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Lindenwood College Board of Directors Minutes and Papers, February 18, 1931 to May 14, 1941

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BOOK NO TWO.

WINUTES of The BOARD of DIRECTORS and EXECUTIVE COMMITTEE.

LINDENWOOD FEMALE COLLEGE. February 18th.1931 et seq.

Oreceding minute books at college at direction

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The Board of Directors of Lindenwood Female College metin the office of Thos.H.Cobbs in St.Louis FEBRUARY 18th.1931at Two P.L. pursuant to call and notice.

There were present Messrs. MacIvor, President, who presided, Cobbs, Garrett, Lowe, MacQuaid, North, Roemer, Stumberg, and Cummings.

Chairman Garrett of the BUILDING and GROUNDS Committee presented plans, blue prints, and estimate of cost of MUSIC STUDIO BUILDING as directed at previous meeting of Board.

Committee recommended location near site where MARGARET HALL stand stated that cost was estimated at \$90000.

Motion made by Dr.Stumberg carried: That enlarged Building and Grounds Committee have plans developed, bids taken and proceed to erect Building for Music Department at a cost of not to exceed \$120000.

Motion made by Mr.Cobbs and carried that Finance Committee be a suthorized to make all financial arrangements including borrowing and amounts needed and pledging of collateral to provide money for erection of Music Building.

On motion adjourned.

Opply 18 pgl

The Board of Directors of Lindenwood Female College met at the College for its Annual Meeting, May 18, 1931 at ten A.M. pursuant to call and notice; the minutes of meetings of Board, October 21, 1930, February 18, 1931 of Building and Grounds Committee, February 13, 1931, Finance Committee November 29, 1930, December 17, 1930 & January 22 & April 27, 1931 on motion approved. There were present Messrs. MacIvor President who presided, Cobbs, Garrett, Lowe, MacQuaid, North, Roemer, Skilling, Stumberg, Sutherland and Cummings, Secretary. Mr. Lee Montgomery, telegraphed unavoidably prevented attending. Dr. Skilling was called on to lead the opening prayer.

President Roemer read his Annual Report among others noting the following: ©
Enrollment departments - Arts & Science & Education 258, music 40, home economics 39,

19411

Sophomores 121, Freshmen 219 - Specials 19.

Churches - Presbyterian 133, Methodist 101, Episcopal 46, Christian 29, Baptist 29, Congregational 20, Lutheran 11, Evangelical 12, Roman Catholic 10, Christian Science 9, Jewish 8, others 3 not indicated 3.

States - Missouri 126, Illimois 56, Kansas 46, Nebraska 33, Arkansas 23, Oklahoma 32,

Texas 17, Iowa 24, 23 other states, Canada and Mexico 1 up to 8.

Bible Department Under Dr. Ralph T. Case of the Bible Department assisted by St. Charles Ministers and Laymen the Lindenwood College Leadership Training School for Sunday School workers is maintained. Three diplomas were granted by the International Council of Religious Education. Courses will presented for pastor's assistants, church secretaries, visitors and leaders in Sunday School and Young People's work.

Changes in faculty reported and explained. Deaths of Mrs. Charlia Ayres and Dr. Waldo Murri of the Faculty of the fathers of Miss Cook and Miss Kutz were reported and sympathy expressed as well as Mr. Motley over the long illness of his wife.

Building of Music Hall postponed to hear from the Presser foundation as to gift toward erection of the building (of \$50,000). Visit and constructive criticism of Library by President Wm. M. Randall of Carnegie Corporation. Financial Revenues and Income \$329,580. Expenditures \$329,428.30, Balance \$151.70. Admission to full membership in the American Association of University of Women.

Recommendations

(1) Scholarships \$20,000 including ministerial, Sibley and Scrority? (2) Library \$6000 for new books, magazines etc. (3) Departmental and educational equipment \$5000. (4) Board Members - nomination to Synod of Dr. Harry C. Rogers to succeed Mr. Orville P. Blake deceased and Dr. John W. MacIvor, and Messrs & Craig MacQuaid, Thos H. Cobbs, Geo. W. Sutherland and Arnold H. Lowe to succeed themselves. (5) That Miss Alice A. Linneman who has completed thirty years of faithful service as a member of the faculty to be given the degree of Doctor of Literature and that recommendations of faculty for Degrees, diplomas and certificates be approved as follows:

DEGREES Bachelor of Arts

Agnes Frances Blair, Elizabeth Jenness Clark, Ruth Vance Clement, Margaret Hawthorn Cobb, Dorothy Dining, Marjorie Lorine Florence, Marion Doris Force, Jean Cleveland Hitchcock, Dorothea Lange, Mary Elizabeth Miller, Josephine Jane Peck, Lorraine Robie, Johnnie Elizabeth Riner, Melba Anna Marie Schaper, Elizabeth Millar Thomas, Mary Louise Wardley, Helen Weber, Sheila Willis, Mary Josephine Wolfert.

Bachelor of Science

Margaret Bell (Education), Helen Aline Davis (Education), Lucile Edwards (Education),
Elsie Katherine Priep (Home Economics), Julia Stoerker (Education), Margueriete
Zimmerman (Home Economics).

Bachelor of Music Allene Horton (Piano), Sarah McAvoy Young (Public School Music)
Pauline Brown (Voice)

CERTIFICATES and DIPLOMAS

Certificate of Associate in Arts Anna-Marie Balsiger, Virginia Keck, Margaret McKeough, Lillian Kezia Webb.

Certificate in Business Louise Bellows, Helen Davenport, Elizabeth French, Blanche Louise Goulding, Elizabeth Jeannette Hosmer, Mary Elizabeth Williams.

Certificate in Home Economics Dorothy Gorbin, Loretta Howe, Frances Lehmpuhl.

Certificate in Public School Music Helen A. Copenhaver, Albertina Flach, Charlotte Lehrack, Mary Frances McKee, Eugenia Martyn, Maxine Namur.

Certificate in Public School Art Lucille Lynn

Certificate in Public Speaking Gretchen Hunker, Frances Louise Warner.

Certificate in Physical Education Dorothy Joslyn, Alice Harriet Kircher, Velma Olson Frances Pedler, LaVern Wright.

Diploma in Organ Audrey McAnulty

Diploma in Piano Katherine Ann Disque, Thelma Jacqueline Harpe, Eleanor Krieckhaus, Frances Marie McPherson, Doris Oxley, Elizabeth Leek.

Diploma in Voice Dolores Fisher

Diploma in Violin Katherine Davidson

On motion of Dr. Skilling recommendations approved.

Dr. Skilling moved that Secretaries minute books be kept in vault at College Carried

Chairman Sutherland of the Finance Committee reported in addition to minutes of the committee, purchase of Union Electric Light & Power Co. and Southwestern Bell Teleph Co. stock; that notes at First National Bank in St. Louis and been reduced to \$28,00 plus \$7,000 to be borrowed to send to the college. Mr. Thos. H. Cobbs was nominated as one of our two representatives on Board of Industrial Savings Trust Co. On motion approved. Suggested sale of \$7050. U.S. Fourth Liberty Loan Bonds at approximately 105, as time when subject to call approaching. On motion of Mr. MacQuaid approved.

Stated that suggestion had again been made that Real Estate in St. Louis be purchase as investment of Endownment Funds, Mr. Cobbs stated that Washington University and St. Louis University having charters like that of Lindenwood followed such a practice. Dr. Skilling moved that matter be referred to the Finance Committee and counsel to investigate and make any recommendation it may see fit. Carried.

Dr. Roemer presented proposed budget which on motion of Dr. Skilling was approved.

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BUILDINGS, repairs and upkeep on all buildings	14,000.00
CAMPUS, General upkeep on grounds, roads golf links and tennis courts.	7,000.00
COMMISSARY, diary products, groceries, meats, kitchen and dining room	SHEET SHEET
help, laundry, kitchen expense and dietitian's salary	65,000.00
DEPARTMENTAL, maintenance of educational departments, independent of	,
permanent equipment and apparatus	7,000.00
EQUIPMENT, replacement of china, glassware, silverware, furniture	.7,000.00
and farmichings	E 000 00
and furnishings	5,000.00
FACULTY AND ADMINISTRATION SALARIES	130,000.00
FUEL, gas and electric power	20,000.00
GENERAL LABOR, on Buildings and grounds	20,000.00
GENERAL EXPENSE, covering upkeep on auto truck, filter plant, household	4
expense, housecleaners, infirmary, household laundry, lectures,	
prizes, travel expense, water service, etc	24,000.00
OFFICE EXPENSE, stationery and supplies, postage, telephone and	
telegraph	4,500.00
PROMOTION, including college representatives' salaries and expenses,	
advertising in magazines, newspapers, high school publications,	and the same
religious papers and general publicity	35,000.00
PUBLICATIONS, catalogue and view book, monthly bulletins, students	THE LOCAL PROPERTY OF THE PARTY
handbook, etc	7,000.00
	-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Total	339,500.00
10002000	000,000.00

ANTICIPATED REVENUE FOR 1931-32

390 resident students at \$815.00	317,850.00
Day students	3,500.00
Margaret L. Butler Bible Chair Income	3,000.00
Miscellaneous revenue	8,000.00

Total... \$ 332,350,00

Dr. Stumberg for the Building and Grounds Committee stated that architects would like to present bill for work already done on Music Building and asked that it be allowed Bn motion approved.

Dr. Stumberg stated that premium on medical Liability Insurance would be \$40.00 On motion approved. That Amelung land had been offered at \$250.00 per acre for about 25 acres. On motion of Dr. Skilling referred to Grounds Committee with power to act.

Formal Resolutions covering sale and transfer of stocks, bonds and investments certificates required for transfers assignments of stocks making of notes under direction of Finance Committee and pledging of security and each on motion approved.

On motion the President of the College was authorized during the next fiscal year to borrow from the First National Bank, St. Charles \$20,000, Union Savings Bank St. Charles \$20,000, and the St. Charles Savings Bank \$10,000 also made a latter made deposit of funds of the College.

On motion of Dr. Roemer the following officers elected to succeed themselves:

John W. MacIvor, President Thos. H. Cobbs, Counsel David M. Skilling, Vice-Pres. Geo. B. Cummings, Secy-Treas.

- Buildings and Grounds Executive John W. MacIvor, D.D. D. M. Skilling, D.D. George B. Cummings, ... Dohn L. Roemer, D. D. Thomas H. Cobbs, John T. Garrett D John L. Roemer, D. D. George W. Sutherland Charles Tweedie

FINANCES George W. Sutherland, Thomas H. Cobbs John L. Roemer, D.D. George B. Cummings John T. Garrett Karaig more quaid -

B. Kurt Stumberg, M.D.

John T. Garrett

Faculty p John L. Roemer, D.D. P Emmet P. North, M.D. PSamuel C. Palmer, D.D. √ John T. Garrett R Arnold H. Lowe, D.D.

Auditing Thomas H. Cobbs Harry C. Rogers, D.D. V D. M. Skilling, D.D. > Lee Montgomery

On motion duly made and seconded either Geo. W. Sutherland or Thos. H. Cobbs, authorized in the absence of the President and Vice-President with the same powers, duties and authorities as the President to execute notes, pledges of collateral, contracts, transfers, proxies, assignments and powers of attorney at any time the same may be needed and to sign the same as Acting President.

On motion duly made and seconded, the Finance Committee was duly authorized to sell and dispose of any of the stock or other securities owned by Lindenwood Female College, to exchange securities, to subscribe for stock and accept stock and other securities in connection with the reorganization of or changes in corporations in which Lindenwood Female College owns stock and to handle the investments and reinvestments of the funds of Lindenwood Female College.

On motion duly made and seconded the secretary was duly authorized to certify such resolutions and authority in such form as may be required for the transfer of any stocks or securities authorized by the Finance Committee or sold by appointees of the committee.

October 12, 1931.

The Board of Directors of Lindenwood Female College held its regular Fall meeting at the College, Monday, October 12, 1931, at 10 A.M., pursuant to call and notice.

There were present Messrs.MacIvor, President, who presided; Cobbs, Garrett, Lowe, Montgomery, North, Roemer, Skilling, Stumberg, Sutherland, Tweedie and Cummings. VDr. Rogers and Mr. MacQuaid sent word explaining were unavoidably kept from attending.

Dr. Skilling led the opening prayer. Minutes of meeting of May 18th
were read and approved. Minutes of Finance Com. read + approved State 1/3/- fast
Dr.Roemer read his report among others, including the following:

Enrollment - College opened one week later than usual, on September 15th. The financial depression and keen competition called for extra effort and resulted in an enrollment of 449, as against 423 last year. Seniors 36, Juniors 48, Sophomores 93 (119 last year), Freshmen 219 (222 last year), plus Extension 47, Specials 6. Freshmen ranking based on high school credits. Upper third 56.4%; Middle third 33.3%; Lower third 10.3%.

By states: Missouri 137 - Illinois 68 - Oklahoma 34 - Nebraska 27 - Kansas 23, Arkansas 19 - Colorado 13 - Texas 12 - Iowa 10 - Wyoming 8 - New Mexico 6 - Indiana 6 - Kentucky 4 - Louisiana 4 - Virginia 3. 2 each, Montana, Mississippi, Pensylvania, Wisconsin, Michigan, Ohio. One each, Mexico, Oregon, New York, Maine, Tennessee, West Virginia, Arizona, California, Maryland, North Dakota.

By Churches: Presbyterian 114, Methodist 113, Episcopal 44, Baptist 26, Congregational 19, Roman Catholic 18, Christian 17, Evangelical 17, Christian Science 9, Lutheran 9, Jewish 7, Church of Christ 1, Plymouth Brethren 1, not indicated 1.

Music Hall - Prospect of offer of \$50,000 by the Presser Foundation the coming Spring.

Financial - Necessity of carrying notes, and additional scholarships, and aid will require drawing on Endowment Income.

Dr. Samuel C. Palmer's death takes from the Board its oldest member, after thirty six years of faithful attendance.

Suggested minute, on motion approved, and as follows:

That the Board of Directors learned with deepest sympathy of the death of Samuel C. Palmer, D.D., and desire at this, their first meeting after his decease, to record their feeling of great loss in his death and to bear record of his fidelity to his trust during his long term of service, and that the Secretary of the Board be directed to write to Mrs. Palmer a letter, expressing to her and to all the family our deep sympathy in their hour of bereavement.

Dr. x Bornerx and Dr. x MacInorx suggested names of possible successor to Dr. x

Dr. Roemer reported the long and distressing illness of Mr.Motley's wife. Recommendation of a payment of \$500 to Mr.Motley, expressing appreciation of his faithful and extra services in building up the enrollment. On motion, approved, and that Mrs. Motley's death being immminent, that funeral expenses also be paid by the College. (Mrs.Motley's death occurred the day of the meeting.)

Motion of Dr. Skilling carried that Dr. Roemer, Mr. Garrett and Mr. Sutherland to be appointed to make nominations for recommendations to Synod for election of successor to Dr. Palmer.

Motion that report of President be received, approved and filed. Carried. Chairman Sutherland reported for the Finance Committee, including the following: Report mainly from Audit by Accountants.

Fiscal year changed to end June 15th, so report covers eleven and a half months. Cash in Banks - Treasurer's balances \$3,734.53, including \$91 carried

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by College. College Bank balances \$8,640.21, including \$4,201.13, reserve for Workmen's Compensation. Balance at Central Trust Co. closed January,1931, \$543.04. Receivables, Farm \$266.72, since paid; Students \$7,477.00 (\$935 for previous year) ritten off, \$2,688.55. \$35 previously charged off collected. Securities and cash verified by banks and Fiscal Agent, Accounts of College and Treasurer checked and verified by Diggs, Boyd and Cronk, accountants.

Securities in default - Obion Co., Tenn., Poinsett Co., Ark., Freeman Hospital, St.Louis Conference bonds and stocks, Hotel Jefferson (paying off bonds),

P.Lorillard Common, Republic Steel, Pfd., of total value \$126,868.02.

Investments: Stocks \$703,781.39 - (Income \$50,949.50, or 7.24%). Bonds \$323,574.20, (Income \$20,447.97, or 6.32%). Notes (secured) \$421.250.00, (Income \$20,469.41, or 4.81%). Cash balance \$7,851.11, (Interest \$120.16, or 1.53%). Unproductive \$87,680.52. Total \$1,544,137.22. Income \$91,787.04, or 5.94%. (Collections for half month of June in next fiscal year). Student Loan Fund \$3,933.49 in bank, Loans \$235.00. Added interest \$110.56. Students Board \$100. Total \$4,379.05. Chapel Fund \$109.55. Hotel stock at College \$5000.00. Increase to Land Account \$256.75 and Campus Grounds \$3,089.75. To Buildings, Roemer Hall \$2020.23, Library \$4249.80 (now carried at \$149,728.01). Transformer House and Cables \$2,693.46. Clock and Sign \$3,623.39. Unexpired insurance, paid in advance, \$7100.22, verified by agents, and policies in hands of Treasurer verified.

Increase in Endowment Funds. Sale of Securities Jas.Gay and Margatet L. Butler \$12,452.39, plus \$2300 from Maryland Ave., St.Louis, property - Sibley Fund securities sale \$5 - Donations \$637.17 - Income \$2573.56 - Income to Annuity Fund \$52.50 and to Bible Fund \$57.50, Increase Total \$18,078.12. Income restricted funds balance \$3,389.98. General Fund increased by transfer of Income \$46,058.64. Operations revenue decreased \$40,624.38 and Expense \$7740.62. Net loss for year \$10,952.47. Gain last year \$21,931. Net Income from General Fund decreased \$6,765.62, mainly due to increased scholarships. Charge to Board of Directors Account by College at end of last year \$36,573.29 written off, as well as credit of \$2792.23 revenue from general funds less improvements, scholarships, etc. (Dr. Roemer read statement of surplus each year from 1917 added to capital in 14 years, \$276,287.)

Balance Sheet - Current Assets \$22,697.52. In hands of Fiscal Agent \$1,547,126.50. College \$9,488.60. Land and Buildings \$1,426,991.02. Furniture and Equipment, less depreciation (\$16,562.92) and plus additions \$15,781.21) or \$118,906.93. Remainders \$317,180. Prepaid - Applicable to next year, \$11,721.17 - Total \$3,454,111.74.

Liabilities - Bank Loans \$65,000, (since reduced to \$40,000), (secured by 500 shrs. each American and Liggett & Myers Tobacco Co., Pfd.). Insurance and *College \$1263.26. Deferred Credits (Student) \$4,307.77. Remainders \$317,180.00. Compensation Reserve \$4,201.13. Capital accounts: Endowment \$1,758,185 and \$1,174,167.85, Designated \$121,927.50, Other Funds \$7,878.58 - Total \$3,454,111.74. (of this \$335,975.93 in Buildings).

Income from Endowments \$86,371.69, Less Scholarships \$18,673.88 and Interest \$2945. Fiscal Agent \$2920. Insurance \$3,873.50. Other \$947.80. College Revenue \$329,167.65. Operating \$340,120.12. (Revenue from Board and Rooms \$210,186.50. Tuitions \$90,827.50). Salaries \$127,812.31. Commissary \$58,618.91. Promotion \$39,842.75. Other \$8,671.73. General Expense \$25,069.63. Buildings \$16,939.64. Campus and Roadway \$6,865.55. Other \$56,299.60.

Chairman Sutherland stated that Obion Co. Bond Committee would realize \$9215.40 on bonds of College. On motion, President and Secretary authorized to sign any necessary papers and balance directed to be charged off. Explained conditions of other securities in default. That Protective Committee of First Christian Church, Chillicothe, Mo., proposed to pay 4% interest 1 1/2 years, then 5% for 1 1/2 years. That it had, with members of church, lost funds in failed bank.

Geosland

On motion, adjustments approved. That Hotel Jefferson is using Income to pay off bonds. That Conference of M.E.Church had not succeeded in realizing on assessment against churches in default.

Fire Insurance - Buildings \$902,600.00. Tornado \$904.000.00. Contents-Fire and Tornado, each \$146,300.00. That College would advance for a few weeks enough to pay notes at Bank. Reported sale of \$7050.00 U.S.Bonds at a premium.

Stated that Mr. Cobbs would be required to own five shares Industrial Savings Trust Co. to qualify as Director. Motion of Mr. Montgomery carried, authorizing ale of five shares to Mr. Cobbs for five dollars, he to give an option to repurchase at any time on sixty days notice, at the same price. Stated that a reinspection would be made and Insurance rate increased. Motion carried that present insurance be cancelled and rewritten at present rates.

Recommended that Butler Funds be combined. After discussion Mr.Sutherland moved that they be combined as the James Gay and Margaret L. Butler Endowment Funds. Seconded by Mr.Montgomery. Carried.

Motion carried that Finance Committee transfer to the Butler Funds the amount advanced for erection of Roemer Hall \$335,975.93, out of Income, as same may be available.

Reported that Iron Fireman had saved \$2670 on fuel last year and about \$2000 previous year.

Called attention to previous authority to buy Southwestern Bell and Union Electric Co. Pfd. stock. Motion carried, authorizing purchase up to \$100,000. upon approval of Finance Committee.

Dr. Stumberg reported death of a colored cook from a scratch on the hand she had not considered necessary to report until too late. That he had employed Mr. Way as Attorney to represent the College in making settlement with dependents, if any. That a son will receive \$900 from group policy carried by the college.

For Building and Grounds Committee Dr.St umberg reported expenditures including pit to reach valves to six water tanks at a cost of about \$400. Approved. That had not, so far, been able to get insurance against malpractice to protect college.

Mr. CobbSreported audit by Certified Accountants used by Mr. Sutherland in his report.

Mr. Cobbs motion carried to change name of Bible Fund to James Gay and Margaret L. Butler Bible Endowment.

Following resolutions presented and, on motion, adopted:

On motion duly made and seconded either Geo.W.Sutherland or Thos.H.Cobbs, shall have, in the absence of the President and Vice President, the same powers, duties and authority as the President to execute notes, pledges of collateral, contracts, transfers, proxies, assignments and powers of attorney at any time the same may be needed, and to sign the same as Acting President. Canada

On motion duly made and seconded, the Finance Committee was duly authorized to sell and dispose of any of the stock or other securities owned by Lindenwood Female College, to exchange securities, to subscribe for stock and accept stock and other securities in connection with the reorganization of or changes in corporations in which Lindenwood Female College owns stock or other securities, and to handle the investments and reinvestments of the funds of Lindenwood Female College.

On motion duly made and seconded the secretary was duly authorized to certify such resolutions and authority in such form as may be required for the transfer of any stocks or securities authorized by the Finance Committee or sold by appointees of the committee.

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The Board of Directors of Lindenwood For ale College met at the College, Monday. by 16, 1932, at Ten A.M., pursuant to call and notice for the ANNUAL meeting.

There were present Messrs. MacIvor, President, who presided, and led the opening mayer, Cobbs, Gurrett, Lowe, Montgomery, Roemer, Sutherland, Stumberg and Cummings, lacretary.

Dr. Skillings illness reported and he remembered in prayer.

The minutes of the meeting of the Board, October 12, 1932, and of the Finance Committee, November 24/1931, January 20, February 17, and May 13, 1932, were read and respectively approved.

President Roemer presented his Eighteenth Annual Report, noting:
Enrollment 468, consisting of Freshmen 211, Sophomores 101, Juniors 49, Senior:
4, Specials 63. Specials mainly teachers from St.Charles of whom 20 take History
and Education and 32 Physical Education.

Thirty one states and Mexico represented; Missouri 205, Illinois 68, Oklahoma M, Nebraska 27, Kansas 23, Arkansas 19, Texas 14, Colo. 13, Iowa 11, Wyoming 8.

By Churches: Presbyterian 117, Nethodist 114, Episcopal 45, Baptist 26, Congregational 19, Catholic 19, Christian 18, Evangelical 18, Christian Science 9, Matheran 9, Jewish 7, Others 2, not indicated 2.

During the year there were 19 withdrawals.

Health very good, due to careful supervision of Dr. Stumberg.

Faculty willingly accepted reductions and practice careful economy. All contracts carry thirty day cancellation clauses.

The death of Miss Gauss reported, and tribute paid to her faithful and efficient service and to her sterling Christian character and influence. Also death of Hiss Golda Taylor, Assistant Librarian, who was held in high esteem by many college friends. Both were under Group Insurance plan. Their mothers receiving \$3000 and \$1100 respectively.

The outlook indicates a satisfactory enrollment for next year. Ninety three percent of bills have been collected.

Recommendations were each on motion approved:

Scholarships. That President be authorized to issue such as to assure attendance of as many worthy students as possible.

2. That \$4000 be appropriated for Books, Magazines, etc.

3. Equipment. That \$4000 be appropriated for Departmental Educational Equipment

4. Directors. That following be recommended to the Synod of Missouri for the Class of 1938:

Geo.B.Cummings, Webster Groves, Emmet P. North, St.Louis, B.Kurt Stumberg, St. Charles, John T. Garrett, St.Louis, Alfred L. Shapleigh, St.Louis.

Report and recommendations of Faculty for granting of Degrees, Certificates, and Diplomas read and, on motion approved.

ECREES TO BE AWARDED

The following are candidates for degrees, certificates, and diplomas from lindenwood College in June, in consideration of their completing of all the necessary requirements:

Abildgaard, Charlotte Anne Babcock, Jane Baker, Virginia Pooth, Julia Martha Eldredge, Edith Eleanor Green, Virginia Hartt, Pearl Bachelor of Arts
Jefferis, Jennie C.
Kayser, Frances Elizabeth
Keile, Rose
Kelley, Anna Louise
McKeehan, Lois
Mayfield, Isabel
Press, Helen Dorothy

Rinehart, Mary Norman Rossy, Margaret Aminda Schmutzler, Marie Taylor, Marjorie A. Romlinson, Jane Elizabeth Wilhoit, Margaret Jean Wilkinson, Lillian D. Winter, Dorothy.

Bachelor of Science

Bowles, Mary Louise (Education)
Bredenbeck, Verna Margaret (Home Economics)
Brewer, Carolyn (Home Economics)
Brian, Mary Haurine (Home Economics)
Crutchfield, Gladys Elzaryn (Education)
Dyer, Margaret A. (Education)
French, Elizabeth (Social Science)
Hauck, Laura Elizabeth (Home Economics)
Johnson, Madeline (Home Economics)

Lemon, Katharine (Education)
Mallinckrodt, Ellen (Education)
Neff, Frances Elizabeth (Home Econom
Omohundro, Margaret Payne (Education)
Pedler, Frances (Education)
Ringer, Barbara (Home Economics)
Runnenburger, Miriam (Home Economics)
Schaberg, Margaret (Home Economics)

Bachelor of Music

Davidson, Katharine W. (Public School Music)
McKee, Mary Frances (Public School Music)
Seiling, Tearle M. (Public School Music)
Waters, Willa Dawes (Violin)

Certificate of Associate in Arts Blake, Teresa Emmert

Certificate in Business
Ashby, Gilda Marie
Bishop, Ruby E.
Boman, Phyllis
Boyes, Phyllis Mae
Connaughton, Madeline
Gibbs, Ruth
Krakauer, Minna
Milde, Gretchen
Schierding, Alda H.
Sturgiss, Dorothea D.
Thompson, Helen M.

Certificate in Physical Education
Everett, Helen Elizabeth
John, Madaline E.
Johnson, Madeline
Metzger, Marguerite
Rieth, Helen A.
Wycoff, Marjorie

Certificate in Public School Fusic Denton, Alice Harpe, Thelma Jacqueline Fueller, Millicent Tuthill, Emma Ruth Wood, Hazel

Certificate in Public School Art Bainbridge, Mary Winifred

Certificate in Public Speaking Holcomb, Dorothy Ellen Martin, Ruth Maxine

Diploma in Organ Vanderluur, Jacqueline

Diploma in Piano
Brainard, Margaret
Flach, Albertina
McAnulty, Audrey
Thomas, Jane
Watson, Nancy Elizabeth

Diploma in Violin Knotts, Edith Virginia

LINDENWOOD COLLEGE

REPORT OF THE PRESIDENT

To the

BOARD OF DIRECTORS

October 27, 1932

to the Board of Directors of Lindenwood College

Regular Students:

Gentlemen:

ENROLLMENT. As is the custom at our Fall meeting of the Board of Directors, I desire to report first the enrollment of students for the year 1932-33. It was a matter of great concern to us as to what would be the size of our enrollment. Things looked rather gloomy at the start but at the end of our canvass for students we are able to report an enrollment October 1 of 401 students, divided as follows:

	Juniors		33	
	Sophomores			
	Freshmen			
	Trocumon triting	Total	200	33
0	atal Chalanta	IUUAI		00
Spe	scial Students:			
	College			
	Music			
	College Arith. & Child Li	iterature	16	
	Physical Education			
		Total		6
		Grand Total		40
Religious	Affiliation:			
	Presbyterian		94	
	Methodist			
S. Property	Episcopal			
	Christian			
	Congregational			
	Baptist		17	
	Evangelical		14	
	Lutheran		12	
	Catholic			
	Christian Science			
A CHOICE	Jewish			
	Church of Christ			
				1
	United Brethren			1
	No preference indicated		10	11
	The state of the s	Total	335	-
/ m . t			_	1

(Note: This list includes only regular students who were enrolled when school began; no special students are included.)

Arkansas 1' California Colorado Illinois 60 Indiana Iowa 16 Kansas 26 Kentucky Louisiana Maine Michigan Minnesota	
California Colorado Illinois 60 Indiana Iowa 10 Kansas 24 Kentucky Louisiana Maine Michigan Minnesota	7
Colorado Illinois 60 Indiana Iowa 10 Kansas 24 Kentucky Louisiana Maine Michigan Minnesota	
Illinois 60 Indiana 10 Iowa 10 Kansas 20 Kentucky 10 Louisiana 10 Maine 11 Minnesota	
Indiana Iowa Iowa Kansas Kentucky Louisiana Maine Michigan Minnesota	
Iowa Kansas Kentucky Louisiana Maine Michigan Minnesota	
Kansas 24 Kentucky Louisiana Maine Michigan Minnesota	3
Kentucky Louisiana Maine Michigan Minnesota	π.,
Louisiana Maine Michigan Minnesota	
Maine Michigan Minnesota	
Michigan	
Minnesota	
Mississippi	
Missouri	7
Nebraska 1	
New Mexico	
New York	ı
Ohio	
Oklahoma 2	
Panama Canal Zone	1
Pennsylvania	
Texas 1	
Virginia	
Wisconsin	
Wyoming	
Total 33	-

24 states Panama Canal Zone

(Note: This list includes only regular students who were enrolled when school began; no special students are included.)

As to the character of our new students, I want to report that entrance admission shows we have possibly one of the highest grades of students that have come to us in recent years. The large majority are from the upper third of their high school classes. The courses of study selected by the students indicate that they have in mind a preparation for a useful life and there is more intent on the part of the students to make something of themselves than we have seen for quite a while, although this spirit has been developing from year to year. The so-called depression, which is passing, has been of great value in setting before us the realities of life. Our courses of study have been arranged by the Department of Education for the purpose of meeting the demands of the day.

FINANCIAL. The financial situation, as to operating, will be presented by the Chairman of the Finance Committee. Last May our budget, as proposed, amounted to \$289,200.00, and later it was reduced to \$263,200.00. The reduction came by the cutting off of every expense that was possible. Our Faculty willingly accepted a reduction of 20% of their salary and the other workers on the place voluntarily took the same. With the reduction on our payroll and the reduction in improvement expenses we have been able to bring our financial condition to the point where we feel that with our en-

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Board of Directors

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October 27, 1932

downent fund we will be able to close the year without a deficit. Of course our payments are slow, most of our patrons this year being on the time payment plan, which is popular, and as will be natural we expect to have a reduction from the lack of ability to pay. This is the second year that we are unable to show a surplus. In our operating expenses for the past seventeen years we have been able to report close to half a million dollars profit and out of this we have been able to put up our buildings, dormitories, library, etc., without calling upon the Church for any contribution. We have done this in accordance with the pledge of the President to our largest donors, Col. and Mrs. James Gay Butler, to make the most of the gifts which they have made to us.

SCHOLARSHIPS. As will be noted, our scholarships have been numerous. The heavy competition of other schools on the field this summer made it impossible for us to hold rigidly to our old rates and to the amount we set by for scholarship purposes. It is a question in my mind whether the attitude of the schools has been exactly in accord with the best interests of the various schools involved. It is not a question of enrollment today, it is a matter of financial returns on the enrollment.

FACULTY. We have retained all of the members of our faculty and only two changes have been made; one owing to the marriage of our instructor in Bacteriology, who was succeeded by Miss Martha Elizabeth Clark, and in the music department Miss Criswell having retired was succeeded by Miss Lois Manning.

COURSES OF STUDY. In the courses of study it will be noted that in Biology there is an increased number. Biology seems to take the great attention of students everywhere. Also the Social Sciences have increases in numbers as have the Modern Languages. Of course the English department has its large proportion of students because it is required. Also the same may be said concerning the Bible department.

BOARD OF DIRECTORS. We were pleased to receive word from Mr. A. L. Shapleigh that he would accept a place on the Board, according to his election by the Board in May and confirmation by the Synod in June. We welcome him to our fellowship.

IMPROVEMENTS. The report of the improvements during the summer, and expenses, will be made by the Chairman of the Committee on Buildings and Grounds.

RECOMMENDATION. Judge Theodore C. Bruere, having made an offer to the college for the sale of his property within our campus limits, I recommend that a committee of three, consisting of Mr. Thos. H. Cobbs, Mr. John Carrett and Dr. B. Kurt Stumberg be appointed, and the committee confer with him as to the sale price and if the property can be secured at what the committee considers a reasonable rate that the proposition be further taken under consideration by the Board.

God Brown

Notwithstanding the financial pressure of the times, we have open and secured accounts.

DEGREES TO BE AWARDED

The following are candidates for degrees, certificates, and diplomas from Lindenwood College in June, in consideration of their completing of all the necessary requirements:

Bachelor of Arts

Abildgaard, Charlotte Anne Babcock, Jane Baker, Virginia Booth, Julia Martha Eldredge, Edith Eleanor Green, Virginia Hartt, Pearl Jefferis, Jennie C. Kayser, Frances Elizabeth Keile, Rose Kelley, Anna Louise McKeehan, Lois
Mayfield, Isabel
Press, Helen Dorothy
Rinehart, Mary Norman
Rossy, Margaret Aminda
Schmutzler, Marie
Taylor, Marjorie A.
Tomlinson, Jane Elizabeth
Wilhoit, Margaret Jean
Wilkinson, Lillian D.
Winter, Dorothy

Bachelor of Science

Bowles, Mary Louise (Education) Bredenbeck, Verna Margaret (Home Economics) Brewer, Carolyn (Home Economics) Brian, Mary Maurine (Home Economics) Crutchfield, Gladys Elzaryn (Education) Dyer, Margaret A. (Education) French, Elizabeth (Social Science) Hauck, Laura Elizabeth (Home Economics) Johnson, Madeline (Home Economics) Lemon, Katharine (Education) Mallinckrodt, Ellen (Education) Neff, Frances Elizabeth (Home Economics) Omohundro, Margret Payne (Education) Pedler, Frances (Education) Ringer, Barbara (Home Economics) Runnenburger, Miriam (Home Economics) Schaberg, Margaret (Home Economics)

Bachelor of Music

Davidson, Katharine W. (Public School Music)
McKee, Mary Fra nees (Public School Music)
Seiling, Tearle M. (Public School Music)
Waters, Willa Dawes (Violin)

Certificate of Associate in Arts

Blake, Teresa Emmert

Certificate in Business

Ashby, Gilda Marie Bishop, Ruby E.

Boman, Phyllis

Boyes, Phyllis Mae Connaughton, Madeline

Gibbs, Ruth

Kraksuer, Minna

Milde, Gretchen

Schierding, Alda H.

Sturgiss, Dorothea D.

Thompson, Helen M.

Certificate in Physical Education

Everett, Helen Elizabeth

John, Madaline E.

Johnson, Madeline

Metzger, Marguerite

Rieth, Helen A.

Wycoff, Marjorie

Certificate in Public School Music

Denton, Alice

Harpe, Thelma Jacqueline

Mueller, Millicent

Tuthill, Emma Ruth

Wood, Hazel

Certificate in Public School Art

Bainbridge, Mary Winifred

Certificate in Public Speaking

Holcomb, Dorothy Ellen

Martin, Ruth Maxine

Diploma in Organ

Vanderluur, Jacqueline

Diploma in Piano

Brainard, Margaret

Flach, Albertina

McAnulty, Audrey

Thomas, Jane

Watson, Nancy Elizabeth

Diploma in Violin

opiers to suce track, filter plant, once-

Knotts, Edith Virginia

a about Mo.000, transfer of \$10000 from Income to recupe decrying of Head separate appraisal of real and personal property; promition to

B. moder ryperchases one carculated. Reported wints of Luditon Tarresports

Estimated Budget presented and, on motion approved, as follows:

ESTIMATED BUDGET OF REVENUE AND EXPENSE FOR 1932-33

Inticipated Revenue 350/300.	
350 resident students at \$795.00	278,250.00
Im-resident students	
i.G. and M.L.Butler Bible Fund Income	2,700.00 +
Miscellaneous revenue	5,000.00 \$289,450.00
Buildings, repairs and upkeep on all buildings	They made dull by
mildings, repairs and upkeep on all buildings	10,000.00 10
the later of the l	
campus, general upkeep on grounds, roads, golf links	Z 500 00 //
and tennis court	3,500.00
Commissary, all raw materials, preparation of same,	
laundry distition's salary and all	
laundry, dietitian's salary, and all kitchen expense	49.000.00 /2
artonian deponds the contract of the contract	12,000,00
Departmental, maintenance of educational departments;	
independent of permanent equipment and	the state of the same of
apparatus	5,500.00 74
the the bear at the other time . It for a receive plant - to be	The said was a street of
Equipment, replacement of china, silverware, furniture,	the state of the last in
and furnishings	2,500.00 /3
Paculty and Administration, salaries857.80	
Ruel, gas and electric power	18 000 00 18
General Labor, on buildings and grounds	18:000.00 14
weigigi moori, on pariatings and Broades	10,000.00
General Expense, upkeep on auto truck, filter plant, house-	AND STREET
hold evnence infirmery: laundry: travel	
expense, water service, etc. 7.4./	21,000.00
Office Expense, supplies, postage, telephone and telegraph .	4,500.00
4/3,500	The state of the s
Promotion, College representatives' salaries and expenses,	ed to del moneron on
advertising in magazines, newspapers, high	
school publications, religious publications,	201
and general publicity	40,500.00
Publications, catalogues and view books, monthly bulletin,	E 700 00 \$200 000 00
students, usudoook, etc.	5,700.00 \$289,200.00
students' handbook, etc.	10711 to \$ 1.77 = 61
Chairman Suthanland of the Pinance Committee referred t	

Chairman Sutherland of the Finance Committee referred to minutes of the Committee, and reported donations from W.H.Markham & Co., payment for Library except about \$40,000, transfer of \$10000 from Income to reduce carrying of Real Estate in Endowment; appraisal of real and personal property; Annuities in force, Lida Miller \$2000, Edith Weber \$500, They to receive income on these amounts, \$120 and Martha D. Hunter repurchased and cancelled. Reported visit of Auditor representing National Board of Christian Education. On motion, above matters referred to Finance Committee to act upon if found advisable.

Dr. Stumberg reported need for additions to Boiler and Pipe line equipment. Dr. Roemer's motion carried that matter be referred to Building and Grounds and Finance Committee with power to act but to limit expenditure to under \$15000.

On motion the following Resolutions were respectively presented and adopted

I. That either Geo. N. Sutherland or Thos. H. Cobbs shall have, in the absence of the President and Vice President, the same powers, duties, and authority as the President to execute Notes, pledges as collateral, contracts, transfers, proxies, assignments, and powers of attorney at any time that the same may be needed, and to sign as Acting President.

2. That the Finance Committee be duly authorized to sell and dispose of any of stock or other securities owned by Lindenwood Female College, to exchange securito subscribe for stock and accept stock and other securities in connection with the reorganization of or change in corporations in which Lindenwood Female College, owns stock or other securities, and to handle the investments and reinvestments the funds of Lindenwood Female College.

