ann  
Hubbell, Jane Graham  
Kasper, Marian  
Keller, Marian Fuller  
Knight, Carol Lee  
Kyung, Ook Koh  
Lefler, Sally Gene  
Ratjen, Carol Luise  
Root, Alice Lynn Prouty  
Ryter, Gwendolyn Rose  
Vellou, Angeliki

For the Bachelor of Science degree:

Coatsworth, Cynthia Anne  
Givens, Barbara Dee  
Karshner, Louise Schafer  
Keen, Jacqueline Ann  
Oetting, LaVerne Elizabeth



Palmer, Fern  
Rosenkranz, Jane Peebles  
Stillwell, Carol Marie  
Stringer, Barbara Ingmand  
Swanson, Julia Marie  
Zotos, Ann

For the Bachelor of Music Education degrees:

Micheletto, Tillie  
Partin, Marella Gore

For Diplomas:

Butler, Elizabeth Ann - Voice  
Partin, Marella Gore - Voice  
Gatchell, Ann - Cello  
Lunt, Lois Elaine - Piano

The following students are recommended for degrees, subject to completion of work now in force at the college and the completion of not more than ten hours in summer school:

Ault, Nancy Joan  
Marko, Rose Marie  
Rio, Linda  
Martin, Joyce

#### FACULTY APPOINTMENTS

It is recommended that Dr. John Thomas be made Professor Emeritus in Music.

It is recommended that the following appointments be approved:

Ozan Marsh as Professor of Music and Artist in Residence  
Patricia Benkman as Resident Pianist  
Dr. Hazel M. Toliver as Associate Professor of Classics  
Mrs. Mary R. Tillotson as Assistant Professor of Art

Respectfully submitted,

*F. L. McCluer*  
F. L. McCluer  
President



MINUTES OF MEETING OF FINANCE COMMITTEE

LINDENWOOD FEMALE COLLEGE

St. Louis, Missouri  
August 8, 1957

Pursuant to call by the Chairman, a meeting of the Finance Committee of Lindenwood Female College was convened at 2:00 P. M., August 8, 1957 in the Board Room of the Bank of St. Louis.

The members of the Finance Committee present were:

Mr. Arthur A. Blumeyer, Chairman  
Mr. Howard I. Young  
Mr. Powell B. McHaney  
Mr. Wm. H. Armstrong

Mr. Blumeyer acted as Chairman of the meeting. Mr. Armstrong acted as Secretary of the meeting.

There was also present, at the request of the Committee, Mr. Eugene Williams, Vice President of the St. Louis Union Trust Company.

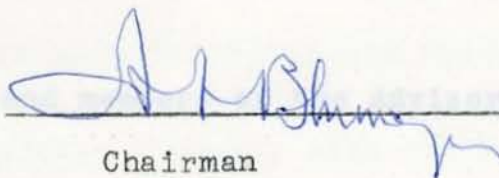
After discussion of the investment portfolio, upon motion duly made, seconded and unanimously carried, action was taken in relation to the investments being handled by the St. Louis Union Trust Company as follows:

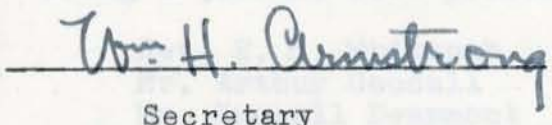
1. That in principle that account should consist of 70% equities and 30% fixed income securities.
2. Inasmuch as the account was not presently in such balance, resolved to sell approximately \$750,000 of the present common stocks, including those recommended to be sold by the St. Louis Union Trust Company in their letter of July 18, 1957, and in addition to sell the following investments:

Missouri Pacific Railroad Company 5%  
Debentures due in year 2045; and the  
Class A Common Stock



3. That the funds from the sales should be reinvested in high grade fixed income securities as may be recommended by the St. Louis Union Trust Company, which securities should on the average yield 4.8%. Included in this recommendation was the purchase of approximately \$50,000 Atlantic Refining Company Convertible Debentures and \$75,000 Thompson Products Convertible Debentures soon to be offered on the market.

  
Chairman

  
Secretary

- Mr. Edward I. Young
- Mr. Thomas W. Cobbs
- Mr. Wesley Hallow
- Mrs. Arthur Stockstrom
- Mrs. Barton Watkins
- Mrs. Lee J. Post
- Rev. W. Davidson McDowell
- Rev. Sherman Selmer

- Mr. Robert A. Wright
- Mr. Philip J. Mickey
- Mr. Wm. E. Armstrong
- Mr. Arthur A. Blumeyer
- Mr. Powell E. McHenry

Also present were Dr. McClure, President of the College, and Mr. Cole, the Business Manager.

Dr. Whitcomb, at the request of Mr. Young, opened the meeting with a prayer.

Mr. Young, President of the Board of Directors, acted as Chairman of the meeting, and Mr. Wm. H. Armstrong acted as Secretary of the meeting.

Mr. Young announced that the Missouri Trust had elected Mrs. Watkins to the Board of Directors and Dr. McDowell to the Advisory Board.

He also stated that he wanted to comment upon the fact that this was the Fortieth year in which Mr. Thomas W. Cobbs had served



MINUTES OF MEETING OF  
BOARD OF DIRECTORS OF  
LINDENWOOD COLLEGE

St. Louis, Missouri  
October 28, 1957

Pursuant to call and notice duly given to each member of the Board of Directors and to the members of the Advisory Board, in accordance with the By-Laws, a meeting of the Board of Directors and of the Advisory Board of Lindenwood Female College was held at the Statler Hotel, in the Detroit Room, at 12:15 on October 28, 1957.

The following directors and members of the Advisory Board, being a quorum, were present:

|                        |                           |
|------------------------|---------------------------|
| Rev. E. B. Whitcomb    | Mr. Howard I. Young       |
| Mr. Arthur Goodall     | Mr. Thomas H. Cobbs       |
| Mr. Russell Dearmont   | Mr. Wesley Mellow         |
| Mrs. Robert A. Wright  | Mrs. Arthur Stockstrom    |
| Mr. Philip J. Hickey   | Mrs. Horton Watkins       |
| Mr. Wm. H. Armstrong   | Mrs. Leo J. Vogt          |
| Mr. Arthur A. Blumeyer | Rev. W. Davidson McDowell |
| Mr. Powell B. McHaney  | Rev. Sherman Skinner      |

Also present were Dr. McCluer, President of the College, and Mr. Colson, the Business Manager.

Dr. Whitcomb, at the request of Mr. Young, opened the meeting with a prayer.

Mr. Young, President of the Board of Directors, acted as Chairman of the meeting, and Mr. Wm. H. Armstrong acted as Secretary of the meeting.

Mr. Young announced that the Missouri Synod had elected Mrs. Watkins to the Board of Directors and Dr. McDowell to the Advisory Board.

He also stated that he wanted to comment upon the fact that this was the Fortieth Year in which Mr. Thomas H. Cobbs had served



on the Board of Directors. By a motion duly made, seconded and unanimously carried Mr. Cobbs was thanked for his long and devoted service to the College.

On motion duly made, seconded and carried, the minutes of the May meeting of the Board of Directors, as previously distributed, were approved.

Mr. Blumeyer, on behalf of the Finance Committee, reported that the present market value of the College endowments were as follows:

\$5,296,000 General Endowment with the St. Louis Union Trust Company

\$617,000 General Endowment-Pease Account, with the Mercantile Trust Company

\$197,000 Ford Grant with the St. Louis Union Trust Company

\$122,000 Ford Accomplishment Grant with the St. Louis Union Trust Company

The total market value of these funds as of the date of the meeting he reported were in excess of \$6,000,000 and that the income projected for the calendar year 1957 would be greater than the preceding year.

Mr. Goodall, on behalf of the Building & Grounds Committee, reported that prior authorization of \$54,800.00 had been given the Committee for certain maintenance and repairs at the College, including repair of the water tower, construction of parking lots, kitchen equipment and baths. He stated that these improvements had been made and completed within the authorization.

Mrs. Stockstrom, on behalf of the Dormitory Committee, reported that all dormitories were now in good and attractive condition and that there really was no preference as between them.



Mr. Cobbs of the Auditing Committee presented the summary page of the 1957 audit relating to income and disbursements. This page gives similar information as to prior years (1950-1956 inclusive). He commented on the continuing deficit even after using the endowment income.

It was suggested that a copy of this summary report be sent to each member of the Board.

It was pointed out that this situation required further study and could mean that the College must either raise its tuition or increase the number of students attending the College. If the latter were decided upon as a matter of policy it would mean the construction of new buildings.

