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Lindenwood College Board of Directors Minutes and Papers, February 26, 1954 to October 21, 1955

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LINDENWOOD FEMALE COLLEGE

MINUTES

FEBRUARY 26, 1954 - OCTOBER 21, 1955

REPORT
of the
PRESIDENT OF THE COLLEGE
to the
BOARD OF DIRECTORS
of
LINDENWOOD COLLEGE

5489

February 26, 1954

It is a pleasure to make this report to the Board of Directors of Lindenwood College. The increase in enrollment of 12.1% which was reported in the fall appears even more encouraging now since the increase in enrollment in colleges and universities the country over was about 2%. Among forty-two Presbyterian colleges, twenty-five had increases in enrollment, sixteen decreases, and two no change. The average increase was 8% and the average decrease likewise was 8%. Only three of these colleges had as high an increase as Lindenwood.

While it is too early to predict enrollment for next fall, we have received 10.1% more applications to date than we had received on this date last year.

STUDENT ACHIEVEMENT

The first semester of the year 1953-54 has been marked by very satisfactory classroom work. The standard for what is known as the "Dean's Honor Roll" has been changed so that the students on it must have a grade point average of 3.5 or above out of a possible 4.0. There were fifty-one students on the Dean's Honor Roll at the end of the first semester, nine of whom made a 4.0 average. It is interesting to note that two of these nine are Yu-Chen Li and Suk Hun Chan. The Honorable Mention list gives those who had a grade point average between 3.0 and 3.5. There were sixty-eight on this list.

Among the students accepted as finalists for the Woodrow Wilson Fellowships in the district including Arkansas, Oklahoma, Louisiana, Texas, and Missouri, two Lindenwood seniors were interviewed, one of whom has received approval for this fellowship.

FACULTY OFF-CAMPUS ACTIVITIES

Dr. Alice Parker, who is serving as Acting Dean during Dean Mickell's absence has returned from a very interesting experience lecturing in England and Scotland. She has been talking before a great many groups in the state about this experience as well as in the Lindenwood community.

Dr. Theodore A. Gill, Dean of the Chapel, has made a significant impact upon the ministers of the St. Louis community and upon other groups in the state. Last fall he gave a series of lectures at Webster Groves Presbyterian Church, has been giving lectures at the meeting of the Ministerial Alliance of St. Louis, was Bible hour speaker at the meeting of the Missouri Council of Churches in January, and is to be Bible hour speaker at the meeting of Synod this summer.

MISSOURI COLLEGE JOINT FUND COMMITTEE, INC.

The Missouri College Joint Fund Committee, Inc. will seek contributions from business organizations in Missouri during the month of March. Mr. Howard I. Young, Mr. Paul Jamison, Mr. Charles A. Thomas, and Mr. Jacob Lashly sponsored a luncheon, attended by fifty-three business men, at which Dr. Robert E. Wilson, Chairman of the Board of Standard Oil Company of Indiana, made an address on "A Business Man Looks at Higher Education". It was a very helpful statement from one whose firm has distributed \$150,000 among groups of privately supported colleges in states in which his company does business.

There are now twenty-nine state associations of colleges and universities similar to the Missouri group. Most of them, like the Missouri group, have received limited support but some have received very substantial support. The Ohio group, for example, received \$600,000 last year and the Indiana group more than \$400,000. It is hoped that with the help of trustees of the colleges the Missouri group may attract a larger support in the next few years.

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CHAPEL AND CHURCH

In 1951 the Synod of Missouri, U.S.A., approved the request of Lindenwood College for permission to seek \$500,000 from the Presbyterians of Missouri during the year for the erection of a chapel building at Lindenwood. The time in which this solicitation was to be made was extended in 1952 and again in 1953, the action in 1953 approving the cooperation of the College and the St. Charles Presbyterian Church in this effort, the campaign for the College in the Synod to be \$300,000 and the St. Charles Presbyterian Church to secure in St. Charles \$150,000.

Pursuant to the action of the Board of Directors of Lindenwood College and the congregation of the St. Charles Presbyterian Church a committee of eleven was appointed. The members of this committee are:

Representing the College

Dr. James W. Clarke
Mr. Russell L. Dearmont
Mr. Arthur S. Goodall
Dr. Philip Hickey
Dr. Harry T. Scherer

Representing the Church

The Reverend Thomas C. Cannon
Mr. Allen W. Clarke
Mrs. Russell J. Crider
Mr. Matthew J. Gauss
Mr. Eugene F. Schaberg

Representing the College and the Church

Dr. F. L. McCluer

This committee employed an architect, entered into a contract with the firm of Ward, Wells, Dreshman & Reinhardt for the direction of the campaign for funds, decided on a site for the building, and has examined blueprints of several proposals.

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On the basis of proposals to be made by this committee a contract covering the joint use of the building will be prepared by Mr. Hobbs, of the Board of Directors, and Mr. Stumberg, of the Church, for submission to the Board of Directors and to the congregation of the Church for approval.

Organization is now being completed for the appeal in the churches. Organization will be a three-fold one including committees of ministers, of laymen, and of women.

The Minister Chairman for the campaign is Dr. Harry T. Scherer. The Minister Chairmen in the various Presbyteries are:

Carthage-Ozark - The Reverend Arthur J. McClung, D.D.
Iron Mountain - The Reverend Charles T. Guest
Kansas City - The Reverend Clem L. Bininger, D.D.
Kirk - The Reverend Charles L. Andrus
Saint Joseph - The Reverend E. B. Whitcomb, D.D.
Saint Louis - The Reverend Marion F. Stuart, D.D.
Sedalia - The Reverend Robert M. Young

The Lay Chairman is Mr. Philip Hickey and those in the Presbyteries working under him are:

Carthage-Ozark - Mr. Stanley Clay
Kansas City - Mr. Clarence McGuire, Jr.
Saint Joseph - Mr. Fred Howitt
Saint Louis - Mr. J. Bruce Butler
Sedalia - Mr. William Tweedie

The Woman Chairman is Mrs. Ned Edwards, of Kansas City, and the women working under her in the Presbyteries are:

Carthage-Ozark - Mrs. R. L. Turrentine
Iron Mountain - Mrs. J. O. Cramer
Kansas City - Mrs. Russell E. Radford
Kirk - Mrs. J. J. Wimp
Saint Joseph - Mrs. H. H. Bower
Saint Louis - Mrs. Frank Adams

In each Presbytery there will be a similar group of Chairmen for a group of churches and each Group Chairman will be responsible for securing leaders in each church in his group.

The Chairmen in the Presbyteries and the Group Chairmen will meet at the college on February 25 for a more detailed briefing, and the entire group

of workers will meet at the college on March 16.

Lindenwood is the only Presbyterian college in Missouri without a chapel building. It is also the only one of our colleges which has not had one or several campaigns within the churches of the Synod. It is believed that this campaign should meet with a good response.

The new chapel building will provide the College with:

1. A sanctuary for worship for regular chapel services and Sunday evening vespers.
2. A laboratory in which students majoring in religious education will serve apprenticeships.
3. A nursery school enabling the College to extend its services in training young women for teaching in nursery schools and in kindergartens.
4. An office and counseling room for the Dean of the Chapel.
5. An effective cooperation of Church and College which will make it clear that the College is a part of the ongoing work of the Church and which will strengthen the ministry of the Church to the student community.

The economy involved in this cooperative effort in which the St. Charles Presbyterian Church will raise \$150,000 and churches in the Synod will raise \$300,000 instead of \$500,000 is sensible but the chief appeal will be the strengthening and enrichment of the service the College and Church can render together.

The appeal before the Presbyterians of Missouri in this campaign for funds comes in terms of need, in terms of strength, and in terms of timely opportunity.

1. A college where faith in Christ as the hope of the world is central and not incidental should have a chapel building. Such a building is Lindenwood's greatest need.
2. Lindenwood is a well established institution with more than a century and a quarter of service and has an assured future. Investment in providing this College with excellent equipment is a permanent investment in the higher education of young women and will bear dividends for generations to come. The need for the chapel building is plain, the strength of the College is equally plain. Those who believe in this kind of education will find this two-fold appeal attractive.

3. The attractiveness of the appeal is made compelling in the light of the unique opportunity to join with the St. Charles Presbyterian Church. This opportunity is here today. It will not be here another year for the Church must enter into a building program at this time.

THE \$1.00 PER MEMBER PROGRAM AMONG THE CHURCHES

Last year the effort to get members of the Presbyterian churches in the Synod to give \$1.00 per member to be divided equally among the four Presbyterian colleges in the state brought to each of the colleges \$1,172.25. This year there has been an increase in the number of churches participating in this program and to date we have received \$2,260 from 48 churches and \$1,700 from the Kirksville Presbytery.

This program for local contributions to the operating costs of the several colleges is growing in popularity and when accepted by all of the churches will yield us a great deal more support than we are now getting from the Board of Christian Education.

FINANCIAL REPORTS

Comparison of our financial report as of January 15, 1954 and January 15, 1953 is encouraging. The table below gives the comparison in terms of income and expenditures both in the operating and general accounts:

	<u>January 15, 1953</u>	<u>January 15, 1954</u>
Expenditures:		
Operating Account	\$311,934.50	\$330,801.69
General Account	53,306.76	59,297.87*
Total	\$365,241.26	\$390,099.56
Cash Received and Accounts Receivable:		
Operating Account	\$120,622.84	\$181,480.38
General Account	122,980.53	139,607.92
Total	\$243,603.37	\$321,088.30

* - Does not include Investment in Plant, \$43,672.61

Examination of our expenditures as compared with the budget yields two points at which we seem to be threatened with an expenditure in excess of the budget, one on Plant Operation which shows an expenditure of \$5,199 as against a budget appropriation of \$4,000. A substantial inventory in this item will probably make it possible for us to operate within the budget on this item. The same situation obtains with Office Expense.

KITCHEN EQUIPMENT

The Director of Food Service and the Business Manager recommend the purchase and installation of two commercial type food waste disposal units. The cost would be approximately \$850. One unit should be installed near the dishwasher to take care of the table scraps and the other unit in the food preparation area.

The recommendation is made because farmers are no longer interested in taking kitchen waste since the State Board of Health has made it illegal to feed raw garbage to hogs. The City of St. Charles has enacted an ordinance in regard to the disposal and hauling of garbage in the community and it is necessary for us to use the services of the contract hauler. This service is expensive and has cost us \$154 from the opening of school to February 1 and will cost approximately \$340 for the year.

FACULTY SALARIES

One of the greatest problems before our privately supported colleges in the last decade has been that of providing adequate faculty salaries. We have an excellent and well trained faculty at Linderwood and are having now very little turn over.

In 1947-48 we had but one salary over \$3,700 and a number at \$2,400 to \$2,700. The rise in the cost of living since that time has been approximately 20%. Most of our salaries have been increased more than 20%. Our increases in the salaries of faculty members who were here in 1948 and are still on the staff have been from 8% to 26%. The increase in cost of living in that period is about 11% and there were but four salaries that were not increased as much as 10%.

If this means that we have kept up with the rise in the cost of living, it is nevertheless not a program with which we can be satisfied.

The table below gives the average salary in each of the four ranks of the members of the teaching staff as compared with the average of the medians for non-publicly supported colleges and universities in 1952-53 as reported by the Research Division of the National Education Association, and with the median of the maximum in these categories for privately supported colleges with an enrollment under 500.

	<u>Professor</u>	<u>Associate Professor</u>	<u>Assistant Professor</u>	<u>Instructor</u>
Kandenwood College	\$4,475	\$3,810	\$3,630	\$3,170
Average of medians for non-publicly supported colleges and universities	5,500	5,000	4,390	3,650
Median of maximum for privately supported colleges with enrollment under 500	4,860	4,200	3,758	3,300

We have seventeen teachers with the rank of Professor, twelve with rank of Association Professor, nine with rank of Assistant Professor and eight with rank of Instructor.

To bring the salary in each of these categories to the level of the first study would require \$42,000. To bring the salary to the level of the second study confined to colleges with less than 500 students would require \$14,000.

RECOMMENDATIONS

It is recommended that \$5,000 be transferred to the Presbyterian Church-College Building Fund, Robert C. Colson, Treasurer.

It is recommended that a special appropriation of \$850 be made for the purchase and installation of waste disposal units in the kitchen.

It is recommended that the Board approve the distribution of not to exceed \$20,000 in increases in salaries at the college, \$15,000 of this amount to be placed on teachers' salaries and that the distribution be made with the administration in consultation with the Faculty Committee of the Board.

Last spring a capital expenditure was authorized for the rehabilitation of dormitories. The expected increase in enrollment will probably make it necessary for us to use Ayres Hall this coming year. It is recommended that the administration and the Buildings and Grounds Committee survey Ayres Hall and any other buildings needing major repair at an early date and bring recommendation to the Board at its next meeting.

Respectfully submitted,

F. L. McCluer

F. L. McCluer

FLM:MY

- (2) Honorary Degree of Doctor of Laws to be conferred upon Judge Florence E. Allen.
- (3) Degrees to be conferred on the following:
 - Bachelor of Arts
 - Joe Ben Chan
 - John Lee Brittonfield
 - Jo Ann Deane
 - Carol Fonda Hill

MEETING OF THE BOARD OF DIRECTORS OF
LINDENWOOD COLLEGE

May 24, 1954

Meeting was opened with prayer by Dr. Clarke.

Present - Dr. Clarke
Dr. McCluer
Mr. Young
Mr. Cobbs
Mrs. Watkins
Mrs. Vogt
Mr. Dearmont
Mrs. Stockstrom
Mr. Blumeyer
Mr. Mellow
Mr. Goodall
Mr. Hickey

Minutes of last meeting will be presented at the next meeting of the Board.

Dr. Clarke, President of the Board, made his report.

Dr. McCluer, President of the College, commented on his report which was mailed to all the members. It was moved, seconded and carried that the recommendations of Dr. McCluer, as outlined in his report, be adopted.

- (1) Mr. Henry Turk as Associate Professor in the Department of Modern Language for one year, while Mr. Doherty is on leave of absence, at \$4,200 for the year.
- (2) Mrs. Greta Larson as Assistant Professor and Chairman of the Department of Office Management at \$4,000 for a year.
- (3) Miss Isabelle McClung as Assistant Professor in the Department of Music for one year, while Miss Walker is on leave of absence, at \$3,500 for the year.
 - (A) Honorary Degree of Doctor of Laws be conferred upon Judge Florence E. Allen.
 - (B) Degrees be conferred on the following:

Bachelor of Arts

Suk Hun Chan
Cora Lee Critchfield
Jo June DeWeese
Carol Jeanne Ellis

Martha Jane Evans
Ann Dolores Frazier
Patricia Glesson
Illomay Hachtmeyer
Marie Claire Helmlinger
Catherine Jeanette Hester
Serita Claire Humphner
Beverly June Lett
Yu-Chen Li
Sandra Ann Lunak
Paula Lou Moore
Mary Kathryn Pinckney
Julie Ann Richards
Eunice Marie Sheley
Sandra Snider

Bachelor of Science

Margaret Ann Ahrens
Frances Jane Haberthier
Arline Krueel
Anita Vivian Marshall
Marian Louise Stoercker
Mary Ann Todsens
Mary Nell Van Bibber
Ruth Anne Weber

Bachelor of Music

Sue Null

Bachelor of Music Education

Margaret Pfoff Reschetz

Diploma in Organ

Molly Jane Peterson

Diploma in Voice

Rosemary Anne Dysart
Jacquelyn Johnnell Lyerly
Marian Calvert Marshall

Diploma in Piano

Shirley Parnas
Carile Samuel

It was moved, seconded and carried that the rate to foreign students from Europe and Asia be left to the discretion of the

President of the College.

It was moved, seconded and carried that the location of the new water tank by the City of St. Charles be left to the discretion of our Legal Counselor, Mr. Cobbs, and the Grounds Committee with power to act.

It was moved, seconded and carried that the report of the Building and Grounds Committee be adopted as follows:

BUILDING REPAIR AND MAINTENANCE AND OPERATION

	(Roemer Hall - Window Screens	\$2,200.00
	(" " - Tile Floor Coverins, 3 offices	750.00
1.	(" " Lighting Fixtures - Classrooms	1,000.00
	(" " Correct Heating and Insulation	7,000.00
	*QUONSET HUTS - Paint Exterior (Material only)	150.00
	*THE LODGE - Floors, 3 rooms	400.00
	*STABLE - Paint Exterior	450.00
	**WATER HEATERS (3) - Health Center and Quonsets	500.00

CAMPUS MAINTENANCE AND OPERATION

	***TENNIS COURTS - Resurface	1,650.00
	***TENNIS COURTS - Fence (North Courts)	500.00
	**LEAF MULCH MACHINE	700.00
	***CHAIN LINK FENCE - South Side Golf Course	1,250.00
	***DRIVEWAY - President's Residence	<u>700.00</u>
		17,250.00
	TUCKPOINTING NICKOLS HALL	<u>4,200.00</u>
		\$21,450.00

1. Included in Roemer Hall repair, maintenance and

operation budget. Income from Roemer Maintenance Fund is used for Roemer Hall.