3. That the Secretary be duly authorized to certify such resolutions and authorized form as may be required for the transfer of any stock or securities authorized by the Finance Committee or its appointees and to attest Notes, proxies and other papers.

4. That the President of the College be authorized during the fiscal year ending June 15, 1933, to borrow up to: \$20,000 each from the First National Bank in St.Charles, and Union Savings Bank, St.Charles, and \$10,000 from the St.Charles Savings Bank.

Savings Bank.
On motion duly made and seconded the officers were reelected, that is
John W. Maglyor President D. Skilling Vice Prest Geo. B. Cummings, 58:
Teta On motion adjourned.

June 6,1933.

commencement address by Dr. MacIvor, President of the Board stress the highest values and ambitions. In announcing scholarship award to Miss Wilma Wilhoit of Kansas I Dr. Roemer stated that she had taken the Dorothy Holtkamp Badgett Bible verse memory prize with an unusual number of verses committed in her preshman year: houskeeping, dress design and other awards dring the four years, unusual number of points of scolarship, and the she had also been faithful as a teacher in Sunday School.

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THE BOARD OF DIRECTORS OF LINDENWOOD FEMALE COLLEGE met at the College, October 27, 1932, for the regular fall meeting, Ten A.M.

There were present, Messrs. MacIvor, President, who presided; Skilling, Sutherland, Cobbs, Roemer, Lowe, Montgomery, North, Shapleigh, Stumberg, Tweedie and Cummings. Mr. Carrett wrote of absence from the city preventing his attendance.

The opening prayer was led by Dr. Skilling, who prayed for guidance of the Board, and blessings upon the students and faculty to the praise and glory of the Lord and Savior, Jesus Christ.

MINUTES of meetings of the Board of May 16, 1932, and of the Finance Committee with the Building and Grounds Committee, September 26, 1931, May 18,1932, and June 1,1932, approved. Minutes included Officers re-elected and Committees reappointed.

Dr. MacIvor introduced MR. A. L. SHAPLEIGH to the Board, as Director-elect. and he expressed the pleasure of such membership and willingness to serve.

PRESIDENT ROBMER presented his report of condition and operation of college,

among others noting:

ENROLLMENT for 1932/33 of 401 students very encouraging in the light of financial conditions in this country and over the world. Regular students: Seniors 47, Juniors 33, Sophomores 86, Freshmen 169, Special 66. Of the latter, Physical Education 40, College Arithmetic and Child Literature 16, Music 7, College 3.

Religious affiliation: Presbyterian 94, Methodist 91, Episcopal 25, Christian 21, Congregational 21, Baptist 17, Evangelical 14, Lutheran 12, Roman Catholic 11, Christian Science 10, Jewish 6, others 3, No preference 10. Total 335.

By States: Missouri 130, Illinois 60, Kansas 24, Arkansas 17, Nebraska 17, Iowa 16, Oklahoma 22, Kentucky 2 (288 Nissouri and adjoining states). Texas 11, Wyoming 8, Colorado 5, Indiana 5, Other Western 4, Northern 4, Eastern 6, Southern 3, Canal Zone 1. Total 335.

Enrollment shows one of the highest grades of students of recent years, the majority from upper third of their high school classes. Courses selected indicates in mind preparation for a useful life. The so-called depression evidently of value in setting before us the realities of life.

FINANCIAL. Last May proposed budget was \$289,200, which was later reduced to \$263,000. Careful cutting down of expenses and improvements and voluntary reduction in salaries of 20% contributing, with income from endowment fund, expected to enable closing of year without deficit. This is the second year not showing a surplus, but the previous seventeen years showed close to a half million dollars added in buildings, dormitories, library, campus and grounds.

SCHOLARSHIPS will necessarily be larger in amount. Heavy competition from

large territory noted. FACULTY: Two changes reported.

COURSES of study, Biology leads with increases in Social Sciences and Modern Languages, English and Bible are required.

BOARD OF DIRECTORS. Election of Mr. A. L. Shapleigh, by the Synod of Missouri,

reported and he welcomed to our fellowship.

RECOMMENDATION - Mr. Theodore C. Bruere having suggested purchase of his home within the campus limits, appointment of Messrs. Cobbs, Sutherland and Stumberg to confer suggested.

Motion made and carried accepting the report and recommendation as to Committee. Messrs. Cobbs, Sutherland and Stumberg appointed to confer with Mr. Bruere.

Chairman Sutherland presented report of FINANCE COMMITTEE, using audit made by Diggs, Boyd and Clark, Accountants, who had gone over books of college and accounts of Treasurer, Fiscal Agent and Bank under direction of Auditing Committee.

CURRENT ASSETS - Directors' Account, Deposits in Banks, \$3,422.61, and operating funds in banks, \$1,307.85, or \$4,730.46, Central National Bank Deposit, \$543.04, has paid dividends of \$108.60. Bank balances, Securities and Insurance, verified.

Students' Accounts receivable 1931/32 \$4,363.55. Notes \$8598. 1930/31 Notes/ \$1620. 1929/30/31 accounts \$635. Total \$15,216.55. On recommendation of Bursar,

\$2692 written off. A Real Estate Mortgage is held as collateral for notes of \$1,3 SUPPLIES AND INVENTORIES 4350.56.

STUDENTS' LOAN FUND, Cash in Bank \$1067.05. Loans \$360. Stock of American Telephone and Telegraph Co. \$3393. Total \$4820.05, and stock of St. Charles Hotel \$5000, verified at College, as were College Chapel Fund \$112.84.

WORKMEN'S COMPENSATION Reserve 4852.22, consisting of cash in bank \$1133.47 and 30 shares of Southwestern Bell Telephone Co., costing 3718.75. During curren

year \$521.20 paid employees and \$8.63 interest earned.

ENDOWMENT FUNDS INVESTMENT in Securities \$1,523,078. Securities on hand at last audit, with changes during the year of present audit checked and verified, as well as Income Received from all funds, and Treasurer's Bank Account.

INCOME IN DEFAULT on investments of Principal, while not large, reflects the country-wide severe financial stringency, all secured by real estate and in various parts of the country, except stock of \$11,000 and another of \$2160 received from an estate. Chrmn.Sutherland stated steps being taken toward correcting defaults.

INCOME REALIZED, \$92,076.10, being an average of 6%. If no defaults would

be 6-32/100%.

STUDENTS LOAN FUND \$4,820.05, includes interest (\$441) received during the year - Balance, Cash \$1067.05. Notes \$360. American Telephone & Telegraph stock, cost of \$3393. Checked at college. College Chapel Fund includes interest of \$3.29, and amounts to \$112.84.

SUNDRY INVESTMENTS: 50 shares St. Charles Hotel Co. and Pickering Lumber Co.

6% Bond due May 1, 1946. 1000

LAND, \$185,439.97. Building \$1,243,549. REMAINDER Interests, \$317,185. FURNITURE AND EQUIPMENT, \$110,168.18, after \$15,116.13 depreciation charged. Insurance premiums paid in advance 6,634.75. Supplies on hand \$4,350.56.

CAPITAL ACCOUNT \$3,079,227.04. Changes during year \$35,000 Obion Co. Draina Bonds (received as a gift) loss in settlement (24,804.60, and income. Increases Gain in sales of Securities \$628.68. Donations, Butler Endowment \$800.

SIBLEY SCHOLARSHIP Fund, Gifts \$817.70 and income added \$3499.80.

Transferred from income of BUTLER ENDOWMENT Fund \$10,000, reducing endowment Carried in REAL ESTATE that amount.

SIBLEY FUND Scholarship paid out \$500.

GENERAL FUND Capital increased by earnings and income \$35,912.40.

During the year OPERATING REVENUE decreased \$20,865.81 and expenses decrease \$19,538.41.

NET INCOME from Endowments decreased by \$10,146.24. Mainly scholarships and allowances. Balance from previous year charged as advance to Directors, written off into general ledger account, as well as \$6,264.53 expended at college for fur niture, scholarships, etc.

CURRENT FUNDS - Cash, accounts, and notes \$24,453.85. Total of balance shee

3,795.60. INCOME Cash forward, \$1,996.10.
LIABILITIES - Bank loans \$38,000 (since paid). Deferred credits, \$4,530.44. Remainder, Interests \$317,185, includes Bethesda Trust, Missouri Association for the Blind Trust, Jessie Brier Trust, Bessie C. Rasmussen Trust, Charlia L. Ayers Trust, carried at \$1 each.

ENDOWMENTS - (Income for general purposes) \$1,734,809.73. Designated \$126,2 Students' Loan Fund \$4820.05. College Chapel Fund \$112.84. General Rund Capital \$1,210,080.25. (Includes net income for year \$35,912.40). COMPENSATION RESERVE -

\$4852.22.

COLLEGE OPERATING Account - Receipts, Student Fees, 299,364.83. Stationery and Books 2708.73. Other 2078.28. Income from special Endowments 4150. Total 308,301.84.

EXPENSE - Salaries \$125,806.93. Promotion 49,662.30. Office \$3,459.99. Departmental, \$5,748.22. (\$8412.74 General - including housemaids and household). . Water \$1732.95. Infirmary \$961.99. Insurance of Faculty and Employes \$3142.00. Filtration Plant \$1724.46. Interest \$388.56. Total \$21,858.96.

REPAIRS AND REPLACE TTS 9824.14. Campus and Roadways \$3421.50. General labor \$17,936.90. Fuel \$7614.48. Gas and Electric \$8361.20. Farm (net loss) \$1584.06. Depreciation \$15,116.13. Debts charged off \$2692.00. Credit Compensation account \$1000. Other \$1199.46. Total \$320,581.71.

Mr. Sutherland stated that Mr. Cobbs and himself, with advice of fiscal agent, had used utmost care in MAKING INVESTMENTS and reported to Finance Committee which

meets regularly.

Mention was made of serious condition of many colleges and closing of a number and sentiment of Board was that there is occasion for thankfulness that Lindenwood shows so favorably and has the careful attention and expenditure of time of the On motion, report accepted. Investment Committee.

Motion that Investment in Annuity Account in default directed to be exchanged

for one in general fund producing an income - Carried.

Counsel Cobbs reported on Brier Estate that net proceeds of sale of Vandeventer Ave., St.Louis, property had been forwarded to California Trustees, except reserve for taxes on Market St. property, which latter was still unsold. On Ayers estate Mr. Cobbs explained stand taken with Attorney for Executor that gift to Lindenwood was a preferred bequest, and claim for care and nursing of Mrs. Ayers excessive. The \$3000 given Lindenwood for a memorial to her mother. That claims and lowered market on investments, with other gifts sought to take preference, would much reduce amount to College - Action Of Mr. Cobbs. in Ayres case approved.

On matter of Public Liability Insurance did not deem necessary to carry. No cases in lissouri. That there were seven theories as to liability of Religious and Mucational Institutions in case of death or accident. That Missouri had usually followed lassachusetts decisions. That being Trustees for certain funds for certain purposes, these funds could not be diverted voluntarily or involuntarily. Recommended that College carry its own liability to public and employes. X

Mr. Shapleigh stated that Washington University and Ranken Trade Schools take

the same attitude.

Dr.Roemer's motion, seconded by Mr. Shapleigh, carried, that recommendation of Mr.Cobbs be approved and action taken accordingly. A reserve to continue to be carried on the books up to \$5000., and College carry employees liability.

Dr. Stumberg reported for BUILDING AND GROUNDS COM ITTEE: Building of bridge over creek, between college and farm, \$1210.00. Addition to garage and store room \$837.14. Roadways \$957.25. Steam line tunnel \$4166.25 - a total of \$7171.24. That Chairman Garrett, on visit to college, recommended rebuilding of bridge over creek, and stable; both in bad condition. Rebuilt garage to replace stable at cost of \$837.14. On motion of Dr.Roemer, approved.

Mr. Cobbs reported audit used by Mr. Sutherland in his report of finances. Mr. Cobbs reported conference with Mr. Bruere. That Mr. Bruere stated he had m easement over Butler Way, but college had none on his one half; states that he could lay his property out in lots. At \$50 per foot would yield \$33,400, and valmed house at \$22,000. Dr. Stumberg stated might get the property for \$25,000 or \$50,000. Dr. Roemer thought \$35,000. Mr. Sutherland's motion carried that at present time Board does not see its way clear to make such an investment and one notion any adapted

OFFICERS OF THE BOARD: John W. MacIvor, D.D., President. David M.Skilling, D.D., Vice-President. George B. Cummings, Secretary and Treasurer. Thomas H. Cobbs, Counsel.

FOR COMMITTEES - See Catalogue.

268

The Executive Committee of the Board of Directors of Lindenwood Female College met in the office of Thos.H.Cobbs in St.Louis MARCH 24th.1933 at Two P.M. pursuant to call and notice duly given.

There were present Messrs.Roemer, Cobbs, Cummings, Stumberg, and North and Shapleigh.

Dr. MacIver, Dr. Skilling and Mr. Carrettsent word explining why unable to attend. Mr. Sutherland out of City.

Dr. Stumberg called attention to minutes of Board concerning Mr. Brugere's desire to sell his property faceing on Butler Way. Stated that Mr. Bruere had again mentioned the matter and had given a forty eight hour option to buy for \$30000. and that this meeting was called to consider purchase.

Dr. Roemer and Dr. Stumberg told of advantages of acquiring and

possible disadvantages of not doing so.

After discussion Mr. Shapleigh suggested and motion made by Dr. Roemer that Mr. Cobbs and Mr. Garrett be authorized to offer Mr. Bruere \$25000 and if necessary go up to \$27500, subject to approval of the Board of Directors Motion carried.

The BOARD of DIRECTORS of LINDENWOOD FEMALE COLLEGE met in the office of Thos. H. Cobbs in St. Louis APRIL 12, 1933 at Two Pandament to call and notice duly given.

There were present Messrs. MacIvor, President, who presided, Cobbs Garrett, North, Skilling, Roemer, Shapleigh, Stumberg, Tweedie, and

Cummings.

The Mr.Cobbs reported conference with Mr.Bruere concerning sale of his property and offer as authorized by the Executive Committee Dr.Stumberg stated that Mr.Bruere had seen him and said that he

would accept \$27500 Cash.

Mr.Garrett spoke of present condition of Real Estate market and discussion followed as to need, desirability, and possible use.
Mr.A.L.Shapleigh moved, motion seconded by Dr.Stumberg and duly carried: That the Collge purchase the property of Theodore C.Break Bruere faceing on Butler Wayin the Campus Grounds of the College for the sum of \$27500 Cash.

Mr. Shapleigh moved, motion seconded by Dr. Skilling, that The Finance Committee be authorized to arrange to pay for the Bruere property when Title approvedand to borrow the money or make payment out of

Principal Funds on handin Butler General account.

Mr.Cobbs reported concerning proxies asked by Companies whose stock is owned by the College, and action to be taken at meeting of American Tobacco Co. It was the sense of the Board that no proxy be given in the Tobacco Co.matter and approving American Locomotive proxy.

Sperior of the sperior

offer 5.100

Geo Blumps Leay ctors of Lindenwooe Female College met at the College in St. Charles

The Board of Directors of Lindenwood Female College met at the College in St. Charles or its ANNUALMeeting Monday May 15th, 1933 at Ten A. M. Pursuant to call and notice.

There were present Messrs. John W. MacIver, President of the Board, who presided, Cobbs, unnings, Garrett, Lowe, Montgomery, North, Roemer, Shapleigh, Sutherland, Skilling and tumbers.

Dr. Skilling called the meeting to order and led the opening prayer.

Dr. MacIvor took the Chair and called for minutes of meetings.

Minutes as follows were read and on motion respectively approved.

Board of Directors, October 27, 1932, April 12, 1933. Executive Committee March 24, 1933. Building and Grounds and Finance Cimmittees, December 16th 1932. Pinance Committee.

sember 5 1932 and 1933, January 19, February 24, April 22, April 26, May 1.

President Roemer presented his 19th annual report which on motion was ordered filed.
port showed regular students 341, special students 149, of whom 254 were from Missouri
id 157 from neighboring states. Presbyterian 96, Methodist 92, others 25 and under.
Report of Dean received and on motion ordered filed.

Report of Faculty was read by President Roemer, with recommendations for granting of the sand Certificates and conferring of degrees. Both retained by President for his files.

On motion of Mr. Montgomery seconded by Dr. Stumberg the report was approved and authority iven to confer degrees and issue diplomas and certificates as recommended.

RECOMMENDATIONS of the President. 1. That the President be given authority to issue ducational scholarships as he may consider necessary to secure as many worthy students a possible. 2. That \$3000 be appropriated for the purchase of new books etc. for the dirusty. 3. That \$2500 be apprepriated for Departmental Educational Equipment. On motion have recommendations were approved.

Dr. Roemer stated that the terms of DIRECTORS Rogers, Skilling, Tweedie, Roemer, and ontgomery expire this year and moved that they each be nominated to the Synod to succeed the hemselves for the class of 1939. Motion carried.

Presented proposed BUDGET for 1933/34, \$241500. Estimated receipts \$219250, balance to made up from income on Endowments and General Funds. (Copy at end of these minutes.) motion of Mr. Montgomery Budget approved.

Mr. Sutherland, Chairman of the FINANCE Committee in addition to matters reported in minutes of the Committee stated that the Bruere property had been purchased and deed fixed. That Preferred stocks of Standard Brands Co. and International Shoe Co. had been called ta premium. That Cash balance in Jas. G. and Margaret L. Butler fund was sufficient to ay for the Bruere property and that as directed by the Board this had been done.

On motion of Mr. Shapleigh payment out of Frincipal of Jas. G. & Margaret L. Butler Fund or the Bruere property was approved and the officers of the Board directed to give a note be carried in that Fund for the amount to be reduced by payment out of Income as available. Mr. Sutherland called attention to action of the Board combining the James Gay and Margaret. Butler Funds at a previous meeting of the Board and stated that the intention was to carry

oth in one Fund and not as a fixed Endowment.

Mr. Sutherland's motion seconded by Mr. Cobbs carried that the Jas. G. and Margaret L.

Chairman Sutherland further reported sending of \$43000 College for amounts expended on wards account such as Scholarships \$32400, Tunnel \$6368, Bridge \$1210, and others in all \$6600. That Tunnel total cost would be \$8000.

Mr. Cobbs reported that the Bruere property had been paid for deed recorded and escrew greement with \$5000 of U.J. Liberty Bonds par value lodged with First National Bank in Charles to assure clearing of title. On motion reproved.

For BUILDINGS & GROUNDS COMMITTEE Dr. Stumberg reported no unusual improvements conimplated except completion of tunnel for steam pipes, wiring etc. to pool and installation before and stoker to serve pool instead of one now used which is failing. Cost not to

r. Garrett Chairman of the Buildings & Grounds Committee reported on SPRINKLER system at a cost of \$23000 and its advantage in reduced insurance cost and protection.

Dr. Roemer moved that matter be referred to Buildings & Grounds & Finance Committees ith power to act. Carried.

On motion the following OFFICERS of the BOARD were reelected, John W. MacIvor, Fresident, M. Skilling, Vice President, Thos. H. Cobbs, Counsel, Geo. B. Cummings Secretary and Treasur.

over

270 ¥ Committees of the Board were reappointed. (sur base 264)
On motion of Mr. Garrett the following RESOLUTIONS, eregrespectively adopted. Attention was called to Commencement June 5th. . On motion adjourned.



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STATES OF MISSOURI AND KANEAR

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TREASURY DEPARTMENT

U. S. PROHIBITION SERVICE

ST. Louis, Mo.

Oct. 7, 1927.

Mr. Geo. B. Cummings, 852 Atlanta Ave., Webster Groves, Mo.

Dear Sir:

Receipt is acknowledged of statement showing that Dr. MacIvor has authority from the Board of Directors of Lindenwood College, St. Charles, Mo., to make requisitions or requests for purchase or withdrawal of alcohol free of tax.

In accordance with your request, I am returning the former statement herewith, wherein John L. Roemer only was shown as having authority to sign such papers.

Thanking you for the attention given this matter, I remain

Respectfully,

SAM S. HALEY,

Prohibition Administrator.

STATE OF MISSOURI)

CITY OF ST. LOUIS)

ounty of the Francois, Mo.

GEO. B. CUMMINGS, being duly sworn on oath says that he is Secretary and Treasurer of LINDENWOOD FEMALE COLLEGE, a corporation organized under the laws of the State of Missouri by special act of the Legislature of the said State, approved February 24th, 1853, which act of incorporation was amended by act of the Legislature of said State, approved February 18th, 1870, a true and complete copy of which acts of the Legislature granting and amending the charter to Lindenwood Female College are hereto attached and made a part hereof; that the corporate name of the said Institution is LINDENWOOD FEMALE COLLEGE. but that for brevity the name LINDENWOOD COLLEGE is used on the stationery and literature of the Institution; that Rev. John W. MacIvor. D.D., is President of the said corporation, having general charge of its property and business affairs; that Rev. John L. Roemer, D.D., is President of the College, having tharge of the general educational work of the Institution; that Mr. Guy C. Motley is Secretary of the College under Dr. Roemer, the President of the College; that B. Kurt Stumberg, M.D., is a member of the Board of Directors of the Corporation and a member of the faculty of the College and has general tharge of the dispensary and laboratories of the Institution; that requisitions or requests for purchase ar withdrawal of alcohol free of tax for use of said Institution may be made by ofther

Subscribed and sworn to before me this 329

day of Laskacher 19

Notary Public.

W commission expires

WEEL

My tommission axpires Oct. 6, 1929

269 A

May 15th 1933

DEGREES TO BE AWARDED

The faculty recommends the following candidates for degrees, diplomas, and certificates, under the condition that each candidate meets all the requirements of the college:

Bachelor of Arts

Balsiger, Anna Marie Bagnell, Jane Brougher, Evelyn V. Burke, Mary Ethel Chapman, Annette Davidson, Maurine C. Duffy, Martha Dene Elliott, Dorris Fair, Elizabeth Gannaway, Harriette Garrett, Melba Giese, Ruth Rosa Haas, Shirley B. Hunker, Gretchen

Karsten, Erna Louise
Keck, Virginia Lou
Knippenberg, Evelyn
Leibrock, Kathryn
McAdow, David Ella
McClu re, Maurine
McFadden, Arametha
Moore, Margaret Ethel
Nitcher, Lillian Ann
Reed, Mildred
Vance, Elizabeth Kathryn
Warner, Frances Louise
Webb, Lillian Kezia
Wheeler, Elizabeth Ann

Wood, Isabelle

Bachelor of Science

Bachman, Agnes (Home Economics)
Blaske, Marie Aimee (English)
Chowning, Mary (Mathematics)
England, Elizabeth Caroline (Home Economics)
Everett, Helen Elizabeth (Biological Science)
Hoover, Margaret (Home Economics)
Kister, Agnes (English)
McCormick, Martha (Education)
Olds, Eutha (Home Economics)
Schnedler, Florence Marie (Sociology)

Bachelor of Music

Fisher, Dolores Louise (Voice)
Flach, Albertina Helen (Public School Music)
Harpe, Thelma Jacqueline (Piano)
Krieckhaus, Eleanor Ruth (Piano)
McAnulty, Audrey (Organ)
Namur, Maxine (Public School Music)
Oxley, Doris (Piano)
Rowland, Alice (Public School Music)

Certificate of Associate in Arts

Allen, Dorothy Blount, Mildred Eleanor Chase, Jeannette Mae Dewey, Mary K. Vance, Frances



Certificate in Business

Chowning, Mary Johnsen, Evelyn

Certificate in Home Economics

Furst, Helen Keiffer

May 15.1933

269B.

Certificate in Public School Art

Hamblin, Geraldine Schaumburg, Verl

Certificate in Public Speaking

Balsiger, Anna-Marie Bruce, Maxine Davis, Mary Jo Foster, Eleanor

Diploma in Piano Bornman, Allie Mae

Certificate in Public School Music

Oxley, Doris Palmer, Dorothy

Certificate in Physical Education

Blough, Margaret Gray, Harriette Anne Greisz, Ruth Ramona Keegan, Mildred Robertson, Geraldine Roddie, Bessie

Diploma in Violin

Love, Margaret Florence

GeoBlumis Long

Lo I itale msefon

Gare 5 684 It a meeting of the Board of Directors of Lindenwood Female College duly called and held in the office of Thos. H. Cobbs in the City of St. Louis Missouri, a quurum being present the following action was taken.

Dr.B.K. Stumberg reported that Mr. Theodore C. Bruero had offered to sell to the Colless his home property facing on Butler Way in the Campus of the College for the sum of \$27500 Cash.

Mr.A.L. Shapleigh moved motion seconded by Dr. Stumberg and duly carried that. The College purchase the property of Theodore C. Bruere faceing on the Butler Way in the Camous Grounds of the College for the sum of \$27500. Cash.

I.Goo.B.Curmings. Secretary of the Board of Directors of Lindenwood Female College, do hereby Certify that the foregoing is a full true and complete- correct copy of a resolution adopted at a meeting of the Board of Directors of Lindenwood Female College, held on the 12th day of April 1933.

Witness my signature this 19th. day of June 1933

we lose to the A.R. Donney, the B.S. Ill convers to so he'ss

DIRECTORS

HN W. MACIVOR,
PRESIDENT
VID M. SKILLING,
VICE-PRESIDENT
D. B. CUMMINGS.
SECRETARY-TREASURER
D. W. SUTHERLAND,
CHM. FINANCE

HN L. ROEMER,

IN T. GARRETT.

LINDENWOOD COLLEGE

SAINT LOUIS, MO.

See next page -

ARNOLD H. LOV
CRAIG MACQUAI
LEE MONTGOM
EMMET P. NOR
HARRY C. ROGI
A. L. SHAPLEIG
B. KURT STUMI

CHARLES TWEE

The Executive Committee of the Board of Directors of Lindenwood Female College met & the Effix Missouri Athletic Club in St. Louis pursuant to call and notice duly given, December 6, 1933 at One P.M.

There were present Messrs. Skilling, Acting President, who presided, Roemer, Cobbs, Garrett, Sutherland, Tweedie and Cummings. Dean Gipson, Dr. Stumberg and Mr. Motley were also present.

Dr. Roemer stated the object of the meeting to hear Dean Gipson on some suggested rearrangements of courses of study and award of degrees and certificates.

Dean Gipson stated that she had given careful study of a plan that she wished to outline for consideration of the Executive Committee.

Presented outline as follows:

The providing of standard courses with definite objectives for a "useful life" and inkeeping with the objectives of the benefactors of the statement college and its organization as a Christian College educating and preparing the students for such a life as is taught in the Bible.

In order to fit the student for any station in life to which Ged may call her to direct the courses of study for preparation for 1 Life in the home? Life in the community. 3 Life in the nation and 4 Life in relation to the world at large.

All courses to so be arranged to lead to the A.B. Degree, the B.S. Degree to be continued for the present, and to assure credit and admittance in other schools.

The Dean said that she, with other members of the paculty, would if the plan appealed to the Committee, prepare it for further consideration and more in detail.

Stated that college girls should be able to prove the value of their training, and as many return to the home, should know how to deal with home life, understanding child psycology, the handling of home expenditures in relation with income and future emergencies, knowledge of the teachings of scripture and the perfect pattern of life, relation to fellow man, and particularly toward God. In the community there should be an intelligent understanding of priveleges and duties as a citizen, and opportunities to be of help to others, and the fullest usefulness in the church life. Likewise there should be training in history, economics, law, government and inter national relations.

Whyn a girl graduates she would have "something to do" for which she was fitted whether in the home, community or in business or profession.

Mr. Cobbs moved, motion seconded by Mr. Garrett and carried: That The Executive Committee approve the principal of the plan suggested by Dean Gipson, and that the Administration go into such arrangement of courses as to meet requirements for A.B. degree with gradual progress toward elimination of the B.S.Degree and adapted to prepare students for active service in life and p pattern for life in the Home, Church, Community, and State. the foreign of the start of Directors of Linkshoots of Linkshoots of Linkshoots of Linkshoots of Linkshoots of Louis and Louis of Linkshoots o Nors may present Hency Little Toucher President, who presided, and company of the to mand would be nearly as the manual research of one disperson rearrengements of source of builty and business of the tent make also where Inherso maying had and that betate nonell med and that the countries of the Misseries o resented outline a follows: exotosiened and to sevitoside odd the gaineedal has Felil Island specific meltalization as a noisesting to out incompliantion as a Christian College thought at an elif's done not ethings ods gninger, has guitesold .s.Idle and m not notice of while it melecate was not despute ent the of tobic in ay only her to direct the courses of study for preparation for melian one nement the end of the community. S hit's in the metion. . Syral ta bloom ent of college al elid & im It donges to do be existaged, to less the A.B. Degree, the T.B. . alpodes wente at constrain my clock and to expense white at he was found from most on ned with appeared to the Committee , propert it for further the rate and more in detail. misy out every of elds on blooms elvin exultor rand lesser tond birods, once and or news return on how, unintert when he is to the home life, which the send in the head of the head of the send in the test of the head of the send in t at Joshing of the templifies it sorthogones and the perfect of to puthered there there in the st light miderate over the st be no of sulthantrodes has maists a sa caltan has nege. salers, and the full set used une sandules settled out the charten maravon, wal, soinomote, a cotain at maintail od Almante erom enoivalor landidan upthi of tol of printees even block sits astanton ledg a mail enland of to wilmemon, son out of tenters intill the · noistakono

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The Board of Directors of Lindenwood Female College met at the College for the regular il Meeting October 30th, 1933 pursuant to notice and call.

There were present messrs. Skilling, Vice President who presided and led the opening wer, Cobbs, Garrett, Lowe, Montgomery, MacIvor, Roemer, Shapleigh, Sutherland, Stumberg,

The minutes of meetings of Board of Directors May 15th, and of the Finance Committee to the and October 25th, were read and respectively approved.

Dr. Roemer, President read his report of condition of College, enrollment as rollows:

Seniors	35
Juniors	37
Sophonores & Freshmen	220
Total Regular Students	292
Special Students	74
	366

Church Affiliations	
Presbyterian	75
Methodist	72
Episcopal	25
Baptist	23
Christian	23
Eight Others	148
	366

Presented form for report to Board of Christian Education, which on his motion was referred to the Finance committee.

On motion of Mr. Montgomery report was received and ordered filed. (Report retained for College files.)

Chairman Sutherland made report for Finance Committee, using addit by Public Accountants, based on addit of books and accounts of College and Treasurer and verification by Fiscal Agent and Insurance Underwriters. Among things noted were:
Expended on Buildings and Grounds \$37,493. including Music Hall, Tunnel for Steam Fires,

brended on Buildings and Grounds \$37,493. including Music Hall, Tunnel for Steam Fipes, ridge to Farm, Clock System, Furniture and Equipment \$3,102. Property Increase for year less depreciation \$27,375. Income received from Endowments \$78,069. being over 6% on productive Endowments and about 5.4% on all Bank Loans \$33,000. reduced since audit out income to \$15,000. Increase in Endowment Fund \$5,866.

Totals: Lands \$196,671. Buildings \$1268910. Furniture, Fixtures & Equipment \$100,050. Endowment \$1.513.445.

Endowment Ircome, after interest expense, commission, insurance and Scholarships (\$38069) leaves net \$27378. of which transfer to General Fund Capital \$18,177 Students Board a/c \$108,343.

Chairmen Sutherland explained condition of various Investments in default. Occasion for thankfulness that percentage is much better than many other institutions. Most all being toked out and progress made on balance.

Dr. Macivor arriving at this time was asked to take the Chair by Dr. Skilling.

Mr. Sutherland recommended transfer from General Income to Annuity Income \$70.33. and from Bible Fund and Watson Fund Income a/cs each \$500. to General Income. On motion report and recommendations approved.

Dr. Stumberg reported for Building & Grounds Committee that new Stoker would save much pre than others, later having paid for themselves and that it would be several years before present Boiler House would need changing.

Mr. Sutherland and Mr. Cobbs reported on matter of proposals of Committee working on Mr. Shapleigh's motion carried matter be referred to Finance Committee with full authority to act and that it was the opinion of the loard that in this and similar matter in the future if conditions were fair the College operate with other Bond Holders.

Mr. Cobbs for the Committee on Audit reported audit used by Mr. Sutherland.

Resolutions adopted concerning authority of Messrs. Sutherland authorizing handling.

f Investments in form as at previous June meeting.

The Beard of Directors of Lindenwood Female College met at the College for its regular annual meeting, the third Monday, that is the 21st of May 1934.

There were present Messrs. MacIvor, President; Cobbs, Cummings, Garrett, Lowe, Montgomery, North, Roemer, Sutherland, Stumberg and Tweedie.

Messrs. MacQuaid, Rogers, Shapleigh and Skilling we unable to attend.

Dr. Roemer opened the meeting with prayer. Dr. MacIvor presided. The minutes of the meeting of the Board of Directors, October 30th, 1933, the Executive Committee December 6th, 1933 and of the Finance Committee January 12th, February 21st and April 27th, 1934 were read and on motion approved after explanation that outline of suggested plan presented by Dean Gipson to Executive Committee was merely to learn if the plan should be presented in form for consideration of the Board or not.

Dr. Roemer made his 20th Annual Report with comments and read extracts from report of Dean Gipson concerning proposed changes in curricula. Stated that the North American Association had approved plan. President Roemer's report showed enrollment 418, including 123 special students with church preferences and home states of students. Read report of faculty with list of graduates and recommendations for diplomas, certificates and degrees. Recommended as follows:

Approval of recommendations of faculty and granting of certificates and diplomas and conferring of degrees. On motion of Mr. Montgomery approved. (2) That degree of Litt. Doctor be conferred on Mrs. Pearle Aiken-Smith. On motion of Mr. Garrett approved. (3) Appropriation of \$3000 for Library and (4) of \$2000 for Departmental Equipment each on motion approved. (5) Proposed budget amounting to \$267.500 and anticipates revenue \$257.380. On motion of Mr. Cobbs approved and budget adopted.

Mr. Sutherland, chairman of the Finance Committee stated that the minutes of the committee reflected its activities since the last meeting of the board. That the College would need from the Board in addition to amounts received during the year about \$35000 to close the year, that collections had been good, considering general conditions, but still some accounts and notes to be paid. That income had been reduced onaccount of default in some securities and loans but that there was encouraging progress in collecting and adjusting these unpaid items.

Dr. Roemer asked authority to borrow up to \$17.000 from the First National Bank in St. Charles and up to \$10.000 from each of the other two banks in St. Charles during the fiscal year ending June 15, 1935.

On motion of Mr. Montgomery authority was given President of College to borrow from the banks in St. Charles as suggested and approved of borrowing by the Finance Committee \$35.000 additional for College.

Mr. Cobbs reported progress in matter of Ayres Estate and willingness of Washington, D.C. Attorney to accept \$200 for his services. Report of Trustees of Brier Estate and that specific requests in Peters Estate would probably be realized in full as well as trust fund, but not much for residuary bequests

Dr. Stumberg reported for the Building and Grounds Committee that new stoker was gratifyingly saving in fuel. Mr. Garrett stated that present system would show quite a saving over previous year, although last year's expenditure had then quite below the budget. On motion of Mr. Montgomery the usual resolutions we passed.

- (1) That any members of Finance Committee be authorized to countersign checks against treasurer's bank accounts.
- (2) That Geo. W. Sutherland and Thos. H. Cobbs have same authority heretofore given them as Acting President (see formal resolution page 264 meeting of May 16, 1932.)

273

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May 1934 ——

- (3) That Finance Committee have the power and authority given in resolutions heretofore adopted and recorded on page 264 meeting of May 16, 1932.
- (4) That secretary have authority to furnish and attest copies of resolutions and action of Board, Executive Committee and Finance Committee as may be needed.

On motion of Mr. Montgomery, seconded by Dr. Stumberg the following officers of the Board were elected: John W. MacIvor, President, D. M. Skilling, Vice-President, Geo. W. Sutherland, Acting President, Thomas H. Cobbs, Acting President and Counsel, Geo. B. Cummings, Secretary and Treasurer.

Faculty Recommendations:

Bachelor of Arts: Kathleen Margaret Breit, Mary Maybelle Cowan, Marjorie Jean Filkins, Sarah Louise Greer, Marietta MacKenzie Hansen, Betty Hart, Dorothy Holcomb, Theo Frances Hull, Mary Jane Laughlin, Emeline Lovellette, Dorothea Gleim McCulloh, Jacqueline McCullough, Katharine Marietta Newton, Evelyn Polski, Margaret A. Ringer, Grace Louise Ritter, Lois Eugenia Sheets, Nancy Watson.

Bachelor of Science: Margaret Blough, (Education) Lucile Chappel, (History)

Matherine Elizabeth Erwin, (Home Economics) Georgia Lee Hoffman, (Home Economics)

Evelyn Olive Hoyt, (Education) Madaline E. John, (Social Science) Susan Lischer, (Home Economics) Grace-Isabel Orr, (Education) Martha A. Pearl, (Home Economics) Alda

Schierding, (Sociology) Rachel E. Snider, (Home Economics) Clara Jane Tobin, (Home Economics) Ella Margaret Williams, (Biological Science) Marjorie Wycoff, (Sociology),

Bachelor of Music: Margaret Brainard, (Piano) Kathryn Eggen, (Violin)

Certificate of Associate in Arts: Adele Cote, Louise Scott.

Certificate in Business: Nancy Smith, Velda L. Wagner.

Certificate in Home Economics: Jacqueline Ward.

Certificate in Public School Art: Louise Snyder.

Certificate in Public School Music: Eugenia Milde.

Certificate in Public Speaking: Elizabeth Bernice McSpadden, Florence Virginia Wilson.

Certificate in Physical Education: Anita Everette Davy, Helen Dennis Foster, Helen, lightholder, Louise Tips Paine, Ella Margaret Williams.

Diploma in Organ: Rachel A. Hinman. Diploma In Piano: Blanche Edna Hestwood.

ESTIMATED BUDGET OF REVENUE AND EXPENSE FOR 1934-35

Anticipated Revenue

Estimated Expenses

Buildings--repairs and upkeep 13,000.00

Campus - general upkeep on campus - roads, golf links and tennis courts	\$2,500.00	
Commissary - all raw materials, labor, laundry, dietitian's salary and all kitchen ex- pense	41,000.00	
Departmental - maintenance of educational de- partments, independent of permanent equipment and apparatus	4,500.00	
Equipment - replacement of china, silverware, furniture and furnishings	2,500.00	
Faculty and Administration - salaries	85,000.00	Court to the same
Fuel, Gas and Electric Power	16,500.00	
General Labor - maintenance of buildings and grounds	16,000.00	Legal sall
General Expense - upkeep en auto truck, filter plant, household expense, infirmary expense, laundry, travel expense, water service, etc.	20,000.00	
Office Expense - supplies, postage, telephone and telegraph	4,000.00	
Promotion - College representatives' salaries and travel expense, advertising in magazines, newspapers, high school publications, religious publications and general publicity	37,000.00	
Publications - Catalogs and view books, monthly bulletins, student handbook and alumnae		
directory	5,500.00	
Scholarships and Discounts	\$20,000.00	\$267,500.00

Extracts from report of Dean Gipson regarding revision of curricula "Words without example are of comparatively little importance, but there will be the aim in a great many of the subjects taught of stressing the need in the world for honor, honesty and integrand all the traits which make for high christian character, I am convinced that it can taught", family life, duty as a citizen, sympathy for other nations, need for finer astruction that it can be thetic taste. "There will be a course in the family which will be offered by the combined departments of Psychology, Sociology, Economics, Biology and Home Economics". "Course in child development" "Course in Human Relationships". We hope to have a "Course in Nature study" we shall offer a "Course in Contemporary European Civilization in connection with Modern Languages" - we hope to offer a "Course in Business Organism and Management and having to do with personnel work" a "Course in World Literatore take up the Master Pieces of peoples of other countries" a "Course in definite phases of our munity life, and in community entertainments" "The plan has met with enthusiastic appur from parents, alumnae, teachers and field representatives."

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LINDENWOOD COLLEGE

REPORT OF THE PRESIDENT

to the

BOARD OF DIRECTORS

May 21, 1934

TO THE MEMBERS OF THE BOARD OF DIRECTORS.

LINDENWOOD COLLEGE.