Dr. McCluer then commented upon his report which had previously been submitted to members of the Board. A copy of this report is attached to these minutes.

In view of Dr. Scherer's resignation, on motion duly made and seconded, as recommended in the President's report, the President was authorized to appoint a successor to Dr. Scherer on the Lindenwood College and St. Charles Presbyterian Church Corporation.

On Page 11 of the report Dr. McCluer sets forth certain recommendations as to appointments to the faculty.

On motion duly made, seconded and carried, the President was authorized to make the appointments recommended.

Dr. McCluer also reported that the College had received a gift from Mr. and Mrs. Thomas H. Cobbs of a one-half interest in an apartment building at 814 Clara Avenue, St. Louis, Missouri.



On motion duly made, seconded and carried, this gift was accepted with an expression of appreciation.

Dr. McCluer commented upon a matter that was not covered by his report relating to scholarships. He stated that \$62,000.00 was available for scholarships, \$26,000.00 of which was from endowment. He reported that he was thinking of attempting to provide for a permanent scholarship fund to be administered by the Finance Committee. He informed the meeting that as yet he had no definite plan.

There being no further business, the meeting adjourned.

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Chairman

Wm. H. Armstrong

Secretary



To: The Committee on Buildings and Grounds, Board of Directors, Lindenwood College:

October 8, 1957

Progress Report

Water Tower

The authorized work on the water tower has been completed by the Alpha Tank and Metals Company of St. Louis at a cost of \$5,865. This work covered the removal and replacement of the riser and steam line. In addition to the amount paid Alpha Tank & Metals, the Neal Campbell Engineering Company and the Ben Hur Construction Company have been paid a total of \$278 for making a careful check of the condition of the riser prior to the letting of the contract to Alpha. Exterior painting of the tank, riser and support has been completed at a cost of \$1,200. The total amount disbursed on the water tank is \$7,343. The appropriation for this work was \$10,000.

Parking Lots

The two parking lots as authorized by the Board of Directors have been completed and have been put into use. However, the surfacing on the parking lot west of Roemer Hall is unsatisfactory and has not been accepted. Since the lot has not been accepted there has been no payment to the construction company for that work. The parking lot at the rear of the Fine Arts Building is satisfactory and payment for that work has been made according to the contract. The Bangert Brothers Construction Company has agreed that the surfacing on the lot west of Roemer is unsatisfactory. We have on file a letter from the company stating that the portion of the lot which is unsatisfactory will be rebuilt and that the entire lot will be resurfaced before any payment is to be made.

Dishwashing Machine - Main Kitchen

The dishwashing machine has been installed and its operation is completely satisfactory. The Bensinger Company of St. Louis submitted a proposal for a dishwashing machine which was accepted by the administration of the College at a total cost of \$14,400. This amount included not only the dishwashing machine but the necessary dish tables and garbage grinder. The plumbing installation was completed by a local contractor and the electrical installation by the college electrician. The appropriation of \$12,000 for the machine and other necessary equipment has been exceeded by \$2,400.

Remodeling of Baths - Butler Hall and Sibley Hall

The program of remodeling the baths and the installation of modern fixtures in Sibley and Butler Halls has gone forward during the past summer. Five additional showers were installed in Sibley Hall and five general baths remodeled and re-decorated in Butler Hall. Shower stalls were installed in each of these five areas. The invoice for the plumbing work in connection with this program has not as yet been received. The cost is, however, well within the budget.



Eastlick Hall

Remodeling has been completed under the supervision of the Robert Wright Construction Company in a highly satisfactory manner. During the early stages of remodeling, the plans were altered in order not to remove an interior bearing wall. The amount of space finally realized is comparable to the original plan. The program involved: complete redecoration of the first floor, installation of base and wall kitchen cabinets, the removal of the porch from the front of the house, the cutting of an exterior door on the west side of the house, the elimination of a powder room on the first floor, sanding and refinishing of the floors, and construction of a storage wall in a second floor bedroom. It became necessary to make some changes in the heating system which included replacement of radiators with lower and longer types. The exterior of the structure was repainted at a cost of \$440. Mr. Wright has not given us the cost of the work done under his supervision.



REPORT  
of the  
PRESIDENT OF THE COLLEGE  
to the  
BOARD OF DIRECTORS  
of  
LINDENWOOD COLLEGE

October 28, 1957

It is a pleasure to make this report to the Board of Directors of Lindenwood College.

ENROLLMENT

489 students matriculated at the college at the opening of the fall semester. Last year we had 491 students, but we had a larger number of day students last year than we have this year. We were disappointed not to be overcrowded, but we had an unusually large number of cancellations in the summer. The Admissions Office made a strenuous effort to replace the students who cancelled with new applicants and I think did well in bringing this number of students to the campus in September.

The standards for admission were raised so that only those ranking in the upper one-half of high school graduating classes are eligible for admission. We believe we have one of the finest freshman classes in many years.

An interesting feature of our enrollment is the considerable increase in the upper division. We have 53 seniors as compared with 29 last year, and 72 juniors as compared with 57 last year. Part of this improvement in the distribution of students by classes is due to the work we have been doing among junior colleges. 21 of the 32 transfer students in the student body have transferred to the junior and senior classes. (Last year we had a total of 23 transfer students.)



THE CHAPEL BUILDING

While there are some little details that have not been completed, the building itself is available for all of our regular uses. It has been an inspiration to students and to alumnae as well as to the rest of us in the beginning of the year. A student editorial in a recent issue of the Linden Bark reads as follows:

"One of the most pleasant things about Lindenwood this fall is having the new chapel. How good it is to have an appropriate meeting place for vesper and chapel services! How different from previous years.

"Roemer Auditorium, the scene of weekday convocations, student assemblies, and even WUS auctions, couldn't easily become a place of worship on Sundays. In a church, we get 'in the mood' for a religious service, and each service becomes a new experience as a guest speaker begins his inspiring lesson.

"We are inspired by the atmosphere, yes, by the beautiful building itself, and by the choirs' voices as they sing 'Keep Not Thou Silence'. A kind of transformation seems to overcome us. We find we want to do unto others as we'd have them do unto us. We are properly meditative when Dr. McLeod, Dean of the Chapel, tells of God's loving kindness. We give serious thought to President McCluer's inquiry, 'What do you think of yourself?'

"The chapel invites us to be quiet and respectful. We are not even tempted to open and read letters in this place of worship!

"A worship service in the middle of the week in our beautiful chapel makes us grateful that the chapel is for us of Lindenwood, and that it adds to the part which religion plays in our lives.

"We believe these sentiments are those of the majority of students who have lived through the move from Roemer Auditorium services to the new chapel. In fact, we have heard many students say so."

Following is the Treasurer's statement of the account of the Lindenwood College and St. Charles Presbyterian Church Corporation:



LINDENWOOD COLLEGE:

|   |               |  |
|---|---------------|--|
| Unpaid balance of pledges as of 9/1/57  | \$39,256.33   |  |
| Collected on pledges 9/1/57 to 9/30/57  | <u>201.67</u> |  |
| Unpaid balance of pledges as of 10/1/57 | \$39,054.66   |  |

ST. CHARLES PRESBYTERIAN CHURCH:

|   |                 |  |
|---|-----------------|--|
| Unpaid balance of pledges as of 9/1/57  | \$77,072.76     |  |
| Collected on pledges 9/1/57 to 9/30/57  | <u>3,000.00</u> |  |
| Unpaid balance of pledges as of 10/1/57 | \$74,072.76     |  |

Total amount collected 9/1/57 to 9/30/57:

|   |               |            |
|---|---------------|------------|
| Amount collected on pledges   | \$ 3,201.67   |            |
| Interest Reimbursement from Lindenwood<br>College, 8/1/57 to 9/1/57 | 281.47        |            |
| Interest Reimbursement from Church,<br>8/1/57 to 9/1/57             | <u>491.80</u> | \$3,974.94 |

Remittances to Bank of St. Louis 9/30/57

|                                       |                 |                   |
|---------------------------------------|-----------------|-------------------|
| Interest                              | \$ 740.35       |                   |
| Payment on Principal                  | <u>3,200.00</u> | <u>\$3,940.35</u> |
| Excess collected over amount remitted |                 | \$ 34.59          |

MISSOURI COLLEGE JOINT FUND COMMITTEE, INC.