- * Included in Building Repair and Maintenance Budget.
- ** Included in Equipment Budget.
- *** Included in Campus and Roadways Budget.

CAPITAL FUNDS EXPENDITURES FOR THE REHABILITATION
OF AYERS AND IRWIN HALLS

AYRES HALL PARLOR - Rugs, Draperies, Furniture and
Furnishings, and Decorating -
Estimated Cost - - - \$5,500.00

AYRES HALL STUDENT ROOMS -
Asphalt Tile Floors,
Decorating (Complete)
Estimated Cost - - - \$6,500.00
\$12,000.00

To be carried out if enough students will be enrolled to Ayers Hall.

IRWIN HALL - Parlor Rug, Draperies,
Furniture and Furnishings,
Decorating, Lighting.
Also Entrance Hall. Remove
Plaster Ceiling and
Install Acousti-Celotex
Tile
Estimated Cost - - 4,400.00

SIBLEY - Student Rooms 4,000.00
\$ 8,400.00

The last two items, Irwin Hall and Sibley, to be paid out of the Capital Funds Account.

Dr. McCluer reported the following Budget for 1954 - 1955:

Total Income Lindenwood Female College	\$204,780.00
Total Students' Tuitions and Fees	538,300.00
	<hr/>
	\$743,080.00
Estimated Total Expenditures	\$755,444.00
Estimated Deficit	\$ 12,364.00

Mr. Blumeyer, Chairman of the Finance Committee, reported the value of our Portfolio as follows:

Approximate Market Value, December 15, 1953 -
\$4,400,000.00

Today's Market Value, May 24, 1954 \$4,700,000.00

The following were nominated to the Lindenwood College Advisory Board:

A handwritten signature in blue ink, reading "R. Wesley Mellow", written in a cursive style. The signature is positioned above a horizontal line.

R. Wesley Mellow
Temporary Secretary

REPORT OF THE
PRESIDENT OF LINDENWOOD COLLEGE
TO THE BOARD OF DIRECTORS
MAY 24, 1954

It is a pleasure to make this report on the year's work at Lindenwood together with some analysis of prospects and responsibilities for the future.

STUDENT WORK

From an academic viewpoint the year has been an exceedingly good one. Again this year two Lindenwood students were winners in the Young Artists' Concert, sponsored by the Woman's Division of the St. Louis Symphony Orchestra. The winners were Kay Sherwood, of Wichita, Kansas, and Nita Steed, of Amarillo, Texas. Among the graduates who are going on to do graduate work are seven who have already received fellowship awards. Jo June DeWeese, of Hugo, Oklahoma, was one of twenty-five women in a total of one hundred forty-four college seniors, who received a Woodrow Wilson Fellowship this year. Her fellowship is for \$1,610 and will enable her to do graduate work in English next year at the University of North Carolina. Woodrow Wilson Fellowships are among the most eagerly sought fellowships provided in the nation. Yu-Chen Li, of Paris, France, choosing from four fellowships offered by four institutions, chose a \$1,500 fellowship in bio-chemistry offered her by the University of Wisconsin. Martha Jane Evans, of Malden, Missouri, has received a \$1,200 fellowship for study in education awarded jointly by the George Peabody College for Teachers and Vanderbilt University. Cora Lee Critchfield, an art major from Tecumseh, Nebraska, was awarded a \$720 tuition scholarship for study in art history at the University of Chicago. Mary Nell Van Bibber, of St. Charles, Missouri, a major in education, has received a tuition scholarship to the Nursery Training School in Boston, which is affiliated with Tufts College. Jeanne Ellis, of St. Charles, has

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has received a \$1,200 fellowship in the Department of Chemistry at the University of Kansas. Marian Stoercker, of St. Charles, a major in physical education, has won a fellowship to the University of Wisconsin. Beverly Lett, a major in art from St. Charles, has been given a counselor's appointment at the University of Iowa where she will continue her study in art.

Religious Emphasis Week was led by Dr. Hans Hofmann, Visiting Professor of Theology and Psychology at Princeton Theological Seminary. The effectiveness of the week's work was evidenced by the fact that Dr. Hofmann extended his stay by a day and a half in order to hold individual conferences requested by students. Seventy-three students participated in the worship services of forty-one Presbyterian churches on National Christian College Day. Students read the Scripture, led in prayer, made short talks on Christian education or on Lindenwood's need of a chapel, or sang solos. We believe these students contributed to the worship services in a worthy way and were helped by participation in them. Selected individual members of the senior class are invited to conduct a chapel service at the college during the second semester each year. The students selected by the faculty this year for this honor and responsibility were Sandra Snider, of Borger, Texas, Patricia Gleeson, of Wahoo, Nebraska, Mary Nell Van Bibber, of St. Charles, Missouri, Jeanette Hester, of Haleyville, Alabama, and Marian Stoercker, of St. Charles, Missouri. Each of them made her chapel service an unusually memorable one. Attached to this report is the chapel talk made by Patricia Gleeson.

FACULTY

The satisfactory result from the standpoint of academic achievement is very largely due to the skillful and devoted work of an exceedingly competent faculty. The morale of the faculty is excellent.

The members of the faculty have asked me to express deep appreciation of the increase in salaries for next year which was voted at the February meeting of the Board.

The only resignations we have had are those of Miss Clutterbuck, in the Department of Office Management, who is to be married this summer, and Mrs. June Green, of the Department of Physical Education, who is moving to California with her husband. Leaves of absence had been granted for the coming year to Mr. T. W. Doherty, of the Department of Modern Languages, and Miss Pearl Walker, of the Music Department. Mr. Henry Turk, currently a member of the faculty at Baker University, has been secured to take Mr. Doherty's work during his absence, and Miss Isabelle McClung, of Colorado Springs, has been secured to teach voice during Miss Walker's absence.

Dr. Gill and Dr. Conover have been asked to represent the college at the First Quadrennial Convocation of Christian Colleges at Denison University June 20-24. It is hoped that a member of the Board may also be free to attend what promises to be a very significant assembly. Dr. Gill will report on the meeting of the World Council of Churches at Evanston for the Christian Century and will do other writing for this journal during the summer months.

The President of the College will be one of the delegates of the National Education Association to the International Conference on Teaching at Oslo in July and has recently accepted appointment to serve on the Advisory Committee for the Study of Theological Education in the United States and Canada which will be chaired by Richard Niebuhr.

The Committee on Educational Policies of the faculty has been making a study of the curriculum of the college and the requirements of the college for graduation. There has been some consideration of changing the requirements

in some particulars. Prior to recommendation of changes, however, the committee has prepared a revision of the statement of purposes and aims of the college in order that any revision that is made grow out of the purposes of the college rather than out of the general pattern of requirements of colleges and universities throughout the country. Current writing about the crisis in higher education leads to the conclusion that in general there has been developed an imbalance between a knowledge of ends and a knowledge of means and that higher education may have contributed to the domination of functional intelligence in our cultural life which ignores or neglects final meanings. Copy of the proposed revision of statement of purposes and aims as submitted by the committee is attached to this report.

PROSPECTIVE ENROLLMENT

The increase in enrollment at Lindenwood was substantially out of line with the increase in the nation and far above the increases in Missouri. While we have been running ahead of last year's enrollment during the year, our lead is not so great now as it was three months ago. We feel that this is in part due to the resignation of an Enrollment counselor the first of December. We were unable to replace that Counselor until the middle of April. The Director of Admissions and his staff are hoping to open with 400 students next year as compared with 361 the fall semester this year.

As we plan for the future rather than for the next year, we shall take into account the great flood of students who will be coming to colleges and universities the latter part of this decade. A careful study has been made of college age population trends. In 1960, for example, there will be a 10% increase in this age group over the number in 1953, and in 1965 there will be a 30% increase. In states near by from which we draw a large number of students the figures are for Illinois an increase of 20% in 1960 and 48% in 1965; in

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Arkansas an increase of 7% in 1960 and 20% in 1965; in Tennessee an increase of 12% in 1960 and 43% in 1965; in Texas an increase of 19% in 1960 and 58% in 1965; in Oklahoma an increase of 3% in 1960 and 10% in 1965; and in Iowa an increase of 12% in 1960 and 29% in 1965. We expect to have some increase in enrollment each year until our dormitories are filled.

In order that higher education may be ready for what has been described as a "flood" of students, plans are being made for a Governor's conference to be held in each state within the next twelve months to consider the necessary steps to take care of the increase in enrollment in colleges and universities. After these conferences have been held, a White House conference is to be called.

It seems clear to all students of enrollment trends that there will be a substantial increase in the number of students in institutions of higher education. It is not clear that this increase will be evenly distributed among all types of institutions. It is possible that with the vast improvement in residence facilities in tax supported institutions which is being planned and with the higher cost to the student in privately supported institutions the publicly supported institutions will draw most of these students. It is my opinion that the privately supported liberal arts colleges have been gaining in favor in the last few years both with the general public and with the churches which support many of them.

It is our responsibility within appropriate areas of study to maintain as fine an educational program of study as we are able to develop and to promote it with vigor both in securing students and in securing supporters and friends throughout the Mississippi Valley.

FINANCIAL PROMOTION

We have been encouraged in the \$1.00 per member program for the colleges among the Presbyterians in Missouri. Last year we received \$1,172.25 from this

source and to date this year we have received \$4,860.00. This program has the approval of Presbyteries and the Synod of Missouri. I believe the amount contributed will continue to grow.

The Missouri College Joint Fund Committee, Inc. has been pressing its efforts without a full-time secretary to present the claim of the privately supported, church related, liberal arts colleges to corporate business. At a recent meeting of members of Boards of Missouri colleges holding membership in the Missouri College Joint Fund Committee, Inc. it was voted to ask college presidents to acquaint the Boards of the various colleges with what has been done and to discuss with them what could be done through participation of Board members in solicitation to increase the support from corporations.

CHAPEL CAMPAIGN

The actual campaign for funds for the chapel building to be used jointly by Lindenwood College and the St. Charles Presbyterian Church began with the coming of Mr. C. C. Lane, of the firm of Ward, Wells, Dreshman & Reinhardt, and his office assistant, Mr. James Watson, in January. Much time was spent in organization work an effort being made to secure a minister chairman, a lay chairman, and a woman chairman in the Synod, in each Presbytery, in the groups of churches, and in each church.

The effort in St. Charles has produced gifts and pledges of \$132,348 plus earnest money and bona fide purchase agreements on the manse and Fifth Street building of \$24,000, making a total of \$156,348. The efforts in the Synod and outside of St. Charles have produced \$100,346.

For the church the campaign has been a moving experience that has knit the community together and drawn them closer to the college with a new vision of what may be accomplished in the future.

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In the Synod 78 churches have made pledges, 8 churches are still campaigning,² have an individual soliciting subscriptions among the members, 14 churches have delayed action until later in the year, 42 churches declined to participate but now are taking the matter back to the sessions for reconsideration, 14 churches have agreed to submit the matter to the budget committee in the fall, 33 churches with a goal of less than \$50.00 have not responded to the campaign committee's communications, 64 churches have refused to participate. Of the 78 churches that have made a report, 47 have raised the full amount of the goal suggested to them. 39 churches each/^{of} which has a goal of more than \$1,000 have not participated in the campaign. The goals of these churches total \$199,000. 24 of these are in the St. Louis Presbytery and it is hoped that we may get some of them to make an active effort.

It is disappointing not to be closer to the total amount sought, but an effort to obtain relatively large gifts from individuals and to secure cooperation of some of the churches that have not yet participated and to help with the work of those that have postponed action until later in the year give promise of increasing our total very substantially.

The register of contributions by churches and individuals, and all pledge cards have been turned over to the college with the vouchers for campaign expenses which have been approved by the Joint Committee. The summary of the expenses indicates that they were held under the budget for the campaign. The budget agreed upon earlier was a total of \$25,000, \$13,000 of which constituted the fee to Ward, Wells, Dreshman and Reinhardt. Total disbursements, as Mr. Lane turned his records over to the college, were \$23,478.19. Statement of cash receipts and disbursements in the campaign follows:

May 24, 1954

Cash Receipts

\$32,149.36

St. Charles Presbyterian Church	\$13,677.49
Lindenwood Female College (Loan)	10,000.00
Synod of Mo. Presbyterian Ch. U.S.A.	4,345.24
Lindenwood College Alumnae	3,482.13
Miscellaneous Gifts	52.50
Lindenwood College Patrons	550.00
Refund on advance for postage	42.00

Disbursements

23,478.19

Ward, Wells, Dreshman & Reinhardt	13,000.00
Salaries - Campaign Office Secretaries	973.60
Campaign Office Expense	535.43
Printing	5,072.73
Postage	1,243.70
Campaign Organization Expense	1,501.09
Telephone	829.67
Campaign Directors' Travel and Meals	252.68
Joint Committee Expense	69.29

Balance on hand

\$ 8,671.17

Accounts Payable (U. S. Dept. of Revenue -
Withholding taxes on salaries)

74.90

The Joint Committee on the campaign received a report from Mr. Lane May 18 together with his suggestions about further effort. The Joint Committee recommends to the Board of the College and to the church corporation that money for the construction of the building beyond that provided by the campaign be borrowed as needed and that the plans for the erection of the building be carried forward as rapidly as possible.

Attached is copy of the minutes of the meeting of the Joint Committee on May 18.

FINANCIAL PROBLEMS

The budgets prepared by the administrative officers of the college and approved by the Finance Committee of the Board are based upon the assumption that the income from endowment will be \$200,000 which is slightly less than the

estimated income for this year and that the income from students will be \$508,400. This is based on the assumption that we shall have a total enrollment of 385 next fall of which 370 will be boarding students. This, we believe, is a conservative estimate of enrollment and we shall hope to have a larger increase than this indicates. Last fall we had 360 students with 348 boarding students.

The total disbursements including the expenditures recommended by the Buildings and Grounds Committee amount to \$755,444 which is \$12,364 in excess of the estimated income from all sources.

For the current year it appears that we shall operate within the budget and within the total income of the college. Comparison of income and disbursements as of April 15 this year and last follows:

	<u>Income</u>	
	1953	1954
General Account	\$178,370.98	\$194,999.19
Operating Account	436,164.18	495,620.54
	<u>614,535.16</u>	<u>690,619.73</u>
	<u>Disbursements</u>	
	1953	1954
General Account	\$68,713.43	\$75,984.85
Operating Account	471,884.88	493,909.16
	<u>540,598.31</u>	<u>569,894.01</u>

RECOMMENDATIONS

It is recommended that the Board ask Synod to approve such plans for the completion of the campaign as may be approved by sessions of the churches concerned.

It is recommended that the Board of Directors of Lindenwood College assure the corporation of the St. Charles Presbyterian Church that the college will cooperate with them in arranging for the construction of the chapel building in the hope that a contract may be let this fall.

May 24, 1954

It is recommended that the budget which has been approved by the Finance Committee be adopted by the Board.

It is recommended that the following appointments to the faculty be approved:

Mr. Henry Turk as Associate Professor in the Department of Modern Languages for one year, while Mr. Doherty is on leave of absence, at \$4,200 for the year.

Mrs. Greta Larson as Assistant Professor and Chairman of the Department of Office Management at \$4,000 for a year.

Miss Isabelle McClung as Assistant Professor in the Department of Music for one year, while Miss Walker is on leave of absence, at \$3,500 for the year.

The faculty joins me in recommending that the honorary degree of doctor of laws be conferred upon Judge Florence E. Allen.

The faculty joins in recommending that the indicated degrees be conferred on the following students subject to their satisfactory completion of the requirements:

Bachelor of Arts

Cora Lee Critchfield
Jo June DeWeese
Carol Jeanne Ellis
Martha Jane Evans
Ann Dolores Frazier
Patricia Gleeson
Ellonay Hachtmeyer
Marie Claire Helminger
Catherine Jeanette Hester
Serita Claire Humphner
Beverly June Lett
Yu-Chen Li
Sandra Ann Lunak
Paula Lou Moore
Mary Kathryn Pinckney
Julie Ann Richards
Eunice Marie Sheley
Sandra Snider

Bachelor of Science

Margaret Ann Ahrens
Suk Hun Chan
Frances Jane Habberthier
Arline Krueel
Anita Vivian Marshall
Marian Louise Stoercker
Mary Ann Todsén
Mary Nell Van Bibber
Ruth Anne Weber

Bachelor of Music

Sue Null

Bachelor of Music Education

Margaret Pfoff Reschetz

Diploma in Organ

Molly Jane Peterson

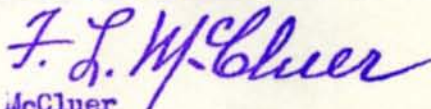
Diploma in Voice

Rosemary Anne Dysart
Jacquelyn Johnnell Lyerly
Marian Calvert Marshall

Diploma in Piano

Shirley Parnas
Carile Samuel

Respectfully submitted,



F. L. McCluer
President

REVISED STATEMENT OF PURPOSES AND AIMS

The charter under which Lindenwood College was incorporated committed it "to qualify" young women "to become enlightened and accomplished and useful members of society." This aim is still the primary objective of the College. It seeks to teach its students, through each of its many departments and activities, the value of democratic living, good health, strong character, and sound judgment. The College has always sought and it continues to seek to construct an environment for its students that will promote the realization of these values, and create a community situation within which students will acquire the personal resourcefulness of the cultured woman.