GENTLEMEN:

This is the twentieth annual report of the President. A review of these years would reveal a succession of transformations, materially and educationally. They are too well known to you to make part of this report. We have only to be thankful for the blessings of a divine Providence that has attended us throughout the two decades of the College history.

ENROLLMENT

During the school year, just closing, the total enrollment was 418, as follows:

Regular Students:

Seniors39	
Juniors35	
Sophomores88	
Freshmen	300

Special Students:

College	
Music - (private less	
Music - (class piano)	15
Physical Education -	
Physical Education -	
Bible Leadership Train	

123

Duplicates5	
Net Total	118
Grand Total	418

Seventeen students withdrew during the year.
Eleven students entered at the beginning of the second semester.

Enrollment by States:
Arkansas16
California2
Colorado2
Illinois50
Indiana9

ster.

2765

Iowa10
Kensas19
Louisianal
Michigan2
Mississippi3
Missouri248
Montana1
Nebraska11
New Mexico3
New York1
North Dakota1
Ohio1
Oklahoma25
Pennsylvanial
Texas9
Wyoming
Total 418

21 states

(This list includes all special students)

Ch	urch Enrollment:
	Presbyterian76
	Methodist74
	Episcopal27
	Baptist23
	Christian24
	Christian Science17
	Evangelical14
	Congregational13
	Catholic10
	Lutheren8
	Jewish
	Church of Christ2
	Ethical Society of St.Louis1
	No Preference Indicated 3
	Total 300

(No special students are included in this list)

HEALTH

The health of the students has been remarkably good. We have been free from contagion. Appendicitis was only cause for surgical attention. Our Infirmary and Medical attention given students continues to be a wonderful asset in assuring patrons the best care of their daughters in cases of illness.

FACULTY

The loyalty and devotion of the teachers in the days of stress was remarkable. No murmur of dissatisfaction was heard when a reduction of 30% in salaries became necessary. In fact they had informed the President they would bear their share of the burdens that came to the administration. Their faithful and efficient service during the year was of the highest order. In view of the remarkable fidelity to the

gue!

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college on the part of the faculty and administration your President added a five per cent increase to their contracts for the year 1934-35, believing the outlook for the coming year justified it, and the increased cost of living required such action.

There are no additions to the faculty to be reported. Dr. Marguerite Appleton will continue in Miss Mitchell's place in history another year. Upon request of the A. A. U. W. of Canada, we have loaned them Miss Mitchell for work in inspection of Canadian colleges and universities.

Miss Mary McKenzie Gordon, of the dramatic department, has been granted a leave of absence for a year for further study and research in her department. No one has been appointed to her place. Miss Cracraft, of that department, will try to do her work in addition to her own.

FEATURES OF THE YEAR

The "New Plan", as it is called, is meeting with favor.
When Dean Gipson presented it to a called meeting in February you approved it and after presenting it to North Central Association it was favorably received. Her report will set forth the plan in detail.

The Science departments put on a Science Exhibit in Roemer Hall for the benefit of students and the general public. It was a very creditable portrayal of the achievements in the Physical Sciences and Biological departments. Many from St. Louis and St. Charles, interested in the work, attended.

The Dramatic department elicited the public's praise by the splendid plays that were presented and the Music department recitals were of high order.

The dedication of Music Hall on Founders' Day was an event in the calendar long to be remembered. Notwithstanding the inclement weather a large number from St. Louis and St. Charles were present. Over 500 were here for the day.

May 4 of this year a remarkable meeting of the Alummae and St. Louis Lindenwood Club was held in the Auditorium, at which time the "Girls of Yesterday" pledged renewed loyalty and devotion to their Alma Mater.

The Twentieth Anniversary celebration, May 10, is fresh in the minds of many here. It was a great inspiration to students and faculty. The students remarked, "Now we know the wives of the Board as well as the husbands".

The Westminster College Glee Club, the Scottish Rites Choir, the St. Louis University debating teams, and many noted singers and lecturers furnished programs throughout the year.

OUTLOOK FOR 1934-35

The outlook for the coming school year is favorable at the present time for an increased enrollment. Mr. Motley reports three times as many new students signed up at this period of his canvass as this time last year. If St. Louis will behave itself and not take on a "Sleeping Sickness" epidemic, and the New Deal will be bountiful to the farmer, we have no fear.

University and college graduates should be better equipped to be leaders in the community to which they go, and with this in mind a good many courses have been planned which will give them definite facts and training to prepare them to this end. We plan in the next place to give every girl one or two courses at least which will give her a higher sense of responsibility of her duty as a citizen in her own state and in this government. She must also learn to live with other peoples in this world and with that in mind we have definite courses planned to instruct our students in knowledge of the life, habits, and customs of other peoples. Unless imagination and sympathy for other nations can be instilled we may easily enter into another struggle just as devastating as the last great war. Leaders of youth in higher institutions of learning are neglecting appallingly their obligations I believe if they make no effort to train the minds of the youth of the land to the question of establishing amicable relations in this country with other nations.

Finally, I feel that there is a crying need for finer aesthetic taste among the educated young people of the country. If they are satisfied with the type of moving picture that we have, with the average modern novel, with the average type of cheap music, it will show that the artistic level of the country is very low. Therefore, with the idea of training them in this direction we are going to give them every opportunity to take work in art, music, drama, and literature so that they may, when they take their places as citizens of the world, throw their influence in the line of developing a higher degree of public taste along these lines.

These are some of the aims which I have had in view in analyzing the curriculum of the college as I have been doing for the past months. Every course offered in the entire college has been subjected to scrutiny to see to what degree it fulfills the needs of the young woman--not of fifty years ago, or ten years ago, or even five years ago--but of today. I have received invaluable support from the faculty,--cooperation of which I cannot speak too highly, and I take this opportunity to mention this. Without the aid of the faculty, the best aims in the world would, of course, prove to be of no avail. As proof of the support which the faculty has given me in this plan, may I mention some of the new courses which they have volunteered to give, adding in most cases to their already full schedules.

There will be a course in the family which will be offered by the combined departments of psychology, sociology, economics, biology, and home economics. Different phases of this subject will be taken up and as it will be a full year course I feel that it will be invaluable to any girl graduating from the school. The same departments will offer a course in child development. We already have offered for the first time this semester a course in Child Literature which is proving to be of great interest and which will be invaluable to any girl who has occasion, as most young women do, to guide the reading of children. There will be a course called the Psychology of Human Relationships which will deal not only with ordinary social relationships but will stress the psychology of family life very definitely. We hope to offer a course in nature study which will train the girls in the

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mowledge of the fauna and flora in this part of the country and give them opportunity and incentive toward recreation in this very simple but healthful direction. We shall offer a course in Contemporary European Civilization in connection with our modern languages so that the students taking these languages may know more fully than they have here-to-fore the customs and habits of the peoples whose tongues they are studying. We hope to offer a course in business organization and management having to do with personnel work which should be of assistance to our girls who go out into the world and have to meet the people in business life. We shall offer a course in World Literature taking up the masterpieces of peoples of other countries than English and American. Also a course in the definite phases of community life, and a course in community entertainments to train young women going into small towns to be leaders in the types of amusements organized in the small towns. There will, in all probability, be other courses, but this is sufficient to show the trend we are planning to take in our curriculum and, as I say, the courses which already are offered are in many cases being revised to make them more vital and up to date.

whom it has been presented. I have had letters from parents, alumnae, teachers and the other day one letter came from a teacher in Japan who had heard of the new plan. I have spoken before a good many different groups of people and in every case they seem to feel we are moving in the right direction. We are, of course, moving slowly but I feel that no new plan can be estimated until it has been tried. I believe that the fact that our registrations for next year are far above what they were last year no doubt goes back to some degree to the enthusiasm with which our field secretaries inform us prospective patrons are greeting this up to date curriculum. Needless to say, though, we cannot reckon and should not reckon the value of any new plan on the financial return which a college receives. Its great value must be in the training for usefulness which the students of an institution are receiving and the equipment for living in this very difficult world.

I have taken up a considerable amount of the space of this report in a rather complete account of this proposed curriculum revision since I knew that you would all wish to be adequately informed concerning it.

As is usual, we have offered several courses to the people of St. Charles and surrounding country and feel that the college has, as always, shown its good will in trying to cooperate with them in procuring the work which they desire.

I am presenting herewith the usual facts and figures concerning the students in attendance at the college this year:

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DEGREES, DIPLOMAS, AND CERTIFICATES CONFERRED

On the fourth day of June, 1934, the following degrees, diplomas, and certificates will be conferred:

COLLEGE OF ARTS AND SCIENCE

	Arts	
Associate in	n Arts	
		20
	SCHOOL OF VOCATIONS	
Bachelor of	Science (Education	3
Bachelor of	Science (History)	1 6
Bachelor of	Science (Home Economics)	
Bachelor of	Science (Social Science)	1
Bachelor of	Science (Sociology)	1 2 1 2
Cartificate	Science (Biological Science) in Business	1
Certificate	in Physical Education	4
Certificate	in Home Economics	1
	s to Teach (State)	21
001 01110000	00 104011 (00400)	42
SCHOOL OF	MUSIC, ART, AND PUBLIC SPEAKING	
Bachelor of	Music (Piano)	2
	Music (Piano)	2 2
Bachelor of Diploma in 1	Music (Piano)	2
	Music (Piano)	2
Diploma in 1	Music (Piano)	1 1
Diploma in M	Music (Piano) (Violin) Music: Piano Organ in Public School Music	1 1 1
Diploma in A	Music (Piano)	1 1

10

GENERAL ENROLLMENT

College Enrollment

	1st Sem. 1932-33		1st Sem. 1933-34	2nd Sen 1933-34	
Seniors	47*	630-33	35	38**	
Juniors	33		36	31	
Sophomores			80	85	
Freshmen			139	131	
Total		335	2	90	285
Specials	66		74	61	
Total		401	3	64	346

Note:

Nine (9) students withdrew by the close of the first semester.

Nine (9) students entered the second semester.

Five (5) students withdrew during the second semester.

*47 Bachelor's degrees were granted in June, 1933.

**Of this number 36 Bachelor's degrees will be granted in June, 1934.

June, 1933. will be granted in June, 1934

CHURCH ENROLLMENT FOR THE YEAR

	1st Sem. 1932-33	1st Sem. 1933-34	2nd Sem. 1933-34
Presbyterian	94	74	72
Methodist	91	72	73
Episcopal		25	25
Baptist	Control of the same of the sam	23	19
Christian		23	23
Christian Science		16	16
Evangelical		14	14
Congregational		12	13
Catholic	11	9	10
Lutheran		8	8
Jewish	The state of the s	3	3
Church of Christ		2	2
Ethical Society of St. Louis		1	i
No Preference Indicated		8	6
United Brethren			
Total and a second and a second as a secon	335	290	285*
	PARTICIAL DE		11
	STATES OF THE PARTY OF THE PART		1

*Note: These totals include only those students regularly enrolled as academic students in the college throughout the semesters indicated.

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HOURS OF THE FACULTY

COLLEGE DEPARTMENT

S P B C I -000-

WAME	1st Sem. hours *	2nd Sem. hours *
Dr. Roemer Dr. Gipson Miss Allyn Wiss Anderson Dr. Appleton Dr. Case Miss Dawson Dr. Dewey Dr. Ennis Dr. Evers Dr. Gregg Miss Hankins Miss Karr Miss Kohlstedt Miss Lear Miss Morris Miss Reichert Miss Rutherford Dr. Schaper Miss Stookey Miss Stumberg Dr. Terhune Miss Tucker	hours * 2 3 13 15 16 14 10 9 15 17 14 13 12 2 13 16 14 9 13 15 15 15 15 15	The Control of the Co
rs. Underwoodiss Wurster	. 3	3 170
This list indicates only academic credit hou	Je of the	Jean

HOURS OF THE FACULTY

SPECIAL DEPARTMENTS

-000-

The Profesionary of the contract of the contra

NAME	lst Sem.	2nd Sem.
Miss Cracraft	8	9
Miss Englehart	27	282
Mr. Friess	7	8
Miss Gieselman	24	232
Miss Gordon	13	15
Miss Isidor	29	30
Dr. Linnemann	16	17
Miss Manning	8	8
Mr. Thomas	23	21 1/-
	/	1

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ENROLLMENT ACCORDING TO DEPARTMENTS

Course:	1st Sem.	2nd Sem.
Orientation Lecture	127	
American Contemporary Civilization	69	65
Bible and Philosophy:		
Bible	109	74
Ethics	31	-
Logic	-	8
Philosophy	5	12
Biological Science	141	127
Classical Languages	44	45
English:		
English Composition; Short Story Writing	134	133
Eng. & Amer. Lit; Child Lit.; Meth. Teach. Eng	95	141
Journalism	4	5
Geography	-	18
History and Government	69 20	60 18
Languages:	20	10
French	101	99
German	20	19
Spenish	37	37
Physical Education	208	190
Physical Science:		
Chemistry	32	46
Physics	7	5
Psychology	52	71
Sociology and Economics:		
Sociology	50	50
Economics	24	14
Special Departments and Vocational Departments		
Art	47	47
Business	70	73
Education	43	110
Home Economics	44	138*
Library Science	3	4
Music:		
Choir	40	33
Piano	53	48
Organ	7	8
Violin	5	6
Orchestra	11	12
Theory of Music	22	21
Theory of Music	55	54
Sight Singing	22 21	21
Music Methods	24	24
Public Speaking; Story-Telling	72	74
	NI	
	Male	

*This number includes the class in "Social Usage".

The Board of Directors of Lindenwood Female College met at the College in St. Charles, Missouri, Monday, October 22, 1934, at 10 A. M. pursuant to call and notice duly given, for the regular Fall meeting of the Board.

There were present Messrs. John W. MacIvor, President, who presided, John T. Garrett, Lee Montgomery, John L. Roemer, David M. Skilling, A. L. Shapleigh, Geo. W. Sutherland, B. Kurt Stumberg and Geo. B. Cummings, Secretary. Absent Messrs. Thos. H. Cobbs, Arnold B. Lowe, Emmett P. North, Harry C. Rogers, Craig MacQuaid and Chas. Weedie, on account of having to be in court, illness and absence from the City. Winutes of Board Oct. 30, 1933, Exec. Com. Dec. 6, 1933, Finance Com. Jan. 2, and Feb. 21, 1934 read and respectively approved and Roemer read his report showing among other things: Enrollment 358, of whom there were 202 Freshmen and 83 Sophomores, Special 49. By states, Missouri 127; Illinois 67; Oklahome 36; Iowa 20; Mansas 19; twenty-three states and Persia being represented. By denominations: Presbyterian 95; Methodist 77; Christian 35; Episcopal 31; Baptist 25; and nine others, with 41 not indicating choice.

Dr. Roemer explained the effect of financial conditions, scholarships and cost of solicitation made necessary by severe competition from other schools, many from quite beyond our natural territory. He presented an amended budget estimating receipts \$244,275 and expenses \$270,750. Mr. Motley was called into the meeting and explained the unusual character of solicitation and practices of other colleges and stated that Missouri seemed to be the center of attack for students, without ethical consideration for its own schools by those from distant states. That Lindenwood would be forced to put in the field additional representatives.

Dr. Roemer supplemented explanation of need; Mr. Sutherland that audit showed cost of each student of which each paid \$553, making net cost to the College above revenue received \$437 and that audit also showed that the promotion expense was \$55,333 which for 202 Freshmen means an outlay of \$175 for each one secured. Scholarships allowed are not in the audit treated as receipts.

Dr. Roemer asked appropriation of not more than \$15,000 for use in securing 100 additional students of whom probably 60 would be Freshmen.

Mr. Shapleigh's motion carried that the request that not to exceed \$15,000 be appropriated for securing 100 additional students be approved.

Chairman Sutherland reported for the Finance Committee: As of end of Fiscal year, June 15th, 1934, Cash in Banks, \$8,238.48 which includes \$325.84 in Central Trust Company, St. Charles, in liquidation. Accounts and Notes Receivable from Students 1929-30-31, \$1220. 1931-32, \$5710. 1932-33, \$6424.21 1933-34, \$11,808.51. There was written of during the year \$3470.25. Of \$79,046 carried forward from year to year since June 30th, 1929 - \$15,622 has been charged off or an average over six years of \$2,600 per year.

Productive Investment Securities yielded an Income of 6.21%. Including those not yielding an Income the yield was 4.65%. Bank Loans of \$43,000 have been reduced since audit by the Finance Committee to \$25,000 out of Income Received. Stock of Hotel Jefferson received from Butler Estate charged off as Mortgage on its property has been foreclosed.

Sibley Fund increased out of Income \$2,500 and donation \$30.80. Net loss for the year all accounts was \$5,553.24. Thet decrease in operating expense \$32,433. Decrease in student fees \$45,793. In endowment income \$10,835. Statement of Assets and Liabilities showed; Current ASSETS \$37,858.44. Investments of various Funds

\$1,513,651.22. Special Funds at College. Students Loan \$5,392.72. Chapel \$119.63. Reserve for Compensation \$5,057.34 and Sundry Securities \$7,870. Land \$201,671.82. Buildings \$1,276,528.23. Furniture and Equipment \$91,747.42 Prepaid Expenses. Insurance \$6,722.05. Applicable to next Year's Expense \$4,782.53. Current LIABILITIES, Accounts \$3,557.54. Notes in Bank \$43,000. Credits applicable to next year \$2,180.31. Reserve for Compensation \$5,057.34. CAPITAL accounts, Endowment. \$1,866,216.56. Income forward \$2,897.03. Chapel and Loan Funds \$5,512.35. General Fund Capital \$1,226,259.57. Increased Appraisal of Buildings \$2,273.95. Less loss for year net \$5,553.24.7 Remainder Interests \$317,184. Total amount of balance sheet \$3,468,585.41. Income from General Endowment Fund \$63,084.73. From Special Funds \$4,913.99. Sibley Fund \$3,449.83.

Revenue from Students \$162,453.98. Scholarships awarded \$29,118.75. Other Revenue at College \$3,460.23. From Special Endowments \$2,693.77 net was used in Operating account. Against these charged Operating Expense \$229,129.52, after deficit \$60,521.54, less Income from Endowments applied after Board Expense for Insurance, Fiscal Agent and Salary account, interest and other items, leaves net deficit of \$5,553.24. + 57.98.

Audit carries list of investments on which there is default in Income with dates up to which Income has been paid. Mr. Sutherland stated that progress was being made in collecting and adjusting these defaults as well as in past due payments of matured Principal. Stated that Fire and Windstorm Insurance carried on Buildings amounted to \$775,000 each; on contents \$1,350 and on Farm Property \$7,000. That various adjustments had been made of income balances and transfers of investments made as authorized. Suggested that excess income in Bible Fund and In Watson Fund to the amount of \$1000 each be transferred to General Income from which Fund Payments had been made for the purposes of these Funds, and that \$10.23 be transferred from General Income to Annuity Income account.

Motion of Mr. Shapleigh carried that transfers be approved as suggested.

Annuity Investment accounts equal amounts received, \$2000 and \$500, plus enough to pay Two Years Annuities as provided in agreements and the page 263

The matter of Sprinklers was still being considered by the Committee.

Mr. Garrett, Chairman of the Building and Grounds Committee explained nature of a
System of Alarms offered by Contractors, also that changes in Electrical wiring when
completed would reduce insurance rates.

Motion of Mr. Montgomery carried that matters of Sprinklers, alarms and fi protection be referred to Finance, and Building and Grounds Committees with power to act; with a limit to expenditure of \$25,000.

Mr. Montgomery stated that 16 2/3% of insurance premiums impounded by the State would probably be awarded to the policy-holders and refunded to them.

Dr. Roemer asked that Compensation Reserve and Chapel Funds be continued to be carried as at present, on motion of Mr. Sutherland suggestion approved: Chairman Sutherland further reported that a donation of \$400 for the Butler Principal Fund has been received from W. H. Markham & Co. and that \$400 more would follow in November or December.

That Property in Ferguson, Missouri, bought in at foreclosure has been vacant since acquired and was hard to turn. That equity in Real Estate on Rosedate Avenue in St. Louis had been offered for the Ferguson property and was considered a better investment.

After discussion Dr. Roemer's motion carried that exchange be made and that the Officers of the Board be authorized to execute any deeds, and other instruments needed to carry the exchange into effect. Mr. Shapleigh excused himself to return to the City.

Dr. Stumberg reported for the Building and Grounds Committee. That arrangement has been made for the use of horses for riding by students in connection with Physical Department course for which various colleges have provided. That a shelter house had been built at a cost of \$675. Mr. Sutherland stated that the building had been insured. Dr. Stumberg reported rebuilding of a refrigerator at a cost of \$863. That some work on return lines to Boiler House had been found necessary, cost \$500. On motion of Mr. Montgomery report approved.

Mr. Sutherland presented audit of the College and Treasurer's accounts made By Boyd Cronk & Company for Mr. Cobbs, Chairman of the Committee. On motion audit reserved and ordered filed.

On Motion of Mr. Garrett the usual resolutions were passed; in form recorded on page 264 of minute book.

- (1) That any members of Finance Committee be authorized to countersign checks against treasurer's bank accounts.
- (2) That Geo. W. Sutherland and Thos. H. Cobbs have some authority heretofore given them as Acting President. (See formal resolution page 264 meeting of May 16, 1932).
- (3) That Finance Committee have the power and authority given in resolutions heretofore adopted and recorded on page 264 meeting of May 16, 1932.
- (4) That secretary have authority to furnish and attest copies of resolutions and action of board. Executive Committee

The Secretary called attention to the report of Dr. Roemer and comparison with condition of College when the administration of Dr. and Mrs. Roemer began.

Twenty years ago, with records of progress shown by succeeding minutes. Stated that the Faculty had entertained members of the Board and their wives in celebration of the Twentieth Anniversary.

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ESTIMATED BUDGET OF REVENUE AND EXPENSE FOR 1934-35

AND TO T DAMED DEVIANTED	
ANTICIPATED REVENUE	\$200 EEO OO 2-000
Resident students	4 500 00
J.G. and M.L.Butler Bible Fund Income	2,180.00
Miscellaneous revenue	3,000.00 \$306,230.00
services and a surfational absence this subtitute are not been	1931 Rw. 238,00
time of Lemma (at willing by dealers in ammacring with the	1931 Ked. 238000
ESTIMATED EXPENSES	ertimo descripto del biolo
Buildings - repairs and upkeep 17.80	\$14.500.00 /57H
atter be sun a de materiorivios a intigicales horsance of	district of the property
Campus - Campus, roads, golf course and tennis courts .	2,000.00
Commissary - raw materials, labor, laundry, dietitian's	
Commissary - raw materials, labor, laundry, dietitian's	
salary and all kitchen expense	51,000.00 5374
Tables in their to "seastimes, oth spacetimes "repet "an in	
Departmental - Maintenance of educational departments,	POSTA DACADAR THE PARTY
independent of permanent equipment	5,000.00
The state of the	
Equipment - Replacement of china, silverware, furniture	
and furnishings?	and the same of th
Faculty and Administration Salaries 7700000000000000000000000000000000000	92,500.00 92 600
Faculty and Administration Salaries	92,500.00 / 2
Fuel, Gas and Electric Power . 8 300	15,000.00 19 670
ruet, das and bleccite rower	15,000.00 19 010
General Labor - on building and grounds	16,000.00 /77
GOIDTAL PROOF - OIL DULLALING WINE PLOUISME	20,000.00 1711
General Expense - upkeep on auto trucks, filter plant,	
household expense, laundry, travel,	
water service, etc	21,000.00 / 644
Office Expense - supplies, postage, telephone and	to the the sesseenty by
telegraph	4,400.00 4200
photost of spe as early	
PROMOTION - College representatives' salaries and	
travel expense, advertising in magazines,	the property of
	Pal (Kar to military
general publicity	51,000.00 # 5 7H
to appreciate at early studied by the live by the case of	
Publications - catalogues, monthly bulletins, student	6,000.00 790 0
hand books Low to a low steven	6,000.00
N 3 - 1 3 1 1 (F)	24 000 00 \$300 000
Scholarships and discounts	24,000.00 \$306,000.0
and all builder to an	2 42

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The ANNUAL meeting of the Board of Directors of LINDENWOOD FEMALE COLLEGE was held at the College Monday May 20th, 1935, at Ten A. M. pursuant to call and notice duly given.

There were present Messrs. John W. MacIvor, President of the Board who presided, Sutherland, Roemer, Garrett, Lowe, Montgomery, North, Stumberg and Cummings. Letters and telegram received explained absence of Messrs. Shapleigh, Cobbs, Skilling and Tweedie. Messrs. Rogers and MacQuaid also absent.

Dr. Lowe was called on to lead the opening prayer.

The minutes of the meeting of the Board October 22, 1934 and of the Finance Committee October 22 and November 26, 1934, January 7, February 15, and April 25, 1935, were read and on motion respective approved.

Dr. Roemer presented resignation of Mr. Tweedie but the Board asked the President of the College to write him its wish that he continue as a member of the Board.

President Roemer read his ANNUAL REPORT among others referring to:
ENROLLMENT 363 resident, and 77 special Students, of resident Students 31 were Seniors and 46 Sophomores, Presbyterian 96, Methodist 78, with twelve other denominations represented. 346 were from Missouri and adjoining states.

THE NEW COURSES which Dean Gipson calls "Patterns for Living" is taken very kindly by the students and spoken well of by others. Four TEACHERS were added to the staff and two are on leave preparing for Doctors degrees.

Increased cost of MUSIC department or rearrangement will be called for later if the character of competition of other colleges continue as at present.

CAMPUS. Extra Expenses were made necessary by breakages and wearing out of pipes and lines and damage to smoke stacks by wind. Latter may be covered by insurance.

Referred to gatherings of representatives of Church Colleges at various places in the state and the cordial fellowship manifested. "Of the Income from Endowment Funds about \$40,000 will be needed to balance the OPERATING Account by reason of the pressure of general financial conditions. "Recommendations of FACULTY for awarding of DIPLOMAS, CERTIFICATES and conferring of DEGREES was read and on motion approved and authorized. (COPY at the end of these minutes).

The following RECOMMENDATIONS WERE RESPECTIVELY on motion approved: That the President of the College be allowed \$2500 for Salary increases for members of the Faculty. That \$7500 be allowed for Library for books, magazines and stack improvements, the latter costing about \$4000. That \$2500 be appropriated for Educational Equipment. All of above to be within the budget.

The Proposed budget copy of which appears at the end of these minutes, (Anticipated Revenue \$306230. Estimates Expenses \$306000. On motion of Mr. Sutherland budget approved.

Dr. Roemer then read the Dean's report and moved that it be filed. Carried. Motion carried that Mr. Cobbs arrange for the usual Audit. For the FINANCE COM-MITTEE Chairman Sutherland reported:

Receipt of \$10000 legacy under will of C. Lula Peters in stock of the International Shoe Company and Cash. That distribution to the Trust Fund \$100,000 had been made

and in which Mrs. Haller has a life interest and Lindenwood has a remainder Interest of 2/5, Archbishop Glennon 2/5 and Mrs. Wall 1/5. On Mr. Montgomery distribution as made approved.

Mr. Sutherland stated that the College had received from the Board \$16000 and \$12000. That \$5000 would be needed May 29th. About \$15000 June 8th and about \$10000 June 15th, out of which Note for \$17500 would be paid. Motion carried that above amounts be sent to the College.

On motion of. Mr. Sutherland the President of the College was given authority to BORROW from the First National Bank in St. Charles during the fiscal year ending June 15, 1936 up to \$17,500 and from the other two banks in St. Charles up to \$10,000 each. Mr. Sutherland stated that balance of the loan on the Rosebury Avenue Property \$12,5000 will be due to be paid July 1 and moved that the amount needed be borrowed from Bank and loan paid off. Also that the Finance Committee be authorized to borrow from time to time amounts needed for purposes of maintenance and operation of the College, Carried. Since the October meeting a number of the defaults in investments had been adjusted, some paying reduced interest others being worked on.

Mr. Garrett explained condition of First Christian Church in Chillicothe, Mo., and stated that the Committee is trying to get the matter in some shape. The Treasurer reported that unsold Jewelry of the Heron Fund is in the hands of Hess & Culbertson Jewelry Co. St. Louis for sale.

On motion of Dr. Roemer the following OFFICERS of the Board were elected to succeed themselves: President John W. MacIvor, Vice President David M. Skilling, Counsel Thos. H. Cobbs, Secretary & Treasurer George B. Cummings.

On motion of Dr. North the following Resolutions were respectively passed:
That the Officers of the Board have authority to deposit stock and to exchange stocks
owned by the College for other stocks in cases of reorganization, consolidations or othe
disposition authorized by the stockholders of the Companies and particularly the stock
the Republic Iron and Steel Co.

On motion of Mr. Garrett the usual resolutions were passed; in form recorded on page 264 of minute book.

(1) That any members of Finance Committee be authorized to countersign checks against treasurer's bank accounts.

(2) That Geo. W. Sutherland and Thos.H.Cobbs have some authority heretofore given them as Acting President. (See formal resolution page 264 meeting of May 16, 1932).

(3) That Finance Committee have the power and authority given in resolutions heretofore adopted and recorded on page 264 meeting of May 16, 1932.

(4) That secretary have authority to furnish and attest copies of resolutions and action of board, Executive Committee and Finance Committee as mey be needed. and President of College authorized to borrow in it charles (see prof.) little

REPORT OF PRESIDENT of College, Annual Meeting May 20, 1935.

RECOMMENDATIONS

l. That the following students, upon recommendation of the Faculty, be awarded degrees, certificates, etc. at Commencement, June 10, 1935:

BACHELOR OF ARTS Betty Bell, Marie Brink, Marion Carlson, Sara Crews, Mary K.Dewey, Evelyn Fox, Ruth Kelley, Mary Ellen Kingston, Peggy McKeel, Lillian Meinholtz, Nancy Montgomery, Mary King Morton, Susan Olmstead, Olga Owen, Virginia Porter, Mary M. Roberts, Chloe Neal Willson, Lillian Moore Willson.

BACHELOR OF SCIENCE Barbara J. Bennett (Sociology) Catherine Blackman (Home Economics) Lucille Dillingham (Home Economics) Mary Belle Grant (Home Economics) Madeleine Dorothy Hansen (Home Economics) Mary Lois Hoffman (Home Economics) Geraldine Robertson (Biological Science) Virginia Sodemann (Home Economics) Mary Louise Whiteley (Education).

BACHELOR OF MUSIC Allie Mae Bornman, (Piano) Blanche Edna Hestwood (Public School Music) Virginia Frances Krome (Public School Music).

CERTIFICATE OF ASSOCIATE IN ARTS Kathryn Ackerman, Kathryn Burkhart, Harriett Judge, N

CERTIFICATE OF ASSOCIATE IN ARTS Kathryn Ackerman, Kathryn Burkhart, Harriett Judge,

CERTIFICATE IN PUBLIC SCHOOL ART Madaline Chandler, Alice Virginia Emerson

Sarabel Pemberton.

CERTIFICAPE IN PUBLIC SPEAKING Sarah Bloom, carolyn Courtney, Bettie Frances
Hooks, Alice McCauley, Virginia Zell Spears, Mary Louise Whiteley.

CERTIFICATE IN BUSINESS Margaret Ellen McIntosh, Nancy Platt, Dorothy Straigh

CERTIFICATE IN BUSINESS Margaret Ellen McIntosh, Nancy Platt, Dorothy Straight, Violet Wipke.

CERTIFICATE IN PUBLIC SCHOOL MUSIC Kathryn Burkhart, Beatrice Hill, Virginia Jaeger, Adele Nichols.

DIPLOMA IN ORGAN Erma C. Schacht.

DIPLOMA IN PIANO Mary Marjorie Hickman, Lorraine Snyder.

DIPLOMA IN VIOLIN Anna Marie Kistner

DIPLOMA IN VOICE LaCene Ford.

2. That an additional sum of \$2,500 be granted the President to make small increases in salaries for the year 1935-36, preference in teachers' salaries to be given members of the Liberal Arts College.

That the sum of \$7.500 be granted the Library for new books and magazines, and the payment of the additional improvements to the Library as recommended by the

Library Committee and approved by the Finance Committee.

4. That the sum of \$2,000 be appropriated for departmental equipment.

5. That the budget for operating expenses 1935-36 presented by Miss Ethel B.Cook,

Bursar, be approved.

Omnuities signed by Jack, Butter President sed and Cancelled Lida M annuity \$80-\$408/2 o Osely Amenty out stande st 1926 to 500 fift armenty & #5 not word 10/31

appl may 75, 1936

The Board of Directors of Lindenwood Female College met at the College in St.Chw Monday, October 28th, 1935, at 10 A.M. pursuant to call and notice. There were present, Messrs. D. M. Skilling, Vice-President of the Board, who presided, J. L. Roemer, Thos. M. John T. Garrett, Arnold H. Lowe, Lee Montgomery, A. L. Shapleigh, B. Kurt Stumberg, Geo. M. Sutherland and Geo. B. Cummings, Secretary and Treasurer.

Mr. Cobbs was called on to lead the opening prayer.

Letters and phone messages explained the absence of Messrs. Chas. Tweedie, Craig MacQuaid, Emmett P. North and Dr. Rogers. Attention was called to the death of Dr. John W. MacIvor's father and the secretary was asked to write, expressing the sympathy of the members of the Board.

The minutes of the Annual Meeting of the Board of Directors held at the College, May 20th, 1935, were read and approved, as were those of the Financel Committee June 24th 1935 and October 23th 1935

President Roemer presented his report among others noting: Enrollment: Seniors 38, Juniors 25, Sophomores 88, Freshmen 184. Not candidates for degrees and special students 58. Total 393. Missouri and seven adjoining states 293. In all, twenty-one states, Mexico and Gersia represented. Church preference of resident students, Presbyterian 97, Methodist 59, Episcopal 42, Christian 31, Baptist 21, Catholic 15, Jewish 15, Congregational 14, seven others 34, no indication 7.

Faculty: Appointment of D. Siegmund A.W.Betz, Associate Professor of English during absence of Miss Alice Parker to pursue course at Yale looking to her Doctor's Degree. Miss Frances Stumberg on leave of absence for study at the University of Chicago and Miss Winifred Burns taking her place. Other changes, resignation of Miss Rutherford to be married; return of Miss Mitchell and Miss Gordon, appointment of Miss Rice, Miss Bornman and Miss Benson. Fitting up of a special room in the Library for the members of the Faculty, is much appreciated.

Summer Improvements: Including emergency repairs to Sibley Hall which enabled fixing up a suite of rooms for the Y.M.C.A. Tea Room: Hours open increased to greater convenience of the students.

System of Accounts: To harmonize accounts with system of other colleges. Auditors have made up two reports and books will be changed to agree with the new system. On motion of Mr. Garrett report of President approved. Dr. Roemer explained that character of competition for students by representatives of other colleges forced an increased expense solicitation. An interesting discussion followed.

Audit: Chairman Cobbs submitted report by Boyd, Cronk & Co., Public Accountants, following form heretofore used and with a supplemental report looking to changed system. Report shows adjustments by bursar and accountants and referred to in Mr. Sutherland's report: Books of College and Treasurer were checked and verified with reports of Fiscal Agent, Real Estate Agent and Banks.

Finance Committee: Chairman Sutherland presented report using figures of Audit as the basis of same.

Campus and Grounds Land: \$201,671.82. Buildings: \$1,282,128.01.

Furniture, Fixtures and Equipment: \$89,668.58. Buildings increased \$5,599.78, boiler house and lines. Equipment increased \$8,927.21. Depreciation charged \$11,006.05. In new arrangement these will show as Plant Funds (expended). As follows:

Educational: Divided into Land and Improvements other than Buildings \$149,054.47.
Buildings \$659,813.36. Equipment \$55,029.75. Total \$863,897.58. Auxiliary Enterprise
Plant \$356,094.90 and Investment of Endowment Funds in Institutional Plant \$353,475.98.
Net Plant \$1,219,992.49.

Endowment Funds: In hands of fiscal Agent \$1,496,527.50. Real Estate taken under foreclosure, 5095 Arsenal Street, St. Louis \$3,721.73 Rosebury Ave. & DeMun, Clayton, in exchange for property in Ferguson (taken under foreclosure) \$37,851.26 (latter after payment of loan of \$12,500 July first out of Principal of General Fund and \$572.99 of Income). Latter to save borrowing and refunded from Principal after audit. Institutional Property Endowment Funds Investment \$353,475.93. Special Funds at College Cash \$1,555.38.

Securities \$3,718.75. Total Endowment Funds \$1,896,850.55.

Loan Funds at College \$5,718.24.

Current Funds Cash \$5,704.25. Student receivables \$14,965.35 (after reserve \$14,640 toubtful). Supplies \$3,835.23. Unexpired Insurance \$7,024.27 and on Real Estate \$253.26. Promotion applicable to next year \$9,939.53. Other items \$330.82. Sundry Securities at bilege \$870.00 (after reserve of \$7,000). Above less deficit in working capital \$1,864.73. Restricted Funds due from General Fund \$1,275.59. Net \$45849.78.

Liabilities Current Funds: Accounts payable \$5,156.15. Bank Loans \$33,000 (reduced since audit Nov 21st to \$10,000. Advance payments and credits \$1,548.27. Due Restricted Funds \$1,275.59. Advance Income Account \$3,584.18. Due Income Restricted Funds \$1,275.59. Loan Funds \$5,718.24.

Endowment Funds: Mortgage Payable *\$12,500. Due income and advance account investment in Real Estate \$572.99. Unrestricted Funds \$1,739,261.73. Restricted Funds \$139,241.70. Special \$5,274.13. Plant Funds \$1,219,992.48. Total Assets and Liabilities \$3,168.401.05.

Remainder Interests carried as asset and Liability \$317,185 (Subject to certain life estates and contingengies see former audits).

Capital Accounts Additions: By bequest of C. Lulu Peters (General Fund) \$10,000 and a 2/5ths remainder interest in a truct fund. Heron Fund by sale of Jewelry bought from estate \$58.50, \$50.00 and in hands of Jewelry for sale \$105.00. Bible Fund increase \$157,63 by sale and transfer; Sibley Fund Income carried to Principal \$3,781.48. Donation \$40.74 and Scholarship \$250.00 out of income. Decreases General Fund: Refund of Investment \$2695.00. Addition Donation \$800.00. Sale \$32.00.

Income Credits: College Revenue \$209,653.07. Income Special Endowments \$2,903.75.
Income General Endowments \$72,819.57.

Income Debits: College operations \$258,367.37 and charged to General Fund Income

Insurance and Interest: \$4,825.98. Expenses, Agents etc. \$3,133.53. Scholarship \$400. Real Estate Investment \$1,792.98 Leaving a net surplus before reserves \$16,757.47.

College Operations include students accounts less Scholarships; Salaries and Administration, Commissary, Promotion, Office Expense, Departmental Expense, General Expense, Espairs and Replacements, Campus and Roadways, General Labor, Other Expenses, Students Debts, charged of Depreciation of Equipment.

Mr. Sutherland commented on various items and called attention to percentages on indowment Income from Productive Stocks 7.90%. On Bonds 4.46%. On Loans 6.38%. On Real Estate 4.12%. Non-productive Stocks amount to \$223,728 and other Investments \$144018.25 On total investments a yield of 5.01%. On some of these, reduced income is being received and there is an improvement in prospects of continued increase of income yields.

Stocks on which there was reduced income were a gift and of a character promising to income basis.

Figures on costs per freshman student and contribution out of Endowment Income showed \$41090 was expended for promotion on a basis of 184 the cost per student on but 350 was \$767 and cost over and above revenue received on basis of 350 was \$168.00. Scholarships were \$29.118.75

The Chairman recommended. (1) Transfer from Butler Fund Principal to Income \$572.99 advanced account Investment in Rosebury Avenue property. (2) Transfer from Bible Fund is General Fund Income account \$1,000. (3) Transfer from Badgett Fund Income to Butler Fund Income \$100.00. On motion of Mr. Shapleigh recommendations approved. (4) The General Educational Board of Rockafeller Foundation recommended some years ago, which we followed to some extent, investment in seasoned Preferred Stocks. Now the Fiscal Agent and Investment members of the Finance Committee are recommending sale of some of our Preferred Stocks where large amounts are owned with very low yield and investing in high grade common stocks as a protection. On motion of Mr. Shapleigh approved.