This is our second year with a full-time Executive Secretary of the Missouri College Joint Fund Committee, Inc. At our annual meeting held at Rockhurst College earlier this month, the report from the secretary, Dr. Eugene R. Page, revealed the fact that we had received to October 7, 1957 more money than we received for the full calendar year of 1956. It seems reasonable to hope that the total amount to be distributed this year will be \$130,000 as compared with \$90,000 last year. The Committee voted to make the goal for 1958 \$100,000 more than we receive this year in the hope that we shall be able to make a very important contribution to the operating costs of the member institutions.



October 28, 1957

We have been receiving gifts from one company in every four called on, and have been welcomed by at least 90% of the executives upon whom we have called. Last year we made 521 calls and this year we shall have made 759. Most of these calls have been made by two presidents and all presidents have agreed to give three 5 day periods and additional days up to 20 so as to increase the number of companies on whom we call next year.

A report of the Lake Junaluska Conference was also made to our Committee. This conference was sponsored by the Board of Education of The Methodist Church and the Board of Education of the Presbyterian Church, U.S. Trustees from a number of our church related colleges were brought together to hear executives of the Ford Foundation, United States Steel and some others and to discuss the matter of corporation support of private colleges.

Those who attended the meeting seemed to think a smaller meeting by states would be helpful, and it is hoped that a meeting can be held for trustees of the colleges which are members of the Missouri College Joint Fund Committee, Inc.

Missouri ranked 20th in funds received in 1956. It is believed we may rank a little better at the end of this year. Ohio and Indiana have each received over \$700,000 in 1956 for their private colleges. Arkansas, Kansas, Kentucky, and Iowa are neighboring states in which the private colleges have received more in this type of solicitation than they have in Missouri.

There are now 39 associations of this character in the country. Last year the total distributed to these associations by corporations was \$5,840,000.



FOUNDERS' DAY

Activities in connection with the Founders' Day program included a dinner for the seniors and alumnae in Fellowship Hall of the Chapel Building, a reception at the home of President and Mrs. McCluer Friday evening, a convocation with Mrs. Aaron Fischer as the speaker and a business meeting of the Alumnae Association after the luncheon on Saturday.

The happiness of the occasion was, of course, marred by the death of two of our students in an automobile accident on Friday night. The students were Frances Grace of Montgomery, Alabama, and Myrna Krueel, of Washington, Missouri. The college was represented at the funeral services in the home towns of the girls and a memorial service was held in the Lindenwood Chapel on October 16.

The largest number of alumnae to return in recent years were here for Founders' Day. At the business meeting of the Alumnae Association an amendment to the constitution providing for an Alumnae Council was approved. Article IV of the by-laws reads:

"Section 1. Name. There shall be an alumnae council which shall be called the Alumnae Council of the Lindenwood College Alumnae Association.

"Section 2. Purpose. Duties. The Alumnae Council shall be responsible for the following:

- A. Developing, increasing, and helping to direct the Alumnae Fund.
- B. Fostering the formation and organization of local alumnae clubs.
- C. Fostering class reunions.
- D. Cooperating with the college administration in planning and directing Alumnae Weekend.
- E. Welcoming graduating seniors into the Association.
- F. Helping the college administration select and enroll outstanding students.



- G. Fostering and helping to direct continuing study among alumnae and alumnae clubs.

"Section 3. Reports. The Alumnae Council shall make a report of its activities to the Alumnae Association at its annual meeting.

"Section 4. Membership.

- A. The Alumnae Council shall be composed of
- a. One representative of each active Alumnae Club.
  - b. Nine representatives selected at large, to serve one, two, and three-year terms in the beginning, and ultimately to serve for three years each, three to be elected each year.
  - c. A representative of the senior class to serve for one year.
  - d. The retiring president of the Alumnae Association to serve for two years, or until the current president retires and replaces her on the council.
- B. The nominating committee in consultation with the college administration and members of the council shall present a slate of three names for new council members to be voted upon at each annual meeting of the association.

"Section 5. Meetings. There shall be an annual meeting of the Alumnae Council in conjunction with the Alumnae Association's Founders' Day meeting. Other meetings may be called at the discretion of the President."

Alumnae present seemed enthusiastic about this change. Their enthusiasm and the purposes for which the council is created give us hope that it will constitute a significant and far-reaching advance in alumnae work.

The new president of the Lindenwood College Alumnae Association is Mrs. Ceylon S. Lewis, Jr. (Marguerite Dearnont), of Tulsa, Oklahoma.

#### COMMENTS ON PRESIDENT'S COMMISSION ON EDUCATION BEYOND THE HIGH SCHOOL

The need for increased support for the privately supported colleges in the next decade has been emphasized in every study that has been made of the



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responsibilities of higher education from 1960 on. Over the nation about 47% of the students in colleges and universities are in privately supported institutions. In Missouri about 50% are in privately supported institutions.

The President's Commission on Education Beyond the High School concludes that the cost of large salary increases will have to be met by increased gifts, increased income from endowments, or by an increase in student fees. Higher fees, however, can be imposed only gradually unless private institutions price themselves out of their present markets. Even with the increases that have been made with the help of the Ford Foundation, at the present salary levels the teachers of America are subsidizing the education of students. The President's Commission warns that this must not be continued and urges priority in the use of available new funds for raising faculty salaries with the goal of doubling the average level within five years. The Commission also recommends that expansion of existing institutions should take priority over establishing new ones. Increased support for current operations will have to come from alumnae, from corporations, from individuals and, possibly in small amounts, from the churches, though specific projects may be submitted to specific foundations.

During the last five years we have received the following gifts from alumnae, from corporations, and from the churches through the Board of Christian Education and direct from the churches:

From Alumnae:

|         |          |
|---------|----------|
| 1952-53 | ----     |
| 1953-54 | ----     |
| 1954-55 | \$616.00 |
| 1955-56 | 657.00   |
| 1956-57 | 732.00   |



## From corporations:

|         |            |
|---------|------------|
| 1952-53 | \$2,978.22 |
| 1953-54 | 4,563.62   |
| 1954-55 | 2,957.73   |
| 1955-56 | 5,391.88   |
| 1956-57 | 8,565.35   |

## From churches:

|         |            |
|---------|------------|
| 1952-53 | \$8,398.40 |
| 1953-54 | 12,734.34  |
| 1954-55 | 21,379.56  |
| 1955-56 | 24,280.48  |
| 1956-57 | 22,776.01  |

NATIONAL COUNCIL FOR ACCREDITATION OF TEACHER EDUCATION

Last spring I made a brief report of the visit of the committee representing the National Council for Accreditation of Teacher Education. Attached to this report is a summary statement of the visiting committee. Mr. W. Earl Armstrong, Director of the National Council for Accreditation of Teacher Education, wrote me on June 6 as follows:

"It is my duty to report to you the action of the Council of June 1, 1957, with reference to the application of Lindenwood College for the accreditation of its teacher education program. The action follows:

"Lindenwood College is not accredited for teacher education at this time primarily for these reasons: (1) the program of student teaching including the lack of an effective working relationship with the supervising teachers in the schools is unsatisfactory, (2) the faculty for professional education is not adequate in number to offer the total program in professional education necessary for the preparation of both elementary and secondary school teachers (one full-time person and several part-time persons, with only one specifically prepared in professional education), (3) the program for the preparation of secondary school teachers bears evidence of lack of coordination and no one seems to be responsible for bringing those faculty members together who could coordinate it, and (4) the professional education sequence of courses does not appear to be specifically planned to provide the insights and skill necessary for teachers to begin to teach.



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"The Council commends Lindenwood College for its strong student organization for interesting students in teacher education, for the high standards of admission and requirements for graduation, for the strong general and academic preparation provided for elementary school teachers, and the strong curriculum laboratory for use by prospective teachers.'

"The Council wishes me to express its regret that accreditation cannot be granted at this time. It may be that the number of students involved is not large enough to justify the development of a program and the employment of a staff sufficient to merit accreditation. If it is decided, however, to try to remedy the weaknesses indicated above, the Council will make another evaluation in 1958-59. We shall be glad to keep in touch with you with reference to this matter.

"A copy of the report of the evaluators will be sent to you within the next two weeks for whatever use you care to make of it. Please bear in mind that it does not represent the official position of the Council on any recommendations, stated or implied."

My reply to that letter was:

"Thank you for your letter of June 6 informing me of the action of the National Council with reference to the application of Lindenwood College for accreditation of its teacher education program.

"The character and competence of the committee which visited the college and of the National Council give me confidence in your program and in your judgment, but I would not be frank if I did not say I am surprised as well as keenly disappointed in this action.