I. A Liberal Education

For more than a century Lindenwood College has emphasized the value of the liberal education of women. The immeasurable influence of women in all areas of human life and the vital importance of the roles which are theirs in the world community challenge us to provide them with a liberal education of the highest order.

The courses of instruction offered at Lindenwood College, and the requirements for degrees, are planned with the intention of helping each student to become a woman who:

1. Thinks straight and expresses her thought clearly;
2. Has some knowledge of the languages and literatures of the human race;
3. Studies her natural and social environments in the light of the methods and findings of the physical, biological and social sciences;
4. Studies our civilization in the perspective of its historical development;
5. Seeks to understand herself;
6. Has an appreciation of the arts that will enable her to refine the tastes and enrich the lives of those with whom she lives;
7. Accepts her responsibility as a citizen and as a homemaker;

8. Has a sound sense of moral values, and life's meaning.

A vital part of the tradition of liberal education is that it should not be static, but living and free. The Lindenwood College faculty gives continuing study to problems of curriculum and is alert to educational developments which may improve the service the College can render in a changing world.

II. Preparation for Economic Independence

Lindenwood students may combine, with a liberal education, courses which will prepare for further study after graduation, or for economic independence upon completion of undergraduate work.

III. An Education Which Includes Religion

The activities and educational program of Lindenwood College are planned with the purpose (or designed with the intention) that each of its graduates will have a keen conscience and a steady religious faith, and, therefore, have the emotional maturity that will enable her to contribute to family and community stability.

Lindenwood is a church-related college with a student body and faculty representing many different religious denominations. In 1859 the Presbytery of St. Louis made this statement about the founders of Lindenwood College: "In order to secure the thorough and efficient management of the College, they designed that it should be under the control of their own denomination, but at the same time free from sectarianism..." The college endeavors to be free and unhampered by doctrinal restraints and social groups representing particular economic or political viewpoints. It seeks to build a Christian community characterized by respect for the integrity of the human mind, for the dignity of the individual human being, and for the conscience and convictions of each student.

A further aim of Lindenwood College is to develop in each student an appreciation of the Church as an institution, and a sense of responsibility for its continuing life and work which will lead to active participation in the church of her choice during and after her college years.

May 18, 1954

The Joint Building Committee met at the call of the Chairman, Dr. McCluer, at his office at 9:00 A.M. Present were: Dr. McCluer, the Reverend Mr. Cannon, Mrs. Crider, Messrs. Clarke, Colson, Gauss, Goodall, Schaberg, Stumberg, and Messrs. Lane and Watson representing Ward, Wells, Dreshman and Reinhardt. Absent: Dr. Clarke, Dr. Scherer, Dr. Hickey and Mr. Dearmont.

Mr. Lane presented reports dated May 18, 1954, "St. Charles Presbyterian Church Building Campaign Report" and "Lindenwood College - St. Charles Presbyterian Church Building Campaign". The latter report was read and discussed in detail. Mr. Goodall moved that the report be received and the appreciation of the Joint Committee be expressed by letter to be written by the Chairman to the firm.

Mr. Stumberg presented the proposal to purchase lot 8 of the Clozier addition, under certain restrictions, for \$1,000.00, this purchase having already been approved by the Church Corporation. Mr. Goodall moved that \$1,000.00 from the Building Fund be appropriated for this purpose. The motion was seconded by Mrs. Crider and carried.

Mr. Stumberg moved that steps be taken through the architect, Mr. Hoener, to construct a manhole in the Sanitary Sewer in College Drive, with funds from the Building Fund. The motion was seconded by Mr. Gauss and carried.

On motion of Mr. Cannon, seconded by Mr. Goodall, Mr. Stumberg was authorized to countersign checks in the absence of the Chairman and Secretary.

The Treasurer, Mr. Colson, presented a "Statement of Cash Receipts and Disbursements" dated May 17, 1954. Mr. Goodall moved that the report be received and that the payment of campaign expense accounts within the budget previously adopted be approved. The motion was seconded by Mr. Gauss and carried.

Mr. Cannon moved that the Treasurer's statement be audited by a committee of one or more persons to be appointed by the Chairman. Seconded by Mr. Gauss and carried.

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BOARD OF DIRECTORS BUDGET

LINDENWOOD FEMALE COLLEGE

ESTIMATED INCOME

1953-54 Budget

Proposed Budget 1954-55

Dividends and Interest
Rents (Gamble Street Apts. and Quonset Huts)
Farm Income

Water Tower Rental (Union Electric Co.)

\$190,000.00
3,480.00
1,000.00

\$194,480.00

300.00

\$204,780.00

ESTIMATED DISBURSEMENTS - LINDENWOOD FEMALE COLLEGE

	1953-1954 Budget	Proposed Budget 1954-1955
Fine Arts Building (repair, maintenance, operation)	\$2,400.00	\$ 2,700.00
Roomer Hall (repair, maintenance, operation)	8,300.00	20,000.00
Library Books (new)	2,225.00	2,200.00
Educational Equipment (new and replacement)	3,122.00	3,080.00
Art Department	\$300.00	\$300.00
Biological Science Department	200.00	250.00
Chemistry Department	150.00	200.00
Home Economics Department	400.00	300.00
Sociology Department	17.00	xxxxxxx
Music Department	500.00	180.00
Psychology Department	35.00	75.00
Secretarial Science Department	160.00	300.00
Office and Classroom Furnishings	400.00	500.00
Physical Education Department	250.00	350.00
Radio - Station KCLC	300.00	325.00
Philosophy Department	25.00	25.00
Physics Department	50.00	xxxxxxx
Classics Department	15.00	10.00
Education Department	300.00	175.00
History and Government Department	20.00	25.00
Mathematics		15.00
Speech		50.00
Fiscal Agents' Compensation	3,750.00	3,750.00
Audit ($\frac{1}{2}$ of cost)	750.00	750.00
George B. Cummings (honorarium)	1,500.00	xxxxxxxxx
Reimer Apartment (repair and maintenance)	1,400.00	1,025.00
Cora Waye (salary)	600.00	600.00
Insurance (buildings)	3,200.00	3,200.00
Taxes on Out of State Property	80.00	80.00
Miscellaneous Expense (Board of Directors' meetings, etc.)	200.00	200.00
Interest - Bank of St. Louis	4,725.00	4,800.00

ESTIMATED DISBURSEMENTS - LINDENWOOD FEMALE COLLEGE (Continued)

Buildings (repair and maintenance)

	1953-1954 Budget	Proposed Budget 1954-1955
	\$25,000.00	\$21,375.00
Ayres Hall	\$2,300.00	\$1,200.00
Boiler Room	1,000.00	1,150.00
Butler Hall	1,900.00	1,400.00
Cobbs Hall	1,650.00	1,700.00
Eastlick Hall	150.00	300.00
Gables	1,500.00	175.00
Greenhouse	360.00	250.00
Hardware and Electrical Supplies	550.00	500.00
Health Center	700.00	700.00
Home Management House	150.00	150.00
Irwin Hall	1,800.00	1,725.00
Library	1,000.00	900.00
Lodge	250.00	600.00
Niccolls Hall	3,200.00	5,250.00
President's Residence	500.00	400.00
Quonset Huts	150.00	300.00
Riding Stable	450.00	475.00
Sculpture House	100.00	100.00
Sibley Hall	4,500.00	2,275.00
Sprinkler System	100.00	100.00
Telephone and Program Clock	150.00	175.00
Tunnels	100.00	100.00
Watson Lodge	1,700.00	950.00
Farm Buildings	50.00	75.00
Pump Room	50.00	50.00
Garage and Storeroom	50.00	275.00
Water Tower	590.00	100.00

ESTIMATED DISBURSEMENTS - LINDENWOOD FEMALE COLLEGE (Continued) 1953-1954 Budget Proposed Budget 1954-1955

Campus and Roadway		\$2,450.00	\$ 6,400.00
Athletic Field	\$ 50.00		\$ 50.00
Campus	800.00		800.00
Golf Course	400.00		400.00
Roadways	300.00		200.00
Sidewalks	250.00		150.00
Tennis Courts - Resurface	50.00		1,650.00
Tree Work	<u>600.00</u>		700.00
Fence - S.S. Golf Course			1,250.00
Fence - Tennis Courts			500.00
Driveway - President's Residence			<u>700.00</u>
Equipment (not educational)		7,000.00	9,750.00
Ayres Hall	100.00		200.00
Butler Hall	100.00		100.00
Cobbs Hall	100.00		100.00
Irwin Hall	100.00		150.00
Niccolis Hall	100.00		100.00
Sibley Hall	100.00		100.00
Dining Room	900.00		1,400.00
Kitchen	<u>2,050.00</u>		1,600.00
Health Center	100.00		450.00
Roemer Hall	200.00		300.00
Library and Club Room	100.00		100.00
Tea Room	150.00		150.00
Campus Equipment	200.00		300.00
Boiler Room	100.00		100.00
President's Residence	300.00		300.00
Truck	1,300.00		xxxx
Tractor and Wagon	<u>1,000.00</u>		xxxx
Auto for President			2,300.00
Quonsets - Water Heaters			200.00
Auto for Admissions Counselor			<u>1,200.00</u>

ESTIMATED DISBURSEMENTS - LINDENWOOD FEMALE COLLEGE (Continued)

	<u>1952-1954 Budget</u>	<u>Proposed Budget 1954-1955</u>
Watchmen's Uniforms and Supplies	\$ 150.00	\$ 150.00
Labor - Supervisor of Plant Operation, Buildings and Maintenance (except Roemer Hall, Fine Arts Building and Library), and Watchmen	<u>26,300.00</u>	<u>28,200.00</u>
	\$93,152.00	\$108,260.00

BUDGET OF LINDENWOOD COLLEGE

ESTIMATED INCOME - LINDENWOOD COLLEGE

1953-1954 Budget Proposed Budget 1954-1955

Resident Students	\$459,330.00	\$488,400.00
Non-Resident Students	4,160.00	4,800.00
Halls - Extra charges	12,000.00	12,000.00
Lecture Fund	5,050.00	4,000.00
Book Store and Tea Room	3,000.00	3,500.00
Faculty, etc., Meals in Dining Room	3,000.00	3,000.00
Special Students	2,400.00	2,400.00
Contributions	14,000.00	8,000.00
Board of Christian Education	4,934.00	10,000.00
Rents (Gables and Eastlick)	1,200.00	1,200.00
Miscellaneous Income - Conferences, etc.	1,000.00	1,000.00
	<u>\$510,104.00</u>	<u>\$538,300.00</u>

BUDGET OF LINDENWOOD COLLEGE

ESTIMATED DISBURSEMENTS - Lindenwood College

1953-1954 Budget

Proposed Budget 1954-1955

Dining Room Operation		\$114,115.00	\$119,850.00
Dairy Products	\$12,000.00		\$12,500.00
Groceries	30,000.00		30,000.00
Meats	23,000.00		24,000.00
Salaries - Director and Assistant	5,965.00		6,200.00
Wages - Kitchen and Dining Room	31,000.00		32,000.00
Expense - " " " "	4,000.00		7,000.00
Office Expense	150.00		150.00
Food Service Management	<u>8,000.00</u>		<u>8,000.00</u>
Faculty Salaries		179,652.50	191,960.00
Administration Salaries		70,526.00	73,500.00
Pensions (or Special Payments)		4,800.00	4,800.00
H. M. Gage	3,000.00		3,000.00
Alice E. Gipson	900.00		900.00
Ethel B. Cook	600.00		600.00
Harry P. Ordeltelheide	<u>300.00</u>		<u>300.00</u>
Retirement		6,500.00	7,200.00
Group Insurance		200.00	200.00
Social Security Taxes		5,800.00	6,200.00
General Expense		13,050.00	13,550.00
Automobile and Trucks	1,800.00		2,000.00
Miscellaneous Expense	1,000.00		1,000.00
Travel - President	1,200.00		1,200.00
Travel - General	500.00		500.00
Insurance (safe and burglary)	400.00		400.00
Post Office (maintenance and salaries)	1,200.00		1,300.00
Special Entertaining	500.00		500.00
Window Washing	1,500.00		1,700.00
Laundry (expense and wages)	2,100.00		2,100.00
Piano Tuning and Maintenance	2,250.00		2,250.00
Housekeeping - President's Residence	<u>600.00</u>		<u>600.00</u>

BUDGET OF LINDENWOOD COLLEGE

ESTIMATED DISBURSEMENTS - Lindenwood College

1953-1954 Budget Proposed Budget 1954-1955

Plant Operation		\$ 4,000.00	\$ 4,400.00
Furniture and Furnishings repair	\$1,500.00		\$1,700.00
Janitor and Household Supplies, Uniforms, etc.	2,500.00		2,700.00
Health Center		9,700.00	9,800.00
Physician	2,500.00		2,500.00
Nurses	4,400.00		4,400.00
Housemaids	1,800.00		1,900.00
General Expense - Drugs, Supplies, Etc.	1,000.00		1,000.00
Heat, Power, Water and Gas		25,878.00	26,428.00
Fuel - Coal and Oil	13,000.00		13,000.00
Electric Current	8,500.00		8,300.00
Electric Equipment Rental	478.00		478.00
Water	2,900.00		3,000.00
Gas	500.00		500.00
Electric Lamp Renewals	<u>500.00</u>		<u>650.00</u>

BUDGET OF LINDENWOOD COLLEGE

Page 4

ESTIMATED DISBURSEMENTS - Lindenwood College

1953-1954 Budget Proposed Budget 1954-1955

Instructional Expense

\$ 22,090.00 \$22,271.00

General Expense	\$ 450.00	\$ 450.00
Art Department	600.00	700.00
Biological Science Department	1,100.00	1,100.00
Religion Department	50.00	50.00
Chemistry Department	300.00	450.00
Choir Tour	1,000.00	1,000.00
Classics Department	25.00	30.00
Secretarial Science Department	325.00	350.00
Speech Department	800.00	800.00
Economics Department	75.00	35.00
Sociology Department	35.00	35.00
Educational Department	200.00	350.00
English Department	600.00	575.00
History and Government Department	50.00	30.00
Home Economics Department	1,500.00	2,280.00
Journalism Department	1,000.00	1,000.00
Lectures and Concerts	5,050.00	4,000.00
Music Department	1,000.00	1,000.00
Physical Education Department	2,500.00	2,500.00
Philosophy Department	25.00	25.00
Organ	365.00	800.00
Mathematics Department	50.00	50.00
Modern Languages Department	130.00	130.00
Membership Dues	450.00	450.00
Psychology Department	60.00	31.00
Student Guidance and Placement	1,300.00	1,300.00
Radio - KCLC	400.00	800.00
Travel - Faculty	1,500.00	1,000.00
Travel - Applicants	500.00	500.00
Summer Scholarships - Faculty	650.00	450.00

BUDGET OF LINDENWOOD COLLEGEESTIMATED DISBURSEMENTS - Lindenwood College

		1953-1954 Budget	Proposed Budget 1954-1955
Student Assistants		\$ 8,000.00	\$10,000.00
Labor - Firemen, Janitor (education), Housemaids (education)			
Housemaids (residence and other buildings-not Library, Roemer Hall, Fine Arts or Health Center)		19,200.00	20,500.00
Library		10,610.00	11,400.00
Expense	\$ 200.00	\$ 200.00	
Magazines	725.00	750.00	
Newspapers	150.00	175.00	
Binding and Repair	300.00	325.00	
Salaries	6,785.00	7,350.00	
Housemaids and Janitor	850.00	900.00	
Janitor Supplies	100.00	100.00	
Student Assistants	<u>1,500.00</u>	<u>1,600.00</u>	
Office Expense		10,850.00	10,850.00
President's Office	900.00	900.00	
Business Office	1,650.00	1,600.00	
Admissions Office	2,900.00	2,950.00	
Dean and Registrar's Office	900.00	900.00	
Director Public Relations and Alumnae Secretary	900.00	900.00	
Supervisor Plant Operation	100.00	100.00	
General (telephone and telegraph)	<u>3,500.00</u>	<u>3,500.00</u>	
Promotion		52,450.00	55,450.00
Admissions Counselors (salaries & travel expense)	50,000.00	53,000.00	
Admissions Counselors (supplies)	250.00	250.00	
Counseling Agencies and Others	1,000.00	1,000.00	
Advertising - General	400.00	400.00	
Advertising - Magazines and Newspapers	800.00	800.00	

BUDGET OF LINDENWOOD COLLEGE

ESTIMATED DISBURSEMENTS - Lindenwood College

1953-1954 Budget Proposed Budget 1954-1955

Publications

Bulletins	Dr. Frank L. Blumeyer	\$3,300.00
Catalog and View Book	Dr. R. Wesley D.R.	4,900.00
Student Hand Book	Dr. Harry S. D.R.	300.00
Postage	Mrs. Arthur S. D.R.	400.00
	Mr. Arthur S. Goodall	
	Mrs. Lee J. V.	