Mr. Sutherland spoke of authority given to install sprinklers recommended by Building and Grounds and Finance Committee and stated that if the way seemed clear by early Spring would probably want to go on with it next Summer. Dr. Roemer stated that he hoped to she larger net receipts this year than last. Questions asked by Mr. Shapleigh and others of the Board about the plan being considered, cost, advantage and saving on insurance were answered and explained by Mr. Garrett, Mr. Sutherland and Dr. Stumberg. Mutual Insurance discussed and referred to the Finance Committee worth power to act.

Mr. Sutherland explained dividing accounts into "Educational" and "Auxiliary" by percentages to facilitate meeting calls for reports from the Association of Colleges and Church Board as and shown in supplemental report of Auditors. Mr. Cummings reported sale of jewelry bought in from Ayres Estate at the prices paid for same except four small pieces for which sale could not be made except at lower price, and except one diamond ring still in hands of Jewelers for sale.

The minutes of the Finance Committee of June 24, 1935 were read and on motion approximate the Investment Members Messrs. Sutherland, Cobbs and Garrettmet several times and their action and recommendations appear in statements of Fiscal Agent and report to the Board and Finance Committee. On motion of Mr. Montgomery report of Finance Committee approved.

Dr. Roemer stated that a pipeless organ had been installed on trial and was offered for \$2,500. Several members spoke of their having heard these organs, some satisfactory and some not. Mr. Garrett's motion carried that organ not be purchased at present.

Dr. Stumberg at request of chairman Garrett reported for the building and Grounds Committee. Smoke stacks installed at boiler house at a cost of \$3,704.44. Furniture purchased for Faculty Room \$35.00. That condition of a wall of Sibley Hall and presence of termites in places made partial re-building necessary. That in connection with this work a suite of rooms had been fixed up for the Y.M.C.A. Cost of work \$5,700.00. On motion of Mr. Cobbs approved.

The following Resolutions were presented and on motion of Dr. Lowe respectively adopted. Se Resolutions 1, 2 and 3 as they appear on page 264 of Minute Book, minutes of May 16, 1932.

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The ANNUAL MEETING of the BOARD of DIRECTORS of LINDENWOOD FEMALE COLLEGE was held at the College in St. Charles, Monday, May 25, 1936, at 10 A.M. pursuant to call and notice duly given.

There were present Messra. John W. MacIvor, President, who presided, Thos. H. Cobbs, J. T. Garrett, Arnold H. Lowe, Lee Montgomery, J. L. Roemer, Geo. W. Sutherland, A.L.Shapleigh, B.Kurt Stumberg, and Geo. B. Cummings, Secretary.

Letter from Dr. D.M.Skilling explaining necessity of absence read and he excused. Not present: Messrs. Mac Quaid, Rogers and Tweedie.

Opening prayer by Dr. Lowe.

Minutes of Meeting of the Board of Directors, October 28, 1935 and of the Finance Committee, November 22nd and December 20th, 1935, February 5th and April 29th, 1936, were read and on motion of Dr. Stumberg were approved.

PRESIDENT ROEMER read his twenty second Annual Report, at the beginning of the 109th year of the history of Lindenwood College, noting, among others:

Adherance to slogan established by Mrs. Sibley, "A WOMAN'S CHRISTIAN COLLEGE for PREPARATION for a USEFUL LIFE."

ENROLLMENT: Seniors 41; Juniors 26; Sophomores 90; Freshmen 186; or 343 in all.

Special - Physical Education 40; Bible Leadership Training 20; Education 11;

Music 16; College or Academic 4 (Duplicates 4), in all 87. Total enrollment 430.

Church Enrollment - Presbyterian 98; Methodist 62; Episcopal 44; Christian 31;

Baptist 22; Catholic 16; Jewish 15; Congregational 14; Christian Science 12;

Evangelical 9; Lutheran 8; others 5; No indication 7.

By States - Missouri 200; Illinois 71; Oklahoma 37; Kansas 32; Arkansas 18;

Other neighboring states 50; Others 23 - In all 430 from 24 States and Mexico 1,

Persia 1.

Commented on causes for few student withdrawals; High School Standing of Freshmen entering; Grade Distribution; Loyalty and Devotion to College of Students and Alumnae; FACULTY changes and proposed rearrangement of quarters in Roemer Hall.

DR. EMMETT P. NORTH'S death and service reported and on motion President Roemer requested a Memorial be prepared for the records and to send to his family.

CAMPUS- Building of tunnel for Steam Heating Pipes, Light wires, etc., connecting Irwin, Niccolls and Sibley Halls with the Boiler House and contemplated installation of Sprinklers in dermitories not entirely fire-proof.

Meetings of Church related COLLEGES attended by Mr. Motley, who presided, and North Central Association meetings attended by Dean Gipson.

Presented Annual Budget prepared by Miss Ethel B. Cook, Bursar, subject to revision in the fall.

Report of Faculty and recommendations for degrees, diplomas and certificates as shown at end of these minutes.

On motion of Mr. Cobbs, recommendations of Faculty approved and authority given to confer degrees and grant diplomas and certificates accordingly.

On motion of Mr. Shapleigh report of President received and filed and proposed budget approved.

Dr. Roemer mentioned question of <u>Pension Fund</u> for retirement of <u>Teachers</u> and moved that Dr. Lowe look into matter and report at next meeting of the Board.

Dr. Roemer read report of the DEAN, part of which was included in his report.
Reference made to:

Review of achievements of the College in an academic way.

Orientation. Two year courses and Junior College work leading to degrees. Faculty advisors. "Patterns for Living" in curriculum. Vocational preparation and tests provided and Liberal Arts courses, as well as religious education, preparation for social service work, including practical work in St.Louis carrying credits. Preparation for community life and work. Selection of students for their acceptable work at High School and giving special attention to those while slower in orienting themselves may prove worth the effort.

Comment. While the outlook for getting work both by young men and young women graduates is appalling, cynicism, carelessness and flippancy will do nothing to solve their problem.

Detail of enrollment by classes and semesters and Courses, with assignments of members of Faculty included in Dean's report.

- On motion of Mr. Montgomery, report received and ordered filed.

President Roemer read letters from the BOARD of CHRISTIAN EDUCATION suggested schedule of Annuity Rates.

Asking an expression of the Board of Trustees of colleges related to the Church on the questions:

- 1. Harmony with a program of higher education in which there is a frank acceptance of the fundamental importance of Christianity as the highest philosophy of life.
- 2. Maintainance of program designed in a vital way for the students of the implications of Christianity.
- 3. Cooperation in a program designed to stimulate the interest of the Church in Christian education and to strengthen its colleges.

On motion of Dr. Lowe the questions were answered in the affirmative.

FINANCE CONTITTEE. Chairman Sutherland made report for the Finance Committee among others noting:

Expenditures as compared with the Budget. Cost of securing students. Cash on hand. Accounts Receivable and Notes Payable.

That INVESTMENTS in default were being gradually cleaned up; on three lagging behind, St.Louis Conference Methodist Church, First Christian Church, Chillicothe, Mo., Ben Adhem Shrine, Springfield, Mo., not much progres has been made but are hoping for some developments during the coming year. Proposals for re-adjustments of bonds and interest of Lander College, Abou Ben Adhem Masonic

and

No.

Building, St. Louis Conference of the Methodist Church and of the South Carolina Conferences reported, and on motion referred to the Finance Committee with power to act.

Treasurer reported all jewelry except one ring belonging to Heron Fund sold and proceeds paid to Fiscal Agent. That Kansas City Club had qualified for a second scholarship of \$250.00 and Chicago Club for one scholarship of \$250.00 On motion of Mr. Montgomery authority given to sell ring from Avers Estate in Heron Fund for best price obtainable. Check for \$112.53 received from College and deposited with Fiscal Agent for Principal of Mary Easton Sibley Scholarship Fund.

Mr. Sutherland called attention to question of installation of SPRINKLERS and estimated cost, which would call for additional borrowing of \$25,000 to \$30,000. That repairs, mainly Sibley Hall, pipe lines and new tunnel, with amounts needed and sont to the college would require a total borrowing other than for Sprinkler System of \$125,000 approximately. That the College would require the usual borrowing capacity at St. Charles. On motion of Mr. Garrett the officers were authorized to BORROW as needed up to \$125,000, including loans now in bank, and the President of the College be authorized to BORROW during the fiscal year ending June 15, 1937 -From the First National Bank in St. Charles up to \$17,500 and from each of the other banks in St. Charles up to \$10,000. Loans to be reduced by income as Chairman of Finance Committee may decide.

BUILDING and CROUNDS Committee report by Chairman Garrett. Bids for Sprinkler System indicate cost of about \$16,000 and for tank \$7,150, and additional for redecorating, additional lines, connections, etc. That system would meet requirements of Standard and Mutual Insurance Companies.

Mr. Shapleigh told experience of Washington University and stressed matter of safety, and

Moved approval of report and authority be given Building and Grounds Committee to proceed with the work. Carried.

Dr. Stumberg spoke of proposed changes in Roemer Hall, estimated to cost \$5000; usual allowance for Library books, \$4000. Educational Equipment, \$4200 in addition to budget.

On motion of Mr. Shapleigh approved.

Dr. Roemer called attention to VACANCY on the Board and moved appointment of a Committee to make nomination to Synod, of which Committee Dr. MacIvor is to be the Chairman.

Usual RESOLUTIONS concerning: Det

- 1. Making, collecting and changing Investments by the Investment members of the Finance Committee. the part of the part of the second
- 2. Countersignature of checks.
- Authority of Mr. Sutherland and Mr. Cobos as Acting President.
- Pledge of Collateral certifications and attestations all as recorded on page 264 on minute book, meeting of May 16, 1932, and meeting of May, 1935.

On motion of Mr. Montoomery these resolutions were respectively adopted to 5 authority siven bresident of college to province thanks during year of national Banks 20,000, union bat may go the has saving to 100 such let national Book & 20000 testion to

Nominations for officers of the Board declared in order and On motion of Mr. Sutherland the Secretary was directed to cast the ballot of the members for

OFFICERS of the BOARD, as follows:

John W. MacIvor, President. David M. Skilling, Vice President. Thos.H. Cobbs, Counsel. Geo.W.Sutherland, Acting President. Thos.H. Cobbs, Acting President. Geo. B. Cummings, Socretary and Treasurer.

Ballot cast and officers respectively declared elected.

On motion of Mr. Cobbs, Adjourned.

RECOMMENDATIONS: The following recommendation of the Faculty is submitted for degrees, diplomas and certificates:

BACHELOR OF ARTS: Mildred Ann Atkinson; Elizabeth Jeanette Baker; Dorothy Barton;
Dorothy Bottani; Evelyn B. Brown; Ruth Burkle; Adele Cote; Marie Louise Ellis;
Kathryn Fox; Dorothy Funk; Mary Candace Greer; Nancy McClure Hendy; Wilma G.Hoen;
Juanita Jones; Jean Kirkwood; Sylvia Janet Lipp; Mary Isabelle Long; Alice McCaule;
Mary Elizabeth Null; Eleanor Denny Payne; Mildred Rhoton; Hermine Rositzky;
Margaret Taylor; Ernestine Marie Thro; Rachel Van Winkle; Florence Virginia Wilson;
Guinivere Wood.

BACHELOR OF SCIENCE: Bettie Aylward (Education); Ethel-Gard Barry (Home Economics)

Marguerite Echelmeier (Education); Margaret Hollands (Economics); Ruth Howe (Social Science); Camille BeeMcFadden (Home Economics); Margaret Louise Meyers (Education)

Martha Perry (Education); Lenore Schierding (Social Science); Mary Elizabeth Stuhler (Education); Violet Jewel Wipke (Social Science).

BACHELOR OF MUSIC: Rachel A. Hinman (Organ).

CERTIFICATE OF ASSOCIATE IN ARTS: Jonelle Baker; Mary Elizabeth Baptist; Dorothy Ann Bockstege; Becky Jane Brown; Betty Wilson Brown; Marie Louise Christensen; Mary Elizabeth Jolley; Dorothy Virginia London; Mary Louise Mills; Dorothy Alice Muirhead; Dorothy Elizabeth Randall; Marion Randolph; Jane Roberts; Myrle LeRue Stephenson.

CERTIFICATE IN BUSINESS: Dorothy Ervin; Margaret Hollands; Ruth Howe; Lorene Mabry; Elma Lorene Milhouse.

CERTIFICATE IN PHYSICAL EDUCATION: Jane L. Bowman; Wanda Cayle Covington.

CERTIFICATE IN SPEECH AND DRAMATICS: Ellen Ann Schachner;

DIPLOMA IN VOICE: Virginia Jaeger; Margarette Lyn Winder.

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LINDENWOOD COLLEGE

REPORT OF THE PRESIDENT

to the

BOARD OF DIRECTORS

MAY 25, 1936

TO THE MEMBERS OF THE BOARD OF DIRECTORS, LINDENWOOD COLLEGE.

GENTLEWEN:

This is the twenty-second annual report of the President, and the beginning of the one hundred and ninth year of the history of Lindenwood College. In the past years we have adhered to the slogan established by Mrs. Sibley - "A Woman's Christian College for Preparation for a Useful Life". The years show the diversified lines of activities in which Lindenwood students engaged. Compilation of these statistics, as gathered by Miss Kathryn Hankins of our Faculty, makes quite an imposing list. Of course many of our girls have married but many also have occupied and are occupying very prominent positions in church and state and society. We expect in June to issue a directory of our students from the founding to the present time, as far as we are able to obtain statistics.

ENROLLMENT

The enrollment for the present year is as follows:

Regular	Students: Seniors	
	Freshmen186 Total	343
Special	Students: College or Academic4 Music: Private Lessons6 Education6 Education (Swimming)40 Bible Leadership Training20 Total 91 Duplicates 4 Net Total	87
Grand To		430

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Twenty-one (21) regular students withdrew during the year. Eight (8) regular students entered at the beginning of the second semester.

Church	Enrollment:	
and the bearing and the	Presbyterian98	
	Methodist62	
	Episcopal44	
	Christian31	
	Baptist22	
	Catholic16	
	Jewish15	
	Congregational14	
	Christian Science12	
	Evangelical9	
	Lutheran8	
	Community2	
	Latter Day Saints1	
	United Brethrenl	
	Quaker1	
	No Preference Indicated7	
	Total 343	
	The state of the s	

(No special students are included in this list)

Enroll	ment by States:	Carl Spilledigal T
	Arkansas	
	California	
	Colorado	
	Idaho	
	Illinois	71
	Indiana	13
	Iowa	
	Kansas	32
	Kentucky	3
	Louisiana	1
	Michigan	1
	Mississippi	1
	Missouri	
	Montana	3
	Nebraska	
	New Mexico	l
	North Dakota	1
	Ohio	
	Oklahoma	
	Oregon	1
	Texas	7
	Washington	l
	Wisconsin	3
	Wyoming	3
	Mexico	
	Persia	
	Total	430
	Total	200

118 / b

24 states Mexico Persia

(This list includes all special students)

Causes assigned for withdrawals during the year:

*To receive degrees in June

High School Standing of Freshmen Entering College for the First Time in September, 1936:

Rank	Number	Per Cent
Upper Third	106	60.23%
Middle Third	51	28.98%
Lower Third	19	10.79%
	176	100.00%

Grade Distribution of Freshman Class, First Semester 1935-36:

E-----8.92%
S-----26.42%
M-----48.32%
I-----13.01%
F-----1.99%
Cond., Inc., Drop ----1.34%
100.00%

Grade Distribution of the Four Classes, First Semester 1935-36:

5/25/b

CAMPUS

The large item of interest in campus improvements is the letting of the contract for the tunnel connecting Irwin, Niccolls and Sibley Halls. We were very fortunate during the recent extreme cold weather not to have an entire breakdown in our heating system. Many of the large pipes, owing to age, gave way on us at times and caused considerable expense, and it was thought wise, by the Finance Committee, that some protection be given in case of such unexpected happenings. We will feel rather secure when the tunnel system is completed, and during severe weather in case of a break in the mains we will be able to make repairs very quickly.

The Buildings and Grounds and the Finance Committees will report their contemplated installment of a sprinkling system in the dormitories that are not entirely fire proof.

CHURCH RELATED COLLEGES

As usual, the meetings of the church related colleges of the state were held this year - one at Kansas City and the other in St. Louis. It seems to be the impression of our four year church related colleges that such meetings are at least indirectly beneficial and they ought to be continued each year.

A conference of some thirty-two colleges met at Columbia, Mo. during the winter to discuss the ethics of solicitation of students and the granting of scholarships. Mr. Motley represented Lindenwood College and presided at the meeting. There was a general confession of sins and a promise to do better hereafter, although no rules of ethics were published to be followed. The same thing I suppose will continue until the colleges themselves understand they are really breaking down the financial, education and moral standing of the schools. The North Central Association, at its last meeting attended by Dean Gipson, had under discussion the same subject, but their confession was nothing could be done to relieve the situation. They acknowledged unfair methods were in vogue in the various colleges and universities.

FINANCES

The Finance Committee will make its report for the year and present the Annual Budget prepared by Miss Ethel Cook, Bursar.

RECOMMENDATIONS

The following recommendation of the Faculty is submitted for degrees, diplomas and certificates:

Bachelor of Arts

Atkinson, Mildred Ann
Baker, Elizabeth Jeanette
Barton, Dorothy
Bottani, Dorothy
Brown, Evelyn B.
Burkle, Ruth
Cote, Adele
Ellis, Marie Louise
Fox, Kathryn

Funk, Dorothy
Greer, Mary Candace
Hendy, Nancy McClure
Hoen, Wilma G.
Jones, Juenita
Kirkwood, Jean
Lipp, Sylvia Janet
Long, Mary Isabelle
McCauley, Alice

Null, Mary Elizabeth
Payne, Eleanor Denny
Rhoton, Mildred
Rositzky, Hermine
Taylor, Margaret
Thro, Ernestine Marie
Van Winkle, Rachel
Wilson, Florence Virginia
Wood, Guinivere

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Bachelor of Science

Aylward, Bettie (Education)
Barry, Ethel-Gard (Home Economics)
Echelmeier, Marguerite (Education
Hollands, Margaret (Economics)
Howe, Ruth (Social Science)

McFadden, Camille Bee (Home Economics)
Meyers, Margaret Louise (Education)
Perry, Martha (Education)
Schierding, Lenore (Social Science)
Stuhler, Mary Elizabeth (Education)

Wipke, Violet Jewel (Social Science)

Bachelor of Music

Hinman, Rachel A. (Organ)

Certificate of Associate in Arts

Baker, Jonelle
Baptist, Mary Elizabeth
Bockstege, Dorothy Ann
Brown, Becky Jane
Brown, Betty Wilson
Christensen, Marie Louise
Jolley, Mary Elizabeth

London, Dorothy Virginia Mills, Mary Louise Muirhead, Dorothy Alice Randall, Dorothy Elizabeth Randolph, Marion Roberts, Jane Stephenson, Myrle LaRue

Certificate in Business

Ervin, Dorothy Hollands, Margaret Howe, Ruth Mabry, Lorene Milhouse, Elma Lorene

Certificate in Physical Education
Bowman, Jane L.
Covington, Wanda Gayle

Certificate in Speech and Dramatics Schachner, Ellen Ann

Diploma in Voice
Jaeger, Virginia
Winder, Margarette Lyn

No recommendation is made for the vacancy in the Board occasioned by the death of Dr. North. Suggestions of the Board solicited.

5/45/6

The Board of Directors of Lindenwood Female College met at the College in St. Charles, Monday, October 26th at ten A.M. pursuant to call and notice duly given this being the regular Fall meeting.

There were present: Messrs. J.L.Roemer, Thos.H.Cobbs, John Garrett, Arnold H.Lowe, Lee Montgomery, Geo.W.Sutherland, Alfred L.Shapleigh, B.Kurt Stumberg and Geo.B.Cummings, Secretary. Explanation of necessity for absence of John W. MacIvor and David M.Skilling accepted and their absence excused, absent Messrs. MacQuid, Rogers, Tweedie.

Dr. Roemer lead the opening prayer and called the meeting to order, On motion of Dr. Roemer, Thos.H.Cobbs was called upon to preside, On motion reading of minutes deferred.

President Roemer read his report: Regular Students Senior 28, Juniors 24, Sophmores 110, Freshmen 267, or 429 in all. Special: College, 3, others 65, 497 in all, Resident 397.

From Missouri 123, Illinois 62, Oklahoma 52, Kansas 39, Arkansas 32, Indiana 27, Iowa 22, Nebraska 17, Texas 13. From Missouri and adjoining states 402, 24 States, Mexico and Peru represented.

Churches: Presbyterian 138, Methodist 80, Episcopal 56, Baptist 32, Catholic 22, Christian 22, Lutheran 20, Congregational 17, Jewish 14, 8 others, and no preference 5.

Occupation of Parents: Business and Office employees 125, Merchant 100, Professional 56, Farmer 23, (Classifications twenty three.)

Faculty: Dr. Ray L.Garrett succeeds Dr. Joseph C.Dewey head of Education Department.

Summer Improvements: Little Theatre, Tea Room, Music Hall, Tunnel, Sprinkler, Water Tower and others. Outside of improvements it is expected that budget will be balance 1936/37.

Scholarships \$41,000. Expenses of solicitation 13%, with scholarship 24%

Students Deposits: \$9,500 by 370 Students and organizations. Daily customers average 125.

Recommendations: That Arthur A.Blumeyer be nominated to Synod to succeed Dr.North, On motion of Dr.Stumberg seconded by Mr. Shapleigh approved.

Chairman Cobbs reported for the Auditing Committee that Boyd, Cronk & Co., account and checked and verified books and accounts of College and Treasure for the Fiscal year to June 15th, 1936, and that Finance Committee report would reflect result.

Chairman Sutherland read report of Finance Committee using the Audit as a basis, noting among others the following: As of June 15 1936 - Current Funds, Balance in Banks \$6,754.21, Receivable \$26,088.81 (less \$14,311.61 doubtful leaves \$11,777.20), Inventory \$5,054.44, Unexpired Insurance Premiums \$9,019.38, other accounts \$3,589.21, Chargeable to next Fiscal year \$18,739.74, Working a/c deficit \$14,996.68, Loan Funds a/c \$6,020.31, Endowment and Special \$1,890,715.25 in Plant, Educational \$874,323,62, Auxiliary enterprises \$1,234,486.48, In hands of Fiscal Agent \$1,485,707.67. Payables: Accounts \$6,194.77, Notes in Bank \$59,000. (October 26th, \$71,000), Balance foreward \$10,760.40.

Plant Funds \$1,234,486.48 including \$14,494 added from current funds during year includes Real Estate, (total footings \$3,201,156.90) Endowment Investment \$353,475.93

Income Expenditures:

Educational & General \$198,100.94	Auxiliary \$ 97,844.31	Others \$ 6,864.61
Receipts		
		Following
\$112,221.14	\$ 49,610.45	year
1,318.15	40,032.10	\$10,367.09
113,539.29	13,154.87	2,832.19
75,906.06 Endowments.	\$102,797.42	619.14
\$189,445.35 · Income	10,367.09 Forward	\$13,818.42

Chairman Sutherland further reported income from productive endowment: Stocks 6.84%, Bonds 4.24%, Loans 7.06%, Loans mainly St. Louis and St. Louis County, Real Estate 5.99%, including non income bearing 4.785%. Added during year Peters Fund \$3,475, Sibley and Heron Funds \$3,019.11, Knight and Chapel Fund \$50.

That replacements and repairs had been carried against operations and no depreciation charged. That former method of adding replacements and repairs and deducting depreciation would more nearly reflect value of equipment, correcting by inventories from time to time.

Reported addition to building and Equipment and referred to Extension of Tunnel for Pipes, wires to Erection of Water Tank and Installation of Sprinklers specifically mentioned in minutes of Finance and Building and Grounds Committee.

Mr. Sutherland detailed cost per student for education, residence, commissary and recreation. Advertising promotion and scholarships with percentages received from students, endowments, gifts, a/c also administrative and charges for Interest, Commissions, Insurance accounting a/c.

Chairman recommended transfer of \$700 Income from Bible Fund to J.G. & M.L. Butler General Fund and \$350 Watson Income to General Fund of Mr. Shapleigh seconded by Mr. Montgomery recommendations approved.

Chairman Sutherland reported plan regarding Industrial Bank and Trust Company states of the set out in mimites of Finance Committee. Matter discussed and explained, Mr. Shapleigh stating was fravorable to College and moved approval. Seconded by Dr. Roemer carried.

Mr. Shapleigh was excused. For Building and Grounds Committee, Chairman Garrett reported erection of Water Tank at cost of \$7,250. Installation of Sprinklers in Dormitories, Extension of Tunnel. Payments to Mr. Battani \$7,705.15 and Mr. Fox \$6,600; installing pipes and lines practically completed. Dr. Stumberg explained extra cost on account of underground conditions and supplemented Mr. Garrett report.

Minutes of Meetings, Board of Directors May 25th and of Finance and Building and Grounds Committees May 25th, June 8th, June 24 and October 21st, read and on motion of Mr. Montgomery seconded by Dr. Lowe approved, including action taken as respectively reported in Minutes, on motion of Dr. Roemer adjourned.

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LINDENWOOD COLLEGE

REPORT OF THE PRESIDENT

to the

October 26, 1936

To the Members of the Board of Directors, Lindenwood College.

Centlemen:

I hereby submit the following memorandum for the semi-annual meeting of our Board:

Regular Students		
Seniors28	3	
Juniors24	L.	
Sophomores110)	
Freshmen267	7	
Total	429	35
Special Students		
College	3	
Music: Private Lessons	3	
Oxford Class	3	
Physical Education: Swimming44	1	
Bible Leadership Training-***12		
Total 69		
Duplicates		
Net Total	68	
Grand Total	497	
Distributed as follows:		
Resident Students397 (includes	1 College	anacin1)
Day Students (Regular)33	T COTTOER	abeerer!
Day Students (Special)67		
Total 497		
10001		in the La
Enrollment by Geographical Location		
Arkansas32		
Colorado	7	
Connecticut	2	
Idaho		
Illinois62		
Indiana27		
Iown22		/ /
Kansas39	- /	/
Kentucky1	1.00	
Louisiana		-
LOUIDAMIN	47	

Mississippi -----

Missouri -----123

792

Nebraska	17
New Mexico	
North Dakota	
Ohio	
Oklahoma	
Tennessee	1
Texas	13
West Virginia	1
Wisconsin	1
Wyoming	3
Mexico	
Peru	1
Total	432

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24 states Mexico Peru

Note: This list includes the regular students and three college special students.

Church Affiliation

Presbyterian	138
Methodist	80
Episcopal	56
Baptist	32
Catholic	22
Christian	
Lutheran	20
Congregational	17
Jewish	14
Evangelical	9
Christian Science	8
Community	3
Unitarian	2
Disciples of Christ	1
Divine Science	L
Creek Orthodox	1
Quaker	1
No Preference Indicated Total	5

Note: This list includes the regular students and three college special students.

Occupations of Parents

Accountant2	
Architect1	
Army Service8	
Benker; Broker19	
Business or Office Employe125	
Chemist2	
Contractor3	
Deceased26	
Dentist8	
Druggist5	
Educational Work6	
Engineer (Civil, Mechanical, etc. in-	
cluding Surveyor)ll	

10/26/6

Farmer23	
Insurance and Finance7	
Lawyer; Judge32	
Meteorologist1	
Merchant95	,
Minister5	
Physician; Surgeon30	
Real Estate	
Retired or Unemployed9	
Undertaker8	
Veterinary1	
Total 432	

Note: This list includes the fathers of the regular students and of three college special students.

The resident enrollment, as you see, taxes our dormitory capacity. For enlargement of our enrollment we would require another dormitory.

The Faculty

Since the May meeting of the Board, Dr. Joseph C. Dewey, head of the Education Department, has accepted a position in another school and in his place we have appointed Dr. Ray L. Carnett.

Summer Improvements

The Committee on Buildings and Grounds will tell you of the construction of the tunnel and the installment of the sprinkler system in four of our dormitories. Other improvements that were outlined at the last meeting in May have been completed, viz., a "Little Theater" in the Speech department, new equipment in the Tea Room, the fitting up of an extra room in Music Hell, and many minor improvements of buildings and grounds.

The indications are that the budget of possible receipts for the year will be maintained but the anticipated shortage reported at that time will probably be heavier on account of improvements, such as the installation of our sprinkler system, which could not be foreseen or counted upon prior to this meeting. The receipts will run about \$450.00 of the estimated receipts of the budget. It looks at this time as though we would be able to draw less from the endowment for operating expenses than usual. At least we hope that such good luck will continue with us to the end of the school year.

It might be interesting to know some facts from the Promotion department. The scholarships will keep within the amount that was appropriated and the expense of the campaign in addition to that will run in the neighborhood of \$41,000.00. A rough estimate has been made that if we count the resident students with scholarships and all it will cost \$189.00 per student. With the city enrollment included, and many of these get scholarships, the average would be \$178.00, exclusive of scholarships, \$106.00.

From time to time the matter of solicitation has been brought to the Board and discussion has been had by members as to the advisability of such an outlay. My opinion is that to withhold from the canvass would be detrimental to the size and interest of the school.

Recommendations

I recommend that Mr. Arthur A. Blumeyer, of St. Louis, be elected to the Board to succeed the late Dr. Emmet P. North.

Two other members of the Board, and perhaps three, will have to be supplemented during the year. Mr. Craig MacQuaid, has not officially

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ESTIMATED BUDGET OF REVENUE AND EXPENSE

FOR THE OPERATION OF THE COLLEGE

1937-1938

STATE OF STREET		
TICIPATED REVENUE		
Resident Students	\$320,000.00	
Non-resident Students	5,000.00	
Bible Chair Income	2,400.00	
Gamma and Sigma Scholarships	400.00	
Mary Easton Sibley Scholarships	500.00	
Misc. revenue (including Ministerial	1,500.00	\$329,800.00
Allowance and possible profit on Tea Room and Book	k Store)	,,
A CANADA THE PARTY OF THE PARTY		
TICIPATED EXPENSE		
Buildings - renewals	18,000.00	1
Campus and Roadway - upkeep	5,500.00	
Dining Hall	54,000.00	
Instruction (departmental expense)	7,000.00	
Library (supplies, salaries & labor-not books)	4,500.00	
Faculty and Administration - salaries	103,000.00	
Labor (general maintenance)	14,000.00	
Heat, Power, Water and Gas		
General Expense, upkeep on auto trucks, furniture	20,000.00	
repair, household expense, travel expense, etc	20,000.00	
Office Expense	5,000.00	
Promotion (College representatives, advertising	3,000.00	
and general publicity	49,000.00	
Publications (bulletins, catalogs, and etc	The second secon	
Equipment, replacement on china, glass, silver	8,000.00	100/200
and dormitory equipment	4,500.00	
Scholarships		\$339,000.00

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LINDENWOOD COLLEGE

REPORT OF THE PRESIDENT

to the

BOARD OF DIRECTORS

MAY 20, 1937

TO THE MEMBERS OF THE BOARD OF DIRECTORS, LINDENWOOD COLLEGE.

GENTLEMEN:

This is the twenty-third annual report of the present administration. For twenty-three years we have seen the College grow from an enrollment of less than 100 students to 546, including all special students. Twenty-three years ago the teaching faculty numbered 8 members, today 42. Twenty-three years ago two buildings were used for dormitory and educational purposes; today we have five buildings used for dormitory purposes only and three, including the Library, for educational purposes.

The campus has grown from 34 acres to 140 acres. From an investment of \$225,000, including campus buildings and equipment, we now have \$1,587,962.41. From an invested endowment of \$28,000, we now have \$1,885,352.01, excluding residuary legacies of \$317,185 and Mrs. Lulu C. Peters' recent bequest, which may reach approximately \$75,000.

Summing up the financial results - our property interests, endowments, residuary legacies, etc. today amount to \$3,865,499.41, against a property and endowment interest twenty-three years ago amounting to \$253,000, leaving a net gain of \$3,612,499.41. There is no mortgage indebtedness. At last Finance Committee meeting \$28,000 was reported as borrowed from bank.

I - THE STUDENT BODY

1. Enrollment

TOTAL ENROLLMENT FOR THE YEAR 1936-1937

Special Students:

Music: Private Lessons -----2

Class Piano-----2

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441



Physical Education (Swimming) --- 69 Bible Leadership Training ----Total Duplicates 3 Net Total 105 546

Grand Total

Thirty-one (31) regular students withdrew during the year. Twelve (12) regular students entered at the beginning of the second semester.

> Resident Students---406 (includes 2 College Specials) Day Students (Regular) 36-37 Day Students (Special) ---- 103 Total

CHURCH ENROLLMENT FOR THE YEAR 1936-1937

Presbyterian-----138 Methodist-----84 Episcopal-----56 Baptist-----33 Christian-----23 Catholic-----23 Lutheran-----20 Congregational-----17 Jewish-----15 Evangelical----9 Community-----3 Unitarian----2 Disciples of Christ------Divine Science-----1 Greek Orthodox-----l Quaker-----1 No Preference Indicated-----Total 441 (No special students are included in this

list)

ENROLLMENT BY STATES FOR THE YEAR 1936-37

Arkansas-----34 . Colorado-----7 Connecticut----2 Idaho-----3 Illinois-----65 Indiana-----27 Iowa-----22 Kensas-----41 Kentucky-----13

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Louisiana		1
Minnesota		1
Mississippi		
Missouri		
Montana		2
Nebraska		
New Mexico		4
North Dakota		
Ohio		
Oklahoma		
Tennessee		
Texas		
West Virginia		AND THE RESERVE AND ADDRESS OF THE PARTY OF
Wisconsin		
Wyoming		
Mexico	and by Will	1
Peru		
in the Property Student	Total	546
24 states		

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colleges and

24 states

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(This list includes all special students)

2. Health

The health of the students during the year has been remarkable. No case of serious sickness was reported. For the first time in several years, not a single appendix operation was performed, nor was there a single contagious disease.

3. Scholarship

From an educational standpoint we have also had a very satisfactory year. The Registrar submits the following statistics of scholarship standing of the classes:

B	10.22%
S	
M	
I	
F	
Cond., Inc. Drop	1.63%
	100.00%
Standing aften finet am	natam)

(Standing after first semester)

The Registrar also gives us the scholarship of students admitted to the College from their various high schools:

Rank	Number	Per Cent	
Upper Third	147	60.25%	
Middle Third	73	29.92%	
Lower Third	24	9.83%	
	244	100.00%	

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4. Achievements

We are very proud of the attainments of our students in the various departments.

The English department is very much gratified over the success of Miss Bette Hurwich, who received the first prize in a Freshman essay contest participated in by many of the colleges and universities throughout the country. Her subject was, "The Weary Alien". The prize was \$50.00 in cash and a summer scholarship to Bread Loaf College of English, Middlebury, Vermont. The other eight of the nine entrants from Lindenwood College were given honorable mention. In recognition of the excellent preparation given the contestants from Lindenwood the ATLANTIC MONTHLY conferred upon Miss Winifred Burns of our faculty a scholarship to Bread Loaf College for the summer.

Another student in the English department, Miss Johnsie Fick, in a poetry contest sponsored by William Jewell College and open to colleges and universities in Missouri, Kansas and Iowa, received second prize.

In the Physical Education department our girls took first place with an advantage of three points in a Missouri college and university Field Day, held at Columbia. Mo.

In the recent Horse Show in St. Louis several prizes were awarded our students. Over 100 students are taking horse-back riding, which is given one hour of credit by the Physical Education department. We own no horses, but use the horses of the St. Charles Riding Academy, under the direction of O. L. Dapron, head and owner of the Academy.

II. - THE FACULTY

We have to report only one change in the personnel of our faculty. Dr. Ralph T. Case, of the Bible chair, resigned at the end of the first semester to accept a pastorate in Oklahoma. We were fortunate in securing the services of Dr. Lloyd B. Harmon, who came to us from Parsons College, Fairfield, Iowa.

Miss Alice Parker, of the English department on leave, will remain at Yale University another year, having been awarded an Honorary Fellowship for distinguished work in attaining her doctorate degree. She was one of two women selected for special work. Dr. Siegmund A. E. Betz will continue in her place at Lindenwood for another year.

Miss Ellen Thomsen of Copenhagen, Denmark, a noted teacher of dancing in her country, gave us one week of her time while on a year's furlough to America. She was enthusiastically received by the students of the Physical Education department.

A slight increase in the salaries of all of the teachers was imperative, which will add about \$7,000 to the budget. We remember, with a very great deal of pride, the cooperation of the faculty during the days of depression, when all stood by their positions and took the heavy cuts made at that time. We are trying to gradually restore the old salaries, if possible.

We have established this year what we call "The Teachers' Research Scholarship Fund". We are insisting upon our faculty keeping right up to date in educational lines. Some have felt the requirements for advanced work in our colleges and universities during the

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summer were too heavy a drain upon their purses. The purpose of the Scholarship is to require a teacher, at least once in five years, to enter some university or other accredited institution for the summer for research work in her department. The grant made is \$200.00. Ten grants have been made for the present year. Conditions are stipulated in the establishment of this particular fund. We feel we are going to get good results from this small investment each year taking over a part of the expenses of the requirements of our teachers.

III. - ADMINISTRATION

Dr. Gipson, the Academic Dean, submits her annual report of the work of her department. The report accompanies this report.

Mrs. Roemer, Dean of Women, reports the work of the House Regents as very satisfactory. Mrs. Effic L. Roberts, who for twenty-three years has served us in a number of positions and for the most part as House Regent, was stricken with paralysis in November and had to be removed to her daughter's home in Philadelphia. She will not be able to return to her position. Mrs. Florence Kelly of Columbia, Mo. was appointed to her position.

Miss Ethel B. Cook, Bursar, and Miss Cora Waye, Assistant Bursar, have been most faithful in their respective positions, as has the President's secretary, Mrs. Agnes Zeisler.

Secretary Guy C. Motley has been indefatigable in his efforts to have one of the best enrollments for 1937-38. Early reports indicate he will be successful. Mr. Motley has held meetings of Lindenwood Alumnae in many parts of the country, which were largely attended. The loyalty of the old students is evidenced by the number of selected prospects they brought with them to these meetings. In every city visited many contracts were signed. His coworkers, the College Representatives on the field, have the same confidence, backed by signed contracts, that this next year will be our best.

We have taken a stand to trim the scholarship offers to the minimum, reducing we hope the budget by at least ten thousand dollars. The scholarship "evil", participated in by all colleges and universities, is telling on revenues and must cease, except in case of need, if endowed institutions of smaller resources are to meet present day educational requirements.

The Superintendent of Buildings and Grounds has been very efficient in all of his work. The Board's Committee on Buildings and Grounds will make a report of the extra work that was done during the year.

The Dietitian's office has been faithfully presided over by Miss Cora B. Walter and her assistant, Miss Arabelle Foster. The great care and attention given by the boarding department to the students is shown in the general satisfactory result as expressed by the student body.

Mention must also be made of Miss Eva Sayre, aRegistered Nurse, and her Assistant, who have been invaluable to the Infirmary for a number of years. Dr. Stumberg can give further testimony to their fidelity and capability.

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IV - BUILDINGS AND CROUNDS

The Committee on Buildings and Crounds will report in detail the improvements made since the last annual meeting.

The sprinkler system has been very satisfactory. It has given students and parents a feeling of security in case of fire.

The tunnel system has proven its merit since installation. Difficulties in the heating system are more quickly adjusted.

There is an apparent need of a new swimming pool at the earliest possible date. Plans are being made for a pool adequate to the demands. At present the pool in Butler Hall is entirely inadequate. It is 40x20 feet and the scores of students using it for Physical Education credit can hardly be accommodated. A pool 80x40 feet can be built back of Butler Hall to amply meet our requirements. I hope the Board may see its way clear to provide this necessity.

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It is our purpose this summer to rehabilitate our dormitories. For a number of years we have hesitated to do what ought to have been done to make our dormitories more inviting. The period of depression kept us within narrow financial limits. We believe now we can so forward and do the things needful. Possibly an extra expenditure of from fifteen to twenty thousand dollars will be necessary for what we contemplate doing this year, including a new filter house ordered by the Board.