"Following the visit of the committee, steps were initiated to provide a new staff member in the Department of Education, and a standing committee of the faculty, with Mr. Van Bibber as Chairman, was created to coordinate the program for the preparation of secondary school teachers.

"I shall be eager to see the report of the evaluators when it is forwarded, and to study it with a view to correcting any weaknesses found in our program, after which I shall communicate with you further."

Since that time we have entered into a written agreement with the St. Charles Public School System; we have employed a part-time teacher to supervise the teaching in the elementary schools and to give some work in the methods of teaching in kindergarten; and we have organized the Lindenwood Council on Teacher Education with Mr. Van Bibber as Chairman. We have had one meeting of that council.



We are submitting a report of these activities to Mr. Armstrong with the request that we be reviewed again in 1958.

#### NOTES ON 1957-58 BUDGET

Actual income from resident students will probably be \$20,000 under the estimate we made last spring due to the fact that we expected to have overcrowded dormitories. The total of faculty salaries will be \$3,500 under the estimate. The cost of the work on the water tower is \$2,657 under the estimated amount, and the construction of the parking areas has been completed at \$800 less than the budget allowance. When an unusually large number of cancellations began to come in during the summer, the \$5,000 which we had expected to spend on the redecoration of the Library Club Room was not spent. Scholarship grants, however, are in excess of the budgeted estimate due to the large number of honor scholarships and scholarships to the daughters of teachers, both of which are automatic. These two classifications of scholarships total \$25,850. The approved scholarships amount to \$10,280 more than the budgeted amount. Some of this we hope can be eliminated by gifts to our scholarship fund.

The progress report on the work being done on the recommendation of the Committee on Buildings and Grounds has been submitted to that committee. A copy is attached to this report.

#### PRESBYTERIAN MEETINGS

The College has had the pleasure of being host to the Elders and their wives of West Presbyterian Church one Saturday this fall, and co-host to the St. Louis Presbytery, U.S.A., and to the St. Louis Presbyterial, U.S.



At the recent meeting of Synod, the following persons were elected to the Board of Directors and to the Advisory Board of Lindenwood College:

Board of Directors

Mrs. Horton Watkins

Advisory Board

Mrs. David Hopkins  
The Reverend W. Davidson McDowell, D.D.  
The Reverend Harry T. Scherer, D.D.  
Mrs. Robert R. Wright

RECOMMENDATIONS

It is recommended that the following faculty appointments made during the summer be approved:

Frank T. Armstrong, Jr., Instructor in the Department of History and Government, at \$4,000 a year.

Mary Jean Bartholomew, Assistant Professor in the Department of Religion, at \$4,700 a year.

Lessley F. Colson, Assistant Professor (part-time) in the Department of Education, at \$1,800 for the second semester.

Oscar Henning, Visiting Professor (part-time) in the Department of Modern Languages, at \$2,737.50 a year.

Jeanne H. Huesemann, Instructor (part-time) in the Department of Mathematics, at \$1,850 a year.

Fern Palmer, Instructor in the Department of Physical Education, at \$3,000 a year plus a room on the campus and meals in the college dining room.

It is recommended that the administration be instructed to hold expenditures within the budgeted figure and where possible to save on these expenditures in order to avoid a deficit during this fiscal year.

Respectfully submitted,

*F. L. McCluer*  
F. L. McCluer  
President



SUPPLEMENT  
to  
REPORT  
of the  
PRESIDENT OF THE COLLEGE  
to the  
BOARD OF DIRECTORS  
of  
LINDENWOOD COLLEGE

October 28, 1957

On June 21, 1957 Mr. and Mrs. Thomas H. Cobbs transferred their one-half interest in an apartment building at 814 Clara Avenue, St. Louis, Missouri, to Lindenwood Female College. Mr. Cobbs has written me that with this gift he and Mrs. Cobbs are beginning to establish a permanent, unrestricted, endowment fund for Lindenwood Female College.

It is not possible for us to measure the contribution that Mr. and Mrs. Cobbs have made to Lindenwood College. It is possible for us to rejoice in the confidence and devotion to the college which Mr. and Mrs. Cobbs have shown through many years and to express to them our very deep gratitude.

Informal negotiations with KMOX and CBS have been initiated in the interest of securing or acquiring a loan of a camera chain in developing a course in television training for carefully selected candidates for the Bachelor of Arts degree at the college.

A patron of the college has discussed with Mr. Winthrop Rockefeller the possibility of investment in our work on the part of the Rockefeller Foundation. He has indicated to the patron his willingness to receive proposals from us. I am seeking a conference with him to present to him a consideration of support of faculty salaries, support of a nursery school, or, in case he is interested in building, a physical education building to include a swimming pool.

Respectfully submitted,

F. L. McCluer  
President





LINDENWOOD FEMALE COLLEGE

| <u>ESTIMATED INCOME</u>               | <u>1955-1956 Budget</u> | <u>Proposed Budget 1956-1957</u> |
|---------------------------------------|-------------------------|----------------------------------|
| Dividends and Interest                | \$223,000.00            | \$226,000.00                     |
| Rents (Reimer Apartment and Quonsets) | 3,480.00                | 2,280.00                         |
| Farm Income                           | 600.00                  | 600.00                           |
| Water Tower rental                    | 300.00                  | 300.00                           |
| Ford Foundation Fund                  |                         | *                                |
|                                       | <hr/>                   | <hr/>                            |
|                                       | \$227,380.00            | \$229,180.00                     |

\* The income on this grant is restricted to faculty salaries and will be distributed according to action of the Board of Directors on February 24, 1956. Since the Capital Fund has not yet been received the income on it has not been included in the estimate of income from endowment, nor in the proposed expenditures for faculty salaries.



BUDGET OF LINDENWOOD FEMALE COLLEGE

ESTIMATED DISBURSEMENTS - LINDENWOOD FEMALE COLLEGE

Labor (Supervisor Plant Operations, Buildings and Maintenance  
Men and Watchmen)

Fine Arts Building (Repair, Maintenance and Operation)

Roemer Hall (Repair, Maintenance and Operation)