\$ 8,900.00	\$ 8,825.00
\$3,300.00	\$3,300.00
4,825.00	4,825.00
300.00	300.00
400.00	400.00

Scholarships

50,000.00	50,000.00
\$616,321.50	\$647,184.00

Pursuant to call and notice duly given to each member of the Board, in accordance with the By-Laws, the Annual Fall Meeting of the Board of Directors of Lindenwood Female College was held at the Statler Hotel, St. Louis, Missouri, on October 14, 1954.

Mrs. David Hopkins and Mrs. Horton Watkins, Members of the Advisory Board, were also present, as was Dr. Paul Calvin Payne, Executive Secretary of the Board of Christian Education.

On motion duly made, seconded, and carried, the May 24th, 1954 minutes, which had previously been mailed to the Board Members, were approved.

On behalf of the Board, Dr. Clarke welcomed Dr. McCluer back from his trip to Europe this summer. Dr. Clarke, as President of the Board, reported that he had conducted one Vesper Service in Fall, that he had found a fine spirit existing among the Faculty and he wished to compliment the Building and Grounds Committee on the splendid condition of the various buildings and the grounds in general.

Dr. Clarke then introduced Dr. Paul Calvin Payne, Chairman of the Board of Christian Education, who spoke briefly, extending greetings to Lindenwood College and stating that Lindenwood College had never been one of the problems of his Board.

Dr. McCluer, as President of the College, was called on to make his report. He thanked the Board of Directors again for the splendid trip they enjoyed this summer in Europe, and also expressed his appreciation of Dr. Clarke's leadership as President of the Board of Trustees, and for the time he had devoted in the interest of Lindenwood.

MINUTES OF THE ANNUAL FALL MEETING

OF THE

BOARD OF DIRECTORS

OF

LINDENWOOD FEMALE COLLEGE

St. Louis, Missouri

October 14, 1954

Pursuant to call and notice duly given to each member of the Board, in accordance with the By-Laws, the Annual Fall Meeting of the Board of Directors of Lindenwood Female College was held in the Ozark Room at the Statler Hotel, St. Louis, Missouri, at Twelve O'Clock Noon, October 14, 1954.

The following Directors, being a quorum, were present:

Mr. Arthur A. Blumeyer	Dr. Franc L. McCluer
Dr. James W. Clarke, D.D.	Mr. R. Wesley Mellow
Mr. Thomas H. Cobbs	Dr. Harry T. Scherer
Mr. Russell L. Dearmont	Mrs. Arthur Stockstrom
Mr. Arthur S. Goodall	Mrs. Leo J. Vogt

Mrs. David Hopkins and Mrs. Horton Watkins, Members of the Advisory Board, were also present, as was Dr. Paul Calvin Payne, Executive Secretary of the Board of Christian Education.

On motion duly made, seconded, and carried, the May 24th, 1954 minutes, which had previously been mailed to the Board Members, were approved.

On behalf of the Board, Dr. Clarke welcomed Dr. McCluer back home from his trip to Europe this summer. Dr. Clarke, as President of the Board, reported that he had conducted one Vesper Service this Fall, that he had found a fine spirit existing among the Faculty and he wished to compliment the Building and Grounds Committee on the splendid condition of the various buildings and the grounds in general.

Dr. Clarke then introduced Dr. Paul Calvin Payne, Chairman of the Board of Christian Education, who spoke briefly, extending his greetings to Lindenwood College and stating that Lindenwood College had never been one of the problems of his Board.

Dr. McCluer, as President of the College, was called on to make his report. He thanked the Board of Directors again for the splendid trip they enjoyed this summer in Europe, and also expressed his appreciation of Dr. Clarke's leadership as President of the Board of Trustees, and for the time he had devoted in the interest of Lindenwood.

October 14, 1954

Reference was made to the printed report which Dr. McCluer had mailed to each Member of the Board previous to the meeting. He made special mention of Dr. Theodore Gill's reporting at the Conference of World Council of Churches at Evanston, Illinois, which articles appeared in the Christian Century.

Dr. McCluer advised the Board of the fact that one-third of the graduates of the June 1954 Class had received graduate or fellowship awards and he considered last year's class, one of the best classes from the viewpoint of scholarship.

Like Dr. Clarke, Dr. McCluer stated he was disappointed in this year's enrollment which is down 5.8%, a decrease of 22 students, from the enrollment as of last year. He said this decrease in students this year, could, no doubt, be traced to the drought as there was a falling-off of students coming from the various States where the drought was prevalent. He stated that enrollment in Women's Colleges in general, was down this year which he contributed to the competition of the State Teacher's Colleges as well as the Junior Colleges where the cost of tuition is considerable lower than that charged by Lindenwood. He reported however that at the moment they have already received 25 applications for next year's (1955) Freshman Class, as against 15 applications received during October of last year (1953) for this year (1954) Freshman Class.

The question was raised by Dr. Clarke, as to whether Dr. McCluer thought Mr. McMurray was doing a good job as Director of Admissions. Dr. McCluer replied that he thought he was, however, he stated he had instructed Mr. McMurray to produce or resign by January 1, 1955. After discussion, Dr. Clarke appointed the following Committee to confer with Mr. McMurray:

- | | |
|--------------|-----------------|
| Mr. Blumeyer | Mrs. Stockstrom |
| Mr. Mellow | Dr. Clarke |

Dr. McCluer reported that the total amount subscribed for the Lindenwood Chapel and the St. Charles Presbyterian Church is \$270,000.00 with \$50,000.00 in cash having already been received.

Dr. McCluer then called attention to the recommendations which were contained in his written report of October 14, 1954. It was moved, seconded and carried that Lindenwood College join the National College Joint Fund Committee which would be made up of a number of Joint Fund Committees from various States thus enabling Lindenwood as well as other schools to solicit gifts from the larger Corporations throughout the Country. It was moved by Dr. Scherer and seconded by Senator Dearmont that the following appointments to the faculty be approved and Motion carried:

Mr. William C. Engram as Associate Professor and Chairman of the Department of Psychology at \$4,600.00.

Mrs. Marian Bishop Froelich as Associate Professor and Chairman of the Department of Sociology at \$4,200.00.

October 14, 1954

Mrs. Grazina Amonas as Instructor in the Department of Physical Education at \$3,400.00.

It was moved, seconded, and carried that the Board authorize its representatives on the Joint Committee, planning the erection of the Chapel and Church Building, to press the campaign for gifts from among friends of the College and in Churches, and also, that the Joint Committee's order to the architect to go ahead with detailed drawings and specifications for the buildings be approved and that the Committee be authorized to submit these specifications, when ready, to a contractor or contractors for bids.

It was moved, seconded, and carried that the savings, \$22,450.00, as listed on Page 8 of Dr. McCluer's report be adopted, the only exception being that the budget item of \$200.00 for library books be permitted to remain.

Appreciation was expressed by Dr. McCluer to Mrs. Stockstrom and Mrs. Watkins for giving furniture to be used in the lounge room of Roemer Hall, which is enjoyed by the Faculty and Administrative Staff.

Mr. Cobbs, Chairman of the Auditing Committee, recommended that the report of the Auditor be accepted.

Mr. Goodall, Chairman of the Building and Grounds Committee presented a financial report of the money expended this year in accordance with the budget allotted to this Committee at the May 24, 1954 meeting. He also requested an additional budget allowance of \$250.00 for the purchase of four trees which are to be planted immediately on the campus, and the establishment of a nursery consisting of smaller trees. Motion was made, seconded and duly carried.

Discussion followed, as to the accounting procedure to be followed in connection with the Building and Grounds Budget, and it was decided to change the original minutes to read that these items be charged against "Income" instead of "Capital Expenditures". Motion was made by Mrs. Stockstrom, seconded by Mr. Dearmont, and carried.

Mr. Blumeyer, Chairman of the Finance Committee, advised that the value of the College's Investment Portfolio, at the present time amounted to \$5,200,000.00, an increase of \$500,000.00 as of this time last year.

There being no further business to come before the Board, the meeting was adjourned at 2:03 P.M.

Arthur S. Goodall
Arthur S. Goodall, Secretary Pro Temp

*Building & Grounds Committee's Financial Report included as a part of these minutes.

James W. Cook
President

REPORT
of the
PRESIDENT OF THE COLLEGE
to the
BOARD OF DIRECTORS
of
LINDENWOOD COLLEGE

October 14, 1954

It is a pleasure to make this report to the Board of Directors of Lindenwood College.

ENROLLMENT

Our enrollment of 339 this fall is exceedingly disappointing because it represents a decrease of 22 students from last year and because it represents a substantial decrease in income. The work of the Admissions Office, however, seems to be well done. We secured 489 total applications which is the largest number of applications we have had since the fall in enrollment in 1950, but received 150 cancellations, a substantial increase in the number of cancellations hitherto received.

So far as we have been able to determine, the chief reasons for cancellations were drought in the area southwest of us from which we draw a large number of students, desire to go to a co-educational state university, the lower cost at state institutions, and marriage. We have a slight increase in the number of students from Kentucky and Tennessee and from Michigan.

We are studying our enrollment as compared to trends over the nation and do not have full information at hand. It appears that there will be a small increase in the number of students in colleges and universities this fall. I have again this year, as last year, sought information from the six senior colleges for women in the area and find that there are slight decreases at Rockford and at Milwaukee-Downer, and increases at MacMurray and Western. We have not yet heard from Lake Erie.

October 14, 1954

Forty-eight percent (48%) of the 174 new Freshmen students ranked in the first quarter of their classes and but seven percent (7%) in the lowest quarter.

The students have settled down to work promptly and happily, and the faculty feel that we have had an unusually good start as far as the academic work is concerned.

There is one favorable trend in our enrollment situation. In the eight years from 1941 to 1947 inclusive, only once did we have as many as 20% of our students in the Junior and Senior classes. In the eight years from 1948 to the present semester inclusive, only once have we had as low as 21% of our students in these upper two classes. If in the next two years we can enroll as many Freshmen as we enrolled in the 1940's and hold as high a percentage of them as we are holding now, we shall have a much stronger situation.

Attention was called last spring to the conferences to be held in each state during this school year leading up to a White House conference on education to be held in Washington in 1956. Packets of information have been sent out from the Office of Education and the work to be done by privately supported institutions as well as by tax supported institutions will be considered. A vast increase in enrollments in elementary and secondary schools is already upon us and is expected before the end of this decade in higher education. The census report of the number of college age youth in America in 1954 is 7,967,556. The corresponding figure in 1960 as projected will be 9,273,157 and in 1965 it will be 11,669,940. Students of enrollment trends in higher education have predicted that there will be 4,000,000 students doing under-graduate work in colleges and universities in America in 1960 as compared with 2,659,000 in 1950. It is not clear, however, that this increase will be distributed evenly among the several types of institutions. Currently the percentage increases that have been taking place the last few years have been higher in the state teachers' colleges and in the state universities.

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FACULTY

The new members of the teaching staff appointed since the last Board meeting

are:

Mr. William C. Engram as Associate Professor and Chairman of the Department of Psychology who will replace Miss Rachel Morris. Mr. Engram received his bachelor's degree from Washington University and his master's degree from the University of Missouri. He has done some work on his doctorate degree at the University of Missouri and has had teaching experience at the University of Missouri and at Stephens College.

Mrs. Marian Bishop Froelich as Associate Professor and Chairman of the Department of Sociology who will replace Mr. Robert Schmidt. Mrs. Froelich has her bachelor's degree from Drury College, a master's from the University of Kansas and also from Syracuse University, and her doctorate from Washington University.

Mrs. Grazina Amonas as Instructor in the Department of Physical Education to replace Mrs. Green. She received her bachelor's degree from the University of Kaunas in Lithuania and has studied also in France and Germany. She has taught in schools in Lithuania and has done teaching at the YWCA in Pasadena, California, since coming to this country.

The faculty meetings for the last two years have included reports describing the work of each of the departments. This year several meetings will be devoted to certain college problems. One will include a discussion of the curriculum and proposals to revise requirements. Another will consider the problem of intellectual climate in the college community, and a third will consider the responsibility of the community as a Christian institution.

A committee of the faculty has been working for some time on a study of curriculum.

In the matter of intellectual climate we are thinking of the reintegration of the campus and classroom as a problem before American education. It is not a unique problem

October 14, 1954

upon our campus, but it is one which we may be in a position to deal with to some degree of success because of the compactness of our community. Nor is it a new problem. Woodrow Wilson once spoke of study as an interruption of college life.

Last summer there was a convocation of Christian colleges at Denison University discussing the Christian college and responsibilities in Christian life today. Dr. Gill, Professor of Religion, and Dr. Conover, Professor of Philosophy, represented Lindenwood at this conference. Among the most stimulating talks were "The Christian College as a Christian Community" by President Lowry, of Wooster, and a talk on "The Responsibility of the Christian College to Business, Industry, and Labor" by Mr. Irwin Miller, a manufacturer of diesel engines in Columbus, Indiana.

REPORT OF THE TREASURER OF THE BOARD OF CHRISTIAN
EDUCATION OF THE PRESBYTERIAN CHURCH

Several items in the statistical report of Mr. George W. Renneisen, Treasurer of the Board of Christian Education of the Presbyterian Church, are of interest to us as we compare our situation with that in other Presbyterian colleges. Among the 43 colleges related to the church, in 1952-53 Lindenwood ranked 23 in the percentage of distribution of educational and general expenditures assigned to administration and general expenses, 30 in the percentage assigned to instructional, and 25 in the percentage assigned to faculty salaries.

In the percentage of educational and general expenditures coming from student fees, Lindenwood ranked 27. In the percentage coming from endowment it ranked 1, and in the percentage coming from gifts it ranked next to last. In the expenditures for faculty salaries per student for 1952-53 Lindenwood ranked first.

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SYNOD \$1.00 PER MEMBER SUPPORT

The effort to get the churches to give \$1.00 per member for the four colleges related to the Synod of Missouri has met with increased response during the last year. The total distributed last year to the several colleges was \$16,129.

On June 25 of this year each of the colleges received \$700 from the fund.

Receipts by Presbyteries for the last year showed:

Carthage-Ozark	\$2,197.38
Hannibal	1,184.80
Iron Mountain	40.00
Kansas City	7,004.86
Kirksville	1,251.68
St. Joseph	302.12
St. Louis	2,815.16
Sedalia	2,143.65

We are encouraged by this response.

NEW CHURCH AND CHAPEL

The total amount subscribed and paid for the Lindenwood Chapel and the St. Charles Presbyterian Church is \$267,000. Effort is now being made to secure pledges in the fourteen churches that promised us a decision this fall, and further solicitations from friends and alumnae of the college must be made during the year.

The joint committee from the St. Charles Church and the Board of Directors of Lindenwood College has approved tentative plans submitted this summer by the architect and has ordered him to go ahead with detailed drawings and specifications.

On November 14 at 3:30 P.M. in the afternoon there will be a special service for dedication of the site of the new building.

October 14, 1954

MISSOURI COLLEGE JOINT FUND COMMITTEE, INC.

The Missouri College Joint Fund Committee, Inc. has secured a certificate from the United States Treasury Department showing the tax exempt status of this organization. Copy of the certificate had been requested by several prospective donors and was secured on request by Mr. Thomas H. Cobbs for the corporation and supported by Congressman Clarence Cannon who helped speed it along.

During the last two years the Missouri College Joint Fund Committee, Inc. has received approximately \$40,000. It is hoped that increased support will come to the organization within the coming year. Solicitation of St. Louis and Kansas City corporations will be made by the college presidents and by such Board members as will help us make calls.

FINANCIAL PROBLEMS

The decrease in enrollment indicates that we shall have an income from students of \$45,094 less than last year and \$73,290 less than the predicted income in the make up of the budget.

Estimated income from endowment used in making the budget for this year is less than the actual income last year by \$16,722, apart from the gain of sale of securities which netted \$22,000 last year.

We also have not included in our estimated income \$3,428.03 accounts receivable from last year which we expect to collect, but even an optimistic view of the possible income in excess of the estimate amount from the various sources leaves us with the necessity of substantial cuts in expenditures where possible.

The President and the Business Manager have reviewed the budget in some detail and believe that savings on the following items, totaling \$22,450, may be made:

October 14, 1954

Roemer Hall Repair and Maintenance
Library Books
Campus and Roadways
Non-educational Equipment
Dining Room Operation
General Expense
Fuel and Electricity
Instructional Expense

Other savings resulting from reduction in staff made during the year include \$1,920 with the elimination of a bookkeeper, \$2,340 with the elimination of one member of the grounds crew, \$7,500 with the elimination of one Admissions Counselor, \$4,600 by cutting our staff of housekeepers in the dormitories in half and asking the students to do more of their own housekeeping, \$1,476 by eliminating one part-time secretary in the Admissions Office, \$785 by eliminating all printing of programs for public affairs such as plays and recitals.

We are in the trough of a low enrollment period and have been expecting to move out of it gradually and to have well over 400 students in 1957 and 1958. If the setback this year represents a trend and if we are to plan our program for an enrollment of 300 to 350 until near the end of this decade, it may be well to consider economies involved in the merging of administrative offices.