We have been hoping that some of our Alumnae who have in mind the building of a Chapel would more generously respond. At present we have little substantial evidence of accomplishment.

A new dormitory may be a necessity in the near future.

1. That the Faculty recommendations for the granting of Degrees. Diplomas, and Certificates at Commencement be approved as follows; on the condition that the candidates meet fully the requirements of the College for this recognition:

BACHELOR OF ARTS DECREE

Ackerman, Kathryn Bacon, Mary Lucille Chandler, Jeanette Madaline Morton, Katherine Coker, Evelyn Rue Duebbert, Ethel Marie Greer, Susan Jean Johnson, Sue Taliaferro Keck, Margaret T.

Keithly, Helen Martin, Erma Osgood, Constance Reitz, Alma Tyler, Mary Ruth Weary, Clara Frances Wilkerson, Susan Virginia

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BACHELOR OF SCIENCE DEGREE

Ervin, Dorothy (Sociology) Hibbard, Kathryn Eleanor (Education) Miles, Josephine (Home Economics) Miller, Sarabell (Education) Platt, Nancy W. (Sociology) Wise, Wilda Curtis (Home Economics)

BACHELOR OF MUSIC DEGREE

Clarke, Ella Mildred (Piano) Hickman, Mary Marjorie (Piano) Kistner, Anna Marie (Violin) Snyder, Lorraine (Piano)

CERTIFICATE OF ASSOCIATE IN ARTS

Bowen, Althea Louise Burgard, Ethel Emilie Roberts, Mary Esther Crain, Margaret Dean Denton, Ruth Langdon, Roy LaVerne McFarland, Virginia

Myers, Kathryn H. Stevenson, Crace Watts, Mary Morton Wetzel, Mary Louise Zimmerman, Amelia L.

CERTIFICATE IN BUSINESS

Austin, Ruth Buxton, Emily Jane Foltz, Catherine Virginia Riske, Thelma A. Smith, Susan

CERTIFICATE IN HOME ECONOMICS

Siemer, Catherine

CERTIFICATE IN PHYSICAL EDUCATION

Books, Mary Clifford, Catherine Claire Roush, Mary Evelyn York, Charlotte Ann

CERTIFICATE IN PUBLIC SCHOOL ART

Green, Dorothy Arnold, Gracia Lou Raymer, Marguerite Bogenschutz, Betty Boles, Elizabeth Mary Semprez, Helen Pauline

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CERTIFICATE IN SPEECH AND DRAMATICS

Bartholomew, Margaret Aloise Davis, Joyce D. Jackson, Jeannette Lawton, Babs Norma Amelia Ochsenbein, Cleo Marie Thompson, Margaret Queen

DIPLOMA IN PIANO

Danz, Doris Antoinette Koenigsdorf, Elaine Beatrice

DIPLOMA IN VIOLIN

DIPLOMA IN VOICE

Eby, Suzanne

Pinnell, Ruth

2. That the Following members of the Board of Directors of the Class of 1943 be recommended to the Synod for approval:

> Dr. John W. MacIvor Thomas H. Cobbs George W. Sutherland Dr. Arnold H. Lowe Dr. Elmer B. Whitcomb.

Dr. Whitcomb, pastor of the Westminster Presbyterian Church of St. Joseph, will take the place of Craig McQuade.

- 3. That Arthur S. Goodall of St. Louis be recommended to the Synod for approval to take the place of Charles Tweedie, resigned.
- 4. That the Building and Crounds Committee, in conjunction with the Finance Committee, take under consideration the erection of a swimming pool to meet the needs of the school, with power to act if the way be clear.

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The Board of Directors of Lindenwood Female College met at the College in St. Charles, Missouri, Thursday, May 20th, 1937, at ten A.M., pursuant to call and notice duly given for its regular Annual Meeting.

There were present: Messrs. John W. McIvor, D.D., President, who presided.
Thos. H. Cobbs, John T. Garrett, Arnold H. Lowe, Lee Montgomery, Arthur A. Blumyer, John L. Roemer, Geo. W. Sutherland, Alfred L. Shapleigh, B. Kurt Stumberg, and Geo. B. Cummings. Secretary.

Absent: David M. Skilling, who is detained in the East, Craig MacQuaid, Harry C. Rogers, and Charles Tweedie.

The Chairman called on Dr. Lowe to lead the opening prayer.

The Minutes of the meeting of the Board, October 26, 1936, and of the Finance Committee, November 27, 1936, January 27 and April 28, 1937, were read and on motion of Mr. Cobbs respectively approved.

Dr. MacIvor suggested that copies of minutes of the Finance Committee be sent to the members of the Board, which on motion of Mr.Blumeyer was approved.

Dr. MacIvor also suggested that there be sent to the members of the Board a copy of the annual report of the Fiscal Agent to the Finance Committee covering investments. On motion of Mr. Blumeyer approved.

The Chairman called on <u>Dr.Roemer</u> for his <u>annual report</u> which was then read, this being Dr. Roemer's twenty-third annual report and referred among others to the following: Growth from less than 100 students and eight teachers to 546 students and a faculty of 42. From two buildings to five dormitories and three educational buildings and a number of others for various purposes. A campus of 34 acres now comprises 140 acres. An investment of \$225,000 and endowment of \$28,000, to \$1,587,962.41 investment in grounds, buildings and equipment, and \$1,544,129.63 invested in endowment. \$317,185 residuary legacies and a recent bequest that may reach \$75,000. No mortgage indebtedness and but \$28,000 on bank loans.

ENROLLMENT, 441 in regular and 105 in special - or 546 in all.

DENOMINATIONS PREFERRED: Presbyterian, 138; Methodist 84; Episcopal 56; Baptist 33; Christian 23; Catholic 23; Lutheran 20; Congregational 17; Jewish 15; eight others 26; no preference 6.

By STATES: Missouri 227; Illinois 65; Oklahoma 52; Kansas 41; Indiana 27; Iowa 22; Arkansas 34; Kentucky 13; Nebraska 19; Texas 13, others 31; Mexico 1; Peru 1.

HEALTH remarkably good. Scholarship by percentage high. Achievements of students very gratifying. Miss Bettie Hurwich having received the first prize in a college and university essay contest. Her subject, the "Weary Alien." Other Lindenwood students receiving honorable mention. The excellent preparation given them by Miss Winifred Burns, bringing her from the Atlantic Monthly a summer scholarship.

FACULTY: The resignation of Dr. Ralph T. Case, of the Bible Chair, and selection of Dr. Lloyd B. Harmon as his successor, slight increases in salaries, establishment of the Teachers' Research Scholarship Fund.

ADMINISTRATION: Reference to various department heads and their superior service.

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BUILDINGS and GROUNDS: The satisfactory addition of a sprinkler system in dormitories and tunnel leading to the Boiler House for water and steam lines and wiring connections. Need of a larger swimming pool, rehabilitation of dormitories and erection of a new filter and machinery house.

REPORT OF FACULTY with recommendations for conferring degrees and giving of certificates and diplomas as shown at the end of these minutes

DIRECTORS: Expiration of terms of Messrs. MacIvor, Cobbs, Sutherland, Lowe and MacQuiad. Recommendation that there be nominated to the Synod, Messrs. MacIvor, Cobbs, Sutherland and Lowe to succeed themselves and Dr. Elmer B. Whitcomb, of St. Joseph and Arthur S. Goodall of St. Louis, Mo., for the class of 1938-1943.

The President presented an estimated budget as appears at the end of these minutes.

The President of the College then read extracts from report of the dean, reported long and faithful services of Mrs. Effic L. Roberts, who by reason of serious illness had resigned; the appointment of Mrs. Florence Kelley to succeed her in Ayers Hall; also the need of a chapel and relation to churches in St.Charles. Comments on matters in report and discussion of recommendations followed.

Dr. MacIvor presented resignation of Mr. Charles Tweedie, whose business prevented attendance of meetings. Dr. Roemer stated that Mr. MacQuaid and Dr. Rogers had found it impossible to attend.

Motion of Mr. Shapleigh carried, accepting resignation of Mr. Tweedie, approving the nomination of Dr. Elmer B. Whitcomb.

Mr. Montgomery's motion carried approving the nomination of Arthur L. Goodall.

Mr. Cobbs' motion carried that the President of the Board, the President of the College and three other members of the Board be appointed as a Committee on members of the Board, vacancies and nominations.

Mr. Montgomery's motion carried approving adoption of proposed budget, subject to revision and change by the Finance Committee or the Board at a later meeting.

FINANCE COMMITTEE: Chairman Sutherland referred to the minutes and reported comparing receipts and disbursements with budget for ten months and for like period of previous college year - not taking into account Inventories, Insurance Premiums and adjustments usually made at end of fiscal year, June 15 - and stated that the audit would be used as basis for complete report at October meeting. Monthly reports by banks, fiscal agent and college are on file at college, and with the Treasurer, including all changes in investments.

Items reported were variously commented on by the Chairman, President of the college and members of the Board. The chairman stated that notes given for amounts sent to the college for sprinkler, tunnel and other needs had been reduced to \$28,000 which would be reduced to \$25,000 this month - that there would be needed by the college to close the year about \$32,000, of which \$22,000 will be required this month.

On motion of Mr. Shapleigh the borrowing of \$32,000 was approved.

In answer to inquiry of Dr. MacIvor explanation was made of handling of Investments by the Finance Committee, consultation with the Trust Co. fiscal agents, going over reports and statistics, inspection of properties by the Chairman and members of the Committee.

Dr. Stumberg, for the Building and Grounds Committee, asked for the usual allowance for educational equipment \$4500, Library books \$4000 - included in the budget.

Stated that request had been made for hard surfacing of tennis courts at a cost of \$1200 or \$1400. That Biological Department suggested adding to building to be sweeted for machinery, pumps and filters, a greenhouse to be placed on the roof of building - would cost about \$1500 plus \$2700 for Filter Plant Building.

That with furniture, light-equipment and decorations, etc., would run \$15,000 to \$20,000. Mr. Blumeyer's motion carried approving.

On Motion of Dr. Roemer, the present officers of the Board were respectively re-

John W. MacIvor President
D. M. Skilling Vice President
Geo. B. Cummings Secretary and Treasurer
Thos. H. Cobbs Counsel.

me following resolutions presented at each annual meeting and recorded in full in the minute book, page 264, were on motion of Mr. Garret respectively adopted as the action of the Board.

On motion, adjournment to inspect improvements.

Secretary.

RECOMMENDATIONS:

1. That the Faculty recommendations for the granting of Degrees, Diplomas, and Certificates at Commencement be approved as follows: on the condition that the candidates meet fully the requirements of the College for this recognition:

BACHELOR OF ARTS DEGREE

Lekerman, Kathryn - Bacon, Eary Lucille- Chandler, Jeanette Madaline Coker, Evelyn Rue - Duebbert, Ethel Marie - Greer, Susan Jean - Johnson, Sue Taliaferro - Keck, Margaret T. - Keithly, Helen - Martin, Erma - Morton, KatherineCosgood, Constance - Reitz, Alma - Tyler, Mary Ruth - Weary, Clara Frances Milkerson, Susan Virginia.

BACHELOR OF SCIENCE DEGREE

Mrin, Dorothy (Sociology) - Hibbard, Kathryn Eleanor (Education) - Miles, Josephine (Home Economics) - Miller, Sarabell (Education) - Platt, Nancy W. (Sociology) - Wise, Wilda Curtis (Home Economics).

BACHELOR OF MUSIC DEGREE

Clarke, Ella Mildred (PIANO) - Hickman, Mary Marjorie (Piano) Listner, Anna Marie (Violin) - Snyder, Lorraine (Piano).

CERTIFICATE OF ASSOCIATE IN ARTS

Bowen, Althea Louise - Burgard, Ethel Emilie - Crain, Margaret Dean - Denton, Ruth - Langdon, Roy LaVerne - McFarland, Virginia - Myers, Kathryn H. - Roberts, Mary Esther - Stevenson, Grace - Watts, Mary Morton - Wetzel, Mary Louise - Zimmerman, Amelia L.

CERTIFICATE IN BUSINESS

Amstin, Ruth - Buxton, Emily Jane - Foltz, Catherine Virginia - Riske, Thelma A. - Smith, Susan.

CERTIFICATE IN HOME ECONOMICS

Siemer, Catherine.

CERTIFICATE IN PHYSICAL EDUCATION

Books, Mary - Clifford, Catherine Claire - Roush, Mary Evelyn - York, Charlotte

CERTIFICATE IN PUBLIC SCHOOL ART

Arnold, Gracia Lou - Bogenschutz, Betty - Boles, Elizabeth Mary - Green, Dorolly Raymer, Marguerite - Semprez, Helen Pauline.

CERTIFICATE IN SPEECH AND DRAMATICS

Bartholomew, Margaret Aloise - Davis, Joyce D. - Jackson, Jeannette Lawton, Babs Norma Amelia - Ochsenbein, Cleo Marie - Thompson, Margaret Queen

DIPLOMA IN VIOLIN

DIPLOMA IN PIANO

DIPLOMA IN VOICE

Eby, Suzanne

Danz, Doris Antoinette Koenigsdorf, Elaine Beatrice

Pinnell, Ruth

2. That the following members of the Board of Directors of the Class of 1943 be recommended to the Synod for a proval:

Dr. John W. MacIvor Thomas H. Cobbs George W. Sutherland Dr. Arnold H. Lowe Dr. Elmer B. Whitcomb.

Dr. Whitcomb, pastor of the Westminster Presbyterian Church of St. Joseph, will take the place of Craig Macquaid.

- 3. That Arthur S. Goodall of St. Louis be recommended to the Synod for approval to take the place of Charles Tweedie, resigned.
- 4. That the Building and Grounds Committee, in conjunction with the Finance Committee, take under consideration the erection of a swimming pool to meet the needs of the school, with power to act if the way be clear.

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Resolution adopted 5/20/37+ amindles From &

Attention was called to the frequent inability to obtain the signature of the President or the Vice President to contracts, transfers, proxies and powers of attorney and on motion duly made and seconded, it was unanimously voted to authorize and appoint George W. Sutherland and/or Thos. H. Cobbs as acting President with the same powers, duties and authorities as the President, to execute contracts, transfers, proxies and powers of attorney, notes, pledges and other duties of the President at any time the same may be needed in the absence of the President and to sign the same as Acting President.

On motion duly made and seconded, the Finance Committee was duly authorized to sell and dispose of any of the stock or other securities owned by Lindenwood Female College, to exchange securities, to subscribe for stock and accept stock and other securities in connection with the reorganization of or changes in corporations in which Lindenwood Female College owns stock and to borrow, execute and renew notes and pledge collateral and to handle the investments and reinvestments of the funds of Lindenwood Female College.

Attention was also called to the fact that, in the transfer of stocks and securities, it was necessary to supply the transfer officers or agents with resolutions or certificate in proper form, showing that the transfer had been duly authorized by the Board of Directors and, on motion duly made and seconded, the secretary was duly authorized to certify such resolutions and authority in such form as may be required for the transfer of any stocks or securities authorized to be transferred by the Finance Committee, as having been duly authorized by the Board.

On motion of Mr. Montgomery the usual resolutions were passed.

- That any members of Finance Committee be authorized to countersign checks against treasurer's bank accounts.
- That Geo. W. Sutherland and Thos. H. Cobbs have same authority heretofore given them as Acting President. (See formal resolution page 264 meeting of May 16, 1932).
- That Finance Committee have the power and authority given in resolutions heretofore adopted and recorded on page 264 meeting of May 16,1932.
- That secretary have authority to furnish and attest copies of resolutions and action of Board, Executive Committee and Finance Committee as mey be George Standard needed.

My Dear Sir:

The Board of Directors will meet at the College in St. Charles at ten A. M.

Yours sincerely

Secretary.

The Board of Directors of Lindenwood Female College met at the College st. Charles for its regular October meeting Monday, October 18th, 1937, 10 A.M. pursuant to call and notice duly given.

There were present Messrs. MacIvor, President, who presided, Blumeyer, Mos, Garrett, Goodall, Lowe, Montgomery, Roemer, Sutherland, Shapleigh, Imberg and Cummings, Secretary.

Dr. MacIvor read letter from Dr. Skilling and telegram from Dr. Whitcomb mplaining inability to attend the meeting and on motion they were excused.

Dr. Lowe was called upon to lead the opening prayer.

Copies of minutes of the May meeting of the Board having been sent to the Directors on motion of Mr. Shapleigh reading was dispensed with and shutes approved.

Minutes of meetings of the Finance Committee held April 28, June 23, mgust 4 and October 8 were read and on motion of Mr. Montgomery were respectively approved. Dr. Roemer read his 24th annual report and referred to suggestion of celebration of Silver Anniversary by members of the Alumni, and the possible erection of a Fine Arts Building.

Referred to: Enrollment by classes, States represented and Church preferences. The Student Body, Faculty, Summer Improvements, Finances, (referring to summary of summary of Auditors 21 year review)

On motion of Mr. Shapleigh report received and ordered filed.

Mr. Cobbs reported for the Auditing Committee that audit of all accounts of College and Treasurer and those of Fiscal Agent had been made by Boyd, conk and Company, Certified Public Accountants and copies filed with the president of the College, Chairman of the Finance Committee, Treasurer and counsel.

Chairman reported for the Finance Committee, using the Auditor's report s a basis: Commented on various items with comparisons with previous year and budget and analysis of main accounts. On motion of Mr. Shapleigh report

Motion of Mr. Shapleigh that recommendation of the Chairman to transfer of General Fund Income from Bible Fund Income \$1000 and from Watson Fund noome \$500. carried

Dr. Stumberg made verbal report for the Building and Grounds Committee of Improvements to Building and Campus, Furnishings and Fixtures and of comference with Miss Wall one of the Executors of the C. Bula Peters Estate and receipt of partial distribution of that estate. On motion approval of sal of Farms belonging to this Estate referred to the Finance Committee with power to act.

Dr. Roemer referred to a \$100,000 trust created under the Peters will with a remainder interest in Lindenwood College of 40%. Archbishop Glenror 40%. Miss Wall 20% and another trust of smaller amount with remainder inter in the College and Archbishop of one half each. On motion of Mr. Shapleigh report received.

Mr. Sutherland stated that a suggestion had been made that stockholders of Industrial Bank and Trust Company participate in an option for thirty days to sell about 1/15th of their holdings at \$63 per share. A general discussion and explanation followed.

Mr. Cummings moved, seconded by Mr. Goodall, that on the basis that the College has a large share in this investment, a thirty day option to be given on 250 shares at \$63 carried.

All members voted in favor except Messrs Blumeyer, Shapleigh and Cobbs who asked to be excused from voting because they were also directors of the Industrial Bank & Trust Co.

Dr. MacIvor named for Committee on vacancies on the Board, Dr. Lowe, Mr. Sutherland and Mr. Montgomery.

On motion of "r. Montgomery the usual resolutions as recorded on page 264 of the Minute Book were respectively presented and adopted.

Dr. Roemer stated that the Synod of "issouri had elected as Directors for the class of 1937-1943 Messrs. MacIvor, Cobbs, Sutherland, Lowe and Whitcomb and that "r. Arthur S. Goodall had been elected to succeed Mr. Charles Tweedie, resigned, class of 1939.

Johnson Geo Barringo

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The BOARD OF DIRECTORS of Lindenwood Female College held its annual meeting at the College in St. Charles, Monday, May 16th, 1938, at 10 a.m. pursuant to call and motion duly given.

There were present Messrs. MacIvor, President who presided; Blumeyer, Cobbs, Garrett, Goodall, Montgomery, Roemer, Shapleigh, Skilling, Stumberg, Sutherland, Whitcomb and Cummings, Secretary. Absent, Lowe and Rogers, excused. The opening prayer was led by Dr. Skilling.

The Secretary reported that copies of Minutes of the Board of October 18th, 1937, and Finance Committee November 29th, 1937, January 12, February 9th and April 29th, 1938 had been mailed to all of the members of the Board, that in the Minutes of the Board, motion to receive and file should read - "was made by Mr. Shapleigh" - On motion of Mr. Montgomery the Winutes were respectively approved.

President Roemer read his 24th annual report, and report of the Dean with recommendations of the Faculty for conferring of Degrees and granting of Diplomas and Certificates. The President referred to, among others.

Student attainments and aims, enrollment for next school year; religious culture.

Student enrollment by classes: Seniors 28, Juniors 39, Sophomores 114, Freshmen 266, Special
78. Total 525.

Church Preferences: Presbyterian 125...Methodist 100...Episcopal 54...Christian 41...
Baptist 26... And ten others.

By States: Missouri 181...Illinois 70...Oklahoma 54...Kansas 41...Indiana 28...Nebraska 26...Iowa 25...Arkansas 23...Kentucky 19... Other neighboring states 38...or 515 from Nissouri and neighboring states.

Reported high scholarship standing in High School of Freshmen entering; excellent condition of health; additions to Faculty and return of Miss Alice Parker, with Doctorate Degree from Yale. Increase in activity in personal bank accounts. Representation at meeting of Missouri College Union and the discussion of methods of solicitation referred to. Improvements - including new pipe organ installed in Sibley Hall. As a Building Program, suggested a New Dormitory, Physical Education Building, Fine Arts Building and Chapel. Spoke of Proposed Silver Jubilee and possible financial campaign. Dr. Roemer then recommended:

- 1... Nomination of Directors for Class of 1938-1944. Arthur A. Blumeyer, George B. Cummings, John T. Garrett, A. L. Shapleigh and B. Kurt Stumberg whose term expires this year.
- 2.... That Board of Directors extend to the Synod of Missouri an invitation to hold its 1938
 Annual Meeting at Lindenwood College. Were elected by the Synod of missouri and its 1938
- 3.... That the Building and Grounds Committee together with the Finance Committee proceed to the erection of a Physical Education Building including a new Swimming Pool.
- 4.... That the Faculty recommendations for granting Degrees, Diplomas and Certificates at Commencement to the following be approved. (see following these minutes)

The following recommendations of President of the College approved: On motion of Mr. Nontgomery, recommendation #1 Nomination of Directors. On motion of Mr. Shapleigh #2 Invitation to Synod to meet at the College in 1939. On motion of Dr. Skilling #4 Approval of recommendations of the Faculty and authority be granted to confer Degrees and grant Diplomas and Certificates. On motion of Dr. Whitcomb report received and ordered filed. Matters of solicitation and scholarships discussed.

Chairman Sutherland reported for the Finance Committee. Referred to minutes of the Committee wherein it recommended the return of the gift of \$1000 made in 1934 by the College Board of the Presbyterian Church in the U.S.A. now the Roard of Christian Education of the Presbyterian Church in the U.S.A. there being no further need for it. Mr. Cobbs explained that the Board of Christian Education were calling on us for detailed information which would be required under the terms of the gift and could not be complied with easily on account of the large amount of work such compliance would entail. Motion of Mr. Shapleigh seconded by Mr. Blumeyer carried, that the recommendation of the Committee by approved.

The Chairman continuing, presented Proposed Budget for College operations for 1938-39 in detectaling for Estimated Income from 425 resident students of \$345,875 and plus other income totaling \$365,475. Anticipated expenses \$377,600 which include increases over last year's Budget in Scholarships, Faculty and Administration Salaries, Instruction, Departmental Expensent Recommended its adoption. Mr. Blumeyer's motion carried adopting recommendation to approximate the second recommendation of the second recommendation recommendation of the second recommendation of the second recommendation r

prove Budget. (see following these minutes)

Chairman Sutherland explained condition of loans of St. Louis Conference on Freeman Hospital. Mr. Garrett and Mr. Cobbs explained drawbacks to proposed refinancing. Dr. Skilling's motion carried that advice of Counsel be followed and proposal to reduce interest and extend maturity not to be accepted at this time. The Chairman also presented matter of defaulted loan of Christian Church at Chillicothe, Mo. Motion of Mr. Blumeyer carried to approve recommendation of Finance Committee to foreclose unless satisfactory offer be received. The Chairman presented results of study of investment programs of four leading colleges and by Economists, explaining that Lindenwood was following the same general plan.

Dr. Stumberg presented report of Building and Grounds Committee. Reported additions and Improvements. Cost of installing new Pipe Organ \$4717.50. Filter Plant \$3375.91. Green-house \$2126.78. Dormitory Refinishing and Lighting Equipment \$11,560.63. Ayers, Butler and Niccolls Halls, Tennis Courts \$1260.37. He also made recommendations for 1938-39 expenditures as follows:

1...Library Books \$4000. 2...Educational Equipment \$4500. 3...New Furniture for Dormitories \$5000. 4...New Lights for Roemer Hall and Girl's Club Room in Library \$500. 5...Hot Water Heating Lines and storage tanks in Ayres and Butler Halls \$3000. 6...Unexpected contingencies \$1000. Total \$18,000. Mr. Cobbs moved approval, carried. Dr. Stumberg presented studies of proposed Physical Education Building and Swimming Pool. Estimated cost \$75.000 to \$80,000. Chairman Garrett's motion carried to inspect present pool - proposed location and plans presented. On motion matter of Mr. Cobbs matter of Physical Education Building referred to the Building and Grounds and Finance Committee Committee with power to act after further study and consideration by the Chairman of the Building and Grounds Committee. Carried. Mr. Cobbs asked for authority to have usual audit by Certified Public Accountants. On motion of Mr. Shapleigh granted.

Mr. Shapleigh's motion carried directing the casting of ballot for election of present officers of Board respectively to succeed themselves. Ballot cast and the following declared elected. John W. MacIvor, President. D. M. Skilling, Vice President, George B. Cummings, Secretary and Treasurer. Thos H. Cobbs, Counsel.

Montgomery carried re-appointing present Committees, and Chairman of Each. Motion of Mr.

Montgomery carried adopting respectively each of the usual resolutions as recorded on page
264 of the Minute Book, referring to-1...Either - Geo. W. Sutherland or Thos. H. Cobbs,
powers, duties and authority as Acting President. 2...Authority of Finance Committee to sell,
dispose of, exchange and handle investments and re-investments. 3...Authority given Secretary to attest and certify resolutions, transfers, notes, proxies and other papers.

4...President of College to have authority to borrow during fiscal year from St. Charles
Banks, the First National and Union Davings banks up to \$20,000 each and St. Charles Savings
Bank up to \$10,000. On motion adjourned.

Report of the Faculty-Recommendations for granting of Degrees, Diplomas, Certificates, at Commencement be approved on condition that the candidates meet fully the college requirements.

BACHELOR OF ARTS - Mary Elizabeth Baptist, Leonora Blackhurst, Laura Adeline Fritz, Celsa Garza, Lovella Dee Hurst, Mary Elizabeth Jolley, Betty Jean Lohr, Martha Roberts Janet Scroggin, Betty Ellen White.

BACHELOR OF SCIENCE - Sara Lee Auerbach (Education) Margaret H. Behrens (Education) Eleanor Finley (Home Economics) Martha LaRue Lott (Home Economics) Lois Margaret Hull (Education) Gladys Vernita Ploeger (Education) Effic Reinemer (Biological Science) LaVerne Rowe (Home Economics) Susan Smith (French) Marian Thompson (Social Science) Rose S. Willner (Home Economics)

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MACHELOR OF MUSIC - Doris Antoinette Danz (Public School Music).

CERTIFICATE OF ASSOCIATE IN ARTS - Kathryn Ashley, Patricia Boomis, Mary Borum, Margaret Trickey Casey, Eleanor Aikman Dennis, Catherine Donnell, Mary Ann Fowler, Betty Harper, Mary Engold, Kathryn Louise Mayer, Helen Nance, Della May Nash, Sara Watts Nickols, Marjorie Peabody, Louis Penn, Mary Jane Rabon, Evelyn Heiser, Betty Kelly, Margaret E. MacDonald, Eloise Helene Stelle, Josephine Chrystal Trice, Peggy Ann Wood, Corinne F. Zarth.

CERTIFICATE IN BUSINESS - Virginia Anna Aylesworth, Helen Brown, Virginia Ann Carter, Charlotte Dalin, Doris Virginia Deisenroth, Betty Joy Keitel, Dorothy Ann Knell, Leslie Ann McColgin, Mildred Faye Neidergerke, E. Corinne Paulsen, Dorothy Anna Ringer, Anna Ruth Seaman.

CERTIFICATE IN PHYSICAL EDUCATION - Martha Elizabeth Anderson, Betty Lee Lemley, Alicia Young.

CERTIFICATE IN PUBLIC SCHOOL ART - Nina Jane Davis, Barbara Nan Johnston, Ada Lee Weber.

CERTIFICATE IN SPEECH AND DRAMATICS - Ruth Ettin.

CERTIFICATE IN PUBLIC SCHOOL MUSIC - Mary Elizabeth Benner, Kathryn Margaret Craig, Margaret Ann McCoid, Ruth Reinert Ray.

DIPLOMA IN PIANO - Mildred Jane Bryant, Beverly Houston Mayhall, Ruth Reinert Ray, Betty

DIPLOMA IN VOICE - Margaret Hull, Alice Elnora Jones.

BUDGET - 1938-1939

INCOME

Resident Students (425)	\$345,875.00
Non-Resident Students	6,000.00
Hall Rental	6,700.00
Bible Chair Income	2,400.00
Gamma and Sigma Scholarships	
Mary Easton Sibley Scholarships	
Lecture Fund	The second secon
Miscellaneous Income (Ministerial allowance, Book Store, Tea Room).	1,200.00

ANTICIPATED EXPENSE

Building Renewals	
Campus and Roadway Upkeep	6,500.00
Dining Hall	57,000.00
Equipment, Replacement, China, Glass, Silver, Dormitory Equipment	4,000.00
Faculty and Administration Salaries	110,000.00
General Expense (Upkeep Auto Trucks, Furniture, Repair, Household	
Expence, Travel Expense)	16,000.00
Heat, Power, Water and Gas	20,000.00
Instruction (Departmental Expense)	9,300.00
Labor (General Maintenance)	19,000.00
Library (Supplies, Salaries and Labor Not Books)	4,300.00
Office Expense	4,500.00
Promotion (Representatives, Advertising and General Publicity)	58,000.00
Publications	7,000.00
Scholarships	40,000.00
Roemer Silver Anniversary	5,000.00

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\$377,600.00

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Mr. Luminings

LINDENWOOD COLLEGE

REPORT OF THE PRESIDENT

to the

BOARD OF DIRECTORS

May 16, 1938

TO THE MEMBERS OF THE BOARD OF DIRECTORS
LINDENWOOD COLLEGE.

GENTLEMEN:

In presenting this twenty-fourth annual report, there are some things of special note to which I would direct your attention.

The closing school year has been of unusual interest on the part of students and faculty. Student attainments, as indicated in their scholarship, show a more earnest, purposeful aim to make the most of their educational advantages. Of course exceptions are to be made, as in every college, of the few who are here only to be classified as college students. Faculty and students have been intent on accomplishing things worth while in "Patterns for Living", as suggested in the curriculum and the results of the year's work are quite noticeable. A better and more satisfactory year has resulted.

On the social side of our college life there was marked advance. Many mutual social functions of faculty and students created a fine morale throughout the year. The result is that the next school year promises a large percentage of old students signed to return. Every barrier to the "larger life", as suggested by the students, has been removed as far as practicable, even to the removing of the century-ald custom of the Sunday "Quiet Hour" and some campus restrictions.

An increased effort is being made to maintain a larger proportion in the upper classes - Sophomores, Juniors, Seniors. We have thought it wise to offer students of superior standing substantial scholarships, thus maintaining a better proportion in the numbers of each class and eventually greatly reducing the cost of solicitation. All scholarships granted now require some service of the recipients.

RELIGIOUS CULTURE.

As a church-related college, we have not overlooked the purpose of our founding - Christian Education. The religious culture of our students is emphasized. We have had local and visiting pastors conducting the Sunday Vesper Services. The local churches have done much to cooperate with us by taking personal interest in looking after students of their denominations. During the Lenten Season the local

pastors conducted, in our auditorium at 11:45 A. M. every Wednesday, special Lenten Services. The faculty and students pronounced them most helpful services.

"Spiritual Emphasis Week" was observed March 6 to March 11.

Mrs. Grace Sloan Overton of Ann Arbor, Michigan, conducted the program of the week. Her splendid message to the student body and her personal interviews with students did much to awaken in all the spiritual values of life. She knew how to approach the student mind in discussion of great Christian principles. Upon unanimous request of the students she was invited to return to us next year.

ENROLLMENT

TOTAL ENROLLMENT FOR THE YEAR 1937-38 Regular Students: Seniors--Juniors----Sophomores---Freshmen-Total Special Students: Academic-----Music (Private Lessons)-----Physical Education (Swimming) ---- 43 Bible Leadership Training----Total 78 525 Grand Total

Thirty-four (34) students (32 regular and 2 academic special) withdrew during the year. The following causes are assigned for these with-drawals:

Illness	4
Financial	4
Married	2
Completed course	2
Transferred	7
Illness in family	2
Lack of adjustment	6
Homesickness	
Went to work	2
Asked to withdraw	

Total withdrawals 34 (2 academic special withdrawals are included in above list)

Thirteen (13) students (10 regular and 3 academic special) entered at the beginning of the second semester.

grad.

1937 1938.

Resident Students	(includes 4 academic	specials)
Day Students (Regular) 36 Day Students (Special) 74		
Total 525		

CHURCH ENROLLMENT FOR THE YEAR 1937-38

Jacob - College	122	TO SERVICE STATE OF THE SERVIC
Presbyterian		126
Methodist		100
Episcopal	4 56	54
Christian Pusat	1/ 23	41
Baptist	3.5	96
Catholic		
		The second secon
Lutheran		18
Congregational		16
Jewish		
Evangelical		9
Thristian Science		
Community		
Quaker		
Unitarian		
The state of the s	AND AND THE PROPERTY OF THE PR	Manager and Control of the Control o
Greek Orthodox		
No Preference Indica	ted	8
To	tal 441.	447
(No special student		this list

· · · · · · · · · · · · · · · · · · ·	34	
the state of the s		
Connecticut		1
Georgia		1 /
Idaho	3	1-1
Illinois	65	70 69
Iowa	22	25 -26
Indiana	27	28 29
The second secon	/3	
Ioni siana		1 2
TO DO NOT THE OWNER OF THE OWNER OWNER OF THE OWNER OF THE OWNER OWNE		The state of the s
	the results of the second of t	- 1
MISSISSIPPI	227	101 018
MISSOUFI	- 2-	181 70
OUPSURA	19	1
Nebraska		26 25
	#	
New York		1

n. Pakota	1 3	+
OhioOklahoma	52	54 38
Tennessee	13	7 11
Wisconsin		2 5
West Sarfinia	3	2 Y
Peru-Inter!		1
Total	546	525

26 states Peru

(This list includes all special students)

High School Standing of Freshmen Entering College for the First Time in September, 1937

Rank	Number	Per Cent
Upper Third	161	62.65%
Middle Third	67	26.07%
Lower Third	29	11.28%
	257	100.00%

Grade Distribution of Freshman Class, First Semester, 1937-38 STREET, BARTIES

2 10.52 0 644		religion work
S	87.81	
I8.11% F2.04%	a symbolica obyvioles	
Cond., Inc., Drop2.045		
100.00%		

Grade Distribution of the Four Classes, First Semester, 1937-38

E10. S35.
¥42.
I7.
F1.
Cond., Inc., Drop2.

STUDENT HEALTH

Management of Michigan

The health of the student body has been remarkable. No serious illness or operations are to be reported. Memps, measles, etc., were only occasional. The most excellent conditions of health are due to the ever-watchful care of Dr. Stumberg and his assistants.

FACULTY

As reported previously, three new members were added at the beginning of the year to meet the increased demands of some departments - Business, Art, and Economics. For the coming year there will be few changes. Miss Janet Coulson will succeed, in the Music department, Miss Virginia Ann Shrimpton, who will be married in June. Miss Alice Parker, of the English department, will return to us from Yale University with her doctorate degree. Dr. Siegmund Betz will remain another year, supplying in the English department while Miss Winifred Burns goes on leave to Cornell University for advanced work. Miss Nina Jewel Lemen, of the Dramatic department, will retire to take up radio work. Miss Dorothy Gehlbach, Registrar, will retire after July 1.

ADMINISTRATION

The Administrative departments are functioning most efficiently with the same personnel that has been with us for a number of years. The Bursar, Miss Cook, says she has aged several years in trying to make collections the latter part of this year. The Assistant Bursar, Miss Waye, says this has been one of the busiest years in the personal spending of students who put their money in the College Bank.

MISSOURI COLLEGE UNION

In November the Missouri College Union, composed of the universities and four year colleges of the state, held their annual meeting at Lindenwood College and discussed the various phases of college work and college problems. Much time was spent in discussing unfair methods of solicitation of students; cut-throat methods employed, the lack of dignified procedure in presenting claims to obtain students. This same subject was later discussed in Chicago by the Presbyterian College Union, where it was revealed Presbyterian colleges are not free from such practices. Large sums for recruiting mere reported although the bookkeeping did not reveal it under that heading. The North Central Association took notice of the almost universal practice of solicitation but, as far as I know, took no drastic steps.

THE PRESBYTERIAN BOARD OF CHRISTIAN EDUCATION

Through one of its secretaries, The Presbyterian Board of Christian Education asked for a conference of the Presbyterian college presidents of Missouri to consider uniting our efforts in a common cause. Nothing has come of this as yet, although I am informed the idea has not been abandoned. What the plan is has not been revealed.

The Finance Committee will present to you the Board of Christian Education's proposition to enter into an agreement in lieu of payment of a \$1,000 gift made by the Board twenty-four years ago.

3014

CAMPUS IMPROVEMENTS

The Building and Grounds Committee will make a fuller report. All improvements approved were completed during the year.

The pipe organ, which has been in use many years, became incapacitated and a new organ has been installed in its place. The new organ, built up from parts of the old, cost over \$4,500. The real value of the new organ is estimated at over \$7,500. Sibley Chapel was redecorated for the reception of the new organ. A new baby grand plane is use of the to take the Music department. place of the upright, thus completing the equipment for the Value HOU

FINANCES

The Finance Committee, in its report, will include the budget for the year 1938-39. The estimated income for the year is \$365,475.00; the expenditure, \$377,600.00. The expenditure over income is estimated at \$12,125.00. The estimated expenditure includes scholarships, promotion, and operation of the College.

BUILDING PROGRAM

ments to support. Lindenwood is in a comparative strategic position in this regard. We have, however, in mind a building program that includes a Chapel, a Fine Arts Building, a new Dormitory, and a Physical Education building, when funds are available. These hundred thousand dollars from our unrestricted funds could safely be invested in such an undertaking. The residuary legacies would in time replace this outlay, keeping our present endowment intact. At present the Physical Education needs are imperative and a recommendation will follow. of our size have large programs that will tax their meager The Administration has been cautious about over-expansion of This is a building era in educational planning.

SILVER JUBILEE

ments are being made for the observance. It might be a favorable time for a financial campaign under the direction of our College Board at ministration be observed at the Commencement Season of 1939. the Sesqui-Centennial period. It is proposed that the 25th Anniversary of the present ad-Arrange-

RECOMMENDATIONS

The Class of 1938 is Blumeyer, B. Kurt Stu Blumeyer, A April 143 That the present members of the Board of Directers, Class of 1938, be nominated Lurt Stumberg, John T. Garrett, and A. L. Shapleigh. to Synod for re-election for a period of six years.

3019

- 2. That the Board of Directors extend to the Synod of Missouri an invitation to hold its 1939 annual meeting at Lindenwood College.
- 5. That the Building and Grounds Committee, together with the Finance Committee, be instructed to proceed with the erection of a Swimming Pool and offices for the Physical Education department, to meet the imperative needs of that department. The plans for the proposed building will be presented by the Buildings and Grounds Committee.
 - Certificates, at Commencement be approved on condition that the candidates meet fully the college requirements.