Watchmen's Uniforms and Supplies

Buildings - Repair and Maintenance

Ayres Hall

Boiler House

Butler Hall

Cobbs Hall

Eastlick Hall

Gables

Garage and Storeroom

Greenhouse

Hardware, Plumbing and Electrical Supplies

Health Center

Home Management House

Irwin Hall

Library Building

The Lodge

Nicolls Hall

President's Residence

Pump Room

Quonset Huts

Reimer Apartments

Riding Stable

Sculpture House

Sibley Hall

Sprinkler System

Telephone and Program Clock

Tunnels

Water Tower

Watson Lodge

1955-1956 Budget

Proposed Budget 1956-1957

\$ 29,600.00

2,700.00

9,700.00

225.00

23,250.00

\$ 31,100.00

3,000.00

9,800.00

225.00

31,750.00

\$1,500.00

1,200.00

2,200.00

3,200.00

300.00

150.00

200.00

200.00

600.00

1,500.00

1,150.00

1,900.00

600.00

500.00

2,500.00

800.00

50.00

300.00

950.00

150.00

100.00

2,400.00

100.00

200.00

100.00

100.00

300.00

\$1,500.00

1,200.00

2,000.00

3,200.00

300.00

300.00

50.00

200.00

600.00

3,000.00

900.00

5,500.00

400.00

1,500.00

3,400.00

450.00

50.00

--

900.00

100.00

100.00

3,000.00

100.00

200.00

100.00

1,500.00

1,200.00



BUDGET OF LINDENWOOD FEMALE COLLEGEESTIMATED DISBURSEMENTS - LINDENWOOD FEMALE COLLEGE

|                                 |           | <u>1955-1956 Budget</u> |           | <u>Proposed Budget 1956-1957</u> |
|---------------------------------|-----------|-------------------------|-----------|----------------------------------|
| <b>Campus and Roadways</b>      |           | <b>3,700.00</b>         |           | <b>3,000.00</b>                  |
| Athletic Field                  | \$ 100.00 |                         | \$ 100.00 |                                  |
| Campus upkeep                   | 800.00    |                         | 800.00    |                                  |
| Golf Course                     | 500.00    |                         | 300.00    |                                  |
| Golf Course Fence               | 500.00    |                         | --        |                                  |
| Road and Street Repairs         | 200.00    |                         | 200.00    |                                  |
| Sewer connection - Watson Lodge | 700.00    |                         | 700.00    |                                  |
| Sidewalks                       | 200.00    |                         | 200.00    |                                  |
| Tree Work                       | 700.00    |                         | 700.00    |                                  |
|                                 |           | <u>4,612.00</u>         |           | <u>4,878.00</u>                  |
| <b>Educational Equipment</b>    |           |                         |           |                                  |
| Art Department                  | \$ 250.00 |                         | \$ 385.00 |                                  |
| Biological Science Department   | 90.00     |                         | --        |                                  |
| Chemistry Department            | 215.00    |                         | 200.00    |                                  |
| Classics                        | 7.50      |                         | 10.00     |                                  |
| Economics                       | 30.00     |                         | 15.00     |                                  |
| Education                       | 210.00    |                         | 300.00    |                                  |
| English                         | 25.00     |                         | 74.00     |                                  |
| History and Government          | 25.00     |                         | 185.00    |                                  |
| Home Economics                  | 390.00    |                         | 245.00    |                                  |
| Music                           | 160.00    |                         | 392.00    |                                  |
| Offices and Classrooms          | 1,120.00  |                         | 1,350.00  |                                  |
| Office Management               | 695.00    |                         | 1,100.00  |                                  |
| Philosophy                      | 25.00     |                         | 25.00     |                                  |
| Psychology                      | 83.50     |                         | 112.00    |                                  |
| Physical Education              | 320.00    |                         | 85.00     |                                  |
| Physics                         | 400.00    |                         | --        |                                  |
| Radio - KCLC                    | 201.00    |                         | 200.00    |                                  |
| Speech Department               | 365.00    |                         | 200.00    |                                  |



BUDGET OF LINDENWOOD FEMALE COLLEGEESTIMATED DISBURSEMENTS - LINDENWOOD FEMALE COLLEGE

## Equipment - Not Educational

|  | <u>1955-1956 Budget</u> | <u>Proposed Budget 1956-1957</u> |
|--|-------------------------|----------------------------------|
|  | 7,091.80                | \$12,450.00                      |
| Auto Purchase                                    | \$ 766.80               | \$ --                            |
| Ayres Hall                                       | --                      | --                               |
| Boiler House                                     | 100.00                  | 100.00                           |
| Butler Hall                                      | 800.00                  | 1,000.00                         |
| Campus Equipment                                 | 800.00                  | 400.00                           |
| Cobbs Hall                                       | 100.00                  | 100.00                           |
| Dining Room                                      | 1,150.00                | 1,200.00                         |
| Eastlick Hall                                    | --                      | 500.00                           |
| Fine Arts Building                               | --                      | 200.00                           |
| Health Center                                    | 250.00                  | 200.00                           |
| Home Management House                            | --                      | 700.00                           |
| Irwin Hall                                       | 300.00                  | 500.00                           |
| Kitchen  | 1,675.00                | 1,350.00                         |
| Library Club Room                                | 100.00                  | 800.00                           |
| The Lodge  | --                      | 500.00                           |
| Niccolls Hall                                    | 100.00                  | --                               |
| President's Residence                            | 300.00                  | 600.00                           |
| Roemer Hall                                      | 300.00                  | 2,500.00                         |
| Sibley Hall                                      | 100.00                  | --                               |
| Tea Room   | 250.00                  | 600.00                           |
| Watson Lodge                                     | --                      | 900.00                           |
| General Equipment                                | --                      | 300.00                           |
| Library Books - New                              | 2,200.00                | 3,700.00                         |
| Fiscal Agents' Commission                        | 6,200.00                | 5,350.00                         |
| Audit ( $\frac{1}{2}$ of cost)                   | 750.00                  | 700.00                           |
| Promotion Equipment - Motion Picture             | 3,147.34                | --                               |
| Insurance - Buildings                            | 3,200.00                | 3,800.00                         |
| Insurance - Other than buildings                 | --                      | 700.00                           |
| Taxes on out-of-state property                   | 80.00                   | 80.00                            |
| Interest - Bank of St. Louis                     | 8,225.00                | 5,000.00                         |
| Salary - Assistant Secretary, Board of Directors | 50.00                   | --                               |
| Miscellaneous Expense - Board of Directors       | 200.00                  | 200.00                           |
|  | <u>\$103,931.14</u>     | <u>\$115,750.00</u>              |



BUDGET OF LINDENWOOD COLLEGE

ESTIMATED INCOME - LINDENWOOD COLLEGE

Student Fees - Resident  
" " - Non-Resident  
" " - Specials  
Halls - Extra Room charge  
Meals - Faculty, Administration, Day Students and guests  
Book Store and Tea Room  
Lectures and Concerts  
Rent - Gables  
Rent - Eastlick  
Conferences  
Board of Christian Education  
Gifts

1955-1956 Budget

Proposed Budget 1956-1957

|                     |                     |
|---------------------|---------------------|
| \$433,637.50        | \$594,000.00        |
| 8,287.50            | 9,600.00            |
| 2,400.00            | 2,600.00            |
| 12,000.00           | 12,000.00           |
| 3,000.00            | 3,000.00            |
| 3,500.00            | 4,000.00            |
| 3,800.00            | 4,800.00            |
| 900.00              | 900.00              |
| 300.00              | 300.00              |
| 1,000.00            | 1,000.00            |
| 17,500.00           | 20,000.00           |
| 12,000.00           | 12,000.00           |
| <u>\$498,325.00</u> | <u>\$664,200.00</u> |



BUDGET OF LINDENWOOD COLLEGEESTIMATED DISBURSEMENTS - LINDENWOOD COLLEGE

|  |             | <u>1955-1956 Budget</u> | <u>Proposed Budget 1956-1957</u> |
|--|-------------|-------------------------|----------------------------------|
| Faculty Salaries                           |             | \$202,800.00            | \$215,800.00                     |
| Administration Salaries                    |             | 75,000.00               | 77,380.00                        |
| Pensions and Special Payments              |             | 4,800.00                | 4,800.00                         |
| H. M. Gage                                 | \$3,000.00  |                         | \$3,000.00                       |
| Alice E. Gipson                            | 900.00      |                         | 900.00                           |
| Ethel B. Cook                              | 600.00      |                         | 600.00                           |
| Harry P. Ordelleide                        | 300.00      |                         | 300.00                           |
| General Expense                            |             | 11,434.00               | 15,000.00                        |
| Housekeeping - President's Residence       | 600.00      | .                       | 600.00                           |
| Insurance - Safe and Burglary              | 400.00      |                         | 400.00                           |
| Post Office Salaries                       | 1,300.00    |                         | 1,300.00                         |
| Auto Expense                               | 1,800.00    |                         | 1,800.00                         |
| Travel Expense - General                   | 500.00      |                         | 800.00                           |
| Travel Expense - President                 | 1,000.00    |                         | 1,000.00                         |
| Piano Tuning and Maintenance               | 2,234.00    |                         | 2,300.00                         |
| Window Washing                             | 1,800.00    |                         | 2,000.00                         |
| Special Entertaining                       | 500.00      |                         | 500.00                           |
| Laundry                                    | 300.00      |                         | 300.00                           |
| Miscellaneous Expense                      | 1,000.00    |                         | 1,000.00                         |
| Missouri College Joint Fund                | --          |                         | 1,000.00                         |
| Retirement Insurance                       |             | 7,900.00                | 8,400.00                         |
| Group Insurance                            |             | 300.00                  | 400.00                           |
| Social Security Taxes                      |             | 7,300.00                | 7,600.00                         |
| Office Expense                             |             | 10,850.00               | 12,400.00                        |
| President's Office                         | \$ 900.00   |                         | \$1,000.00                       |
| Business Office                            | 1,600.00    |                         | 1,600.00                         |
| Admissions Office                          | 2,950.00    |                         | 3,300.00                         |
| Dean and Registrar's Office                | 900.00      |                         | 1,100.00                         |
| Public Relations and Alumnae Secretary     | 900.00      |                         | 1,100.00                         |
| Supervisor of Plant Operation              | 100.00      |                         | 100.00                           |
| Telephone and Telegraph                    | 3,500.00    |                         | 4,200.00                         |
| Promotion                                  |             | 60,000.00               | 62,700.00                        |
| Admissions Counselors' Salaries and Travel | \$57,500.00 |                         | \$60,000.00                      |
| Supplies and Miscellaneous Expense         | 300.00      |                         | 500.00                           |
| Counseling Agencies                        | 1,000.00    |                         | 1,000.00                         |
| Advertising - General                      | 400.00      |                         | 700.00                           |
| Advertising - Magazines and Newspapers     | 800.00      |                         | 500.00                           |