Enrollments increased last year the country over about 2% and at Lindenwood the increase was 12% for the fall semester. It is expected that total enrollments will increase this year about 4% to 5%, whereas we have shown a decrease of approximately 6%. It is estimated by students of enrollment trends as reported to the American Association of Collegiate Registrars that there will be a gradual increase between 1954 and 1960 approximating 33% of the current enrollments and that by 1970 there will be twice as many in colleges and universities as are found there today.

For this year our problem is to reduce costs as much as possible without

RECOMMENDATIONS

It is recommended that the following appointments to the faculty be approved:

Mr. William C. Engram as Associate Professor and Chairman of the Department of Psychology at \$4,600.

Mrs. Marian Bishop Froelich as Associate Professor and Chairman of the Department of Sociology at \$4,200.

Mrs. Grazina Amonas as Instructor in the Department of Physical Education at \$3,400.

It is recommended that the Board authorize its representatives on the joint committee planning the erection of the chapel and church building to press the campaign for gifts among friends of the college and in churches.

It is recommended that the joint committee's order to the architect to go ahead with detailed drawings and specifications for the building be approved and that the committee be authorized to submit these specifications when ready to a contractor or contractors.

It is recommended that the saving of \$22,450 in the budget mentioned above be approved and the persons concerned be notified accordingly. These items are:

Roemer Hall Repair and Maintenance	\$2,000.00
Library Books	200.00
Campus and Roadways	
(Fence \$1,250, Tennis Court	
Fence \$400, Others \$350)	2,000.00
Non-educational Equipment	750.00
Dining Room Operation	15,000.00
General Expense	500.00
Fuel and Electricity	1,000.00
Instructional Expense	1,000.00

It is recommended that the other savings involving personnel and housekeeping be authorized subject to the approval of the President of the Board and the President of the College.

October 14, 1954

It is recommended that a committee of the Board be appointed to meet with a committee of the faculty continuing a study of the curriculum.

Respectfully submitted,

F. L. McCluer
President

FLM:MY

LINDENWOOD COLLEGE
ST. CHARLES, MISSOURI

Office of the President

November 20, 1954

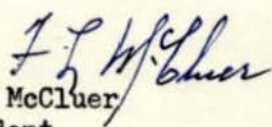
Mr. William H. Armstrong
506 Olive Street
St. Louis, Mo.

Dear Mr. Armstrong:

The attached resolution, prepared by a committee of the faculty, was unanimously adopted by the faculty of Lindenwood College at its meeting on November 10, 1954.

The original copy has been forwarded to the family of Dr. Gregg and this copy is sent to you to be filed with the minutes of the Board of Directors of the College.

Yours sincerely,


F. L. McCluer
President

FLM:MY
Enc.

A Statement of the Faculty Concerning Dr. Kate L. Gregg

MINUTES OF MEETING OF

Grieved by the death of Emeritus Professor Kate L. Gregg on July 9, 1954, the Faculty and Administration of Lindenwood College recalls with pride and gratitude her rich contribution to the life of our community.

As a teacher, she encouraged her students to value their American heritage and preserve it, to explore the world of ideas with zest and confidence, and to take a large, humane view of life, a view always kept in perspective with wisdom and humor.

As college historian, she recorded the history of Lindenwood and built up our archives, traveling hundreds of miles in her search and discovering and preserving any valuable source materials.

As a scholar, she set us a high example of integrity, thoroughness, perseverance, and resourcefulness. Hers was ever the inquiring mind, the clear insight, the capacity to come at the truth and to speak it. Taking for her field the history and literature of the great westward trails, she edited diaries and journals, and articles by such early travelers and explorers as William Clark, George Sibley, and Matthew Fields. She made many valuable contributions to historical journals. And she gave and secured generous cooperation in the work of various historical societies.

As a citizen, she maintained a lively and constructive interest in politics and government, made herself an authority on the history of the community in which she lived, and steadily supported the best in its cultural values.

As a colleague and friend, she gave us her sympathy and understanding. Through her clear sense of proportion and practical wisdom, she steadied our judgment. Through her joy in life, she brightened our days. And through her quiet courage and unselfishness she heartened us.

As a churchwoman, she was deeply concerned with the sincere, intelligent translation of the teachings of Christ into everyday living. She had for people of all sorts and conditions the charity that is kind.

Kate L. Gregg will be remembered at Lindenwood College.

"Nothing is here for tears,
...nothing but well and fair."

Committee on Resolutions for the Faculty
and the Administration

November 10, 1954

Alice Parker

Sigmund A. E. Betz

Homer DeWinger

Mary E. Lear

MINUTES OF MEETING OF THE BOARD OF DIRECTORS
OF
LINDENWOOD FEMALE COLLEGE

St. Louis, Missouri,
February 24, 1955

Pursuant to call and notice duly given to each member of the Board of Directors, in accordance with the By-Laws, a meeting of the Board of Directors of Lindenwood Female College was held in the Boston Room at the Statler Hotel, St. Louis, Missouri, at 12:00 o'clock Noon, February 24, 1955.

The following Directors, being a quorum, were present:

Mr. Arthur A. Blumeyer	Mr. R. Wesley Mellow
Mr. Thomas H. Cobbs	Mrs. Arthur Stockstrom
Mr. Russell L. Dearmont	Mrs. Leo J. Vogt
Dr. Philip J. Hickey	Mr. Howard I. Young

Dr. Franc L. McCluer, President of Lindenwood College, and Mrs. Horton Watkins, a member of the Advisory Board, were also present. Mr. Thomas H. Cobbs, Vice-President, presided and Mr. William H. Armstrong acted as Secretary.

The meeting was opened with a prayer.

Mr. Cobbs stated that, due to the resignation and retirement of Dr. James W. Clarke from the Presidency of Lindenwood Female College and also due to the fact that the term of office of one class of the Board of Directors had expired on the first Monday in January 1955, he had appointed a Nominating Committee consisting of Dr. Philip J. Hickey, Howard I. Young and Russell L. Dearmont to nominate a successor to Dr. Clarke and to also nominate five members of the Board of Directors to serve during the term beginning the first Monday in January 1955 and ending the first Monday in January 1958.

He then called on Mr. Hickey, Chairman of the Nominating Committee, and he, on behalf of the Nominating Committee, nominated and moved the election of Rev. Harry T. Scherer D.D. to be President of Lindenwood Female College, succeeding Dr. Clarke, and to serve until the close of the College year, June 15, 1956 and thereafter, until the successor should be duly elected.

Dr. Hickey's motion was duly seconded and unanimously adopted.

Mr. Cobbs stated that Dr. Franc L. McCluer, President of Lindenwood College, had been requested to prepare a statement of appreciation and gratitude for the splendid service which Dr. James W. Clarke had rendered to the College and to this Board from the time he became a member in 1946.

Dr. McCluer presented and read the following:

STATEMENT OF APPRECIATION AND GRATITUDE

The Board of Directors of Lindenwood College, rejoicing that it has been blessed with the leadership of Dr. James W. Clarke as its President from May, 1946, to January, 1955, records in its permanent records its appreciation of his distinguished service.

As the presiding officer of the Board he has led us in taking care of business with dispatch and in developing a rapport and community feeling based on loyalty to our College.

During the interim between administrations at the College, the uncounted hours which he spent at the College acquainting himself with the details of the administration and giving encouragement to the staff of the College, revealed an interest in this institution and a devotion to its purposes far beyond that required by an officer of the Board.

Before his congregation and before the ecclesiastical bodies of our church, Dr. Clarke was ever a zealous advocate of the church related college. It is fortunate that his advocacy was always in support of liberal education that is Christian. His devotion to his college was not a sentimental attachment to an institution whose purpose he did not understand, but a deep conviction that education that deals with ideas rather than with techniques, and that seeks to nurture great

character on the basis of Christian faith, is essential to the well-being of the nation and of the race.

He insisted, too, that such an educational program supported by the church must be excellent and that the church relationship cannot be made the excuse for poor quality.

The wisdom of his counsel and his loyalty to the administration strengthened the College. He gave his counsel also to individual students whose personal problems may have been brought to his attention, and discussed with staff members the impact of great social and spiritual forces upon the life of the College.

His forthrightness and understanding, his inspired preaching, and the splendor of his example have strengthened this institution and contributed much to our appreciation of its immeasurable value.

We record our pride in his leadership with deep gratitude and affection.

On motion duly made and seconded, the above statement was unanimously and heartily approved and Dr. McCluer was instructed to forward to Dr. Clarke a copy of it.

Dr. Hickey, as Chairman of the Nominating Committee, nominated Mr. Thomas H. Cobbs, Mr. Russell L. Dearmont, Mr. R. Wesley Mellow, Mrs. Leo J. Vogt and the Rev. Elmer V. Whitcomb, D.D. for members of the Board of Directors of Lindenwood Female College for the term beginning the first Monday in January 1955 and ending the first Monday in January 1961 and until their successors should be elected and moved that the above nominees be recommended to the Synod of Missouri at its next regular meeting for election to this Board for the above mentioned term. This motion was duly seconded and unanimously adopted.

Dr. Hickey then nominated and moved the reelection of the present Vice-President, the present Secretary, and the present

treasurer to serve until the next annual meeting and until their successors shall be elected. This motion was duly seconded and unanimously adopted.

Dr. Hickey then stated that he understood that the Synod of Missouri, by whom the members of the Board of Directors are elected, meets only once a year and that that meeting is held in June of each year. He stated that the members of the class of Directors whose terms will expire the first Monday in January of 1956 should probably be elected at the meeting of the Synod in June 1955 and he therefore moved that the names of the present members of the Board in the class whose terms expire the first Monday in January 1956 be recommended to the Synod next June for reelection for the term beginning the first Monday in January 1956 and ending the first Monday in January 1962. That motion was duly seconded and unanimously adopted and Dr. McCluer was requested to have the names presented to the Synod in due time.

Dr. Franc L. McCluer, President of the College, then presented his report, a copy of which had been sent to each member of the Board.

In accordance with Dr. McCluer's report, he submitted the following recommendations for action:

1. That he be authorized to apply to the Board of Christian Education for financial aid on such projects as the President, in his discretion, might consider advisable;
2. That Dr. John Thomas be reappointed as Chairman of the Department of Music for one year;

3. That Miss Cora Waye, who is approaching retirement, be reappointed as part-time assistant to Mr. Colson's business office staff;
4. That the administration be authorized to study the establishment of a nursery school in connection with the projected new chapel;
5. That the President be authorized to study faculty salary increases, subject to the approval of the Finance Committee, and subject to final approval by the Board of Directors as a part of the budget for next year;
6. That the President study sabbatical leaves for the members of the faculty and the expense of faculty members in attending professional meetings and for summer study; all allowances for same to be subject to the approval of this Board of Directors;
7. That the President be authorized, after consultation with the faculty, to select recipients for Honorary Degrees to be awarded at the June, 1955, commencement and that under-graduate degrees as recommended by the faculty be approved.
8. That the President be authorized to increase the study activity fees, if, in the judgment of the administration, it seems warranted.
9. That this Board approve the plans for the new chapel, which have heretofore been approved by a Joint Committee of members of this Board and members of the Presbyterian

Church of St. Charles.

On motion duly made and seconded, the above recommendations, 1 - 9 inclusive, were unanimously approved.

Dr. McCluer then expressed his appreciation to Mrs. Stockstrom, Mrs. Vogt, and Mrs. Watkins, for their interest and help in school maintenance and housekeeping.

On motion duly made, seconded and unanimously carried, these ladies were sincerely thanked by the Board.

Mr. Blumeyer then commented that he felt it would be in order for the accounting system of the College to be modernized to conform to the standard of College accounting practices and requested that the administration take appropriate steps to study his recommendation.

There being no further business, the meeting adjourned at 2:00 P. M.

Thor H. Goble

Chairman

Wesley H. Armstrong

Secretary

REPORT
OF THE
PRESIDENT OF THE COLLEGE
TO THE
BOARD OF DIRECTORS
OF
LINDENWOOD COLLEGE

February 24, 1955

I am happy to make this report to the Board of Directors of Lindenwood College.

STUDENT ACHIEVEMENT

Work in the classroom is going very smoothly. 32.74% of the students won places on the Dean's Honor Roll and the Dean's Honorable Mention List at the end of the first semester. Five students made 4.00 average (this is a perfect average) for the first semester. Fifteen students were placed on probation because of academic deficiency, and three were dropped.

The honor system has been operated by the students with great success and we have had very little necessity for the use of disciplinary measures.

Religious Emphasis Week, led by Dr. Paul Wright, pastor of the First Presbyterian Church of Portland, Oregon, was one of the most successful and helpful that I have witnessed anywhere. Students and faculty alike were enthusiastic about the results of the week.

The student production of Ibsen's "The Doll's House" over Channel 9 and Dr. Alice Parker's lectures over Channel 4 on "What should a good citizen do to best defend his country's liberty", based on Shakespeare's "Julius Caesar", have been widely praised and have been of great benefit to the college.

February 24, 1955

ENROLLMENT

Copies of a recent study of over-all enrollments in colleges and universities were forwarded to each member of the Board earlier. Similar studies have been made for the State of Illinois and for the State of Missouri. Without any question there will be a substantial increase in college and university enrollments, and it is quite likely it will reach the figure that is being estimated by students of enrollment trends.

Our own enrollment of new students for the coming year is more than 15% ahead of the corresponding date last year. Effort is being made through the Admissions Office to keep our present students in contact with new enrollees during the year in the hope that we may reduce the number of cancellations.

FINANCIAL REPORTS

The reports of the Business Office indicate that our expenditures are being held within the corrected budget adopted last fall. The appropriation from our Board of Christian Education at Philadelphia this year amounted to \$16,711 instead of the \$10,000 that we had budgeted and we are receiving more money under the \$1.00 per member program of the churches than we had hitherto received. It is hoped that gifts from corporations will help us to reduce the deficit.

At the last meeting of the Missouri College Joint Fund Committee, Inc. it was agreed that each college president with a representative of another member college would make thirty calls during the year. In this way we shall substantially increase the number of calls on corporation executives. It would be good if we could have a meeting of all the Boards of the member colleges in order to increase their enthusiasm for this program, but we have been unable so far to arrange such a meeting.

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The gifts of corporations to state associations, such as the Missouri College Joint Fund Committee, Inc., have been especially encouraging to privately supported institutions because they come not from sentimental attachment to a particular institution or as compensation for the work of graduates who have served a particular industry, but from a deliberate decision that privately supported higher education should receive an increased support.

In more than thirty states the private colleges have associated themselves together in appeals to business organizations. In 1954, 1925 corporations gave \$2,768,838 to these associations. Each of ten received more than \$100,000, three received between \$50,000 and \$100,000 each, and nineteen received less than \$50,000 each. Among the state associations receiving more than \$100,000 from business organizations are Illinois, Kentucky, Michigan, Minnesota, and Ohio. The Indiana association received more than \$500,000. Our Missouri organization is in the group that received between \$20,000 and \$50,000.

Our Board of Christian Education has set aside during the last two years approximately \$100,000 to be appropriated to colleges on the basis of special projects. The Advisory Committee of the Board is to determine the criteria for the projects in March. The President of Lindenwood has been invited to attend this meeting to represent the colleges. In the meantime, we know that the committee has been thinking of pilot projects in education and fringe benefits to faculty members.

With the erection of the new chapel and church, it is hoped that our program in religious education can be expanded so as to meet the requirements set up by the church for the training of religious education leaders on the undergraduate level. It also makes possible the establishment of a nursery school, which is a part of our Department of Education and part of our Department of

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Home Economics, such a school being required for accrediting in vocational home economics. It is thought that the expense of this expansion for either of these purposes would be a legitimate appeal and that fringe benefits for faculty might be sought in terms of sabbatical leaves, expense for attending professional meetings, and for summer study.

CHAPEL AND CHURCH

Preparation for the cooperation of the church and the college in the use of the proposed new building is being furthered by special services during the year. The programs of two of these services have been sent to members of the Board of Directors, as well as to ministers throughout the State of Missouri. The program of the service at which Dr. E. Fay Campbell spoke and in which students participated has been sent to members of the Board of Christian Education throughout the nation and has brought enthusiastic expressions of approval.

Our joint committee representing the college and the church has approved the plans as represented in the blueprints which are in our hands today, and it is expected that detailed plans and specifications will be ready by the middle of March. It will be well for each of us to review these plans with some care for we are committed to carry out a program which we believe to be of great significance.

We have secured pledges amounting to approximately \$270,000, and cash payments on these pledges of approximately \$77,000 have been received. The architect's estimate that the building will cost about \$400,000 makes it necessary for us to seek further money for this building from alumnae and friends throughout the Synod.

The proposal for joint ownership of the new building and the lot on which it will stand is being submitted by the joint committee to Mr. Cobbs, counsel for the Board of Directors of Lindenwood.

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FACULTY

The faculty meetings during the winter have been devoted to discussions ways of emphasizing the intellectual climate of the college community, and the values of higher education. Panel discussions and one panel composed of students have provided the programs which have been followed by general discussion and have been of very great value.