BACHELOR OF ARTS

Baptist, Mary Elizabeth Blackhurst, Leonora Fritz, Laura Adeline Garza, Celsa Hurst, Lovella Dee Jolley, Mary Elizabeth Lohr, Betty Jean Roberts, Martha Seroggin, Janet White, Betty Ellen

BACHELOR OF SCIENCE

Auerbach, Sara Lee (Education)
Behrens, Margaret H. (Education
Finley, Eleanor (Home Economics)
Lott, Martha LaHue (Home Economics)
Null, Lois Margaret (Education)
Ploeger, Gladys Vernita (Education)
Reinemer, Effic (Biological Science)
Rowe, LaVerne (Home Economics)
Smith, Susan (French)
Thompson, Marian (Social Science)
Willner, Rose S. (Home Economics)

BACHELOR OF MUSIC

Danz, Doris Antoinette (Public School Music)

CERTIFICATE OF ASSOCIATE IN ARTS

Ashley, Kathryn
Boomis, Patricia
Borum, Mary
Casey, Margaret Brickey
Dennis, Eleanor Aikman
Donnell, Catherine
Fowler, Mary Ann
Harper, Betty

Mangold, Mary
Mayer, Kathryn Louise
Nance, Helen
Nash, Della May
Nickols, Sara Watts
Peabody, Marjorie
Penn, Lois
Rabon, Mary Jane

5/16/38

CERTIFICATE OF ASSOCIATE IN ARTS (cont.)

Heiser, Evelyn
Kelley, Betty
Macdonald, Margaret E.
Zarth, Corinne F.

Stelle, Eloise Helene Trice, Josephine Chrystal Wood, Peggy Anne

CERTIFICATE IN BUSINESS

Aylesworth, Virginia Anne Brown, Helen Carter, Virginia Ann Dalin, Charlotte Deisenroth, Doris Virginia Keitel, Betty Joy Knell, Dorothy Ann McColgin, Leslie Ann Neidergerke, Mildred Faye Paulsen, E. Corine Ringer, Dorothy Anna Seaman, Anna Ruth

CERTIFICATE IN PHYSICAL EDUCATION

Anderson, Martha Elizabeth Lemley, Betty Lee Young, Alicia

CERTIFICATE IN PUBLIC SCHOOL ART

Davis, Nina Jane Johnston, Barbara Nan Weber, Ada Lee

CERTIFICATE IN SPEECH AND DRAWATICS

Ettin, Ruth

CERTIFICATE IN PUBLIC SCHOOL MUSIC

Benner, Mary Elizabeth Craig, Kathryn Margaret McCoid, Margaret Anne Raw, Ruth Reinert

DIPLOMA IN PIANO

Bryant, Mildred Jane Mayhall, Beverly Houston Rau, Ruth Reinert White, Betty Ellen

DIPLOMA IN VOICE

Hull, Margaret Jones, Alice Elnora LAS C

IN MEMORIAM

MRS. JOHN L. ROEMER

The members of the Board of Directors of Lindenwood Female College record with profound sorrow the death of Mrs. Lillie Picken-paugh Roemer, wife of our beloved President, which occurred on August 19th, 1938.

We hereby express to Doctor Roemer and to all who are related to Mrs. Roemer and him by the ties of kinship our most tender sympathy in their bereavement, and commend them to the compassion and loving care of our Heavenly Father Whose grace is ever sufficient for His beloved.

We remember with gratitude and appreciation Mrs. Roemer's devoted Christian character as it was manifested in her influence in the lives of thousands of young women who have attended the College. We give thanks to God for the efficient service she rendered the College as its Dean of students through almost a quarter of a century. Her wise counsel, good judgment, firm decision, and ever kindly attitude contributed largely to the happiness of the students and success of the institution. We join with all members of the faculty and with all students and others connected with the College through the years of her Deanship in thanksgiving for her leadership and her friendship.

We say from the depths of our hears: "Blessed are the dead who die in the Lord from henceforth; Yea, saith the Spirit, that they may rest from their labors and their works do follow them"; and of her we faithfully say: "Well done, thou good and faithful servant -, enter thou into the joy of thy Lord."

As members of the Board we direct that this expression of sympathy and regard be sent to Doctor Roemer for himself and for the College and that it also be spread upon the Minutes of the Board.

Thomas H. Colling

at the Blatter III had purnount to

, the keschation was adopted so the of

the Board monly the processe toward the arection of a to

r. worthwary's rotton carried oppraising appraciation of T The erection of a suitable Deported Poilding to be known to residing. Mr. Cobbs mosed, mailon was exceeded and sagried, that the There's Conditions be Detructed to have place property and that they are

to the erection of which twels and Fire Arts Hampriel Pullding, and looking to the con-

Dr. Comprendent the mostly and expressed his approximation of the burder symptom of the Turbers of the Spend and of its action reporting the Spendiel to Dry. Classer.

of bile in Concest (Report filed with, minutes succes others) Scrollaget Aft September 50 matter an inspector, "pecial Students 25, or are the allegations 45s. Day Students 45

the collection density, Fern and Post of Son of Sampoher . Management Language densities density densities when and what others and including wine excitation to profession. They drive or an election

apple may 19-39.

The Board of Directors of Lindenwood Female College held its regular Fall meeting the College in St. Charles, Monday, OCTOBER 31st at 10 a.m. pursuant to call and notice by given.

There were present John W. MacIvor, President of the Board who called the meeting to order and presided; David M. Skilling, John L. Roemer, B. Kurt Stumberg, Geo. B. Cummings, Geo. W. Sutherland, Thos. H. Cobbs, John T. Garrett, Lee Montgomery, Arthur A. Blumeyer, Iller B. Whitcomb, Arthur S. Goodall, and absent Arnold H. Lowe, Alfred L. Shapleigh and Barry Rogers. Dr. Skilling was called upon to lead the opening prayer.

The Secretary reported copies of the minutes of the meetings of the Board of Directors, May 16, 1938, and of the Finance Committee May 21, 1938, and September 16, 1938 and of the Buildings and Grounds Committee May 26, 1938, and stated that copies of these minutes had been mailed to the members of the Board. On motion of Mr. Garrett the minutes were approved.

Dr. Skilling, Mr. Cobbs and Mr. Sutherland having been asked to prepare a form of Resolution expressing appreciation of the work that Mrs. Roemer had done during her life at the College, and of tender sympathy for Dr. Roemer in his bereavement. Dr. Skilling read the Resolution which appears as part of these minutes, and on motion of Mr. Blumeyer, which was seconded and carried, the Resolution was adopted as the action and expression of the Board of Directions, same to be entered in the records, and a copy suitably engrossed be presented to Dr. Roemer. Mr. Cobbs then presented to Dr. Roemer an engrossed bound copy of the Resolution which had been signed by all of the members of the Board.

Dr. Stumberg stated that Dr. Roemer would give to Lindenwood Mrs. Roemer's Estate and would like to have the Board apply the proceeds toward the erection of a building in the memory of and named for her.

Mr. Montgomery's motion carried expressing appreciation of Dr. Roemer's gift and approving of the erection of a suitable Memorial Building to be known as the Lillie P.Roemer Memorial Arts Building. Mr. Cobbs moved, motion was seconded and carried, that the Building and Grounds and Finance Committees be instructed to have plans prepared and that they proceed to the erection of said Music and Fire Arts Memorial Building, and looking to the completion and dedication at the time of the 1939 Commencement, and that the Board supplement Dr. Roemer's gift with sufficient Funds to complete the Building, approximate cost of which would be \$80,000 to \$90,000.

Dr. Roemer entered the meeting and expressed his appreciation of the tender sympathy of the Members of the Board and of its action regarding the Memorial to Mrs. Roemer.

President Roemer presented his Annual Report which showed an advance in attendance and gain in income. (Report filed with minutes among others) Enrollment 451 Sophomores and Freshman an increase. Special Students 23, or 474 in all. Resident 423. Day Students 50. By states in order: Missouri, Illinois, Oklahoma, Kansas, Iowa, Arkansas and twenty three others including Hawaii, Peru and Puerto Rico. By Churches: Eight of the leading denominations 409, and eight others and including nine students no preference. The type of students continues of a high order. The Faculty: Comparative few changes. Reported in detail, Summer improvements will be reported by the Building and Grounds Committee.

For the Silver Anniversary Committee of the Faculty, the following have been appointed: Dr. Stumberg, Ex-officio, Dr. Gipson, Chairman, Miss Jackson, Vice-Chairman, Mr. Motley, Mr. Thomas, Miss Schaper, Miss Hankins and Miss Cook.

The Finance Committee and Auditor's reports will be given in detail by the Chairman, Mr. Sutherland. Chairman Sutherland reported for the Finance Committee referring to the minutes of its meetings and the Audit, submitted by Mr. Cobbs as Chairman of that committee as prepared by the Certified Public Accountants. Compared items of property, endowments, earning

20 24 1939

and income with previous year and showed average of receipts and expenditures per student. Called attention to Investment of Endowment Funds in Buildings, to be reduced by earnings from time to time, by action of the Board heretofore taken.

OCTOBER 31, 1989

Reported improvements in the condition of non-income producing Investments.

Showed that Investments were in Deeds of Trust 16%. Bonds 10%. Preferred Stocks 45%.

Common Stocks 25% and Real Estate 3%. Income on producing investments averages 6% and on basis of total investments would average 6%. That market value of investments in \$147,000 in excess of cost and carrying value. Read extracts from a report on Tobacco Companies in which industry the college has a large holding. Mr. Blumeyer referred to another Company report showing similar condition. On motion of Mr. Montgomery the report as received was ordered filed.

Dr. Stumberg presented report of the Buildings and Grounds Committee, a copy of which is filed with these minutes. Reported Improvements during the fiscal year and the keeping of the property in repair and good condition, and that refurnishing of rooms in several of the residence buildings had been installed. Stated that the Scotch Marine Boiler which had been out of use for several years, due to economies in heating from use of automatic stokers, had been sold by authority of the committee and proceeds would be credited to the proper account. Stated that it would be advisable to extend the tunnel and lines to connect with the proposed Memorial Building and others. Chairman Garrett recommended the improvement. On motion of Mr. Blumeyer report adopted and extension of tunnel and lines approved.

Dr. Whitcomb referred to conditions obtaining in colleges generally and particularly the soliciting of students.

Mr. Motley and Dean Gipson were invited to address the Board and related experiences and difficulties securing students, calling attention to keen competition there is in the territory with other colleges that went to unusual extremes in their efforts to fill we their quotas.

The usual Resolutions as recorded on page 264 of the Minute book were respectively presented by Dr. Stumberg on his motion adopted. On motioned adjourned.

The Board of Directors of Lindenwood Female College met at the home of Dr. B. K. Stumberg in St. Charles County, preceding a reception in honor of Dr. Roemer attended by the members of the Board and their wives, and pursuant to call and notice, on the 28th day of APRIL, 1939. There were present Messrs. MacIvor, President of the Board, who presided, Skilling, Cobbs, Blumeyer, Garrett, Goodall, Sutherland, Shapleigh, Stumberg and Cummings, Secretary.

Dr. Stumberg called attention to the fact that the date marked the Twenty-fifth Anniversary of the coming of Dr. and Mrs. Roemer to Lindenwood.

Mr. Sutherland, Chairman of the Finance Committee stated that the Finance Committee stated that the Finance Committee had, at its last meeting, acted favorably on a motion to recommend to the Board of Directors, the presentation to Dr. Roemer of Twenty-Five Hundred Dollars, \$100.00 for each year, as an expression of the Board's appreciation of the 25 years of service rendered by Mrs. Roemer and himself to Lindenwood College. On motion of Mr. Garrett the recommendation was approved.

Reported request of Monsanto Chemical Company to list Lindenwood College among the Educational Institutions owning their stock in a pamphlet they expect to publish for the information of their employees. Dr. Stumberg's motion carried approving giving such permission.

Mr. Cobbs stated that he had had a conference with Mr. Seeley, co-executor Peters Estate who told him that tax question had delayed distribution which he now expected to make by the end of October.

LINDENWOOD COLLEGE

REPORT OF THE PRESIDENT

to the

BOARD OF DIRECTORS

October 31, 1938

TO THE MEMBERS OF THE BOARD OF DIRECTORS LINDENWOOD COLLEGE

GENTLEMEN:

Our school opened on September 19 with the following enroll-

ment:

gular Students:	
Seniors	32
Juniors	39
Sophomores	133
	247
	Total

Special Students:

Academic3	
Music: Private Lessons	
Physical Education: Swimming13	2
Total	1

Grand Total

478

451

This is distributed as follows:

Resident Stud	lents42	3 (includes	2	Academic	Specials)
THE RESERVE THE PERSON NAMED IN COLUMN PERSON	(Regular)3 (Special)2				# 17 12 To
	Total 47	\$			

ENROLLMENT BY STATES

Arkansas	
Colorado	
Connecticut	
Georgia	
Idaho	1
Illinois	69
Indiana	29

Who was

2022

7
Iowa36
Kansas37
Kentucky15
Louisiana2
Michigan1
Winnesota2
Mississippil
Missouri98
Montana1
Nebraska25
New Mexico3
North Dakota1
Oklahoma38
South Dakota1
Tennessee11
Texas
Washington1
Wisconsin5
Wyoming2
Hawa112
Peru(South America)-1
Puerto Rico1
TODITO RICOI

over these course but have been been

Total 454*

*Note: This list includes all regular students and also three special academic students.

CHURCH ENROLLMENT

Presbyterian129	the for mer to ri-
Methodist118	
Episcopal50	
Baptist42	
Christian31	
Lutheran19	
Christian Science11	
Congregational10	
Catholic10	
Jewish9	
Evangelical8	
Universalist2	
Union or Community2	
Disciples of Christ2	
Quaker2	
No Preference9	

*Note: This list includes all regular students and three special academic students.

The type of students enrolled continues to be of the highest order, those in the first third being predominant.

The Convocation Address to the students at the opening of the school year was delivered by Dr. John W. MacIvor, "The Lure of the Un-

The Faculty

Comparatively few changes were made in the faculty. The Registrar,
Dorothy Gehlbach Ordelheide, resigned after many years of valuable service to the College, and in her place we have Miss Sarah Ostner who has had considerable experience in this field of work. Miss Alice Parker, in the department of English, has returned after a leave of absence to study at Yale. Miss Kathleen Scott has taken the place of Miss Nina Jewell Lemen in the department of Public Speaking. Miss Lemen resigned last June. Miss Margaret Dunaway has taken the place, in the department of Modern Languages, of Mrs. Elise P. Moore, who has accepted a position in the St. Louis public schools. Miss Janet Coulson, who is teaching Piano in the department of Music, is taking the place of Miss Virginia Shrimpton who resigned last June to be married. The organization of the faculty is complete and the work seems to be moving on very well indeed.

In the Department of Residence a number of changes have taken place. Miss Florence Jackson has been made Dean of Residence for the year. Miss Jackson is a woman of very large experience in college work and is a national figure in the direction of vocational work. She came to us at the last minute to fill part time in the office made vacant by the death of Mrs. Roemer. She expects to be here only a year, at the end of which a new appointment will be made. We were very fortunate at such short notice to secure someone to take hold of the work at the beginning of the school year. Miss Anna L. Mottinger was appointed as regent of Ayres Hall, taking the place of Mrs. Kelly. Mrs. Elizabeth Hubbell, in Butler Hall, takes the place of Miss Mary Blackwell, who resigned. Miss Blackwell fell heir to a number of oil wells and found her time was so taken it would be impossible for her to return. Mrs. Hal C. Gardner has been appointed as the head of Niccolls Hall.

Summer Improvements

During the summer the improvements approved by the Board were completed, an account of which will be given by the Buildings and Grounds Committee.

Silver Jubilee

A committee consisting of the following members of the faculty has been appointed to prepare a program for the celebration of the Silver Anniversary of Mrs. Roemer and myself:

Dr. Stumberg - Ex-Officio Dr. Gipson - Chairman Miss Jackson - Vice-Chairman Mr. Motley Mr. Thomas Miss Schaper Miss Hankins Miss Cook.

What I

3070

The faculty has also prepared a memorial service for Mrs. Roemer, to be held Sunday afternoon, November 6, at four o'clock, to which the members of the Board of Directors are cordially invited.

Memorial Gift

At this time I might state to the Board that Mrs. Roemer's entire estate will be turned over to the Board of Directors for the establishment of a memorial. It was her intention to leave an endowment for the maintenance of Roemer Hall but it has been thought by the faculty and students and others that if it were possible a Fine Arts building would better memorialize her. This matter I will leave with the Board of Directors for consideration.

Finances

The Finance Committee will give the detailed report of the finances for the past year. The auditor's report for the school year 1937-38 shows a net income of \$29.616.37.

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Many tree mile From May Please

Property Boards

There are no recommendations to be made at this semi-annual meeting.

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Camble 12 4/38

RECOMMENDATIONS

The following recommendations of the Faculty are submitted to the Board:

BACHELOR OF ARTS

Belden, Mary Elizabeth Belding, Alice D. Brittin, Mary Jane Christensen, Jean Louise Davis, Joyce D. DuHadway, Helen Margaret Fiock, Johnsie Margaret Fowler, Mary Ann Ruth Hull, Marian Jackson, Jeannette

Jones, Alice McFarland, Jean Campbell Mills, Mary Louise Payne, Gwendolyn Holland Potlitzer, Maurine Harriett Sonnenday, Sue Stern, Virginia Marie Williams, Charlotte Yvonne Williams, Rosemary E. Willott, Ruth Ann

BACHELOR OF SCIENCE

Books, Mary Hinsch, Imogene Carter, Virginia Ann Roberts, Mary Esther Foltz, Catherine Virginia Willis, Sara Margaret

BACHELOR OF MUSIC

Ahmann, Mary Carolyn (Piano) Ebyk Suzanne (Violin) Hull, Margaret (Public School Music) Rau, Ruth Reinert (Public School Music)

ASSOCIATE OF ARTS CERTIFICATE

Albertson, Mami Lou Anderson, Jean Frances Atkinson, Martha Jeanne Baker, Charolyn Benson, Jessie Leonori Beaty, Mary Bess Bennett, Irma Arlene Carroll, Marjory Anna Clark, Mary Elizabeth Dondenville, Helen Celeste Tanks, Maxine Elson, Peggy Ruth Evans, Janet Eleanor Hansen, Anna Louise Hart, Margaret Gibson Jayne, Ruth Jordan, June Olivia

Lauvetz, Mary Jean Lay, Mary Virginia Lloyd, Jeanette McCarty, Virginia K. McLaughlin, Henrietta Jeanne Nichols, Betty Jane Rayburn, Anna Smerling, ViElla Smith, Phyllis June Tanke, Mildred Townsend, Marjorie Elizabeth Truman, Martha Ann Tucker, Charlotte Vrooman, Winifred Wilson, Urns Mildred

COSTUME DESIGN CERTIFICATE

Parrish, Elizabeth Jane

INTERIOR DECORATION CERTIFICATE

Lee, Jeannette Trumbo, Mildred

PUBLIC SCHOOL ART CERTIFICATE

Spalding, Shirley Jean

CERTIFICATE IN BUSINESS

Brewer, Dona Katharyn

Conner, Wilma

Corzine, Dorothy G.

Ewing, Norma

Field, Elizabeth Anne

Grote, Dorothy Elizabeth

Hall, Harriet Lou Ellen

Hindersmann, Edith Marie

Kern, Mary

Norris, Martha

Norton, Marjorie

Rasdal, Geraldine

Shephard, Helen Louise

Wilke, Adelaide

CERTIFICATE IN HOME ECONOMICS

Avgerinos, Annette C. Hansen, Virginia Lois Beard, Anne Knudson, Jane Erickson, Anne MacWillie Seymour, Dorothy Stroh, Imogene Covert

CERTIFICATE IN PUBLIC SCHOOL MUSIC

Ahmann, Mary Carolyn Motley, Mavis Nelle Hoeck, Ruth Marlyn Rhea, Dorothy A. Franklin Wolfe, Wannette

CERTIFICATE IN SPEECH AND DRAMATICS

Horswell, Genevieve Jefferson, Sara Elizabeth

DIPLOMA IN PIANO

Belding, Alice D. Nieman, Dorothy Jane Ecker, Marjorie Jane Phillips, Sarah Clare McCoid, Margaret Anne Smith, Virginia Miller

DIPLOMA IN VOICE

Benner, Mary E. Douthat, Vera Jean Bucklew, Maxine Reid, Elaine Josephine

gue abirt May 29-39

be Board of Directors of Lindenwood Female College metmat the home of Dr.B.K. Stumberg in the Charles Countype eceding a reception in honor of Dr. Roemer attended by the members of the hard and their wives, and pursuant to call and notice, on the 89th 27th. of April 1939. here were present Messrs. MacIvor. President of the Board, who presided, Skilling. Cobbs. Number, Garrett, Goodall, Sutherland, Shapleigh, Stumberg, and Cummings, Secretary, stumberg called attention to the fact that the date marked the 25th. Anniversary of the coming of Dr. and Mrs. Roemer to Lindenwood .

k.Sutherland .Chairman of the Finance Committee stated that the Finance Committee had at its last meeting acted on a motion to recommend to the Board of Directors the presentstion of Twenty five Hundred Dollars as a recognition and remembrance of the faithful sertice of Dr. and Mrs. Roemer. On motion of Mr. Garrett the recommendation was approved.

Minutes 5/29/39 Lollow Leo Blumbles
Copies of shorts of Pean in Jo4 4/19
Cluded + Of President 304 4/19

To the Board of Directors and the President of Lindenwood College:

for the college year, 1988-39.

you and, as I look back at the previous reports made, I see that the years have brought very definite change in the conception of the obligations of the Liberal arts college to its students. It seems to me that we have come to have a much more practical idea of the direction of our students in that we are that every girl who leaves Lindenwood College should have not merely the rather claistered idea of the earlier Liberal arts college with its cultural implications only, but that she should be really trained to meet the world into which she is going. This implies that every young woman completing her four years here should A.N.N.U.A.L to ReEnPhO RoTh 110 Fg 11T.H Esion arises.

More than that, however, she should have some training in the field into which meet of the students are going within a comparatively few years—in the management of homes, with all that that iD.BIA.N. I go back again, therefore, to our recently liberalized curriculum with its conception of preparing its students for their public and private lives. O F

Hach year on the last the needs and requirements of students as regards the demands of N.W.O.O.D. and O.L.L.E.G.Eh is designed to fit into our plan of training the students morally, intellectually, physically. In order that prospective students may see the wide scope of our curriculum, I am having published this spring, for prospective students, a little backlet which contains all the outstanding sources for which students are asking to be prepared. This includes such courses as the Library course, the Journalism course, the Pre-Medical course, the course for the Social Worker, the Business course, the course in Commercial Art. Interior Decoration, and many others concerning which there are inquiries. Such a booklet is significant showing the scope of the work which we are offering in this college.

The courses we endeavor to offer in the most practical and worthmile may possible. In every department, as realistic an approach is made to the subject studied as can be arral AdY.or. 1939 at this, of course, we have an enormous advantage in the nearmoss of St. Louis. Among field trips baken, are those to the Social Service centers by the students in the Psychology and Society departments, to the factories and stores by the Home Economics students, to the Art Museum, the Zoological Gardens and the Botanical Gardens. The opportunities of a great city for the students of music and of the drama all aid in making the work in these departments assume a very practical aspect

Best year we hope to enlarge the horison of the students by them an opportunity for even more practical assistance and advice than the have had in the past, through relieving one of our professors of a part of her teaching work and enabling her thus to devote at least half of her time to guidance and vocational work with the students. Dr. Florence Schaper our

To the Board of Directors and the President of Lindenwood College:

Sirs: and will, I feel sure, be of great service to the College in this

I am presenting herewith the report of the Dean of the College for the college year, 1938-39.

mattic attitudes; social development for intelligent group participatio This is the fifteenth annual report which I have presented to you and, as I look back at the previous reports made, I see that the years have brought very definite change in the conception of the obligations of the Liberal Arts college to its students. It seems to me that we have come to have a much more practical idea of the direction of our students in that me see that every girl who leaves Lindenwood College should have not merely the rather cloistered idea of the earlier Liberal Arts college with its cultural implications only, but that she should be really trained to meet the world into which she is going. This implies that every young woman completing her four years here should be prepared to earn her own living if occasion arises. More than that, however, she should have some training in the field into which most of the students are going within a comparatively few years -- in the management of homes, with all that that implies. I go back again, therefore, to our recently liberalized curriculum with its conception of preparing its students for their public and private lives.

Each year we try to meet the needs and requirements of students as regards the demands for new courses, each one of which is designed to fit into our plan of training the student morally, intellectually, physically. In order that prospective students may see the wide scope of our curriculum, I am having published this spring, for prospective students, a little booklet which contains all the outstanding courses for which students are asking to be prepared. This includes such courses as the Library course, the Journalism course, the Pre-Medical course, the course for the Social Worker, the Business course, the course in Commercial Art, Interior Decoration, and many others concerning which there are inquiries. Such a booklet is significant showing the scope of the work which we are offering in this college.

The courses we endeavor to offer in the most practical and worthwhile way possible. In every department, as realistic an approach is made to the subject studied as can be arranged for. In this, of course, we have an enormous advantage in the nearness of St. Louis. Among field trips taken, are those to the Social Service centers by the students in the Psychology and Sociology departments, to the factories and stores by the Home Economics students, to the Art Museum, the Zoological Gardens and the Botanical Gardens. The opportunities of a great city for the students of music and of the drama all aid in making the work in these departments assume a very practical aspect.

Next year we hope to enlarge the horizon of the students by giving them an opportunity for even more practical assistance and advice than they have had in the past, through relieving one of our professors of a part of her teaching work and enabling her thus to devote at least half of her time to guidance and vocational work with the students. Dr. Florence Schaper, of our

department of Sociology, has made a study of these problems for a good many years and will, I feel sure, be of great service to the College in this capacity. In her own words, her endeavors will be in these directions: a recognition of "the common human problems that affect adjustment in college and after college in relation to the physical and mental health; general and specific attitudes; social development for intelligent group participation, vocational choice and financial stability; and a guiding philosophy of life." To this end, her office "will maintain a testing program for the measurement of intelligence, personality traits, special skills, and vocational interests; a counseling service for all students; the dissemination of occupational information; placement services, research projects; and general coordination with other departments in the college, the alumnae, and community." This service should be, I believe, of great importance in assisting students to become adjusted to a life in college and to make them feel that they are being prepared for their chosen vocation after they leave college.

This will, of course, coordinate itself with our adviser system in the College. Each faculty member has a certain number of students whom she can see more often during the year than any one individual could possibly do. Their vocational problems can then be referred to this new office as their academic problems are referred to my own office.

May I now submit the usual figures in regard to the academic side of the College.

ECHOOL OF MUSIC, ART, SPEECH AND IMAMATICS

29

DEGREES, DIPLOMAS, AND CERTIFICATES CONFERRED

On the twelfth day of June, 1939, the following degrees, diplomas, and certificates will be conferred:

COLLEGE OF ARTS AND SCIENCE

Bachelor	of	Arts.																.20
Associate	ir	Arts		•	•	•	•	•	•	•	•						•	.32
		otal																52

SCHOOL OF VOCATIONS

Bachelor	of	Science	(Biol. Science) 1	
Bachelor	of	Science	(Clothing & Art) 2	
Bachelor	of	Science	(Home Economics) 1	
Bachelor	of	Science	(Psychology) 2	
Certifica	ate	in Busine	ss14	
Certifica	ate	in Home H	Conomics 7	,
			27	;

SCHOOL OF MUSIC, ART, SPEECH AND DRAMATICS

Bachelor of Music (Piano) 1
Bachelor of Music (Violin) 1
Bachelor of Music (Pub. School Music) 2
Diploma in Piano 6
Diploma in Voice 4
Diploma in Organ 2
Diploma in Violin 2
Certificate in Public School Music 5
Certificate in Public School Art 1
Certificate in Costume Design 1
Certificate in Interior Decoration 2
Certificate in Speech and Dramatics 2
20

29

39

23

474

f the first semester.

GENERAL ENROLLMENT

College Enr		lst Sem. 1937-38	1st Ser 1938-3		2nd Sem. 1938-39
Jur Sor	niors niors phomores	23* 34 110 271	32 39 133 247		32** 41 127 228
Baptist	Total		8 42	451	428
Spe	cials	45	23		44
Christian 5	mal Total	15 483	3 9	474	472

Note: Nineteen (19) students withdrew by the close of the first semester.

Ten (10) students (9 regular, 1 academic special) entered the second semester.

Seven (7) students (6 regular, 1 academic special) withdrew by the close of the second semester.

* 22 Bachelor's degrees were granted in June, 1938.

Delon or Community

** 30 Bachelor's degrees will be granted in June, 1939.

Theis totals include only those students regularly enrolled students in the college throughout the senesters indicated.

CHURCH ENROLLMENT FOR THE YEAR

	lst Sem. 1937-38	1st Sem. 1938-39	2nd Sem. 1938-39
Presbyterian. Methodist. Episcopal. Baptist. Christian. Lutheran. Christian Science. Congregational. Catholic. Jewish. Evangelical. Universalist. Union or Community.	122 100 53 26 39 17 8 15 19 15	129 118 50 42 31 18 11 9 9	122 110 50 39 28 19 11 8 9 9
Desiples of Christ	1 1 1 8	2 2	2 1 7
Miss Horris Mass Parker Dr. Puth Miss Reichert Tr. Schaper Mass Stockey	438 *	451 *	428 *
pr. Telbot de la		15 262	14 19

^{*} These totals include only those students regularly enrolled as academic students in the college throughout the semesters indicated.

HOURS OF THE FACULTY

COLLEGE DEPARTMENT

Name 1	t Sem.	2nd Sem.
Dr. Gipson Wiss Allyn Wiss Anderson Wiss Bailey Dr. Benson Dr. Betz Wiss Dawson Dr. Dawson		
Dr. Gipson Wiss Allyn Wiss Anderson Wiss Bailey Burnish Dr. Benson Dr. Betz Wiss Dawson Dr. Dawson Dr. Dawson		hours
Miss Allyn Miss Anderson Miss Bailey Burkitt Dr. Benson Dr. Betz Miss Dawson Dr. Dawson Dr. Dawson	sem.	2nd Sema
Miss Anderson Miss Bailey Dr. Benson Dr. Betz Miss Dawson Dr. Dawson Dr. Dawson	3 3	6 8
Miss Bailey Burkitt. Dr. Bensons Coulson. Dr. Betz as Burkehart. Miss Dawson Mass. Dr. Dawson Gasselman.	214	214
Dr. Betz as Emilehart. Br. Dawson Gisselman	12,	111
Dr. Betz as Emplehart. Hiss Dawson Glessland	17克	14
Hiss Dawson Gleselman	15	15
Dr. Dawsons Gleselman.	14	214
	114	14
Was Date and an Anna	16克	18支
mss punaway	118	18
Dr. Evers a Isidor.	17	217
Dr. Garnettlinnerannassassassassassassassassassassassassa	18	17
Dr. Greggs Rassussensessessessessessessessessessessesses	14	14
Wiss Hankins Scott	114	12
Dr. Harmon Schubert.	14	13
Wiss Heuser Schmer	-	42
Wiss Karr. Thomas	22	22
Miss Kohlstedt	28-	2
Wiss Lear	123	183
Wiss McKee	11	11
Wiss Morris	13	152
Wiss Parker	14	14
Dr. Pugh	17	17
Wiss Reichert	15	112
Dr. Schaper	14	145
Wiss Stookey s hours are only academic credit hours and	dl4mot Inel:	121
Dr. Talbotaboratory assisting and grading of various pay	192	202
Dr. Terhune	15	14
Was Tucker	254	19
Mrs. Underwood orden and Miss Scott will spend approxim		
Miss Wurster luction of two plays each, during the year.	STATE AND INC.	17 0
Hiss anti-ofer-rade on or each Araba angul dealth' sue Agel.	17	

HOURS OF THE FACULTY

SPECIAL DEPARTMENTS

an Contemporary Civilization	
Name 1st Sem.	2nd Sem.
Mining hours 146	hours
Miss Aegerter 22	181
Mrs. Burkitt	A COLUMN TO A STATE OF THE PARTY OF THE PART
Miss Coulson	10
MISS COUISON 202	202
Miss Englehart	29
	152
Miss Gieselman 30	26
Miss Gordon 15 **	15,**
Miss Isidor 32	282
Dr. Linnemann 22	28克
Miss Rasmussen 22*	5 *
Miss Scott 14 **	13 **
Mr. Schubert 8	8
Mr. Skinner 1	1 4 4 4
Mr. Thomas 24	25
Miss Walker 23	23=
Mothods of Teaching Modern Languages 5	
al Education 278	
al Sciences.	
Chemistry 58	
Physics 7	
logy	

* These hours are only academic credit hours and do not include laboratory assisting and grading of various papers for Dr. Linnemann.

** Miss Gordon and Miss Scott will spend approximately 144 hours in the production of two plays each, during the year.

. Flease see note on next page.

ENROLLMENT ACCORDING TO DEPARTMENTS

The large contract of the cont		
<pre>lepartment:</pre>	1st Sem.	2nd Sem.
American Contemporary Civilization	137	100
Bible	146	132
Ethics		
Logic		16
Philosophy		10
		A A STATE OF THE S
Biological Science	1000	158 67
English:		
Eng. Comp., Adv. Comp., Short Story Writing		245
Eng. and Amer. Literature, Child Literature	162	178
Journalism	7	7
Geography	6	
History and Government		117
Wathematics		38
languages:		
French	146	152
German	24	22
Spanish		52
Methods of Teaching Modern Languages	7 7 7 7 T T T T T T T T T T T T T T T T	-
Physical Education		220
Management of the Court of the	TAYOUGLOUS	220
Chemistry	58	54
		23
Physics		
Psychology	54	85*
Sociology and Economics:		1///
Sociology	62	71*
Economics	35	60
Special Departments and Vocational Departments		
Art	106	114
Business		126
Education	28	38
Home Economics		74
	33*	. 22
Library Science		7
Piano	93	90
Organ	23	23
Violin	13	10

^{*} Please see note on next page.

		s today,
Department: of student estitudes A college education has		
Meio: (Cont.)		
Voice	68	61
Other private instruction	8	8
- Choir		52
Orchestra	27	24
Theory of Music	79	72
Music Methods		39
Conducting and Ensemble		
Speech and Dramatics; Story-Telling		
mre difficult than it would otherwise be. As a result, t	he attitu	de of meny
of the sindents is that the labore required of them should		
winters and the labors of the faculty therefore ingressed		
they are almost constantly entertained in class and unless		

college today prize highly the opportunity which knowledge should offer in patents their intellectual puriosity. They may be milling to "get wisdom and prioritation" if the way is not too difficult for them. However, this is a situation with switch all so-called higher institutions of learning have to cope totay, and so by no means peculiar to this College. Therefore, I feel that the unemiably good quality of work which is done by the rank and file of our students is a real tribute to the type of feculty members we have. I have, this print, been collecting information from the outstanding Universities to shigh

replaced a subject or against a faculty member. Too fow students in

* The eighteen (18) students enrolled in The Family course for the first semester and the twenty (20) enrolled for the second semester are included in the totals for the Home Economics, Biological Science, Psychology, and Sociology departments as starred.

I need not say what a great asset the new Fine Arta Building to play to be to the College, made possible as it was through Mrs. Respective possible and it is going to fill a real model from the session at and point. And is general I feet that through your generality and liberality we have a very fine equipment in all of our departments. In the laboratories in our Physical and Biological Science departments the equipment is up to our requirements and there is a sufficient budget to provide for their measurable throughout the year. We have a good working library, and we have in several of the other departments to increase the equipment so that the next will be on a more valuable plan even than it has been this year.

There is a particular need in these uncertain days to train students in the responsibilities of citizenship, with all that that implies, -- not marely efficienship in a small town, in a state, or even in a government, but citizenship in the world with a consciousness of the appalling world problems that must be settled. Henry of the teachers are stressing this in connection with their

There is, of course, in this college as in all colleges today. the problem of student attitude. A college education has become so extremely common, so many other important interests have been stressed, that it requires constant effort to keep before the student mind the fact that after all there should be a modicum of academic interest, that week-ends, dances, and sports and social contacts are not the only things for which they come to college, valuable as they may be. In most cases there has been such a bidding for students through the nefarious practices of certain institutions using every means possible to attract students to their institution, that this has resulted in the students' feeling that everything must be done for them and that there is no need for them to make any great contribution to the college life. This situation has very definite implications in making the work of the faculty more difficult than it would otherwise be. As a result, the attitude of many of the students is that the labors required of them should be reduced to a minimum and the labors of the faculty therefore increased to a maximum. Unless they are almost constantly entertained in class and unless the way of learning is made comparatively easy for them, they often seem to feel that they have a grievance against a subject or against a faculty member. Too few students in college today prize highly the opportunity which knowledge should offer in awakening their intellectual curiosity. They may be willing to "get wisdom and understanding" if the way is not too difficult for them. However, this is a situation with which all so-called higher institutions of learning have to cope today, and so by no means peculiar to this College. Therefore, I feel that the undeniably good quality of work which is done by the rank and file of our students is a real tribute to the type of faculty members we have. I have, this spring, been collecting information from the outstanding Universities to which our students go after one or two years at this College, and it has been a source of real gratification to learn how infrequently a student who has done acceptable work here, fails to do the same type of work at the University in which she matriculates.

I need not say what a great asset the new Fine Arts Building is going to be to the College, made possible as it was through Mrs. Roemer's providence and Dr. Roemer's generosity. It is going to fill a real need from the academic standpoint. And in general I feel that through your generosity and liberality we have a very fine equipment in all of our departments. In the laboratories in our Physical and Biological Science departments the equipment is up to our requirements and there is a sufficient budget to provide for their necessities throughout the year. We have a good working library, and we hope in several of the other departments to increase the equipment so that the work will be on a more valuable plan even than it has been this year.

There is a particular need in these uncertain days to train students in the responsibilities of citizenship, with all that that implies, -- not merely citizenship in a small town, in a state, or even in a government, but citizenship in the world with a consciousness of the appalling world problems that must be settled. Many of the teachers are stressing this in connection with their

work and endeavoring to impress upon the students the serious responsibility that every trained mind should feel in helping to solve the great problems of the world. The Emperor Constantine was told that when the world was wholly Christian there would be no more wars. Every institution of higher learning should stress more and more that Christianity, after all, contains the most realistic and practical rule for living that the world has ever had. Especially, however, should this be stressed in a Christian college, and the effort will continue to be in the future as it has been in the past, -- to send out from Lindenwood College students having a recognition of this fact, who are willing to make their contribution toward saving the world from the social and economic catastrophes which always follow a great war, by giving in their own communities examples of Christian leadership.

In presenting the tent Respectfully submitted,

To part from the Registrar's affect the total and the past was 018, as follows:

Registrary Dean.

September De

LINDENWOOD COLLEGE

REPORT OF THE PRESIDENT

to the

BOARD OF DIRECTORS

May 29, 1939

TO THE MEMBERS OF THE BOARD OF DIRECTORS LINDENWOOD COLLEGE

Regular Students:

GENTLEMEN:

In presenting the twenty-fifth annual report of the present administration, I direct your attention to the following report from the Registrar's office. The total enrollment for the year was 518, as follows:

Negata	Seniors	
Consti	Total	460
Special	Students: Academic	58
Grand S	otal	518
Day St	nt Students432 (Includes idents (Regular)32 idents (Specials)54 (Includes 518	
		Λ.

304

CHURCH ENROLLMENT

Presbyterians	129
Methodist	
Episcopal	
Baptist	42
Christian	
Lutheran	19
Catholic	13
Christian Science	12
Congregational	9
Jewish	
Evangelical	9
Universalist	
Union or Community	2
Disciples of Christ	
Quaker	
No Preference	
Total	460

(No special students are included in this list)

ENROLLMENT BY STATES

Alabama	1
Arkansas	33
Colorado	5
Connecticut	1
Georgia	1
Idaho	
Illinois	
Indiana	
Iowa	
Kansas	
Kentucky	
Louisiana	
Wichigan	177.0
Minnesota	
Mississippi	
Missouri	
Wontana	
Nebraska	
New Mexico	
North Dakota	
Oklahoma	
South Dakota	
Tennessec	The state of the s
Texas	
Weshington	
Wisconsin	
Wyoming	2

My

27 states
Peru
Puerto Rico
Hawaii

(This list includes all special students)

Dr. Gipson, Academic Dean, will present her report, giving the academic achievements of the student body.