BUDGET OF LINDENWOOD COLLEGEESTIMATED DISBURSEMENTS - LINDENWOOD COLLEGE

|                               |            | <u>1955-1956 Budget</u> | <u>Proposed Budget 1956-1957</u> |
|-------------------------------|------------|-------------------------|----------------------------------|
| <b>Publications</b>           |            | <b>8,650.00</b>         | <b>10,600.00</b>                 |
| Bulletins                     | \$3,300.00 |                         | \$3,600.00                       |
| Catalog and View Book         | 4,700.00   |                         | 6,200.00                         |
| Postage                       | 400.00     |                         | 500.00                           |
| Students' Handbook            | 250.00     |                         | 300.00                           |
|                               |            |                         |                                  |
| <b>Library</b>                |            | <b>11,650.00</b>        | <b>12,160.00</b>                 |
| Salaries                      | \$7,550.00 |                         | \$7,750.00                       |
| Housekeepers                  | 900.00     |                         | 1,000.00                         |
| Expense and Supplies          | 200.00     |                         | 275.00                           |
| Magazines                     | 775.00     |                         | 800.00                           |
| Newspapers                    | 175.00     |                         | 175.00                           |
| Binding - Books and Magazines | 350.00     |                         | 350.00                           |
| Janitor Supplies              | 100.00     |                         | 150.00                           |
| Student Assistants            | 1,600.00   |                         | 1,600.00                         |
| Electric Lamps                | --         |                         | 50.00                            |
|                               |            |                         |                                  |
| <b>Instructional Expense</b>  |            | <b>25,520.00</b>        | <b>28,408.00</b>                 |
| Art Department                | \$ 728.00  |                         | \$1,025.00                       |
| Biological Science Department | 1,368.00   |                         | 1,458.00                         |
| Chemistry Department          | 400.00     |                         | 400.00                           |
| Choir (Tour)                  | 950.00     |                         | 1,000.00                         |
| Classics Department           | 43.00      |                         | 50.00                            |
| Economics Department          | 40.00      |                         | 35.00                            |
| Education Department          | 350.00     |                         | 425.00                           |
| English Department            | 560.00     |                         | 656.00                           |
| History and Government        | 30.00      |                         | 50.00                            |
| Home Economics Department     | 2,450.00   |                         | 2,500.00                         |
| Journalism Department         | 1,050.00   |                         | 1,350.00                         |
| Lectures and Concerts         | 3,850.00   |                         | 4,800.00                         |
| Mathematics Department        | 52.00      |                         | 60.00                            |
| Membership Dues               | 500.00     |                         | 600.00                           |
| Modern Languages Department   | 130.00     |                         | 130.00                           |
| Music Department              | 1,000.00   |                         | 1,000.00                         |
| Office Management             | 355.00     |                         | 440.00                           |
| Organ                         | 1,000.00   |                         | 375.00                           |
| Philosophy Department         | 25.00      |                         | 31.00                            |
| Physical Education Department | 3,600.00   |                         | 4,611.00                         |
| Political Convention          | 1,500.00   |                         | --                               |
| Psychology Department         | 78.00      |                         | 108.00                           |
| Radio - KCLC                  | 846.00     |                         | 889.00                           |
| Religion                      | 50.00      |                         | 50.00                            |
| Sociology Department          | 55.00      |                         | 65.00                            |



BUDGET OF LINDENWOOD COLLEGEESTIMATED DISBURSEMENTS - LINDENWOOD COLLEGEInstructional Expense - (continued)

|  |             | <u>1955-1956 Budget</u> | <u>Proposed Budget 1956-1957</u> |
|--|-------------|-------------------------|----------------------------------|
| Speech and Dramatics   | 800.00      |                         | 950.00                           |
| Student Guidance   | 1,300.00    |                         | 1,600.00                         |
| Summer Scholarships - Faculty  | 310.00      |                         | 550.00                           |
| Travel - Applicants, Faculty and Administration  | 600.00      |                         | 500.00                           |
| Travel - Faculty   | 1,200.00    |                         | 1,200.00                         |
| General Expense - Instruction  | 400.00      |                         | 1,600.00                         |
|  |             |                         | <u>1,600.00</u>                  |
| Student Assistants   |             | 9,000.00                | 15,000.00                        |
| Health Center  |             | 9,950.00                | 10,400.00                        |
| Salaries (Physician and Nurses)  | \$6,500.00  |                         | \$6,700.00                       |
| Housekeepers   | 2,000.00    |                         | 2,100.00                         |
| General Expense  | 1,200.00    |                         | 1,300.00                         |
| Laundry  | 250.00      |                         | 300.00                           |
|  |             |                         | <u>300.00</u>                    |
| Scholarships   |             | 50,000.00               | 62,000.00                        |
| Labor - Firemen, Janitors, Housekeepers  |             | 21,525.00               | 22,600.00                        |
| Plant Operation - Furniture and Furnishings, janitor and household supplies and electric lamps |             | 5,050.00                | 8,300.00                         |
| Heat, Power, Water and Gas   |             | 25,178.00               | 28,878.00                        |
| Fuel - coal and oil  | \$12,000.00 |                         | \$14,600.00                      |
| Electric Current   | 9,200.00    |                         | 9,700.00                         |
| Electric Equipment rental  | 478.00      |                         | 478.00                           |
| Water  | 3,000.00    |                         | 3,600.00                         |
| Gas  | 500.00      |                         | 500.00                           |
|  |             |                         | <u>500.00</u>                    |
| Dining Room Operation  |             | 110,920.00              | 124,920.00                       |
| Salary - Secretary, Director of Food Service   | \$ 2,000.00 |                         | \$ 2,000.00                      |
| Wages - Kitchen and Dining Room help   | 25,000.00   |                         | 24,000.00                        |
| Student Waitresses   | 12,000.00   |                         | 20,000.00                        |
| Director of Food Service - salary reimbursement  | 4,520.00    |                         | 4,720.00                         |
| Kitchen and Dining Room Expense  | 4,000.00    |                         | 4,000.00                         |
| Groceries, Meat and Dairy Products   | 53,500.00   |                         | 60,000.00                        |
| Dining Hall Office Expense   | 100.00      |                         | 100.00                           |
| Food Service Management Fee  | 8,000.00    |                         | 8,000.00                         |
| Laundry  | 1,800.00    |                         | 2,100.00                         |
|  |             |                         | <u>2,100.00</u>                  |
|  |             | <u>\$657,827.00</u>     | <u>\$725,736.00</u>              |



LINDENWOOD FEMALE COLLEGE

ESTIMATED INCOME:

General Endowment Fund  
M.L. Butler - Nellie Eastlick Pease Fund  
Goodall Scholarship Fund (included in General  
Endowment 1956-1957)  
Ford Faculty Fund  
Ford Accomplishment Fund  
Rents - Reimer Apartments  
Farm Income  
Water Tower Rental

1956-1957 Budget

Proposed Budget 1957-1958

|                     |                     |
|---------------------|---------------------|
| \$226,000.00        | \$226,000.00        |
| - - - - -           | 28,000.00           |
| - - - - -           | 750.00              |
| - - - - -           | ( 12,000.00         |
| 2,280.00            | 2,880.00            |
| 600.00              | 800.00              |
| 300.00              | 300.00              |
| <u>\$229,180.00</u> | <u>\$270,730.00</u> |