The Educational Policies Committee, engaged in reviewing requirements for degrees, has been happy to have had at several of its meetings Dr. Philip Key, Mrs. Arthur Stockstrom, and Mrs. Horton Watkins, the committee of the board appointed by Dr. Clarke to participate in this study.

FACULTY SALARIES

The schedule of faculty salaries now in effect is as follows:

Professor - \$4,000 up
 Associate Professor - \$4,000 to \$4,650
 Assistant Professor - \$3,400 to \$4,000
 Instructor - \$3,200 to \$3,550

The salaries for teaching faculty for 1954-55 as paid are summarized by rank in the following table:

	<u>Professor</u>	<u>Associate Professor</u>	<u>Assistant Professor</u>	<u>Instructor</u>
Maximum	\$5,400	\$4,650	\$4,000	\$3,550
Mean	4,903	4,275	3,720	3,475
Minimum	4,000	4,000	3,400	3,400

RECOMMENDATIONS

It is recommended that the administration be authorized to submit to the Advisory Board of the Board of Christian Education requests for the financial support of any of the following projects that may fall within the area which this Committee will consider.

1. Religious education
2. Nursery school

February 24, 1955

3. Sabbatical leaves for faculty
4. Expense for attendance at professional meetings and summer study of faculty.

It is recommended that Dr. John Thomas be reappointed as Chairman of the Department of Music for one year.

It is recommended that subject to the approval of the Finance Committee and the President of the Board, the administration be authorized to include in the 1955-56 budget an increase in faculty salaries, the total of the increases not to exceed 10% of the total faculty payroll for 1954-55.

Respectfully submitted,



F. L. McCluer

LM:MY

The Committee appointed by the Vice President of the Board of Directors of Lindenwood College respectfully reports as follows:

1. That the Rev. Harry T. Scherer be elected President of the Board of Directors to serve until the close of the year, June 30, 1956.
2. That consideration be given to electing the President thereafter for a two year term with the thought in mind that perhaps it might be an office which would be rotated among various members of the Board.
3. That the following be recommended for reappointment as Members of the Board of Directors of Lindenwood College, and that their names be submitted to the Synod for approval.

Mr. Thomas H. Cobbs
Mr. Russell L. Dearmont
Mr. R. Wesley Mellow
Mrs. Leo J. Vogt
Dr. Elmer B. Whitcomb

Respectfully submitted,

Howard I. Young

Russell L. Dearmont

Philip J. Hickey

February 24, 1955

MINUTES OF MEETING OF THE BOARD OF DIRECTORS
OF
LINDENWOOD FEMALE COLLEGE

St. Louis, Missouri
June 17, 1955

Pursuant to call and notice duly given to each member of the Board of Directors, in accordance with the By-Laws, a meeting of the Board of Directors of Lindenwood Female College was held in the Crystal Room at the Missouri Athletic Club, St. Louis, Missouri, at 12:45 P.M., June 17, 1955.

The following Directors, being a quorum, were present:

Mr. Arthur A. Blumeyer	Mr. Philip J. Hickey
Mr. Thomas H. Cobbs	Dr. Harry T. Scherer
Mr. Arthur S. Goodall	Mrs. Arthur Stockstrom
Mrs. Leo J. Vogt	

Dr. Franc L. McCluer, President of Lindenwood College, and Mrs. Horton Watkins and Mr. Sidney Studt, members of the Advisory Board, were also present. Dr. Harry T. Scherer, President, presided and Mr. Arthur S. Goodall acted as Secretary.

The meeting was opened with a prayer.

As the minutes had been previously mailed to each member of the Board, it was moved by Mr. Studt and seconded by Mrs. Stockstrom that the reading of the minutes be dispensed with and be duly accepted. Motion passed.

Dr. Scherer, in giving his report as President of the Board, formally acknowledged and thanked the members of the Board for the honor that had been bestowed upon him upon his election to the Presidency of the Board at the February 24th meeting. Dr. Scherer reported visiting with the Southern California Alumni Club while he and Mrs. Scherer were vacationing in California.

He also referred to the great honor which had been conferred upon Dr. McCluer by Washington University at its Commencement Exercises in the Field House at the University on June 8th, when an honorary degree of Doctor of Laws was given to Dr. McCluer by Chancellor Ethan A. H. Shepley. Dr. Scherer moved that this citation be included as a part of these minutes, which is hereby inserted at this point.

Dr. McCluer was presented for the degree by Dean Thomas S. Hall of the College of Liberal Arts, who read the following citation:

"Mr. Chancellor: I have the privilege to present Franc Lewis McCluer, president of Lindenwood College. As professor and president of two Missouri colleges, as a leading force in religious, educational, economic and political affairs; as a key figure in the reform of the Missouri State Constitution; as the genial goad and personal friend of practically every person working for the public good; but most of all as a deep and wise and warm human being, he has become a bulwark of our nation and our state.

"Mr. Chancellor, it gives me pleasure to recommend Franc Lewis McCluer for the honorary degree of Doctor of Laws."

Dr. McCluer gave the baccalaureate sermon at Washington University on Sunday, June 5.

Mr. Blumeyer, Treasurer, moved the adoption of the 1954-56 budget, which motion also included the purchase of new mattresses, spring pillows, etc. The motion was seconded by Mr. Hickey and passed.

Dr. McCluer, speaking for the Chapel Committee, reported a total amount of \$280,000.00 having been raised toward this project. He further reported that the St. Charles Presbyterian Church had authorized a total expenditure not to exceed \$500,000.00. Mr. Hickey moved that our Board authorize the commencement of this work, agreeing with the St. Charles Church that the total cost should not exceed

\$500,000.00. This motion was seconded by Mrs. Vogt and unanimously passed.

Dr. McCluer, giving his report as President of the College, called attention to the various recommendations which were included in his written report under the date of June 17th. It was moved by Mr. Cobbs and seconded by Mrs. Stockstrom that the following recommendations as offered by Dr. McCluer be duly approved:

1. That the members of the Board who sat with the Educational Policies Committee of the faculty last year be continued as advisers to this committee when a further study of the curriculum may be undertaken.

2. That we adhere to the policy of maintaining courses of study and the staff necessary to the present educational program of Lindenwood College and that the administration be asked to curtail expenditures wherever possible without impairing this program.

3. That the Registrar be asked to give some work in remedial reading for such students as may need it.

4. That Lindenwood College be host to a one day conference of representatives of women's colleges in this area, such conference to be held at a convenient date next October for the purpose of discussing our common problems.

5. That the appointment of John L. Loos, to succeed Dorothy Williams, who resigned, as Associate Professor in the Department of History and Government at an annual salary of \$4,500 be approved.

6. That the Board express to the Dean of the College appreciation for the effective leadership she has given

the faculty this year.

The motion passed.

Mr. Cobbs, as Chairman of the Auditing Committee, moved the authorization of the audit by Mr. Boyd. He further moved the adoption of the following resolution, which was to be made part of these minutes. Motion seconded by Mrs. Stockstrom and passed. The resolution is as follows:

That the funds of Lindenwood Female College on deposit with Bank of St. Louis, shall be subject to withdrawal on the signature of any 2 of the following named persons and that said Bank be, and it is hereby, authorized and directed to pay all checks so signed, regardless of the amount in which they may be drawn or to whom they may be payable; including the signer or signers thereof.

Thos H. Cobbs	A. A. Blumeyer
Wm. H. Armstrong	R. C. Colson

Mr. Goodall, reporting for the Buildings and Grounds Committee, stated that in accordance with the authorization gained from the Board at the fall meeting, 1954, a total of 50 trees of various species had been purchased from the Forrest Keeling Nursery of Elsberry, Missouri, at a cost of \$240.00, for the new nursery which had been established immediately in back of the College buildings in a low spot with hydrant facilities. He further stated that this collection of 50 trees had been augmented by a number of trees which had been given to Dr. McCluer by a friend of his.

Mr. Goodall also reported that it was the recommendation of the Buildings and Grounds Committee that the farm house and the out-buildings on the farm be torn down because of their poor state of repair, as a result of termite infestation. He stated that the present tenant would be willing to tear these buildings down at no charge to the College, provided that he would be permitted to salvage all materials for the building of a home for himself on a site which was not College property. This approval was granted by the Board.

Mr. Cobbs moved that Dr. W. Sherman Skinner, the new pastor of the Second Presbyterian Church, be elected to the vacancy on the Board created by the resignation of Dr. James W. Clarke, the former minister of the Second Presbyterian Church.

Mr. Cobbs suggested that a committee be appointed to study the question of co-education at Lindenwood College. He moved that the question of admitting any student to the College be left up to Dr. McCluer and Dean Paulena Nickell. This motion also was seconded by Mrs. Stockstrom.

Dr. McCluer reported that the shooting of the movie at Lindenwood College had been completed, and stated that he hoped to gain some valuable publicity with the cooperation of Mr. Curtis Mitchell in several of the national magazines.

There being no further business, the meeting adjourned at 2:30 P. M.

Harry T. Fisher

Chairman

Arthur S. Goodall

Arthur S. Goodall, Acting Secretary

REPORT OF THE
PRESIDENT OF LINDENWOOD COLLEGE
TO THE BOARD OF DIRECTORS
JUNE 17, 1955

It is a pleasure to make this report on the year's work at Lindenwood College.

STUDENT BODY

Student morale for the year was exceedingly good. There were no serious problems of discipline at any time. The spirit of the students generally was as fine as I have ever seen in a student body. This may have been due in part to the honor system adopted a year ago and which the students have operated this year with great pride. It was submitted to the student body again this spring for consideration for next year. Only two students who are returning voted against it.

Academic achievement was good although the junior class had an average that was a little below the average for junior classes in recent years.

Of the 43 members of the graduating class, 6 won fellowships to do graduate work. One student who is seeking employment rather than doing graduate work, made straight A's during her four years in college.

Of the 9 students who went on probation because of unsatisfactory work the first semester, the majority were handicapped by poor reading skill. Three were dropped at the end of the first semester and located in reading clinics in their home communities or in St. Louis.

Illustrations of significant achievement of students are:

1. The maintenance of a voluntary student led devotional service at 7:15 each Friday morning.

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2. The participation of 52 students in the worship services in 22 churches in the St. Louis area on National Christian College Sunday.
3. The presentation of "The Children's Hour" on radio station KFUD every two weeks, and four well received television programs over KETC and KWK-TV.
4. The highly successful presentation of the opera, "Sister Angelica", by Puccini, directed by Miss Isabelle McClung.
5. The success of one music student in winning a place in the Municipal Opera singing chorus, and of a pianist, who previously won in the Young Artists' Concert in St. Louis, in being invited after an audition to be a soloist with the Philharmonic Symphony in St. Louis next year.
6. The winning on the part of two students of honorable mention in the Atlantic Monthly short story contest.

FACULTY

The members of the faculty have done their class work with enthusiasm and high measure of success. Some have extended their service beyond the campus and so doing have extended the reputation of the college.

Dr. Gill has addressed a number of national conferences and has served as interim pastor at Second Presbyterian Church. Dr. Betz, of the English Department, has been appointed by the British American Associates for a lecture tour in British and Scottish universities this summer. Miss Fischer and Mr. Kanak, both of their Department, have exhibited their work in a number of art shows. They were also the subject of a most complimentary write up in one of the St. Louis papers.

The good morale of the faculty is indicated by the fact that only one teacher has resigned to take another position. I regret to say, however, that we shall

Probably lose Dr. Gill to the Christian Century during the coming year. He has been serving as an Associate Editor and is being sought as Co-Editor on a full-time basis.

Miss Alston, Chairman of the Home Economics Department, has been appointed adviser to the Commissioner of Education in her field. Her department has been highly commended by the Commissioner's office. Dean Nickell has been of enormous service to the college in her effective and tactful leadership.

During the year a committee of the Educational Policies Committee of the faculty, chaired by Dr. Conover, has made a study of our requirements. Members of the Board of Directors, Dr. Hickey, Mrs. Stockstrom, and Mrs. Watkins, met with this committee on several occasions. The faculty adopted the following recommendations of this committee:

1. That a maximum of 42 semester hours be accepted from any one department towards the requirements for a degree.
2. That each student be required to pass an examination in the proficiency of speech or to complete satisfactorily an appropriate course in the Department of Speech.

In the study of requirements, the committee formulated the stated aims and objectives of the college into criteria for the evaluation of courses. They then asked the following questions with reference to our required courses:

What contribution toward the student's education do our courses make in helping her to:

A. Intellectual Values

1. Think clearly, and independently?
2. Express her thoughts effectively?
3. Acquire knowledge of at least one language other than her own?
4. Understand the methods and findings of the physical, biological, and social sciences?

5. Understand civilization in the perspective of its historical development?
6. Understand herself?
7. Acquire a comprehensive and well-rounded liberal education?

B. Moral and Religious Values

8. Develop a sound sense of moral values, and dependable character?
9. Grow in understanding of life, and in religious faith?
10. Develop an appreciation of the Church, and a sense of responsibility for its work?

C. Aesthetic Values

11. Develop an appreciation of the arts which will help her to refine the tastes and enrich the lives of those with whom she lives?

D. Health Values

12. Understand, value, and achieve good health?
13. Make progress towards emotional maturity?

E. Social and Economic Values

14. Prepare for further study, or for employment upon graduation?
15. Understand the values of democratic living?
16. Become a responsible citizen, and homemaker?

CHAPEL FUND

The total amount of the subscriptions and gifts to the Chapel Fund to date amounts to \$275,066. \$84,747 has been paid. Of the total subscribed, \$156,098 comes from the St. Charles Presbyterian Church, including subscriptions from the Lindenwood faculty, and \$105,994 from the churches or individuals within the Synod, and \$12,974 from alumnae.

The alumnae are now working to swell their contributions to this fund. One member of each class is writing to all the members of the class and it is planned to have these letters followed with a letter from another member of the class later. The alumnae are scattered but through their clubs are showing considerable interest

in the chapel although they do not have their sights very high in the matter of individual gifts.

The report from the Joint Building Committee on the chapel is being presented to the Board of the College and to the congregation of the St. Charles Presbyterian Church.

MISSOURI COLLEGE JOINT FUND COMMITTEE, INC.

Gifts of corporations to state associations of privately supported institutions have been increasing over the nation. Thirty such state associations received gifts from corporations totaling \$2,768,838 in 1954. Ten of these associations received more than \$100,00, three between \$50,000 and \$100,000, and the remainder less than \$50,000 each. The Missouri association was included in this last group.

Attempt is being made to get the various colleges who are cooperating in this effort in Missouri to make more calls on corporation executives, and it has been agreed that those who do not make thirty calls during the year will be dropped from the association.

We have been receiving a substantial gift annually from Standard Oil of Indiana and other gifts from out-of-state corporations, making up more than one-half of our total gifts last year. Unless the gifts from Missouri corporations are increased in size and number, we shall likely lose some of this out-of-state support.

A complete report to date is not at hand but already this year we have received something like \$8,600 more than we received during the last calendar year. Our success will depend upon the effort that is made by the College Presidents and by the Board members of the several institutions.

June 17, 1955

BUDGET

Copy of the budget for the coming year is attached. It is being recommended to the Finance Committee of the Board of Directors.

Attention is called to the provision for increase in faculty salaries. We have received a pledge of \$2,500 additional money from the Presbyterian Board of Christian Education on condition that we increase the salaries by at least \$7,500. Additional help on faculty salaries will be given us in decreasing amounts in the following two years.

The matter of faculty salaries has been given special attention by our Board of Christian Education and by college and university administrators over the country. A recent publication of the Council for Financial Aid to Education points out that the purchasing power of physicians has been increased 80% since 1940, of industrial workers 43%, of lawyers 10%, and that the purchasing power of college and university teachers has fallen 5%.

Comparison of other institutions related to the Presbyterian Church, U.S.A., may be of interest. In the matter of educational and general expenditures per student for the year 1953-54, we ranked second among the forty colleges reporting to the Board. We ranked 39 in the percentage of income spent on the library, first in the percentage of total income coming from endowment, and 39 in the percentage of income coming from gifts, and second in the expenditure per student for faculty salaries.

ENROLLMENT PROSPECTS

The number of high school graduates is increasing now and will continue to increase until 1960 at which time those who have been studying enrollment trends feel that our colleges and universities over the country will have inadequate territory space.

A study of our enrollment from 1940 on indicates that we have not had 400 or more students at any time except when we had more than 200 freshmen. We are encouraged by the increased enrollment of freshmen for the coming year. We have enrolled 279 freshmen for the coming year and have had 68 cancellations, leaving a net of 211 freshmen. It is hoped that during the summer we can substantially increase this figure. Since we have had a low enrollment this year and a relatively large senior class, we have a small number of old students from whom to draw our upper class students. A substantial enrollment in the freshman class will be necessary to bring us up to 355 to 360 students, but there is encouragement in the fact that the freshman enrollment is moving up.

The shooting of the film of campus life made by Condor Films, Inc., of St. Louis, and authorized by the Board in February, has been completed and the film will be available for use later in the summer.