STUDENT HEALTH

The health of the students throughout the year has been excellent. We have had no serious illnesses and our health department has been constantly on the alert, looking after the sanitary conditions of the college. It is indeed a remarkable feature in the years of the present administration that, outside of an epidemic of the flu during the war, we have had little outside of ordinary illnesses. This, of course, is due to the excellent administration of our health department under Dr. Stumberg.

FACULTY.

There will be few changes in the faculty the coming year. Dr. R. John Rath will succeed Dr. Wilma Pugh in the History department. Miss Werdna McKee will be the regular assistant in the Business department. Dr. Florence Schaper of the department of Sociology and Economics, will assume the duties of Director of Student Guidance and Personnel in addition to her duties in the department of Sociology and Economics; another teacher will be selected to relieve her of part of her teaching duties. Mrs. Minnie Arends will be Regent of Butler Hall. No permanent arrangement has been made for a successor to the Dean of Residence. Miss Florence Jackson acted in that capacity for a few months, until the opening of school after the Christmas holidays. Since then, Miss Mottinger, Regent of Ayres Hall, has been acting Dean of Residence.

ADMINISTRATION

The Administration department has been functioning most efficiently. The personnel remains the same as in the

past number of years. We have had a great many added duties, owing to the celebration of the Silver Anniversary, the coming of Synod, and the Conference of Young People. The college will adjourn on June 12 and the Synod of Missouri will meet June 19-22. The Conference of Young People of this district will be held here from June 24 to July 1. These meetings promise to be very largely attended and much additional work has to be done in the administrative preparation for them. Secretary Motley, the Bursars, Miss Cook and Miss Waye, and the President's secretary, Mrs. Zeisler, have very willingly worked overtime in these preparations.

GIFTS FOR THE NEW BUILDING

Gifts have been received for furnishing the new memorial building by the students, the faculty, the Annual Board, and others. Every department of the college has made contributions in money or special gifts of their own choice.

CAMPUS AND BUILDINGS

The work on the new Memorial Building is going along according to schedule. We have had one or two delays on account of labor difficulties and the securing of material, but everything now seems to indicate that the building will be ready for occupancy at the beginning of the next school year. The Buildings and Grounds committee will make further report.

BUDGET

There will be added expense to the budget this year. The Faculty, in order to be kept up to its standard, will require additional funds. The buildings will have to have additional furnishings. In this age when every school is particularly interested in having suitable and modern equipment we find it is imperative that a considerable outlay be made to meet the competition of other schools. As indicated in the report a year ago, there must be a heavy outlay for our campus and improvements of buildings. Unless we can secure gifts to cover these needs it will be necessary, in view of the present competition, to receive an advance from our endowment funds. The spirit of the age is building and improving and the modern conveniences are becoming, not luxuries, but necessities.



LINDENWOOD COLLEGE

ST. CHARLES, MO.

JOHN L. ROEMER, D.D.

May 29, 1939

Dr. John L. Roemer Lindenwood College St. Charles, Missouri

My dear Dr. Roemer:

In making the request to the Board of Directors for the sum of \$20,000.00 to conclude the expense of the school year, it must be taken into consideration that the Operating department will pay out of its income, \$8,720.99 to cover such items as library books, permanent educational equipment, addition to filter plant, Bible chair salary, scholarships, such as Mary Easton Sibley, Gamma and Sigma, and Ministerial grants, chargeable to the Board of Directors, therefore our Operating deficit, as near as I can figure it at this time, will amount to about \$11,279.00.

In addition to paying the above items, the Operating department has charged itself with an item of \$5,500.00 spent for new dormitory furniture and lighting equipment in Roemer Hall, as passed upon and assumed by the Board of Directors at the regular spring meeting in May, 1938, and therefore chargeable to the Board's account and if so charged would reduce our deficit to about \$5,779.00, depending greatly upon our collections the next two weeks. At the present time we have an uncollected balance for the year amounting to \$11,125.00.

I wish to state that we have not called upon the Board of Directors for assistance for any operating expense so far this year and have carried all the scholarship grants of the school with the exception of those paid from designated funds handled by the Board of Directors.

Very truly yours,

Bursar

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A business meeting of the faculty was held on May 25, 1939, in room 225, Roemer Hall. Dr. Gipson presided.

After roll call by the secretary Dr. Gipson presented the attached names of candidates for degrees, certificates, and diplomas. The faculty voted unanimously to recommend the following list of candidates (see insert) for degrees, certificates, and diplomas to the Board of Directors, upon the condition that each student on the list fulfills all of the requirements of Lindenwood College.

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CANDIDATES FOR DEGREES, JUNE, 1939

CERTIFICATE OF ASSOCIATE IN ARTS

Albertson, Mami Lou Inderson, Jean Frances Atkinson, Martha Jeanne Baker, Charolyn Benson, Jessie Leonori Beaty, Mary Bess Bennett, Irma Arlene Carroll, Marjory Anna Clark, Mary Elizabeth Dondanville, Helen Celeste Elson, Peggy Ruth Ivans, Janet Eleanor Hansen, Anna Louise Hart, Margaret Gibson Jayne, Ruth Jordan, June Olivia Lauvetz, Mary Jean Lay, Mary Virginia Lloyd, Jeannette McCarty, Virginia K. Mclaughlin, Henrietta Jeanne Michols, Betty Jane Rayburn, Ann Smerling, ViElla Smith, Phyllis June Tanke, Maxine Tanke, Mildred Townsend, Marjorie Elizabeth Truman, Martha Ann Tucker, Charlotte Wrooman, Winifred

Costume Design Certificate

Parrish, Elizabeth Jane

Wilson, Urna Mildred

CERTIFICATE IN INTERIOR DECORATION

Lee, Jeannette Trumbo, Mildred

CERTIFICATE IN PUBLIC SCHOOL ART

Spalding, Shirley Jean

CERTIFICATE IN BUSINESS

Brewer, Dona Katharyn
Conner, Wilma
Corzine, Dorothy G.
Ewing, Norma
Field, Elizabeth Anne
Grote, Dorothy Elizabeth
Hall, Harriet Lou Ellen
Hindersmann, Edith Marie
Kern, Mary
Norris, Martha
Norton, Marjorie
Rasdal, Geraldine
Shephard, Helen Louise
Wilke, Adelaide

CERTIFICATE IN HOME ECONOMICS

Avgerinos, Annette C.
Beard, Anne
Erickson, Anne MacWillie
Hansen, Virginia Lois
Knudson, Jane
Seymour, Dorothy
Stroh, Imogene Covert

CERTIFICATE IN SPEECH AND DRAWATICS

Horswell, Genevieve Jefferson, Sara Elizabeth

r

CERTIFICATE IN PUBLIC SCHOOL MUSIC

Ahmann, Mary Carolyn Hoeck, Ruth Marlyn Motley, Mavis Nelle Rhea, Dorothy A. Franklin Wolfe, Wannette

DIPLOMA IN PIANO

J. 14 30

Belding, Alice D.
Ecker, Marjorie Jane
McCoid, Margaret Anne
Nieman, Dorothy Jane
Phillips, Sarah Clare
Smith, Virginia Miller

DIPLOMA IN VOICE

Benner, Mary E.
Bucklew, Maxine
Douthat, Vera Jean
Reid, Elaine Josephine

DIPLOMA IN ORGAN

Ahmann, Mary Carolyn Rau, Ruth Reinert

DIPLOMA IN VIOLIN

Booth, Mary Catherine Jumet, Mildred Irene

BACHELOR OF ARTS

Belden, Mary Elizabeth Belding, Alice D. Brittin, Mary Jane Christensen, Jean Louise Davis, Joyce D. DuHadway, Helen Margaret Fiock, Johnsie Margaret Fowler, Mary Ann Ruth Hull, Marian Jackson, Jeannette Jones, Alice Elnora McFarland, Jean Campbell Mills, Mary Louise Payne, Gwendolyn Holland Potlitzer, Maurine Harriett Sonnenday, Sue Stern, Virginia Marie Williams, Charlotte Yvonne Williams, Rosemary E. Willott, Ruth Ann

BACHELOR OF SCIENCE

Books, Mary Carter, Virginia Ann Foltz, Catherine Virginia Hinsch, Imogene Roberts, Mary Esther Willis, Sara Margaret

BACHELOR OF MUSIC

Ahmann, Mary Carolyn (Piano)
Eby, Suzanne (Violin)
Hull, Margaret (Public School Music)
Rau, Ruth Reinert (Public School Music)

The BOARD OF DIRECTORS of Lindenwood Female College met at the College for its regular ANNUAL meeting, Monday, May 29, 1939, at Ten A.M. pursuant to call and notice duly given.

There were present, Messrs. MacIvor, President of the Board, who presided, Blumeyer Cobbs, Garrett, Goodall, Lowe, Roemer, Sutherland, Stumberg, Skilling, and Cummings, Secretary.

Letters and telegram from Messrs. Montgomery, Whitcomb, Shapleigh, and Rogers were read explaining necessary absence and they were excused.

Copies of the minutes having been sent to each of the members of the Board, on motion of Mr. Garrett the minutes of the following meetings were respectively approved, Board of Directors, October 31, 1938 and April 28, 1939; Finance Committee, October 26, November 30, 1938, January 11, February 6, February 28, and April 26, 1939; Building and Grounds Committee, February 6, and February 28, 1939.

President Roemer read his TWENTY-FIFTH Annual Report, referring among others to: ENROLLMENT. 518 Students, of whom 58 were special, and 460 Resident. Church preferences, Presbyterian 129, Methodist 120, fifteen denominations in all represented, 8 students expressing no preference. Missouri and neighboring states including special, students 492. Hawaii, Peru and Puerto Rico 4 students. Of the enrollment 247 were Preshmen.

As to Faculty there are to be few changes. Dr. Florence Schaper will assume the duties of Student Guidance and Personnel, continuing her work in Sociology and Economics Departments, with the aid of an assistant. Miss Mottinger, Regent of Ayres Hall has been acting Dean of Residence.

Dr. Roemer spoke of a number of special gifts received which would be used in the furnishing of the Lillie P. Roemer Memorial Arts Building.

The President read the Report of the Dean including the recommendations of the Faculty as to the granting of Certificates and Conferring of Degrees.

On motion of Mr. Cobbs, the report was directed to be filed, the recommendations of the Faculty approved and authority given the President to issue Certificates and confer Degrees accordingly.

President Roemer invited the members of the Board to attend the various closing exercises, and particularly the Commencement and Laying the Corner Stone of the LILLIE P. ROEMER MEMORIAL ARTS building.

The President stated that the Finance Committee had been advised of needs of the College to close the year, amounting to \$15,000 including \$4000 of Income from restricted Funds for Scholarships and Bible Department. He presented the proposed Budget for 1939-1940 prepared by the Bursar. Estimated Income including \$4000 from Restricted Funds, \$376,375. Expense: Faculty and Administration, Instruction Department Expense, Library and Publications \$141,300. Dining Halls, Heat, Light, Gas, Campus, General Expense and Maintenance, \$113,000. Building Renewals, General Labor, \$44,000. Promotion, \$52,000. Scholarships, \$42,500. Total \$392.800.

Dr. Lowe Raised question as to falling off in number of students in upper classes.

Dr. Roemer and Mr. Motley explained that home making and intensive solicitation from Universities were large factors.

Mr. Blumeyer's motion, seconded by Dr. Skilling, carried that the Chair appoint

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a Committee to make an analysis of several previous year, inquire as to similar conditions in other colleges and report to the Fall meeting of the Board. Dr. Lowe, Mr. Cobbs, and Dr. Stumberg, appointed.

Report of the FINANCE Committee was made by Chairman Sutherland. Referring to the minutes and making a detailed statement of outstanding conditions in various matters. Called attention to the status of the bonds we hold on the Freeman Hospital, Joplin, Missouri, owned and operated by the St. Louis Conference of the Methodist Church, North, also to the bonds issued by the St. Louis Conference of the Methodist Church covering School building that was erected in Carthage, Missouri and the Old People's Home at Marion Missouri.

Their proposal in regard to the Freeman Hospital Bonds was to bring out a new issue to be dated October 1, 1937, to mature October 1, 1957, and to bear interest at the rate of 1% per annum for the first 5 years and 2% per annum for the remaining 15 years; that during the first 6 year period the hospital is to pay annually for both principal and interest a sum ranging from \$3600 to \$6000, the latter figure to be paid annually thereafter, all sum in excess of interest requirements are to be applied toward bond retirement by tender or by call.

The status of the St. Louis Conference Bonds was to the effect that each bondholds would receive certificate of beneficial interest in the St. Louis Conference note of \$490 bearing interest at the rate of 1% per annum for 20 years and in addition, to a participation certificate in the Methodist Home for the Aged note amounting to \$64.27, bearing interest at the rate of 1% per annum the first 5 years and at the rate of 2% thereafter, in exchange for each \$1000 principal amount of bonds held, which would make a total that we would receive for each \$1000 principal amount of bonds we hold, of \$554.76. The Trust Company recommends that we accept the plan offered in both cases, even though it calls for a considerable concession on our part. After considerable discussion, it was on motion of Mr. Blumeyer, seconded by Dr. Lowe, agreed that we authorize the St. Louis Union Trust Company to unite with other bondholders in the acceptance of the proposed plan.

Dr. Skilling's motion carried that the President of the Board appoint a Committee consisting of himself, Mr. Cobbs, and Mr. Sutherland, to try and arrange to have a conference with a group of lay members of the St. Louis Conference of the Mathodist Church, North that they might go over the matter with them to see if something could not be done to improve the proposition they have submitted for payment of their bonds.

Chairman Sutherland reported receipt of \$25,000 and \$3000 Gift from Dr. Roemer, as Executor under Mrs. Roemer's will, same being a partial distribution. He reported healthy condition of most of the Investments in the Endowment Funds and gratifying percentage of Income. Gave detail of gross and net Rents from Real Estate. Matter of Insurance against malicious damage in case Contractor meets labor trouble referred to the Finance and Building and Grounds Committee.

Dr. Stumberg reported for the Building and Grounds Committee and recommended appropriations, for Educational Equipment \$3000. Remodelling of Music Hall \$1500. Furniture for Dormitories and Senior Hall \$4500. Cables to New Building and reconstruction of Old Lines \$2500. Conversion of present quarters of Art Department for Academic purposes, and Equipment \$3000.

Dr. Stumberg stated that on Chairman Garrett's suggestion, Transformer to serve Memorial Building would be rented for the present. That extending of Sewer to Kingshighway connection would cost \$1026.35. Called attention to marked improvement of Eastlick Hall. On motion of Mr. Goodall report and recommendations approved.

Dr. Lowe having gone over present forms for ANNUITIES, based on Gifts or INSURANCE made payable to the College, stated that these were sufficient for the purposes intended

5/29/39

reconstruction of Old Lines \$2500. Conversion of present quarters of Art Department for Academic purposes and Equipment \$3000.

Dr. Stumberg stated that on Chairman Garrett's suggestion, Transformer to serve Memorial Building would be rented for the present. That extending of Sewer to Kingshighway connection would cost \$1026.35. Called attention to marked improvement of Eastlick Hall.

On motion of Mr. Goodall report and recommendation approved.

Dr. Lowe having gone over present forms for ANNUITIES based on Gifts or INSURANCE made payable to the College, stated that these were sufficient for the purposes intended. 304

Mr. Garrett moved that the present officers be respectively elected to succeed 305 themselves. Motion seconded by Mr. Goodall and carried.

On motion of Dr. Stumberg the Resolutions recorded on page 264 of the minute book were each presented and adopted including authority given President Roemer to borrow for uses of the College during the fiscal year ending June 15, 1940, from the First National bank in St. Charles, \$20,000, and from the Union Savings Bank, St. Charles, \$10,000.

Rosolutions usually presented were considered respectively, and recorded in full on page 264 of this Minute Book. On motion approved.

Mr. Cobbs, stated that in accordance with yearly practice the books and accounts of the College and the Treasurer would be audited by Boyd Cronk & Company, Certified Public Accountants.

Officers and Executive Committee: John W. MacIvor, President, David M. Skilling, Vice-President. George B. Cummings, Secretary-Treasurer. George W. Sutherland, Chairman Finance. Thomas H. Cobbs, Counsel. John L. Roemer, President of College. John T. Garrett, Chairman Building and Grounds Committee.

On motion adjourned.

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The BOARD OF DIRECTORS of Lindenwood Female College met at the College in St. Charles, Mo. Monday, NOVEMBER 13, 1939, at 10 a.m. pursuant to call and notice duly given. There were present John W. MacIvor, President of the Board, Geo. B. Cummings, Secretary-Treasurer, John L. Roemer, President of the College, and Messrs: Blumeyer, Cobbs, Garrett, Goodall, Lowe, Sutherland, Shapleigh, Stumberg and Whitcomb.

Letters from Dr. Skilling and Dr. Rogers explained necessary absence and they were excused. Dr. Lowe was called upon to lead in the opening prayer.

The Secretary reported having mailed to the members of the Board copies of the Minutes of the Meetings of the Board of Directors held May 29th, and of the FINANCE COMMITTEE held May 24, July 7, and September 15th, 1939, respectively. Directors acknowledged receipt of the minutes and on motion of Dr. Whitcomb they were each approved. Dr. Roemer reported receipt of a letter from Dr. Rogers explaining frequent inability to be present at the meetings of the Board and suggesting election of a successor.

President Roemer suggested after conference with members of the Committee on Nominations of members for the Board, that the name of Dr. S. Willis McKelvey be presented to the Synod for election as a member of the Board of Directors. On motion of Dr. Stumberg recommendation approved.

PRESIDENT ROEMER was called upon to make his SEMI-ANNUAL REPORT, and among others referred to the following: "Enrollment 467 students. 260 of whom were Freshmen. 420 Resident Students. 47 Special. Twenty-two states, Hawaii, Peru, S.A. and Puerto Rico represented; Missouri by 115, Illinois by 90, Iowa by 47, Indiana by 30, Nebraska, Kansas, Oklahoma, Texas, Arkansas and Kentucky together by 146. Church preference expressed were, Presbyterian and Methodist 225, Episcopal, Baptist, Christian, Lutheran and Congregational 156, with eleven others represented. Eleven students expressed no preference."

STUDENTS, though 90% may be married in five years, show a spirit of purposefulness and an objective, preparedness to assume some remunerative and useful service in case of need.

FACULTY show a fine spirit of enthusiasm and cooperation. Each member has a certain number of students to whom she acts as advisor and who studies with the Student the courses she desired to take and objective that she had in view.

PRESIDENT'S REPORT, FEBRUARY 11TH, 1939. Dr. Florence W. Schaper appointed DIRECTOR OF STUDENT GUIDANCE, with Dr. Jessie Bernard as her assistant in her Department of Sociology and Economics. Miss Octavia Frees was made an assistant in the Dramatic Art Department to succeed Miss Aegeter, and Prof. R. John Rathin in the Department of History to succeed Miss Pugh. Miss Mary Hooten was appointed Dean of Residence, and Mrs. Minna Arends was appointed Regent of Butler Hall.

SUMMER IMPROVEMENTS reported and stated that the Building and Grounds Committee will make a detailed report.

The FINE ARTS BUILDING erected in memory of Mrs. Roemer was dedicated, October 26, in connection with the FOUNDERS DAY Exercises. Dr. Sam Higginbottom, President of the Allahabad, India, Christian College, and Moderator of the General Assembly for this year, delivered the Address. He showed the condition in the Orient as compared with those in this country from women's standpoint, and the influence of the recognition of Christ Jesus in both. Dr. McIvor on behalf of the Board received the Building and offered the Dedicatory Prayer.

States that the Probate Court of St. Charles County will act upon the FINAL SETTLEMENT of Mrs. Roemer's Estate and distribution will be made to the Finance Committee of the Board, shortly. Up to date \$28,500 had been paid over to the Committee and stocks and Morgantown, W.Va. Real Estate transferred. That an additional \$12,000 had been turned over to the President of the College for Furnishing and use as directed.

MEETINGS of the College of the Synod of Missouri June 19 to 21, when the College entertained 350 delegates and friends; and of the YOUNG PEOPLE'S CONFERENCE, the largest in its history, June 24 to July 1st. Dr. Lloyd B. Harmon of our BIBLE DEPARTMENT represented the Board of Uducation as Director.

Death of LEE MONTGOMERY was with sorrow reported and reference made to his faithful service as a member of the Board. His death came September 20, 1939. Dr. Roemer suggested that Mr. George B. Cummings an intimate friend present a Resolution to be spread upon the minutes of the Board.

The following RESOLUTION WAS READ. (See copy at end of these minutes) On Motion of Mr. Sutherland the Resolution was approved, ordered spread upon the minutes of the Board and a copy be sent to the Family of Mr. Montgomery.

RECOMMENDATION:

- 1. Owing to the need for someone to represent the College at meetings which the President is unable to attend, and to speak with authority for the Administration, Dr. Roemer recommended that Mr. Guy C. Motley be given the title of Assistant to the President, his duties as Secretary to be continued. Mr. Motley has been connected with the College for twenty-two years. The new Title will add more prestige to his official relations. On motion of Dr. Lowe the recommendation was approved and Mr. Motley given the Title of ASSISTANT TO THE PRESIDENT.
- 2. During the Sesqui-Centennial drive of the Board of Education for Ten Million Dollars Lindenwood had taken no aggressive part, though there was reported \$117,000 ADDITIONAL TO Endowment and Buildings. The Administration recommends the creation of a permanant "GIFT and ENDOWMENT FUND COMMITTEE" of the Board. Suggested that Mr. Arthur S. Goodall be Chairman of this Committee. On motion of Mr. Shapleigh approved and Mr. Goodall named as Chairman of the Committee. Dr. MacIvor announced the membership of the Committee to consist of Messrs. Cobbs, Shapleigh, Sutherland, Blumeyer and Roemer, with Mr. Goodall as Chairman; and Suggested that a report be made at each meeting of the Board. On motion of Mr. Blumeyer the report ordered filed.

Mr. Cobbs presented copy of report of Certified Public Accounts of AUDIT OF THE ACCOUNTS of the College and Treasurer and verification, stating that copies are on file with the College, the Treasurer, the Chairman of the Finance Committee and in his office. "That, TAX BILLS AND ASSESSMENTS against St. Louis County Real Estate carried in Butler Endowment Fund had been cancelled by the County Court on the grounds of the provision of Charter exempting from taxation and decree of the Supreme Court in the case of Collector vs Washington University.

That, DEEDS and TITLE PAPERS to Real Estate in General Fund heretofore acquired under foreclosure of Deeds of Trust were on file with the Fiscal Agent with the Investments of that Fund.

Verified statement in President's Report that \$45,900 Cash and Stocks and Title to Wheeling, W. Va. Property had been received and filed with the Fiscal Agent, and that Mr. Kreite Stumberg, Attorney of the Estate of Mrs. Roemer had presented FINAL SETTLEMENT and would have balances distributed when transfer was completed. Mr. Cobbs stated that he had submitted report to Commissioner of INTERNAL REVENUE and received letter stating that Lindenwood had been granted EXEMPTION from FEDERAL INCOME TAXES.

Chairman Sutherland reported for the FINANCE COMMITTEE, using the audit and relerred to the minutes of the meetings of the Committee: Comparing with previous years, detailing as to some matters, and among others referring to:

The carrying of accounts of Direct Educational and Auxiliary properties, income and expenses, separately as an aid in comparisons. Showed as to Campus and Grounds no change in Totals.

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As to BUILDINGS an INCREASE of \$35,000 and \$5,700 mainly in Roemer Memorial, Tunnel Extension and Lines; Equipment, Furnishings, etc. Real Estate, same as last year plus Wheeling, W. Va. Property. Of ENDOWMENT INVESTED IN REAL ESTATE \$27,500 was re-imbursed it being advance made for purchase of Music Hall Property, (Bruere) now made over for SENIOR HALL.

Upon expiration of Insurance on Building and contents it was found advantageous to make a change of companies, the total amount carried being \$700,000 as before, with a saving in Expense.

ENDOWMENT FUNDS Unrestricted, INCREASED by Donations, and changes in Investments \$34,350; Restricted Funds Increased by Transfers from Income less reduction by reason of sale of a Foreign Bond received from AYRES ESTATE. In this case the Finance Committee decided to accumulate Income toward raising the Fund of \$1000. On motion approved.

Mr. Sutherland COMPARED Receipts by College and from Endowments with those of previous years, also from Real Estate belonging to the General Fund. For six years past the income from endowment funds averaged \$78,000 per year. Average Income from Investments about 6%. INVESTMENTS are in productive Real Estate \$52,786 plus \$8,000 from Mrs. Roemer's Estate; and In Real Estate Loans in St. Louis City and County \$316,000; in preferred Stocks 41%, and Common Stocks 252% Investments have quite a substantial MARKET VALUE ABOVE amounts carried on books.

Securities IN DEFAULT show five in Bonds of Church, Hospital and Masonic organization that have not improved but efforts are being made to revamp and increase security. Of Stocks, one company paid a substantial amount of cumulative dividends, two companies remain in default. These came to the College from gifts. Of distribution from the Peters Estate several Investments have not yielded an Income. The BASINGER MEMORIAL FUND matured \$2000 received, and since close of Fiscal Year the RICHARD SPAMER FUND \$500 has been received.

The Chairman further REPORTED Cash and Inventory Balances shown in Audit: That ANNUITIES remained as heretofore. On motion of Mr. Shapleigh report approved and ordered filed. The Board expressed its appreciation of the complete presentation of the condition of the affairs and of the handling of the Investments of the College.

Dr. Stumberg read REPORT of the BUILDING and GROUNDS Committee at the request of Chairman Garrett, detailing work done in connection with the Improvements and erection of the LILLIE P. ROEMER MEMORIAL ARTS BUILDING. He showed amounts expended in erection of the building; remodeling and adapting to the changes in uses of the quarters that has been used by the Art and Music Departments, with Necessary Equipment and Furnishings, Extension of Tunnels to serve the New Building and others; Sewering, Lighting, Landscaping, Roadways, Walks, and extras not included in the main Contracts. Certificates were furnished each month by Architects and those with Bills nut under their supervision O K'd. by Dr. Stumberg each month, and the Board's advances reimbursed to the extent of the gift of Dr. Roemer, supplemented by members of the Board, Faculty and Employees and Friends.

Reported expenditures authorized by the board at its May meeting and stated that remainder would be used during the year. Some work not contemplated was considered advisable and would be reported to the Finance Committee. On motion of Mr. Blumeyer report received and ordered filed.

RESOLUTIONS usually presented were considered respectively and as recorded on page 264 of the Minute Book. On motion of Dr. Reemer approved and adopted.

On motion adjourned.

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formy of we boundonney of the meeting of the Board and a copy sent to the of hips, It is Resolved that this expression of afore. Such so will sumportly be spread upon the minutes internate feeling for those who tiles the linous the someone me any recent for every time of need, and who has an untouring grace voucheefed to them by thin whose grace at ray events tympeathy, and our courset preserve to Montgomery and their sons and doughters our Jeeling Central Missouri. We wint to express to More. to und what wered in the sanky hips and history of exercite ansertors and relatures who had made a deep reproved, the a member of his church a worthy andand neighbors. In his personal character he was whose his relations to and with his fellow men, his woo ecoties, Christian character, chantelle. I and and sympothetic in 20.1939. We have truem him as a man of sterling Mr. Montgomeny was called to be with his land Explender serves on the Board of Directors, and to the College. apprecention of his faithful interested, and most voluable me brosser of deru spilled broughound fo endrand fo Montgomery of Sodolia, as the members of the Board In noting the going to his atumed home of less In Memory of les Montgomeny Keschitom

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The Buildings and Grounds Committee first invite the members of the Board to make an inspection of the new Memorial Arts Building and of the tunnel and heating line extension.

We desire to make the following recommendations and requests.

1.	Educational	Equipment\$5,000.00	
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- 2. Library Equipment------\$3,000.00
- 3. Remodel Music Hall for new students----\$1,500.00
- 4. New furniture for dormitories and senior hall-----\$4,500.00

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LINDENWOOD COLLEGE

REPORT OF THE PRESIDENT

to the

BOARD OF DIRECTORS

November 13, 1939

TO THE MEMBERS OF THE BOARD OF DIRECTORS LINDENWOOD COLLEGE.

GENTLEMEN:

Our school opened September 12. The first week was given to registration, convocation and the orientation of students. Each student was put in charge of an adviser, who studied together with her the courses she desired to take and the objective that she had in view. It proved to be a very satisfactory week of preliminaries before the organization of classes.

The enrollment this year totals 467, as follows:

Regular Students:	
Juniors48	
Sophomores116	
Freshmen260	
Total	457
Special Students:	
Academic5	
Music: Private Lessons5	
Total	10
Grand Total	467
Distributed as follows:	
Resident Students420	
Day Students (Regular)37	
Day Students (Special)10	
Total	467

My

NROLLMENT BY STATES

smart hall the return

Arkansas	17
California	1
Colorado	3
Illinois	90-
Indiana	30`
Iowa	47
Kansas	31
Kentucky	12
Louisiana	
Massachusetts	1
Michigan	
Minnesota	
Missouri	
Nebraska	
New Mexico	3
Oklahoma	23
Ohio	
South Dakota	2
Tennessee	The state of the s
Texas	
Wisconsin	The state of the s
West Virginia	
Hawaii	2
Peru (South America)	The state of the s
Puerto Rico	
	THE RESIDENCE AND RES

*Note: This list includes all regular students and also five academic special students.

Total

CHURCH ENROLLMENT

Presbyterian	116
Methodist	
Episcopal	39
Baptist	
Christian	
Christian Science	
Lutheran	
Catholic	
Congragational	
Jewish	10
Evangelical	13
Universalist	
Church of Christ	
Union or Community	
Reformed	
Mission	
United Brethren	2
Christian Disciple	1
No Preference	11
	462*

^{*}Note: This list includes all regular students and also five academic special students.

STUDENTS

The present student body is one of the finest we have ever had. There is a spirit of purposefulness that pervades the whole academic atmosphere. The student body has in view some objective that it desires to emphasize, even though 90% of them will be married in five years. Their idea expressed is that one cannot tell the future and instead of being helpless in case of family responsibility resting upon them they will be prepared for some useful and remunerative service. I have noticed in the short time of this semester that our enlarged liberality of the rules is accepted in the spirit of self-responsibility and that our Student Covernment Board have noticed the closer cooperation of the students with the rules governing the school.

FACULTY

There is a fine spirit among the faculty members. More enthusiasm is manifested for the advancement of the general school interest. Every faculty member of course now has a certain number of students to whom she acts as adviser and this maintains throughout the entire school year.

We have appointed Dr. Florence W. Schaper, Director of Student Guidance and Personnel and, on account of her added duties, have appointed as her assistant in her department of Sociology and Economics, Dr. Jessie Bernard. Miss Octavia Frees was made an assistant in the Dramatic Art Department to succeed Miss Arline Aegerter, Professor R. John Rath in the Department of History to succeed Miss Wilma Pugh, resigned, Miss Mary Hooton was appointed Dean of Residence, and Mrs. Minna Arends was appointed Regent of Butler Hall.

SUMMER IMPROVEMENTS

During the summer, improvements approved by the Board were completed, the account of which will be given by the Buildings and Grounds Committee.

FINE ARTS BUILDING

The Fine Arts Building, erected in memory of Mrs. Roemer, was dedicated on Founders' Day, October 26. It was our privilege to have the Moderator of General Assembly, Dr. Sam Higginbottom, deliver the Founders' Day address. Dr. MacIvor, in behalf of the Board, accepted the building in the name of the Board, and made the prayer of dedication. There was quite a large attendance present from other colleges and universities and Lindenwood graduates.

At this time it was indicated the Probate Court will pass upon the final settlement of Mrs. Roemer's estate and the stocks will be turned over to the Finance Committee of the Board. Up to date \$28,500 has been turned over to the Board, also 50 shares of American Telephone stock, 50 shares of stock of the First National Bank of St. Charles and 10 shares of the First National Bank of St. Louis, also the Morgantown property was deeded over to the college. An additional \$12,000 was put in the hands of the President for furnishing the new building, which has been expended as directed.

MEETING OF SYNOD

The Synod of Missouri and Synodical met at the College June 19 to 21 and during its session the College entertained 350 delegates and friends.

YOUNG PEOPLE'S CONFERENCE

The Young People's Conference, which was the largest in the history of its meetings at Lindenwood, met here June 24 to July 1. Dr. Lloyd B. Harmon of our Bible Department represented the Board of Education as Director of this Conference.

DEATH OF MR. MONTGOMERY

It is with great sorrow that I have to report the death of one of our Directors - Mr. Lee Montgomery - on September 20, 1939. He was for many years a most faithful member of the Board, seldom missing a regular meeting. Mr. George B. Cummings, who had been more intimately acquainted with him, will now present a Memorial to be spread on the minutes of this meeting.

RECOMMENDATIONS

- 1. Owing to the many meetings that the President is unable to attend, and the necessity at times of speaking with authority for the administration, I recommend that Mr. Guy C. Motley be given the title of ASSISTANT TO THE PRESIDENT instead of SECRETARY. His duties as Secretary will not be relinquished under the new title. Mr. Motley has been connected with the College for twenty-two years. The new title will, I believe, add more prestige to his official relations.
- 2. During the Sesqui-Centennial drive of the Board of Education for ten millions of dollars for Presbyterian colleges, Lindenwood College took no aggressive part, although we reported \$117,000 additional funds for endowment and building purposes. It is thought advisable by the administration that it would be wise to create a permanent Gift and Endowment Fund Committee of the Board to canvass from time to time the possibility of securing gifts and money for endowment purposes. This Committee could use the balance of the time period allotted by the Board of Education for a special drive if thought advisable. A Chapel should be our next building objective. Mr. Arthur Goodall, who has given considerable time in going over a list of possible donors for the College, I would suggest as Chairman of the Board's Committee.

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The BOARD OF DIRECTORS of LINDENWOOD FEMALE COLLEGE held its ANNUAL Meeting Monday, May 27, 1940, at Ten A.M. at the College in St. Charles, pursuant to call and Notice duly given.

There were present Messrs. John W. MacIvor, President of the Board, who presided, Arthur A. Blumeyer, John T. Garrett, Arthur S. Goodall, John L. Roemer, Geo. W. Sutherland, B. Kurt Stumberg, Elmer B. Whitcomb, and Geo. B. Cummings, Secretary.

Absent: Messrs. Cobbs, Lowe, Rogers, Skilling and Shapleigh.

The meeting was opened with prayer by Dr. Whitcomb.

The Secretary reported having sent to each Director copies of minutes of meetings held since the last meeting of the Board: that of the Board November 13, 1939, of the Finance Committee, November 29, 1939 and February 9, 1940, of the Permanent Committee on Gifts and Endowments January 5, 1940. Members present acknowledged receipt of the minutes and motion of Dr. Whitcomb was made, seconded and carried that the minutes of each meeting be approved.

The President of the College, Dr. Roemer, then presented his 26th Annual Report: Among others as follows; Number of students by classes, by Church preferences, and State representation.

Changes in FACULTY. Mr. John Stine appointed Instructor in the Speech Department, succeeding Miss Kathleen Scott, resigned to accept another position. Mrs. Julia Underwood, after twenty-six years faithful and efficient service, has asked to be allowed to retire, which she had been permitted to do by the Globe Democrat under its Retirement plan.

Miss Janie Mason was appointed to succeed Dr. Mary S. Benson, resigned to accept snother position. Dr. Frances M. Whitehead appointed head of the combined Economics and Business Department, the former being separated from the Department of Sociology. Miss Lillian Allyn remaining as an Instructor. Dr. Helen Ward appointed Instructor in the Biology Department. Miss Yvonne Bailey transferred to assist in the Chemistry Department. Dr. Florence Shaper is to take over the

(Board. 5/27/1940) 2.

Department of Residence in addition to her other duties in the Sociology and Student Personnel Departments. Miss Hooten expects to accept a position in a Southern College.

The President's Report carried references under headings of ADMINISTRATION,
Campus and Grounds, Use of the MEMORIAL BUILDING by the Music and Fine Arts
Departments, the need for enlargement of the Gymnasium for use in giving entertainments, and of the Greenhouse to meet increasing interest of students. The
need of a Chapel for distinctively Christian uses and by the Bible Department.
Recommendations, of FACULTY with list of students to receive Diplomas and
Certificates and Degrees to be conferred. DEGREES of Bachelor of Arts,
Bachelor of Science, Bachelor of Music. DIPLOMAS in PIANO, ORGAN, VIOLIN, and
VOICE. CEPTIFICATES, ASSOCIATE IN ARTS, and in BUSINESS, COSTUME-DESIGN, HOME
ECONOMICS, PUBLIC SCHOOL MUSIC, SPEECH and BRAMATICS, PHYSICAL ENUCATION.

(Faculty Recommendations are filed with these minutes, and Dean's Report also
as part of that of President Roemer.)

RECOMMENDATIONS.

At the end of the school year 1941, Dr. Alice Linnemann of the ART Department will have completed forty years of continuous service to Lindenwood College.

On account of health she feels that she should retire from active service as head of that Department. In recognition of one of the most faithful and loyal teachers of the College, I recommend that beginning July 1, 1941, DR. LINEMAN be appointed by the Board of Directors as PROFESSOR EMERITUS at a salary of \$900 per year.

In recognition of the faithful and loyal work of MRS. UNDERWOOD, I recommend that she be appointed by the Board of Directors as Professor Emeritus without salary.

Dr. Roemer then read the Report of the DEAN, Dr. Gipson. "After meeting with Representatives of other Colleges she states that she is more than assured that the Curriculum of LINDENWOOD COLLEGE is of the sort that Young Women of today should have. At the meeting of the National Association of Deans of Women,

(Board. 5/27/1940.) 3.

various suggestions of possibilities were made. These in every case Lindenwood has had for some time. Improvements and changes for the coming year have been introduced. The opportunities that St. Louis and vicinity afford for field trips to Institutions and places of interest and instruction have been availed of by groups of students. Dr. Gipson referred to the trembling in the balance of modern culture and ideals and stated that if the Christian College can do "Nothing to help its students meet these responsibilities the case would seem to be hopeless. The golden rule is the way to peace and happiness:" The Faculty will do everything possible to lead its student-body along the road which will ultimately bring the world, we hope, to a happier day."

The President presented a proposed budget for the next fiscal year, prepared by Miss Cook, Bursar. This was referred to the Finance Committee and to be subject to smendment. Dr. Roemer stated that Dr. Rogers would remain on the Board for the present,

The following motions were respectively made, seconded and carried:

By Mr. Garrett, that Recommendations for the Conferring of DEGREES and awarding of DIFLOMAS, and CERTIFICATES be approved and action accordingly authorized.

By Mr. Gerrett, that Recommendations recording Dr. Linnewenn and Mrs. Underwood

By Mr. Garrett, that Recommendations regarding Dr. Linnemann and Mrs. Underwood be approved and action accordingly authorized.

By Dr. Stumberg, that the Auditing Committee be authorized to employ Certified Public Accounts to Audit the books and accounts as heretofore.

Upon motion of Dr. Whitcomb, made seconded and carried, a Committee consisting of Messrs. Roemer, Chairman, Blumeyer and Sutherland, to study the matter of Retirement Pensions was approved.

Notion by Mr. Goodall, duly seconded and carried, that President Roemer be given authority to borrow during the Fiscal Year ending June 15, 1941, for the uses of the College, respectively, from the First National Bank, St. Charles, up to \$20,000.00; from the Union Savings Bank, St. Charles, up to \$10,000.00; from the St. Charles Savings Bank, up to \$10,000.00.

Chairman Sutherland reported for the FINANCE Committee calling attention to the

(Board, 5/27/1940.) 4.

minutes of meetings of the Committee and using report of College Operations as of May 15, 1940. Among others referred to:

Completion and occupancy of Lillie P. Roemer Memorial Building now standing on the books at \$99,471. Receipt by Treasurer from Dr. Roemer of \$662. Cash balance shown in Final Settlement of Mrs. Roemer's Estate. He called to attention of the Board various Investments which the Fiscal Agent recommended be sold at prices now offered, as follows: Poinsett County Drainage Bond and Bonds of the North Minnesota Conference and of the Associated Mortgage Companies, Inc.