LINDENWOOD FEMALE COLLEGEESTIMATED DISBURSEMENTS:1956-1957 BudgetProposed Budget 1957-1958

|  |             |              |              |
|--|-------------|--------------|--------------|
| Labor (Supervisor Plant Operations, Buildings and Maintenance<br>Men and Watchmen) |             | \$ 31,000.00 | \$ 32,500.00 |
| Fine Arts Building (Repair, Maintenance, and Operation)                            |             | 3,000.00     | 3,600.00     |
| Roemer Hall (Repair, Maintenance, and Operation)                                   |             | 12,100.00    | 12,600.00    |
| Watchmen's Uniforms and Supplies   |             | 225.00       | 225.00       |
| Buildings - Repair and Maintenance   |             | 92,250.00    | 52,240.00    |
| Ayres Hall and Kitchen - Dining Room   | \$33,000.00 |              | \$ 1,800.00  |
| Boiler House   | 1,200.00    |              | 1,150.00     |
| Butler Hall  | 7,000.00    |              | 10,000.00    |
| Chapel   | ---         |              | 3,500.00     |
| Cobbs Hall   | 3,200.00    |              | 2,900.00     |
| Eastlick Hall  | 300.00      |              | 940.00       |
| Gables   | 300.00      |              | 500.00       |
| Garage and Storeroom   | 50.00       |              | 50.00        |
| Greenhouse   | 200.00      |              | 200.00       |
| Hardware, Plumbing and Electrical Supplies   | 600.00      |              | 600.00       |
| Health Center  | 3,000.00    |              | 925.00       |
| Home Management House  | 900.00      |              | 800.00       |
| Irwin Hall   | 5,500.00    |              | 3,500.00     |
| Library Building   | 400.00      |              | 500.00       |
| The Lodge  | 1,500.00    |              | 1,200.00     |
| Niccolls Hall  | 3,400.00    |              | 3,300.00     |
| President's Residence  | 450.00      |              | 575.00       |
| Pump Room  | 50.00       |              | 50.00        |
| Quonset Huts   | ---         |              | 50.00        |
| Reimer Apartments  | 900.00      |              | 900.00       |
| Riding Stable  | 100.00      |              | 100.00       |
| Sculpture House  | 100.00      |              | 100.00       |
| Sibley Hall  | 27,000.00   |              | 3,000.00     |
| Sprinkler System   | 100.00      |              | 100.00       |
| Telephone and Program Signals  | 200.00      |              | 200.00       |
| Tunnels  | 100.00      |              | 100.00       |
| Water Tower  | 1,500.00    |              | 10,000.00    |
| Watson Lodge   | 1,200.00    |              | 200.00       |



LINDENWOOD FEMALE COLLEGEESTIMATED DISBURSEMENTS:

|                                       | <u>1956-1957 Budget</u> |              | <u>Proposed Budget 1957-1958</u> |              |
|---------------------------------------|-------------------------|--------------|----------------------------------|--------------|
| Campus and Roadways                   |                         | \$ 3,000.00  |                                  | \$ 8,100.00  |
| Athletic Field                        | \$ 100.00               |              | \$ 100.00                        |              |
| Campus                                | 800.00                  |              | 1,800.00                         |              |
| Golf Course                           | 300.00                  |              | 300.00                           |              |
| Road and Street Repairs               | 200.00                  |              | 200.00                           |              |
| Sewer Connection - Watson Lodge       | 700.00                  |              | ---                              |              |
| Sidewalks                             | 200.00                  |              | 200.00                           |              |
| Tree Work                             | 700.00                  |              | 700.00                           |              |
| Parking Areas - Construct and Surface | ---                     |              | 4,800.00                         |              |
| Educational Equipment                 |                         | 4,878.00     |                                  | 6,066.00     |
| Art Department                        | 385.00                  |              | 700.00                           |              |
| Biology Department                    | ---                     |              | 450.00                           |              |
| Chemistry Department                  | 200.00                  |              | 200.00                           |              |
| Classics Department                   | 10.00                   |              | ---                              |              |
| Economics Department                  | 15.00                   |              | ---                              |              |
| Education Department                  | 300.00                  |              | 300.00                           |              |
| English Department                    | 74.00                   |              | ---                              |              |
| History and Government Department     | 185.00                  |              | 15.00                            |              |
| Home Economics Department             | 245.00                  |              | 250.00                           |              |
| Mathematics Department                | ---                     |              | 20.00                            |              |
| Music Department                      | 392.00                  |              | 1,500.00                         |              |
| Offices and Classrooms                | 1,350.00                |              | 900.00                           |              |
| Office Management Department          | 1,100.00                |              | 1,075.00                         |              |
| Philosophy Department                 | 25.00                   |              | 25.00                            |              |
| Psychology Department                 | 112.00                  |              | 83.00                            |              |
| Physical Education Department         | 85.00                   |              | 170.00                           |              |
| Radio - KCLC                          | 200.00                  |              | 230.00                           |              |
| Speech Department                     | 200.00                  |              | 125.00                           |              |
| Sociology Department                  | ---                     |              | 25.00                            |              |
| Equipment - Not Educational           |                         | \$ 81,450.00 |                                  | \$ 30,550.00 |
| Ayres Hall                            | 20,000.00               |              | 300.00                           |              |
| Boiler House                          | 100.00                  |              | 150.00                           |              |
| Butler Hall                           | 8,000.00                |              | 800.00                           |              |
| Campus Equipment                      | 400.00                  |              | 300.00                           |              |



LINDENWOOD FEMALE COLLEGEESTIMATED DISBURSEMENTS:1956-1957 BudgetProposed Budget 1957-1958

## Equipment - Not Educational (Continued)

|  |               |                     |                     |
|--|---------------|---------------------|---------------------|
| Cobbs Hall                                 | \$ 100.00     |                     | \$ 300.00           |
| Dining Room                                | 1,200.00      |                     | 950.00              |
| Eastlick Hall                              | 500.00        |                     | ---                 |
| Fine Arts Building                         | 200.00        |                     | 450.00              |
| Tables                                     | ---           |                     | ---                 |
| Health Center                              | 200.00        |                     | ---                 |
| Home Management House                      | 700.00        |                     | ---                 |
| Irwin Hall                                 | 10,500.00     |                     | 600.00              |
| Kitchen                                    | 1,350.00      |                     | 12,000.00           |
| Library Club Room                          | 800.00        |                     | 6,000.00            |
| Lodge                                      | 500.00        |                     | ---                 |
| Micollis Hall                              | 15,000.00     |                     | 700.00              |
| President's Residence                      | 600.00        |                     | 250.00              |
| Roemer Hall                                | 2,500.00      |                     | 6,000.00            |
| Sibley Hall                                | 17,000.00     |                     | 950.00              |
| Tea Room                                   | 600.00        |                     | 500.00              |
| Watson Lodge                               | 900.00        |                     | ---                 |
| General Equipment                          | <u>300.00</u> |                     | <u>300.00</u>       |
| Library Books - New                        |               | \$ 3,700.00         | \$ 3,700.00         |
| Fiscal Agents Commission                   |               | 5,350.00            | 6,000.00            |
| Audit - (one-half of cost)                 |               | 750.00              | 900.00              |
| Insurance - Buildings                      |               | 3,800.00            | 3,800.00            |
| Insurance - Other than Building            |               | 700.00              | 700.00              |
| Taxes on Out-of-State Property             |               | 80.00               | 80.00               |
| Interest - Banks                           |               | 5,000.00            | 4,000.00            |
| Miscellaneous Expense - Board of Directors |               | <u>200.00</u>       | <u>200.00</u>       |
|  |               | <u>\$247,583.00</u> | <u>\$165,261.00</u> |



LINDENWOOD COLLEGE

ESTIMATED INCOME:

|  | <u>1956-1957 Budget</u> | <u>Proposed Budget 1957-1958</u> |
|--|-------------------------|----------------------------------|
| Student Fees - Resident                    | \$594,000.00            | \$661,200.00                     |
| "      " - Non-Resident                    | 9,600.00                | 14,800.00                        |
| "      " - Special                         | 2,600.00                | 3,300.00                         |
| Halls - Extra Room Charge                  | 12,000.00               | 15,000.00                        |
| Meals - Dining Room Guests                 | 3,000.00                | 4,000.00                         |
| Book Store and Tea Room (Net Profit)       | 4,000.00                | 4,000.00                         |
| Lectures and Concerts (Income from S.A.F.) | 4,800.00                | 4,900.00                         |
| Rents (Eastlick and Gables)                | 1,200.00                | 1,500.00                         |
| Board of Christian Education               | 20,000.00               | 20,000.00                        |
| Gifts                                      | 12,000.00               | 15,000.00                        |
| Miscellaneous Income                       | 1,000.00                | 1,000.00                         |
|  | <u>\$664,200.00</u>     | <u>\$744,700.00</u>              |