We are planning contacts on the part of new students by old students in the areas from which they come and hope that we shall not have the great number of cancellations we had last summer.

RECOMMENDATIONS

It is recommended that the members of the Board who sat with the Educational Policies Committee of the faculty last year be continued as advisers to this committee when a further study of the curriculum may be undertaken.

It is recommended that we adhere to the policy of maintaining courses of study and the staff necessary to the present educational program of Lindenwood College and that the administration be asked to curtail expenditures wherever possible without impairing this program.

June 17, 1955

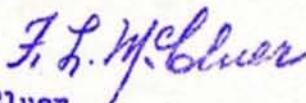
It is recommended that the Registrar be asked to give some work in remedial reading for such students as may need it.

It is recommended that Lindenwood College be host to a one day conference of representatives of women's colleges in this area, such conference to be held on a convenient date next October for the purpose of discussing our common problems.

It is recommended that the appointment of John L. Loos, to succeed Dorothy Williams, who resigned, as Associate Professor in the Department of History and Government at an annual salary of \$4,500 be approved.

It is recommended that the Board express to the Dean of the College appreciation for the effective leadership she has given the faculty this year.

Respectfully submitted,



F. L. McCluer
President

ESTIMATED DISBURSEMENTS - LINDENWOOD FEMALE COLLEGE (continued)

Watchmen's Uniforms and Supplies

Labor - Supervisor of Plant Operation and Maintenance,
Buildings and Campus Maintenance (except Roemer
Hall, Fine Arts Building and Library), and
WatchmenMotion Picture (Balance due - $\frac{1}{4}$ of total cost)

	<u>1954-1955 Budget</u>	<u>Proposed Budget 1955-1956</u>
	\$ 150.00	\$ 225.00
	28,200.00	29,600.00
	<hr/>	<hr/>
		3,147.54
Total	\$103,760.00	\$103,931.14

ESTIMATED DISBURSEMENTS - LINDENWOOD FEMALE COLLEGE (Continued)

	<u>1954-1955 Budget</u>	<u>Proposed Budget 1955-1956</u>
Campus and Roadway	\$4,650.00	\$3,700.00
Athletic Field	\$ 50.00	\$ 100.00
Campus	800.00	800.00
Golf Course	150.00	500.00
Roadways	200.00	200.00
Sidewalks	150.00	200.00
Tennis Courts - Resurface	1,650.00	XXXXXX
Tree Work	700.00	700.00
Tennis Courts - Fence	100.00	XXXXXX
Driveway to President's Residence	600.00	XXXXXX
Trees - Replacement	250.00	XXXXXX
Sewer Connection - Watson Lodge	XXXXXX	700.00
Fence - Golf Course	XXXXXX	500.00
	<u>9,000.00</u>	<u>7,091.80</u>
Equipment (not educational)		
Ayres Hall	50.00	XXXXXX
Butler Hall	100.00	800.00
Cobbs Hall	75.00	100.00
Irwin Hall	125.00	300.00
Nicolls Hall	100.00	100.00
Sibley Hall	50.00	100.00
Dining Room	1,400.00	1,150.00
Kitchen	1,525.00	1,675.00
Health Center	325.00	250.00
Roemer Hall	300.00	300.00
Library and Club Room	100.00	100.00
Tea Room	150.00	250.00
Campus Equipment	900.00	800.00
Boiler Room	100.00	100.00
President's Residence	200.00	300.00
Auto - for President	2,300.00	XXXXXX
Quonset Huts - water heaters	200.00	XXXXXX
Auto - for Admissions Counselor	<u>1,250.00</u>	<u>766.80</u>

ESTIMATED DISBURSEMENTS - LINDENWOOD FEMALE COLLEGE (Continued)Buildings - (repair and maintenance)

	<u>1954-1955 Budget</u>	<u>Proposed Budget 1955-1956</u>
	\$21,375.00	\$22,300.00
Ayres Hall	\$1,200.00	\$1,500.00
Boiler Room	1,150.00	1,200.00
Butler Hall	1,400.00	2,200.00
Cobbs Hall	1,700.00	3,200.00
Eastlick Hall	300.00	300.00
Gables	175.00	150.00
Greenhouse	250.00	200.00
Hardware and Electrical Supplies	500.00	600.00
Health Center Building	700.00	1,500.00
Home Management House	150.00	1,150.00
Irwin Hall	1,725.00	1,900.00
Library Building	900.00	600.00
Lodge	600.00	500.00
Niccolls Hall	5,250.00	2,500.00
President's Residence	400.00	800.00
Quonset Huts	300.00	300.00
Riding Stable	475.00	150.00
Sculpture House	100.00	100.00
Sibley Hall	2,275.00	2,400.00
Sprinkler System	100.00	100.00
Telephone and Program Clock	175.00	200.00
Tunnels	100.00	100.00
Watson Lodge	950.00	300.00
Farm Buildings	75.00	300.00
Pump Room	50.00	50.00
Garage and Storeroom	275.00	200.00
Water Tower	100.00	100.00

ESTIMATED DISBURSEMENTS - LINDENWOOD FEMALE COLLEGE

Fine Arts Building (repair, maintenance and operation)

Roemer Hall (repair, maintenance and operation)

Library Books (new)

Educational Equipment (new and replacement)

Art Department

Biological Science Department

Chemistry Department

Home Economics Department

Music Department

Psychology Department

Office Management Department

Office and Classroom Furnishings

Physical Education Department

Radio Station KCLC

Philosophy Department

Classics Department

Education Department

History and Government Department

Mathematics Department

Speech Department

Economics Department

English Department

Physics Department

Fiscal Agents' Compensation

Audit ($\frac{1}{2}$ of cost)

Reimer Apartment Building

Cora Waye - Salary

Insurance - Buildings

Taxes on Out-of-State Property

Miscellaneous Expense (Board of Directors' meetings, etc.)

Interest - Bank of St. Louis

1954-1955 BudgetProposed Budget 1955-1956

\$ 2,700.00

18,000.00

2,200.00

3,080.00

\$300.00

250.00

200.00

300.00

180.00

75.00

300.00

500.00

350.00

325.00

25.00

20.00

175.00

25.00

15.00

50.00

XXXXXX

XXXXXX

XXXXXX

\$ 250.00

90.00

215.00

390.00

160.00

83.50

695.00

1,120.00

320.00

201.00

25.00

7.50

210.00

25.00

XXXXXX

365.00

30.00

25.00

400.00

3,750.00

750.00

1,025.00

800.00

3,200.00

80.00

200.00

4,800.00

\$ 2,700.00

9,700.00

2,200.00

4,612.00

\$ 250.00

90.00

215.00

390.00

160.00

83.50

695.00

1,120.00

320.00

201.00

25.00

7.50

210.00

25.00

XXXXXX

365.00

30.00

25.00

400.00

5,200.00

750.00

950.00

50.00

3,200.00

80.00

200.00

8,225.00

BOARD OF DIRECTORS BUDGET

LINDENWOOD FEMALE COLLEGE

ESTIMATED INCOME

Dividends and Interest
Rents (Reimer Apartment and Quonset Huts)
Farm Income
Water Tower Rental

1954-1955 Budget

\$200,000.00
3,480.00
1,000.00
300.00

\$204,780.00

Proposed Budget 1955-1956

\$223,000.00
3,480.00
600.00
300.00

\$227,380.00

BUDGET OF LINDENWOOD COLLEGE

ESTIMATED DISBURSEMENTS - LINDENWOOD COLLEGE

Publications
 Bulletins
 Catalog and View Book
 Student Hand Book
 Postage

Scholarships

	<u>1954-1955 Budget</u>		<u>Proposed Budget 1955-1956</u>
	\$ 8,825.00		\$ 8,650.00
	3,300.00	3,500.00	
	4,825.00	4,700.00	
	300.00	250.00	
	<u>400.00</u>	<u>400.00</u>	
	<u>50,000.00</u>		<u>50,000.00</u>
	\$629,684.00		\$657,827.00

BUDGET OF LINDENWOOD COLLEGEESTIMATED DISBURSEMENTS - LINDENWOOD COLLEGE

	<u>1954-1955 Budget</u>	<u>Proposed Budget 1955-1956</u>
Student Assistants	\$10,000.00	\$ 9,000.00
Labor - Firemen, Janitor (education), Housemaids (education) Housemaids (residence and other buildings--not Library, Roemer Hall, Fine Arts or Health Center	20,500.00	21,525.00
Library	11,400.00	11,650.00
Expense	200.00	200.00
Magazines	750.00	775.00
Newspapers	175.00	175.00
Binding and Repair	325.00	350.00
Salaries - Librarians	7,550.00	7,550.00
Housekeeper	900.00	900.00
Janitor Supplies	100.00	100.00
Student Assistants	<u>1,600.00</u>	<u>1,600.00</u>
Office Expense	10,850.00	10,850.00
President's Office	900.00	900.00
Business Office	1,600.00	1,600.00
Admissions Office	2,950.00	2,950.00
Dean and Registrar's Office	900.00	900.00
Director Public Relations and Alumnae Secretary	900.00	900.00
Supervisor Plant Operation	100.00	100.00
General (Telephone and Telegraph)	<u>3,500.00</u>	<u>3,500.00</u>
Promotion	55,450.00	60,000.00
Admissions Counselors (salaries and travel expense)	53,000.00	57,500.00
Admissions Counselors' Supplies	250.00	300.00
Counseling Agencies and Others	1,000.00	1,000.00
Advertising - General	400.00	400.00
Advertising - Magazines and Newspapers	<u>800.00</u>	<u>800.00</u>

BUDGET OF LINDENWOOD COLLEGEESTIMATED DISBURSEMENTS - LINDENWOOD COLLEGE

	<u>1954-1955 Budget</u>	<u>Proposed Budget 1955-1956</u>
Instructional Expense	\$ 21,271.00	\$ 25,520.00
General Expense	450.00	400.00
Art Department	700.00	728.00
Biological Science Department	1,100.00	1,368.00
Religion Department	50.00	50.00
Chemistry Department	450.00	400.00
Choir Tour	1,000.00	950.00
Classics Department	30.00	43.00
Office Management Department	350.00	355.00
Speech Department	800.00	800.00
Economics Department	35.00	40.00
Sociology Department	35.00	55.00
Education Department	350.00	350.00
English Department	575.00	560.00
History and Government Department	30.00	30.00
Home Economics Department	2,280.00	2,450.00
Journalism Department	1,000.00	1,050.00
Lectures and Concerts	3,390.00	3,850.00
Music Department	1,000.00	1,000.00
Physical Education Department	2,500.00	3,600.00
Philosophy Department	25.00	25.00
Organ Department	410.00	1,000.00
Mathematics Department	50.00	52.00
Modern Languages Department	130.00	130.00
Membership Dues	450.00	500.00
Psychology Department	31.00	78.00
Student Guidance and Placement	1,300.00	1,300.00
Radio - KCLC	800.00	846.00
Travel - Faculty	1,000.00	1,200.00
Travel - Applicants	500.00	500.00
Summer Scholarships - Faculty	450.00	310.00
Political Convention	<u>XXXXXX</u>	<u>1,500.00</u>

BUDGET OF LINDENWOOD COLLEGEESTIMATED DISBURSEMENTS - LINDENWOOD COLLEGE

		<u>1954-1955 Bhdget</u>		<u>Proposed Budget 1955-1956</u>
Plant Operation		\$ 4,400.00		\$ 4,400.00
Furniture and Furnishings repair	1,700.00		1,700.00	
Janitor and Household Supplies, Uniforms, etc.	<u>2,700.00</u>		<u>2,700.00</u>	
Health Center		9,800.00		9,950.00
Physician	2,500.00		2,500.00	
Nurses	4,400.00		4,000.00	
Housekeepers	1,900.00		2,000.00	
General Expense - Drugs, supplies, etc.	1,000.00		1,200.00	
Laundry	<u>XXXXXXXX</u>		<u>250.00</u>	
Heat, Power, Water and Gas		25,428.00		25,828.00
Fuel - Coal and Oil	12,000.00		12,000.00	
Electric Current	6,800.00		9,200.00	
Electric Equipment Rental	478.00		478.00	
Water	3,000.00		3,000.00	
Gas	500.00		500.00	
Electric Lamp Renewals	<u>650.00</u>		<u>650.00</u>	

BUDGET OF LINDENWOOD COLLEGE

ESTIMATED DISBURSEMENTS - LINDENWOOD COLLEGE

		<u>1954-1955 Budget</u>		<u>Proposed Budget 1955-1956</u>
Dining Room Operation				
Dairy Products	\$10,550.00		\$ 9,500.00	
Groceries	22,000.00	\$104,850.00	23,000.00	\$110,920.00
Meats	20,000.00		21,000.00	
Salary - Director and Assistant	6,200.00		6,520.00	
Wages - Kitchen and Dining Room Employees	31,000.00		25,000.00	
Expense - Kitchen and Dining Room	7,000.00		4,000.00	
Office Expense	100.00		100.00	
Food Service Management	8,000.00		8,000.00	
Laundry	xxxxxx		1,800.00	
Student Waitresses	xxxxxx		12,000.00	
Faculty Salaries		191,960.00		202,800.00
Administration Salaries		73,500.00		75,000.00
Pensions and Special Payments		4,800.00		4,800.00
H. M. Gage	3,000.00		3,000.00	
Alice E. Gipson	900.00		900.00	
Ethel B. Cook	600.00		600.00	
Harry P. Ordelleide	300.00		300.00	
Retirement		7,200.00		7,900.00
Group Insurance		200.00		500.00
Social Security Taxes		6,200.00		7,300.00
General Expense		13,050.00		11,454.00
Automobiles and Trucks	1,800.00		1,800.00	
Miscellaneous Expense	1,000.00		1,000.00	
Travel - President	1,000.00		1,000.00	
Travel - General	500.00		500.00	
Insurance - Safe and Burglary	400.00		400.00	
Post Office - maintenance and salaries	1,500.00		1,500.00	
Special Entertaining	500.00		500.00	
Window Washing	1,700.00		1,800.00	
Laundry expense	2,000.00		500.00	
Piano Tuning and Maintenance	2,250.00		2,254.00	
Housekeeping - President's Residence	600.00		600.00	

BUDGET OF LINDENWOOD COLLEGE

ESTIMATED INCOME - LINDENWOOD COLLEGE

	<u>1954-1955 Budget</u>	<u>Proposed Budget 1955-1956</u>
Resident Students	\$415,800.00	\$468,600.00
Non-Resident Students	7,360.00	8,000.00
Halls - Extra Charges	12,000.00	12,000.00
Lecture Fund	3,390.00	3,800.00
Book Store and Tea Room	3,500.00	3,500.00
Faculty, etc., Meals in Dining Room	3,000.00	3,000.00
Special Students	2,400.00	2,400.00
Contributions	8,000.00	12,000.00
Board of Christian Education	10,000.00	17,500.00
Rents (Gables and Eastlick Hall)	1,200.00	1,200.00
Miscellaneous Income - Conferences, etc.	1,000.00	1,000.00
	<u>\$467,650.00</u>	<u>\$533,000.00</u>

MINUTES OF MEETING OF THE BOARD OF DIRECTORS OF
LINDENWOOD FEMALE COLLEGE

St. Louis, Missouri
October 21, 1955

Pursuant to call and notice duly given to each member of the Board of Directors, in accordance with the By-Laws, a meeting of the Board of Directors of Lindenwood Female College was held at the Statler Hotel, 12:45 P. M., October 21, 1955.

The following Directors, being a quorum, were present:

Thomas H. Cobbs	Dr. Harry T. Scherer
Russell L. Dearmont	Mrs. Arthur Stockstrom
Arthur S. Goodall	Rev. W. Sherman Skinner
R. Wesley Mellow	Wm. H. Armstrong
Arthur A. Blumeyer	Mrs. James A. Reed
Philip J. Hickey	Mrs. Horton Watkins

Dr. McCluer, President of the College, and Mr. McMurray also were present.

The meeting was opened with a prayer by Dr. Skinner.

Dr. Scherer, President of the Board, presided as Chairman and Wm. H. Armstrong acted as Secretary of the meeting.

The minutes of the Board meeting of June 17, 1955, as mailed to each member of the Board, were approved on motion duly made, seconded, and unanimously carried.

Mr. Cobbs, Chairman of the Audit Committee, reported on the annual audit as submitted by the auditors.

On motion duly made, seconded and unanimously carried, the report of the Audit Committee was approved as submitted.

Mr. Arthur Goodall, Chairman of the Buildings and Grounds Committee, reported on the activities of his Committee, the condition of the buildings and grounds, and particularly the fire escapes of the buildings, submitting in connection therewith a report of the

insurance underwriter.

On motion duly made, seconded, and unanimously carried, the report of the Buildings and Grounds Committee was approved and the Committee was instructed to comply with the underwriter's report.

At this juncture the Lindenwood movie entitled "The Linden Leaf" was shown. The film and its presentation was unanimously complimented.

Mr. Arthur Blumeyer, Chairman of the Finance Committee, made an informal report on the investments of the Endowment Fund, reporting in general that the investment portfolio was considered to be in excellent shape.