LINDENWOOD COLLEGEESTIMATED DISBURSEMENTS:

|  | <u>1956-1957 Budget</u> |                | <u>Proposed Budget 1957-1958</u> |
|--|-------------------------|----------------|----------------------------------|
| Faculty Salaries                                 |                         | \$215,800.00 * | \$275,800.00                     |
| Administration Salaries                          |                         | 77,380.00      | 89,366.00                        |
| Pensions and Special Payments                    |                         | 4,800.00       | 4,800.00                         |
| H. E. Gage                                       | \$3,000.00              |                | \$3,000.00                       |
| Alice E. Gipson                                  | 900.00                  |                | 900.00                           |
| Ethel B. Cook                                    | 600.00                  |                | 600.00                           |
| Harry P. Ordelsheide                             | 300.00                  |                | 300.00                           |
| General Expense                                  |                         | 13,000.00      | 12,800.00                        |
| Housekeeping - President's Residence             | 600.00                  |                | 1,500.00                         |
| Insurance (Safe and Burglary)                    | 400.00                  |                | 400.00                           |
| Post Office Expense                              | 1,300.00                |                | 200.00                           |
| Auto Expense                                     | 1,800.00                |                | 1,800.00                         |
| Travel Expense - General                         | 800.00                  |                | 800.00                           |
| Travel Expense - President                       | 1,000.00                |                | 1,000.00                         |
| Piano Tuning and Maintenance                     | 2,300.00                |                | 2,300.00                         |
| Window Washing                                   | 2,000.00                |                | 2,000.00                         |
| Special Entertaining                             | 500.00                  |                | 500.00                           |
| Laundry  | 300.00                  |                | 300.00                           |
| Miscellaneous Expense                            | 1,000.00                |                | 1,000.00                         |
| Missouri College Joint Fund Expense (L.C. Share) | 1,000.00                |                | 1,000.00                         |
| Retirement Insurance Payments (College Portion)  |                         | 8,400.00       | 10,600.00                        |
| Group Insurance (Net Cost)                       |                         | 400.00         | 400.00                           |
| Social Security (College Portion)                |                         | 7,600.00       | 8,400.00                         |
| Office Expense                                   |                         | 12,400.00      | 12,100.00                        |
| President's Office                               | 1,000.00                |                | 1,000.00                         |
| Business Office                                  | 1,600.00                |                | 1,500.00                         |
| Admissions Office                                | 3,300.00                |                | 3,000.00                         |
| Dean and Registrar's Offices                     | 1,100.00                |                | 1,100.00                         |
| Public Relations and Alumnae Secretary           | 1,100.00                |                | 1,100.00                         |
| Supervisor of Plant Operation                    | 100.00                  |                | 100.00                           |
| Telephone and Telegraph                          | 4,200.00                |                | 4,300.00                         |



LINDEYWOOD COLLEGEESTIMATED DISBURSMENTS:

|  | <u>1956-1957 Budget</u> | <u>Proposed Budget 1957-1958</u> |
|--|-------------------------|----------------------------------|
| Promotion  | \$ 62,700.00            | \$ 65,700.00                     |
| Admissions Counselors' Salaries and Travel Expense | \$60,000.00             | \$63,000.00                      |
| " " Supplies                                       | 500.00                  | 500.00                           |
| Counseling Agencies                                | 1,000.00                | 1,000.00                         |
| Advertising - General                              | 700.00                  | 700.00                           |
| Advertising - Magazines                            | 500.00                  | 500.00                           |
| Publications                                       | <u>10,600.00</u>        | <u>10,575.00</u>                 |
| Bulletins  | 3,600.00                | 3,600.00                         |
| Catalogs and View Books                            | 6,200.00                | 6,100.00                         |
| Postage on Mailing Publications                    | 500.00                  | 500.00                           |
| Students' Handbooks                                | 300.00                  | 375.00                           |
| Library  | <u>12,150.00</u>        | <u>13,850.00</u>                 |
| Salaries   | 7,750.00                | 9,100.00                         |
| Housekeepers                                       | 1,000.00                | 1,000.00                         |
| Expense and Supplies                               | 275.00                  | 275.00                           |
| Magazines  | 800.00                  | 800.00                           |
| Newspapers   | 175.00                  | 175.00                           |
| Binding (Books and Magazines)                      | 350.00                  | 350.00                           |
| Cleaning Supplies                                  | 150.00                  | 100.00                           |
| Student Assistants                                 | 1,600.00                | 2,000.00                         |
| Electric Lamp Renewals                             | 50.00                   | 50.00                            |
| Instructional Expense                              | <u>28,408.00</u>        | <u>26,223.00</u>                 |
| Art Department                                     | 1,025.00                | 1,050.00                         |
| Biology Department                                 | 1,458.00                | 1,010.00                         |
| Chemistry Department                               | 400.00                  | 500.00                           |
| Choir (Tour)                                       | 1,000.00                | 1,000.00                         |
| Classics Department                                | 50.00                   | 50.00                            |
| Economics Department                               | 35.00                   | 50.00                            |
| Education Department                               | 425.00                  | 500.00                           |
| English Department                                 | 658.00                  | 475.00                           |
| History and Government Department                  | 50.00                   | 120.00                           |
| Home Economics Department                          | 2,500.00                | 2,500.00                         |
| Journalism   | 1,350.00                | 1,400.00                         |
| Lectures and Concerts                              | 4,800.00                | 4,900.00                         |



LIINDENWOOD COLLEGEESTIMATED DISBURSEMENTS:1956-1957 BudgetProposed Budget 1957-1958

## Instructional Expense (Continued)

|   |                 |              |                 |
|---|-----------------|--------------|-----------------|
| Mathematics Department  | \$ 60.00        |              | \$ 50.00        |
| Membership Dues   | 600.00          |              | 600.00          |
| Modern Language Department  | 130.00          |              | 130.00          |
| Music Department  | 1,000.00        |              | 1,500.00        |
| Office Management Department  | 440.00          |              | 520.00          |
| Organ   | 375.00          |              | 375.00          |
| Philosophy Department   | 81.00           |              | 50.00           |
| Physical Education Department   | 4,611.00        |              | 1,400.00        |
| Psychology Department   | 108.00          |              | 108.00          |
| Radio - KCLC  | 889.00          |              | 700.00          |
| Religion Department   | 50.00           |              | 150.00          |
| Sociology Department  | 65.00           |              | 135.00          |
| Speech Department   | 950.00          |              | 950.00          |
| Student Guidance  | 1,500.00        |              | 1,000.00        |
| Summer Scholarships - Faculty   | 550.00          |              | 500.00          |
| Travel - Applicants   | 500.00          |              | 500.00          |
| Travel - Faculty  | 1,200.00        |              | 1,200.00        |
| General Instructional Expense   | <u>1,600.00</u> |              | <u>2,800.00</u> |
| Student Assistants  |                 | \$ 15,000.00 | \$ 15,000.00    |
| Health Center   |                 | 10,400.00    | 13,120.00       |
| Salaries - Physician and Nurses   | 6,700.00        |              | 9,570.00        |
| Housekeepers  | 2,100.00        |              | 2,200.00        |
| General Expense   | 1,300.00        |              | 1,000.00        |
| Laundry   | <u>300.00</u>   |              | <u>350.00</u>   |
| Scholarships  |                 | 62,000.00    | 60,000.00       |
| Labor - Firemen, Janitors, Housekeepers   |                 | 22,600.00    | 23,800.00       |
| Plant Operation - Repairs and Maintenance of Furniture<br>and Furnishings, Janitor and Household<br>Supplies and Electric Lamps |                 | 8,300.00     | 8,000.00        |
| Heat, Light, Water and Gas  |                 | 28,878.00    | 31,278.00       |
| Fuel - Coal and Oil   | 14,600.00       |              | 16,300.00       |
| Electric Current  | 9,700.00        |              | 10,400.00       |
| Electric Equipment Rental   | 478.00          |              | 478.00          |
| Water   | 3,600.00        |              | 3,600.00        |
| Gas   | <u>500.00</u>   |              | <u>500.00</u>   |



LINDENWOOD COLLEGEESTIMATED DISBURSEMENTS:

|   | <u>1956-1957 Budget</u> | <u>Proposed Budget 1957-1958</u> |
|---|-------------------------|----------------------------------|
| Dining Room Operation                           |                         |                                  |
| Salary - Assistant to Director of Food Service  | \$2,000.00              | \$2,400.00                       |
| Wages - Kitchen and Dining Room                 | 24,000.00               | 25,500.00                        |
| Student Waitresses                              | 20,000.00               | 20,000.00                        |
| Director of Food Service - Salary Reimbursement | 4,720.00                | 4,720.00                         |
| Kitchen and Dining Room Expense                 | 4,000.00                | 4,000.00                         |
| Groceries, Meat, and Dairy Products             | 60,000.00               | 75,000.00                        |
| Dining Room Office Expense                      | 100.00                  | 100.00                           |
| Food Service Management Fee                     | 8,000.00                | 8,000.00                         |
| Laundry   | <u>2,100.00</u>         | <u>3,000.00</u>                  |
|   | <u>\$124,920.00</u>     | <u>\$142,720.00</u>              |
|   | <u>\$725,736.00</u>     | <u>\$827,532.00</u>              |

\* Total amount paid in faculty salaries in 1956 - 1957 will be increased by approximately \$3,400 distributed from income from Ford Funds