Dr. Scherer, President of the Board of Directors, made an informal report on the activities of the College, particularly as to the morale of the faculty and student body.

Dr. McCluer, President of the College, also presented a report, in writing, on the College opening, commenting on enrollment, the faculty, the Chapel Building Program, financial problems of endowed colleges and other related matters, and on the need, in the next two years, for new furnishings for Sibley, Butler and Ayers Halls and plumbing for Sibley Hall. He stressed particularly the need to dress up the dormitory rooms to meet the expectations of students and their parents and the standards of the College.

On motion duly made, seconded and carried, the Buildings and Grounds Committee, with Mr. Goodall as Chairman, was directed to have studies made of these needs and the estimated cost and to report to the Board at a later meeting for action.

In his report, a copy of which is attached hereto, Dr. McCluer made certain recommendations as to faculty appointments which, on motion duly made, seconded and unanimously carried, were approved.


Dr. McCluer presented and recommended the approval of a Charter for a non-profit corporation, under the laws of the State of Missouri, under the name of Lindenwood College and St. Charles Presbyterian Church Corporation, to hold title to and to provide for the erection, maintenance and operation of a chapel and church building, to be used by Lindenwood College and St. Charles Presbyterian Church.

On motion duly made and seconded the proposed Charter was approved.

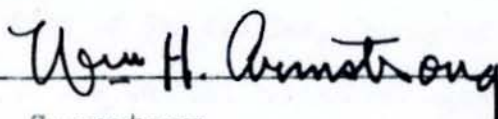
On motion duly made and seconded, Dr. Harry T. Scherer, Mr. Howard I. Young and Mrs. Horton Watkins were duly elected to serve on the first Board of Directors of the Lindenwood College and St. Charles Presbyterian Church Corporation.

A copy of the proposed Articles of Incorporation are attached to these minutes.

There being no further business, the meeting adjourned subject to call under the By-Laws.



Chairman



Secretary

From Dr. McCluer's Report - 10/21/55

True copy

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ARTICLES OF INCORPORATION

UNDER THE GENERAL NOT FOR PROFIT CORPORATION ACT

OF

LINDENWOOD COLLEGE AND ST. CHARLES PRESBYTERIAN CHURCH CORPORATION

To the Secretary of State
Jefferson City, Missouri:

We, the undersigned, Allen W. Clarke, 902 Pine Street, St. Charles, Missouri, Franc L. McCluer, Lindenwood College, St. Charles, Missouri, Harry T. Scherer, 226 Spencer, Webster Groves, Missouri, and Thomas C. Cannon, 816 Monroe, St. Charles, Missouri, being natural persons of the age of twenty-one years, or more, and citizens of the United States of America, for the purpose of forming a corporation under the General Not for Profit Corporation Act of the State of Missouri, do hereby adopt the following Articles of Incorporation, to-wit:

1. The name of the corporation is: LINDENWOOD COLLEGE AND ST. CHARLES PRESBYTERIAN CHURCH CORPORATION.
2. The period of duration of the corporation shall be perpetual.
3. The address of its initial registered office in the State of Missouri, shall be Lindenwood College, in the City of St. Charles, County of St. Charles, Missouri, and the name of its initial registered agent at such address shall be Robert C. Colson.
4. The first Board of Directors of said corporation shall be seven in number, and any change in the number of Directors of this Corporation shall be made only by amendment of the Articles of Incorporation. The members of the Board of Directors shall be selected or appointed annually for a term of office commencing on the first Tuesday of January, 1956, and each three years thereafter, in the following manner:

- a. Three of said directors shall be elected or appointed by the Board of Directors of the St. Charles Presbyterian Church, a pro forma decree corporation, of St. Charles, Missouri.
- b. Three of said directors shall be elected or appointed by the Board of Directors of Lindenwood Female College, a Missouri benevolent corporation.
- c. A seventh member shall be the President of Lindenwood College.
- d. The terms of the directors shall run concurrently for a period of three years and until their respective successors are elected or appointed and shall have qualified.
- e. Vacancies in the Board of Directors caused by the death, resignation, incapacity or refusal to act of any director so elected or appointed shall be filled in the same manner as hereinabove provided for the annual election or appointment of directors.

The names and addresses of the first Board of Directors shall be as follows:

<u>Howard I. Young</u> Director	<u>3 Country Life Acres, St. Louis, Co. Mo.</u> Address
<u>Mrs. Ruth Watkins</u> Director	<u>1601 S. Warson Road,</u> <u>St. Louis County, Missouri</u> Address
<u>Dr. Harry T. Scherer</u> Director	<u>226 Spencer,</u> <u>Webster Groves, Missouri</u> Address
<u>Allen W. Clarke</u> Director	<u>902 Pine Street,</u> <u>St. Charles, Missouri</u> Address
<u>Homer Clevenger</u> Director	<u>134 Anderson Street,</u> <u>St. Charles, Missouri</u> Address
<u>Mary Lou Ahmann</u> Director	<u>217 N. Third Street</u> <u>St. Charles, Missouri</u> Address
<u>Franc L. McCluer</u> Director	<u>Lindenwood College</u> <u>St. Charles, Missouri</u> Address

5. The purposes for which this corporation is organized are:
 - a. To take title to, own, improve, control and manage the tract of land, about 5 acres, now owned by St. Charles Presbyterian Church and located on the **Northern Line** of the Lindenwood College Campus.
 - b. To erect or cause to be erected on said tract of land a suitable building or buildings for the joint use of said St. Charles Presbyterian Church and Lindenwood College.
 - c. To equip and maintain said building for the use of said Church and said College for the religious services and educational work of each of them.
 - d. To insure and maintain said building or buildings and equipment for the joint use of said two institutions.
 - e. To manage and control the use of said properties by each of said institutions, so that each of them may do its finest and best work and accomplish the greatest good.
6. The term St. Charles Presbyterian Church as used in these Articles of Incorporation shall be deemed to include any successor Protestant Church or any other Protestant Church resulting from any merger or consolidation with St. Charles Presbyterian Church. The term Lindenwood Female College as used in these Articles of Incorporation shall be deemed to include any successor college or any other college resulting from a merger or consolidation with Lindenwood Female College.
7. The management and control of the affairs of the corporation shall be vested in the Board of Directors. There shall be no members of said corporation, and the Board of Directors shall be perpetuated in the manner hereinbefore provided.

8. The Corporation shall have all of the powers and may exercise all of the rights and privileges granted to corporations incorporated under the General Not For Profit Corporation Act of the State of Missouri.

IN TESTIMONY WHEREOF, we have hereunto set our hands this 18th day of February, 1956.

Thomas C. Cannon

Allen W. Clarke

Harry T. Scherer

F. L. McCluer

STATE OF MISSOURI)
) SS
COUNTY OF St. Charles

I, H. K. Stumberg, a Notary Public, within and for the County of St. Charles, Missouri, do hereby certify that on the 18th day of February, 1956, Allen W. Clarke, Franc L. McCluer, Harry T. Scherer, and Thomas C. Cannon, personally appeared before me and being duly sworn by me severally acknowledged that they signed as their free act and deed the foregoing document in the respective capacities therein set forth and declared that the statements therein contained are true, to their best knowledge and belief.

IN WITNESS WHEREOF, I have hereunto set my hand and seal the day and year first above written.

My commission expires: April 5, 1958

(SEAL)

H. K. Stumberg
Notary Public


Dr. McCluer presented and recommended the approval of a Charter for a non-profit corporation, under the laws of the State of Missouri, under the name of Lindenwood College and St. Charles Presbyterian Church Corporation, to hold title to and to provide for the erection, maintenance and operation of a chapel and church building, to be used by Lindenwood College and St. Charles Presbyterian Church.

On motion duly made and seconded the proposed Charter was approved.

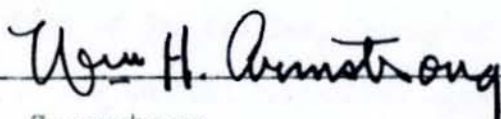
On motion duly made and seconded, Dr. Harry T. Scherer, Mr. Howard I. Young and Mrs. Horton Watkins were duly elected to serve on the first Board of Directors of the Lindenwood College and St. Charles Presbyterian Church Corporation.

A copy of the proposed Articles of Incorporation are attached to these minutes.

There being no further business, the meeting adjourned subject to call under the By-Laws.



Chairman



Secretary

REPORT OF THE
PRESIDENT OF LINDENWOOD COLLEGE
TO THE BOARD OF DIRECTORS
OCTOBER 21, 1955

It is a pleasure to make this report on the opening of college this fall.

ENROLLMENT

The enrollment of 363 students represents an increase of 7% in the enrollment. This increase is encouraging but probably is less than the over-all increase in colleges and universities in the Middle West. Increases in enrollments in women's colleges in the Middle West have been lagging behind the increase in state colleges and universities during the last few years. The following enrollment figures for five four year colleges for women for the last four years are significant:

<u>College</u>	<u>1952</u>	<u>1953</u>	<u>1954</u>	<u>1955</u>
Lake Erie	161	215	252	316
Lindenwood	321	360	337	363
Milwaukee-Downer	171	176	148	147
MacMurray	457	429	456	452
Western	255	261	273	300

The morale of the entering class of 221 Freshmen is excellent. 54% are in the upper quartile.

It is believed that with the use of "The Linden Leaf", the new moving picture of campus life, we shall have to use Ayres Hall next year.

FACULTY

New faculty members appointed since the last meeting of the Board are:

Mr. James A. Gardner as Assistant Professor in the Department of History and Government to replace Dr. Dorothy Williams. Mr. Gardner has a B.S. and M.A. degrees from Washington University and is working on his Ph.D. He has been teaching at Ritenour High School in Overland since 1949.

Miss Emma Purnell as Associate Professor and Chairman of the Department of Office Management to replace Mrs. Greta Larson. Miss Purnell received her bachelor's degree and her master's degrees from Washington University. She has had office experience and has taught at Miss Hickey's School and at Washington University.

Miss Elizabeth Severson as Instructor in the Art Department.

Miss Severson received her bachelor's degree from Lindenwood last June.

In addition to one regular faculty meeting this fall, we have had one meeting

of department heads at which the President and the Dean led a discussion of the holding power of the College. We are seeking to emphasize with the department heads and have them emphasize with their colleagues the fact that the College can hold students who wish to study under a particular teacher, who wish to study a particular curriculum, or who wish to study in a college whose purpose is to develop their faith as well as their minds. The quality of work in these areas just might become such that our holding power would not be that of the ordinary college for women in the Middle West.

A part-time arrangement with Dr. Gill brings him to the campus for Fridays, Saturdays, and Sundays for this semester, but the rest of the week he devotes to his work as co-editor of the CHRISTIAN CENTURY. At the Sunday evening vesper services he is making a series of talks on "What A Christian Believes". He is exploring with the Sunday evening congregations the topics of "How God Speaks", "How We Hear", "What God Says (and what we say to that!)", "What God Does", "What We Do", and "How It All Turns Out". He has given the first two talks and they

have been exceedingly significant and provocative. Students have been talking about them on campus throughout the week.

STATUS OF THE CHAPEL BUILDING PROGRAM

Pursuant to the action of the Board of Directors of Lindenwood College and the congregation of the St. Charles Presbyterian Church, the Joint Committee representing these institutions has employed Mr. Robert Wright, building contractor, to erect the proposed chapel and church building at a guaranteed maximum cost of \$458,288. Grading on the lot has been done and construction of the building was begun late in August.

The total amount of pledges and gifts to the chapel fund is about \$280,000. The campaign is being pursued through the Alumnae Association and where opportunity is afforded before the Sessions of the churches. The St. Charles people, both in the church and on the faculty of the College, have done, it seems to me, exceedingly well by this campaign. Several members of the faculty have given \$1,560 and a smaller number have given \$2,000. The church has secured a subscription from practically every member holding membership within it. Further effort must be made to increase the amount given from the outside.

FINANCIAL PROBLEMS

Although we have had an increase in enrollment, the increase is somewhat less than we had expected and our estimated income from students will be \$34,178.50 less than we had estimated in making the budget last spring.

Last spring the Ford Foundation set up a committee to disperse \$50,000,000 to private colleges for faculty salaries. We were invited, along with accredited privately supported four year colleges throughout the nation, to make a report to the Ford Foundation. In many respects we had a very strong report should they decide to support one of the small colleges for women. I think it is unlikely that more than one college for women will be selected, and also unlikely that more than one Presbyterian college will be selected.

The preparation of the report, however, has been of some benefit to us. The number and total amount of gifts from alumnae to the College is exceedingly disappointing. For example, 459 of something like 7,000 former students on our mailing list made contributions during the last year to Lindenwood College. This includes subscriptions to the chapel which was a special campaign.

At Bennington College, for example, 42% of the almost 2,000 alumnae solicited gave \$13,947; at Mills College 20% of the alumnae gave \$25,000 for current expenditures; at Wells College with 3,700 alumnae solicited responses were secured from 48%, totaling \$20,000; at Wellesley 46% gave \$252,000 for current expenses and \$504,000 for capital funds; Agnes Scott, which has an enrollment of 300-600 students and which is supported by the southern Presbyterian Church, received gifts from 27% of its former students, totaling \$28,733.

The only encouraging thing about gifts to current expenses in our report is that the largest amounts we have recorded are in the last two years, and we were asked to give the two consecutive years in which we received the largest total amount of gifts.

Both corporations and foundations are asking of colleges seeking additional funds specific information on the support received by the church constituency, the alumnae, and in some instances the members of the Board of the institution.

MISSOURI COLLEGE JOINT FUND COMMITTEE, INC.

The Missouri College Joint Fund Committee, Inc. has received so far this calendar year \$32,400, as compared with \$16,600 received during the calendar year 1954. It is hoped that we shall receive more than \$50,000 and it will be possible for us to set up an Executive Secretary who can push this movement more than we can through the voluntary effort of the various college presidents.

CONFERENCES

Both the Presbyterian College Union, which meets in connection with the Association of American Colleges, and the Presbyterian College Conference on Campus Christian Life will hold their annual meetings on the Lindenwood campus this fall and winter.

It is likely that we shall also have a conference of the young people of the Episcopalian Church in the St. Louis Diocese, and an invitation has been issued to the Methodist Conference to meet here.

POLITICAL CONVENTIONS

We shall hold student political conventions, to which accredited colleges and universities in the Middle West will be invited to send delegates, at Lindenwood April 19-21.

FOUNDERS' DAY

For the last two years we have had Founders' Day and alumnae reunions at the same time and have found it very successful. We had a good response again this year. About 160 alumnae were present for dinner, a program, and a reception on Friday night, October 7, and for the Founders' Day address Saturday morning, the 8th, by a distinguished alumna, Mrs. Dorritt Stumberg White.

REHABILITATION OF BUILDINGS

While we believe that we shall have a further increase in enrollment next year that will make it necessary for us to use Ayres Hall, we do find that the furnishings in Sibley and in Butler are a handicap to us in filling these buildings, and the furnishings in Ayres are even less adequate. The students in Niccolls and Hobbs have the Hollywood type beds which are new. No other new furniture has been bought for the other dormitories generally, except the parlors, for a great many years. The plumbing in Sibley is especially inadequate.

It is estimated that remodeling of the rooms in Sibley and to provide adequate plumbing in the bathrooms would cost \$25,000. The estimated cost of refurnishing rooms in Sibley and providing new furniture in Butler and Irwin is \$19,250. The redecoration and refurnishing of Ayres Hall would cost approximately \$15,000. Air conditioning of the administrative offices and the dining room and the installation of an acoustical tile ceiling in the dining room would cost approximately \$19,685. (This estimate is on the basis of a definite bid made recently.)

A careful study of our whole furnishings throughout the dormitories will reveal other spots in which improvements will seem to be essential.

RECOMMENDATIONS

It is recommended that the following appointments to the faculty be approved:

James A. Gardner, Assistant Professor in the Department of History and Government, at an annual salary of \$3,950.

Emma Purnell, Associate Professor and Chairman of the Department of Office Management, at an annual salary of \$4,500.

Elizabeth Severson, Instructor in the Department of Art, at an annual salary of \$3,400.

It is recommended that the attached Articles of Incorporation for the establishment of a non-profit corporation representing the College and the St. Charles Presbyterian Church to hold title to and provide for the maintenance of the chapel and church building, be approved.

It is recommended that the administration be asked to secure precise bids for the rehabilitation and refurnishing of the physical properties as described in the above report and in any other areas as may appear necessary, and that the administration be authorized to plan such work with the Buildings and Grounds Committee and the House Committee of the Board at a contemplated expenditure not to exceed \$300,000 in two years and to bring to the Board recommendations of specific work to be done this spring understanding that any such work is to be undertaken only after Board action.

October 21, 1955

It is recommended that the Board authorize the administration of the College to obligate the College for its share of the expense for an Executive Secretary of the Missouri College Joint Fund Committee, Inc. on the assumption that such cost be shared equally by the member colleges.

Respectfully submitted,



F. L. McCluer
President

FLM:MY
Enc.