Chairman Garrett asked Dr. Stumberg to report for the BUILDING and GROUNIS

Committee. Dr. Stumberg presented estimates for Improvements to Greenhouse
about \$1300., to Tea Room \$3264. and \$600. for Furniture & Equipment, Gymnasium
under \$14,000. and \$600. for Furniture & Equipment. The Committee asked for
allowances for Educational Equipment \$7500. and Library Books, \$3500. For
changes in Roemer Hall and Music Hall about \$5000. Mr. Goodall's motion
carried approving requests.

Chairman Goodall presented the report of the Endowment & Needs Committee. Told of Groups that visited the College as guests of Directors who were shown over College Buildings, had lunch together and attended Vespers. Of Visits by Students to Churches in St. Louis and Clubs in City and County. Of initial Contributions to Chapel Fund, mail solicitation and other plans. Report received and ordered filed.

Dr. Stumberg's motion made, seconded and carried, that Officers whose terms are expiring be respectively re-elected to succeed themselves. Officers elected:

John W. MacIvor, President of the Board, D. M. Skilling, Vice-President, Thos. E. Cobbs, Acting President, Geo. W. Sutherland, Acting President, Geo. B. Cuming, Secretary and Treasurer.

Upon motion of Dr. Whitcomb made, seconded and carried, the Resolutions records on page 264 of Board's Minute Book were respectively presented and were adopted.

Adjournment.

At the semi-annual meeting of the Board of Directors of Lindenwood College, held November 13th, 1939, a Permanent Gift & Endowment Fund Committee was created consisting of the following members:

Dr. John L. Roemer,
Mr. Geo. W. Sutherland,
Mr. Arthur A. Blumeyer,
Mr. Thos. H. Cobbs,
Mr. A. L. Shapleigh,
Mr. Arthur S. Goodall, Chairman.

Since the announcement of this Committee, several meetings have been held of the Committee as a whole and quite a few conferences have been held by the Chairman with the individual members. Minutes of one of these meetings, held January 5th, have already been placed in your hands in connection with the regular minutes as recently mailed by the Secretary to the members of the Beard.

As a result of these meetings, plans were formulated to launch a drive for special funds to be applied to the erection of a new chapel, which was decided upon as a specific objective. It was assumed that fifty thousand bricks would be required to build a new chapel and it was decided to sell one or more bricks at \$2.00 per brick, which objective, if achieved, would supply the necessary amount of \$100,000.00. It was also decided that this campaign would be known as a "Give and/or Get" Campaign, thus affording the opportunity for everyone to be directly or indirectly interested in the plan.

After serious consideration, the following promotion and advertising plans were adopted by the Committee:

First: That the Lindenwood Choir would sing in the various Presbyterian Churches of the City. With this in mind, the Choir appeared before congregations in the West Presbyterian Church, Tyler Place Presbyterian Church and Oak Hill Pres-

Susc

byterian Church. By doing so, the Choir not only placed the name of Lindenwood before Presbyterians in a favorable light, so far as the securing of future students is concerned, but also, provided the necessary missionary work, thus paving the way for personal solicitation at a later date.

Second: A campaign of three letters to be prepared and mailed to the list of 6500 names on the Alumni rell and also the list of approximately one hundred names of hand-picked prospects selected from Presbyterian circles and other sources whom we wish to solicit later on for specific or larger gifts. The first letter of this series, over Dr. Roemer's signature, has already been mailed out, copy of which has been received by you. Letters #2 and #3 are to be mailed out in the near future.

Third: A series of visits to Lindenwood was planned with a sponsor for each trip. Mr. Shapleigh sponsored a trip held on Sunday afternoon April 28th, and Mr. Blumeyer sponsored the second trip on Sunday afternoon, May 19th. Through the combined efforts of these gentlemen, appreximately thirty-five guests visited the College and were escorted over the campus by students. They inspected two or three of the buildings, such as the Library, the Lillie P. Roemer Memorial Fine Arts Building, and several of the Dormitories. The guests were also invited to remain for tea and chapel at six-thirty.

Apparently, these trips created an interest and a very favorable impression on our visitors and it is hoped that they will prove fruitful at the time of active solicitation. I am pleased to advise that this educational program has already resulted in two individual pleages of One Thousand Dollars each being made, with cash donations amount to \$170.00.

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You will, therefore, see that we are in the midst of our campaign to secure funds for the new chapel. No actual solicitations of the larger gifts have been made thus far as the Committee did not think this was the proper time for actual solicitation. However, it is the plan and purpose of the Committee to commence an active solicitation for funds in a quiet mammer among interested parties and friends of the College next fall.

At the time this Committee was formed, it was the hope and ambition of the Chairman that the necessary funds be raised within the next year or two so that the new chapel could be erected as soon as possible. Since the creation of this Committee, the European War has started in earnest and just how much the present crisis will affect our plans and the response to this campaign remains to be seen.

Respectfully submitted,

Permanent Gift & Indowment Committee.

5/27/40

FUBC

Fred Roemen 3711

LINDENWOOD COLLEGE

REPORT OF THE PRESIDENT

to the

BOARD OF DIRECTORS

May 27, 1940

TO THE MEMBERS OF THE BOARD OF DIRECTORS LINDENWOOD COLLEGE

GENTLEMEN:

I am herewith presenting the twenty-sixth annual report of the present administration. The enrollment for the year is as follows:

Regular	Studer	its:				
	Senior	8		38		
	Junior	· B		50		
	Souhor	ores		125	me -	
			Total		463	
-						
Special				-		
	THE RESERVE AND ADDRESS OF THE PERSON NAMED IN	THE RESERVE AND ADDRESS OF THE PARTY OF THE		Control of the State of the		
	Music	(Private L	essons)	8		
			Total		14	
Srand To	otal				477	
Residen	t Stude	ent s4	28 (includes	one	academic	special)

MBC

CHURCH ENROLLMENT

Presbyterian	117
Methodist	
Episcopal	39
Baptist	
Christian	
Christian Science	16
Lutheran	22
Catholic	
Congregational	
Jewish	
Evangelical	
Universalist	
Church of Christ	
Union or Community	
Reformed	
Wission	
United Brethren	
Christian Disciple	
No Preference	
Total	463

(No special students are included in this list)

ENROLLMENT BY STATES

	KNROLLARNY BY STATES	
	Arkansas	
	California	
	Colorado	
	Illinois	91
AND SERVICE OF THE PARTY OF	Indiana	30
	Iowa	48
	Kansas	32
	Kentucky	12
	Louisiana	-2
	Massachusetts	-1
	Wichigan	-2
	Minnesota	
THE PROPERTY OF	Missouri1	16
	Nebraska	34
	New Mexico	-3
har other walls	Oh10	-1
March o toyan	Oklahoma	
	South Dakota	
	Tennesses	
	Texas	
	West Virginia	
	Wisconsin	
	- ADDAMAGE	Control of the

MBC

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 Hawaii
 2

 Peru
 1

 Puerto Rico
 1

 Total
 469

22 States Hawaii Peru Puerto Rico

(This list includes all adademic specials)

Dr. Gipson, Academic Dean, will present her report, giving the academic achievements of the student body.

STUDENT HEALTH

We had no serious illness during the year among the students. There was one operation for appendicitis.

FACULTY

Miss Kathleen Scott, of the Speech department, has resigned to accept a position in similar work in the Little Theatre of St. Louis. Dr. Mary S. Benson has resigned to accept the chair of History in Milwaukee-Downer College. After twenty-six years of faithful and efficient service, Mrs. Julia C. Underwood retires as head of the Journalism department.

Mr. John Stine of Gary, Indiana, has been appointed as Instructor in the Speech department to succeed Miss Scott.

Miss Janie Mason has been appointed to succeed Dr. Benson in the History department.

Mr. Charles C. Clayton of the St. Louis Globe-Democrat, will succeed Mrs. Underwood.

Dr. Frances M. Whitehead, of the University of Illinois, has been appointed as head of the Economics and Business department. The department of Economics has been separated from the department of Sociology and combined with the department of Business. Miss Lillian Allyn, head of the present business department, becomes an instructor.

Dr. Helen Ward of Perdue University, has been appointed instructor in the Biology department and Miss Yvonne Bailey transferred to assist in the Chemistry department.

Dr. Florence Schaper, of the Sociology department and Student Personnel department, will take over the department of Residence in addition to her other duties. Hiss Hooton, of the department of Residence, expects to accept a position in a Southern college.

ADMINISTRATION

The personnel in the Administration department will remain the same. In addition to the routine work are added many duties of extra-curricular activities. Students are free to bring their many problems of campus activities to the Bursars for financial adjustments. The secretary to the President arranges for faculty and student hours of rehearsals. The Secretary's office is daily besieged with girls to advise them on many subjects that concern them personally, and to purchase tickets for various concerts,

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symphonies and plays they wish to attend in St. Louis. All transfers to rooms and buildings are in his care and keeping. The details of placements and finances of students to the Summer Conference of Presbyterian youth are cared for by the College Administration, which adds much to the efficiency of the Conference.

CAMPUS AND BUILDINGS

The Memorial Fine Arts Building has been completed recently by the gifts of picture s and equipment. The first year of occupancy has demonstrated its value to the Music and Art departments.

Enlargement of the Gymnasium, Tea Room, and Greenhouse are imperative. The Gymnasium has grown too small for the increased demands made upon it by the Physical Education department and the social activities of the students. The Tea Room is inadequate to meet the demands made upon it. It is possible to add a room to it and enlarge the kitchen at small expense. The profits of the Tea Room would be sufficient to pay for this improvement in a few years. Interest in plants and flowers has added many to the enrollment of the Botany department and to meet the increased interest the Greenhouse should be twice the size of its present capacity.

The Buildings and Grounds Committee will give you detail of the probable cost of these enlargements.

A NEW CHAPEL

At the last meeting of the Board, a committee was appointed to make under advisement not only the solicitation of funds for endowment purposes but at present to devote itself to the ways and means to secure funds for the erection of a Chapel on the campus. Mr. Arthur Goodall, as Chairman of the Committee, will report on the organization of the work of the committee and methods of procedure contemplated for securing funds.

LECTURES AND ENTERTAINMENTS

During the year we have had a number of programs at the college for the students, the cost of same of course coming of their fund for that purpose. Among the number of those appearing on our schedule was Dr. Sam Higginbottom, Moderator of the General Assembly; Concert by the St. Louis Simfonietta; Lecture by Major Sawders; H. R. Knickerbocker; Mrs. Gayle Beanland, Missionary from Africa; Concert by Elda Vettori, Metropolitan Opera Star; Address by Dr. Lloyd S. Ruland, Secretary of the Board of Foreign Missions, and many other interesting concerts and lectures.

The Bible department has taken care of the evening Vesper Services, and many speakers from St. Louis and vicinity, as wellnas from St. Charles, have been invited to conduct these services which were very popular during the present school year.

FINANCE

The Finance Committee will present the financial report for the year, accompanied by contemplated budget for the next year.

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RECOMMENDATIONS

The following recommendations of the Faculty are submitted to the Board:

BACHELOR OF ARTS

Anderson, Dolores M.
Bandy, Helen Marie
Bower, Carolyn E.
Brandenburg, Frances Ray
Bruns, Helen Rose
Dearmont, Marguerite Oliver
Foster, Bette Lu
Griswold, Margaret Jane
Johnston, Barbara Nan
Kelley, Betty
Larson, Therese

Lloyd, Jeanette
McDonald, Christine
McLane, Helen
Macdonald, Margaret E.
Miller, Dorothy Gertrude
Stumberg, Marion Frances
Vance, Billie Hobson
Vance, Ruth
Veach, Rosanna
Vosburgk Lucile I.
Wagner, Kathryn Elizabeth

BACHELOR OF SCIENCE

Erickson, Anne MacWillie Franz, Dorothy Mae Hays, Lillian Estelle Hellerud, Helen Louise Heye, Mildred Adele Hocker, Margaret Joetta Norris, Martha Shank, Helen Martha

BACHELOR OF MUSIC

Benner, Mary Elizabeth Buck, Cordelia Mae Craig, Kathryn Margaret McCoid, Margaret Anne Mayhall, Beverly Nieman, Dorothy Jane

CERTIFICATE OF ASSOCIATE IN ARTS

Abernathy, Katharene Riter Cannon, Margaret Sutton Chapman, Margaret Cohen, Evelyn Hughes Dillman, Harriet Felger, Dorothy Goldthwaite, Helen Jane Goodjohn, Janet Graham, Dorothy Ann Harris, Jane Hartness, Sarah Elizabeth Heck, Harriet Henss, Jane Houghton, Joan Johnson, Lulagene

Wright, Evelyn

Jones, Rose Marie
Locke, Frances
McQueen, Winifred
Meredith, Jo Arlene
Moore, Jean
Morson, Corinne Rosalie
Myers, Mary Elizabeth
Owen, Dorothy Olive
Petty, Eleanor Jean
Quebbeman, Grace
Sager, Jennie Lynn
Shepard, Mary Josephine
Sparks, Mary Virginia
Vanderlippe, Marjorie
Whitaker, Phyllis Margaret

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CERTIFICATE IN BUSINESS

Jopling, Jacqueline Kanne, Helen Ramey, Miriam Rape, Mary Elizabeth Rummelhoff, Irene Short, Virginia

CERTIFICATE IN COSTUME DESIGN

Davis, Deloris

Dodge, Peggy

CERTIFICATE IN HOME ECONOMICS

Schneider, Ruth

Wilson, Harriette

CERTIFICATE IN PUBLIC SCHOOL MUSIC

Harris, Laura Nell Knopp, Evelyn Frances Shepard, Frances Tolleson, Mary Ann

CERTIFICATE IN SPRECH AND DRAMATICS

Brown, Donna Carlson, Shirley Gene Cobbs, Barbara Kent, Susan

Murfey, Sarah Jane

CERTIFICATE IN PHYSICAL EDUCATION

Reubelt, Martha Jane

DIPLOMA IN PIANO

Altheide, Irene Buck, Cordelia Mae Motley, Mavis Nelle Smith, Marjorie Ann Taylor, Gertrude Anne Wahlgren, Evelyn

DIPLOMA IN ORGAN

Nieman, Dorothy Jane

DIPLOMA IN VIOLIN

McCoid, Margaret Anne

DIPLOMA IN VOICE

Dillon, Mary Maurine

Thea, Dorothy A. Franklin

Total - 97

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- 2. At the end of the school year 1941, Dr. Alice A. Linnemann of the Art Department, will have completed forty years of continuous service to Lindenwood College. She feels that, owing to ill health, she should retire from active service as the head of the Art department after completing two score years as a member of the teaching staff. In recognition of one of the most faithful and logal teachers of the college I recommend that, beginning July 1, 1941, Dr. Linnemann be appointed by the Board of Directors as Professor Emeritus at a salary of \$900.00 per year.
- 3. With the consent of the Committee on new members of the Board, I would suggest the names of George Montgomery of Kansas City and Wesley Wellow of St. Louis to succeed Mr. Lee Montgomery and Dr. Harry C. Rogers, resigned.

Jast report of John L. Roemen Leo Blynnings

4. In recognition of the many years of faithful and loyal work I recommend that Mrs. Underwood be appointed by the Board of Directors as Professor Emeritus without salary.

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Centone) the Board of Directors and the President of Lindenwood College:

Sirsi

I am presenting herewith the report of the dean of the college for the college year 1939-1940.

As I so about the country and most with academic deans and with representatives of the different colleges, I am more and sore assured that the curriculum of Lindenwood College is of the sort which young some of today should have. In the curriculum, the girl, if she shooses wisely, may prepare herself not marely for a wocation but for family life, and in addition, obtain the cultural background which a liberal arts callune rightly gives. At a meeting of the National Association of Deans of Bosses this past year, there were several sections devoted to meetings of the academic deans. At that time, suggestion after suggestion was made by ANNUAL REPORT OF THE the curriculum which we have had for some time. The possibility ing courses in Child Development and The Family was brought up; the desirability of including subject win the fine arts in the liberal surviculum; to what extent vocational work may be introduced, and a many other topics which, as I say, I had the pleasure of assuring the meeting that Linderwood College already has. We are trying, this end in the Speech L I N D E N W O O D C O L L E G E artuent of Biol-Science, and in that of Business, and Classical Languages, have been introduced. History is continually in the making, as are Economics and Sociology, and we are continually on the alert to make our courses in departments as up-to-date as they can be.

A new departure, of which I spoke in my report is a has been our guidance work. That has been eminently successful, and was be broadened nort year.

I think MAY, 1940 rinitely say that there has been within recent years a change in student attitude toward work and toward their desire for guidance and advice. Students, as a rule, have been appreciation of the seriousness of life in the world as it is the many of them wish to receive all the advice that they can to belt the in finding a place in the world.

I should like to stress again the unusual opportunities which Lindenwood College offers to its students in the way of Field trips, both because it is near to the open country and near to a great city. Some of the trips which have been taken this year may well be mentioned here. Such trips as those by the Art Department to the art galleries of St. Louis; the trips in the Departments of Seciology and Psychology to such places as Barnes Hospital, the juvenile court, the police department,

To the Board of Directors and the President of Lindenwood College:

Sirs: I am presenting herewith the report of the dean of the college for the college year 1939-1940. ent to factories and attered and

As I go about the country and meet with academic deans and with representatives of the different colleges, I am more and more assured that the curriculum of Lindenwood College is of the sort which young women of today should have. In the curriculum, the girl, if she chooses wisely, may prepare herself not merely for a vocation but for family life, and in addition, obtain the cultural background which a liberal arts college rightly gives. At a meeting of the National Association of Deans of Women this past year, there were several sections devoted to meetings of the academic deans. At that time, suggestion after suggestion was made by outstanding deans from women's colleges all over the country, and in every case, the suggestions made as possibilities were in reference to phases of the curriculum which we have had for some time. The possibility of including courses in Child Development and The Family was brought up; the desirability of including subjects in the fine arts in the liberal arts curriculum; to what extent vocational work may be introduced, and a good many other topics which, as I say, I had the pleasure of assuring the meeting that Lindenwood College already has. We are trying, this coming year, as always, to keep our curriculum absolutely up-to-date. New courses in the Speech and Dramatics Department, in the Department of Biological Science, and in that of Business, and Classical Languages, have been introduced. History is continually in the making, as are Economics and Sociology, and we are continually on the alert to make our courses in these departments as up-to-date as they can be.

A new departure, of which I spoke in my report last year, has been our guidance work. That has been eminently successful, and will be broadened next year.

I think that I may definitely say that there has been within recent years a change in student attitude toward work and toward their desire for guidance and advice. Students, as a rule, have considerable appreciation of the seriousness of life in the world as it is today and many of them wish to receive all the advice that they can to help them in finding a place in the world.

I should like to stress again the unusual opportunities which Lindenwood College offers to its students in the way of field trips. both because it is near to the open country and near to a great city. Some of the trips which have been taken this year may well be mentioned here. Such trips as those by the Art Department to the art galleries of St. Louis: the trips in the Departments of Sociology and Psychology to such places as Barnes Hospital, the juvenile court, the police department.

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the social security offices; the trips by the zoology and botany classes to the Zoological Gardens, to Shaw's Gardens, and to the flower show, as well as to the country about Lindenwood for specimens of various sorts; the trips from the Home Economics Department to factories and stores, and a trip through a streamlined train to study its type of kitchen and its methods of serving food; and, needless to say, the numerous trips which members of the Department of Music take, both to take part in programs themselves, and to attend concerts and other musical events. All of these add to the interest and the usefulness of our courses, and because we have such opportunities, it has always seemed to me that Lindenwood is almost ideally situated as a college for women.

I am submitting the usual figures in regard to the academic side of the college. The faculty, as usual, has passed on the candidates for degrees, certificates, and diplomas, and voted that on their completing the requirements for these, there will be granted that one for which each student is a candidate.

15

SCHOOL OF MUSIC, ART, SPEECH AND DEAMATICS

* Received a Business Certificate in June, 1939.

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GENERAL ENGLISHENT

DEGREES, DIPLOMAS, AND CERTIFICATES CONFERRED

College Emre	llmont	
	1st Sem. 1st Sem.	
diplomas, an	On the third day of June, 1940, the following ad certificates will be conferred:	g degrees,
	The state of the s	38 **
	59 cm 114 48	
Penulon	COLLEGE OF ARTS AND SCIENCE	124
2.3.50-0.1006	Olivered State Sta	
	Bachelor of Arts22 Associate in Arts31	
	otal 457 53	
Epsoiel	SCHOOL OF VOCATIONS	12
Town to before	Bachelor of Science (Home Economics)5 Bachelor of Science (Education)2 Bachelor of Science (Economics)1 * Certificate in Business	
	15	
	SCHOOL OF MUSIC, ART, SPEECH AND DRAMATICS	nademin
	Bachelor of Music (Public School Music). 6 Diploma in Organ	
	Diploma in Violin	0.0051202
	Diploma in Voice	
	Certificate in Public School Music 4	
	Certificate in Costume Design 2	9.
	Certificate in Speech and Dramatics 5	1940.

^{*} Received a Business Certificate in June, 1939.

GENERAL ENROLLMENT

Colle	ge Enrollment 1st Sem. 1938-39	1st Se 1938-3	1st Sem. 1939-40	1st Sex 1939-40	2nd Ser 1939-40	
	Seniors 32 *	129	00	115	38	**114
	Juniors		40	59	124	37
	Freshmen247	· 42	260	40 51	232	39
	Christian Science			21 16		15
	Catho Total 4		34	457 15		443
	Specials		10	10	12	8
	Evangelical	** 5	B	13		14
	Churc Total arist	74		467		455
	Union or Community					- 1
	Disciples of Christ	3		1		1
	United Brethren			2		2
	Quintur		101			

Note: Twenty-one (21) students (twenty regular, one academic special) withdrew by the close of the first semester.

Seven (7) students entered the second semester.

Eight (8) students withdrew by the close of the second semester.

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^{* 30} Bachelor's degrees were granted in June, 1939.

^{** 36} Bachelor's degrees will be granted in June, 1940.

These totals include only those students regularly enrolled as academic atudents in the college throughout the sensitors indicated.

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HOURS OF THE PACULTY

O O L LCHURCH ENROLLMENT FOR THE YEAR

	lst Sem 1938-39		1st Sem. 1939-40		2nd Sem. 1939-40
Presbyterian	129	hours	115	han	114
Dr. Methodist	118		108		114
Episcopal	50		39		105
Baptist	42	19	40	17,	37
Mas Christian	31	162	31	166	39
Br. Lutheran	18	70%	21		31
Dr. Christian Science	11		16		21
Catholic	9	24	15		15
Congregational	9	7.7	24		14
Jewish	9	132	10	34	23
Evangelical	8	18	13		8
Universalist	2	19	2		14
Dr. Church of Christ	. ~	18	2	27	2
Union or Community	2	14	4	50	1
Reformed			2	16	4
Disciples of Christ	2	10	ı		1
Mission	~	10	1		1
United Brethren			2	81 .	2
Miss Quaker	2	182			4
No Preferance	9	10.0	11		10
Mind Morris		13	TI		10
Dr. Parker		14			
Mr. Rath		16		10	
Miss Reichert	451 *		457 *		117 +
Dr. Schaper		0	101 +		443 *
Miss Stooksy		20			
Dr. Talbot des will spend august halv		210			
Dr. Terhine to the playe dering the		18		329	
Mice Tucker will respict the related to		20		14,	
Mrev Underwood		40.0			
Miss Worster		2.5		- 7	
+ m		40.50			

* These totals include only those students regularly enrolled as academic students in the college throughout the semesters indicated.

HOURS OF THE FACULTY

COLLEGE DEPARTMENT

Name	1st Sem.	2nd Sem.
Company of the Compan	hours	hours
Dr. Gipson	3	5
Miss Allyn	19	19
Miss Anderson	19	162
Miss Bailey	164	how144
Dr. Benson	15	18
Dr. Bernard	24	288
Dr. Betz	14	14
Miss Dawson	14	14
Dr. Dawson Rechtern	133	17音
Miss Dunaway	18	18
Dr. Evers	19	117
Dr. Garnett	18	20
Dr. Gregg	14	14
Miss Hankins	13	14
Dr. Harmon	13	13
Miss Karr	19	21
Miss Kohlstedt	STREET, STATE OF STREET, ST.	2
Miss Lear	184	203
Miss McKee	28	28 8
Miss Morris	13	15
Dr. Parker	14	14
Mr. Rath	16	16
Miss Reichert	21	21
Dr. Schaper	9	11
Miss Stookey	20	20
Dr. Talbot don will spend approx	imately 144 hor212 in the	
Dr. Terhunen to two plays durin	g the year. Mhas Frees an	14
Miss Tucker will spend approxi	mately 72 hour 202 the pro-	luetles212
Mrs. Underwood such during the y	ear. 3	3

^{**} These hours are only academic oredit hours and do not include laboratory assisting and grading of various papers for Dr. Linnemum.

Miss Wurster

Just

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BAROLIMENT ACOTODING TO DEPARTMENTS

Name	Department HOURS OF THE FACULTY	let Sam	. 2nd Som.
Name		128	
Name		122	
Name		7	
Second S	Logidanasanasanasanasanasanasanasanasanasana		
Mrs. Burkitt 11 10 Miss Coulson 26½ 28½ Miss Englehart 30 28 Miss Frees 19 * 15½ * Mr. Friess 14 20 Miss Gieselman 30 29½ Miss Gordon 17 * 16 * Miss Tsidor 30½ 29 Dr. Linnemann 22 25½ Miss Rasmussen 2½ ** 5 ** Mr. Schubert 1 1 Mr. Skinner 4 3 Mr. Thomas 25 24 Miss Walker 26 28	Philosophy. ************************************		
Mrs. Burkitt 11 10 Miss Coulson 26½ 28½ Miss Englehart 30 28 Miss Frees 19 * 15½ * Mr. Friess 14 20 Miss Gieselman 30 29½ Miss Gordon 17 * 16 * Miss Isidor 30½ 29 Dr. Linnemann 22 25½ Miss Rasmussen 2½ ** 5 ** Mr. Schubert 1 1 Miss Scott 18 * 21 * Mr. Skinner 4 3 Mr. Thomas 25 24 Miss Walker 26 28			
Miss Coulson 26½ 28½ Miss Englehart 30 28 Miss Frees 19 * 15½ * Mr. Friess 14 20 Miss Gieselman 30 29½ Miss Gordon 17 * 16 * Miss Isidor 30½ 29 Dr. Linnemann 22 25½ Miss Rasmussen 2½ ** 5 ** Mr. Schubert 1 1 Miss Scott 18 * 21 * Mr. Skinner 4 3 Mr. Thomas 25 24 Miss Walker 26 28			Market Company of the
Miss Englehart 30 28 Miss Frees 19 * 15 2 * Mr. Friess 14 20 Miss Gieselman 30 29 ½ Miss Gordon 17 * 16 * Miss Isidor 30 ½ 29 Dr. Linnemann 22 25 ½ Miss Rasmussen 2½ ** 5 ** Mr. Schubert 1 1 Mr. Schubert 18 * 21 * Mr. Skinner 4 3 Mr. Thomas 25 24 Miss Walker 26 28	THE D & DOLL THE O'D		The same of
Miss Frees 19 * 15 2 * Mr. Friess 14 20 Miss Gieselman 30 29 2 Miss Gordon 17 * 16 * Miss Isidor 30 2 2 29 Dr. Linnemann 22 25 2 Miss Rasmussen 2 2 3 ** 5 ** Mr. Schubert 1 1 Miss Scott 18 * 21 * Mr. Skinner 4 3 Mr. Thomas 25 24 Miss Walker 26 28	Miss Englehartof Tenahing English		
Miss Gieselman 30 29½ Miss Gordon 17 * 16 * Miss Isidor 30½ 29 Dr. Linnemann 22 25½ Miss Rasmussen 2½ ** 5 ** Mr. Schubert 1 1 Miss Scott 18 * 21 * Mr. Skinner 4 3 Mr. Thomas 25 24 Miss Walker 26 28	Miss Frees Lit., Amer. Lit., Child Lit 19 *	154	15 *
Miss Gordon 17 * 16 * Miss Isidor 30½ 29 Dr. Linnemann 22 25½ Miss Rasmussen 2½ ** 5 ** Mr. Schubert 1 1 Miss Scott 18 * 21 * Mr. Skinner 4 3 Mr. Thomas 25 24 Miss Walker 26 28			
Miss Isidor 30½ 29 Dr. Linnemann 22 25½ Miss Rasmussen 2½ ** 5 ** Mr. Schubert 1 1 Miss Scott 18 * 21 * Mr. Skinner 4 3 Mr. Thomas 25 24 Miss Walker 26 28			A 1 100
Dr. Linnemann 22 25½ Miss Rasmussen 2½ ** 5 ** Mr. Schubert 1 1 Miss Scott 18 * 21 * Mr. Skinner 4 3 Mr. Thomas 25 24 Miss Walker 26 28			
Miss Rasmussen 2½ ** 5 ** Mr. Schubert 1 1 Miss Scott 18 * 21 * Mr. Skinner 4 3 Mr. Thomas olegon 25 24 Miss Walker 26 28 Psychology 3 Sociology 3			
Miss Scott	Miss Rasmussen 2 **		The second
Mr. Skinner boation 4 388 3 321 Mr. Thomas of snow 25 24 Miss Walker 29 26 64 28 Physics 15 Psychology 26 54 16 Psychology 27 844 107 Sociology and Boonomics: 54 98			
Mr. Thomas of snow 25 24 Miss Walker by 26 28 54 Physics 15 7 Psychology 16 107 Sociology and Economics: 54 98			
Miss Walkersbry			
Physics		. 64	100 100
Sociology 54 98			
Sociology 54 98		846	
OUTOTOTAL STATE ST		54	
		0.0	

* Miss Gordon will spend approximately 144 hours in the production to two plays during the year. Miss Frees and Miss Scott will spend approximately 72 hours in the production of one play each during the year.

** These hours are only academic credit hours and do not laboratory assisting and grading of various papers for	
Education	
Home Economics	145**
Library Science	
Planoger	
· · · · · · · · · · · · · · · · · · ·	
Violin	11

[.] Please see note on next page.

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Department: ENROLLMENT ACCORDING TO DEPARTMENTS	let Sen.	al Sens
Department:	1st Sem.	2nd Sem.
American Contemporary Civilization	57 122	120
Bible and Philosophy:	14 70	100
Bible	122	116
Ethics	7	
Logie		19
Philosophy		
Biological Science		154
Classical Languages and Literature		62**
English:		02.
English Comp., Adv. Comp., Short Story Writi	me	
Methods of Teaching English		260
Eng. Lit., Amer. Lit., Child Lit		176
Journalism	The second secon	8
Geography		10
		108
History and Government		44
Mathematics Languages:	21	44
W. L. P. Ulia	156	350
French		156
Spanish		60
German		16
Physical Education	335	321
Physical Science:		/
Chemistry		54
Physics		7
Psychology and Economics:		107
Sociology		93
Economics	23	9
Special Departments and Vocational Depar	tments	
And the second s	300	110
Art		116
Business		101
Education		56
Home Economics		145**
Library Science		4
Music:		***
Piano		101
Organ		25
174 - 74	17	**

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^{*} Please see note on next page.

Department: As I write these words, it would sale	rt Sem. 11 2	nd Sem.
Voice		
Other Private Instruction	25	25
Choir		
Orchestra		
Theory of Music		
Music Methods,		
Conducting and Ensemble		
Speech and Dramatics; Story-Telling		
a beary weight upon its shoulders to point the may to a better world, no matter how the present conflict		
out. Never before in the history of the world has		
Imiteated that after all, the golden rule is the wa-		
happinens, and that a denial of all that it implies		
and fear and deventation. We must, therefore, as a		
the burden of stressing to our students their respect		
oltizenship in a demograpy, the enormous benefits as		
* The twenty-five (25) students enrolled in Child		
for the first semester are included in the total		
Economics, Biological Science, and Psychology Destarred. Is also to above that the results of the	se qualities	
are allowed to be unbridled will be attendant until	on to consist	

** The thirty (30) students in the Masterpieces of Architecture course for the second semester are counted in the totals for the Classical Languages and Literature and the Home Economics Departments, as starred. The to the world, we hope, a an is in the world at present.

process from From time to the alwester manner.

Respectfully aubmitted.

A LINDEWOOD CHAPEL 10. THE SPECIFIC OBJECTIVE

As I write these words, it would seem that all of the best in modern culture and modern ideals is trembling in the balance. When these words are read to you, no man now living can tell what the result of the terrible battle now raging in Europe may have been. It would seem at present that man may have to go again over the long road to liberty which has for thousands of years past been stained with tears and blood. I have a feeling, therefore, that upon every young person in college today an enormous responsibility rests. If the Christian college can do nothing to help its students meet these responsibilities, the case would seem indeed hopeless. Every institution of learning has a heavy weight upon its shoulders to point the way to its students for a better world, no matter how the present conflict in Europe may come out. Never before in the history of the world has it been so clearly indicated that after all, the golden rule is the way to peace and happiness, and that a denial of all that it implies is the way to horror and fear and devastation. We must, therefore, as a college, take up the burden of stressing to our students their responsibilities of citizenship in a democracy, the enormous benefits and advantages which they have, and which are denied to most of the world at present, and which they will have to be worthy of if they are to be retained. Lust for power and greed seem to be the watch-words of the present agressors. It is our obligation to show that the result of these qualities if they are allowed to be unbridled will be utter destruction to everything that is worthwhile in the world. I assure you that the faculty of Lindenwood College has a keen consciousness of its duties to its students and will do everything possible to lead the members of its student body along the road which will ultimately bring to the world, we hope, a happier day than is in the world at present.

ad through regular messages in best will go out from time to time.

It - Felt the College misloal Or Respectfully submitted, tes of the St. Louis area of Lindonwood and ohurches of St. Louis.

It has always been the opinion there are Alice 2. Eikson wie who know little of Lindsowood and it was suggested that w wied, as they may have an appreciation of what has been done and be done at the College. In April and May the College is planning to sysups some to the compus so they may become interested, not seliciting While guests here but increasing their interest by showing them the bune our students.

The Committee felt from time to time all the mambers of the Seart and bruity and administration of the College should be edvised of the plums of these minutes of the Special Gifts and Endowment Committee section wing sent to the faculty and administration officers, and members of the Stor, Linderwood's Board of Directors.

Minutes of Special Gifts and Endowment Committee meeting held January 5, 1940

A LINDENWOOD CHAPEL IS THE SPECIFIC OBJECTIVE

The Committee on Special Gifts and Endowment, as appointed by Dr. MacIvor at the regular Lindenwood Board meeting in November, met in the Directors' room of the Industrial Loan and Trust Company on Friday, January 5th. Chairman Arthur S. Goodall, A. L. Shapleigh, Arthur A. Blumeyer, and John L. Roemer were present. Mr. George W. Sutherland was not feeling well, and the last minute something prevented Mr. Thomas H. Cobbs from attending.

Chairman Goodall outlined the organization work he had done, which in general was to gather a list of all prospective givers from

1. Presbyterian Sources

2. Dr. Roemer's Friends and Acquaintances

3. Lindenwood Alumnae and Faculty

4. Public lists from such groups as Y.M.C.A. and Community Fund of St. Louis.

It was Chairman Goodall's opinion that we should not have a specific drive but rather an educational process of informing the Alumnae and friends of the College about the needs of Lindenwood, and that various members of the Board and friends of Lindenwood would from time to time take names submitted at the meetings and approach these prospective donors in an informal manner.

Mr. Goodall submitted a small list of potential givers. it was felt wise that a special objective should be set forth and as heretofore mentioned the first objective of securing funds is to build a chapel on the Campus of Lindenwood. It was also the opinion of the Committee that the Alumnae Clubs be urged through regular messages in the monthly bulletins and special mailing pieces that will go out from time to time.

It was felt the College musical organizations could better acquaint the churches of the St. Louis area of Lindenwood by offering musical programs in different churches of St. Louis.

It has always been the opinion there are many public spirited men in St. Louis who know little of Lindenwood and it was suggested that we arrange to have some of these outstanding folks out to dinner, have them come to see Lindenwood, so they may have an appreciation of what has been done and what needs to be done at the College. In April and May the College is planning to have groups come to the campus so they may become interested, not soliciting them while guests here but increasing their interest by showing them the buildings and our students.

The Committee felt from time to time all the members of the Board and the faculty and administration of the College should be advised of the plans, so copy of these minutes of the Special Gifts and Endowment Committee meeting is being sent to the faculty and administration officers, and members of the Committee, Lindenwood's Board of Directors.

Com Dec. 8/9/40

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The Board of Directors of Lindenwood College met in the office of Thos. H. Cobbs, in St. Louis, Friday, August 9, 1940, at Eleven A. M. pursuant to call by Dr. Skilling, Vice-President and Acting President.

Dr. Skilling opened the meeting with prayer and stated that Dr. John L. Roemer,
President of the College had been called to his Eternal home with the Lord,
August 9, at Three A.M.

After discussion upon motion of Mr. Garrett, the funeral services for Dr. Roemer were decided to be held at the College in St. Charles, in Roemer Hall, Monday,

August 12 at Ten A.M., the body to lie in state in the GABLES, home of Dr. and

Mrs. Roemer on the Campus, until time for the service, then to be accompanied by

the honorary pall bearers. Dr. MacIvor, should he return, Dr. Skilling, Dr.

Sweazey and Dr. Harmon, to conduct the service. Detail arrangements to be in

charge of Dr. Stumberg, Mr. Motley, Miss Cook and others at the College.

Attention being called to the necessity for drawing checks against the Bank

accounts, on motion of Mr. Goodall, Checks against accounts at the First National

Bank in St. Charles and the Union Savings Bank, St. Charles, are to be signed by

Ethel B. Cook, Bursar and countersigned by Dr. Stumberg, or signed by Dr. Stumberg

er by Miss Cook

and countersigned by the Chairman of the Finance Committee or the Treasurer of the

Board.

Notes, used at said Banks, to be signed by either Geo. W. Sutherland, Acting President, or Thos. H. Cobbs, Acting President, and Countersigned by the Secretary-Treasurer.

Present were Messrs. Skilling, Sutherland, Garrett, Stumberg, Goodall and Cummings.

Mr. Blumeyer telephoned approval of action taken. Other members had been

notified by telegram or phone.

On motion adjourned to meet at the College Monday, August 12, at Nine-forty-five

A.M.

appoint 1940

The Board of Directors of Lindenwood College met at the College on Monday,

August 12 at 9:45 A.M. Dr. MacIvor presided. There were present: Messrs.

MacIvor, Skilling, Garrett, Goodall, Blumeyer, Stumberg, Sutherland and

Cummings, Secretary.

On motion made, seconded and carried, Mr. Guy C. Motley, Assistant to the President, was appointed Acting President of the College. Messrs. Sutherland, Garrett to represent the Board in Counselling with Mr. Motley and Dr. Stumberg. On motion made, seconded and carried, Messrs. Sutherland, Cobbs, and Stumberg, with Dr. MacIvor as ex officio, were appointed to look around for one to be suggested to the Board to succeed Dr. Roemer

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On motion adjourned.

(Following the meeting the Secretary notified the Banks, Mr. Motley, Miss Cook, and the members of the Committees of action taken by the Board.)

Tales, E. Cibia, Acting President, and Guest coals

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The BOARD Of DIRECTORS of LINDENWOOD FEMALE COLLEGE held its regular Fall meeting at the College in St. Charles, Missouri, Monday, October 7, 1940, at Ten A. M. pursuant to call and notice duly given.

There were present Messrs. John W. MacIvor, President of the Board, who presided, Geo. B. Cummings, Secretary of the Board, Cobbs, Goodall, Lowe, Sutherland, Skilling, Stumberg, Shapleigh, Garrett and Whitcomb. Mr. Blumeyer excused, he being out of the State.

Dr. Whitcomb was called upon to lead the opening prayer.

The Secretary reported that copies of the minutes of the meeting of the Board, May 27, 1940, August 9, 1940 and August 12, 1940, and of the Finance Committee May 24, 1940, September 27, 1940, had been mailed to the members of the Board. The members present acknowledged receipt of the minutes and on motion of Mr. Shapleigh they were respectively approved including action therein recorded.

Dr. Skilling was called upon to read a memorial of John Lincoln Roemer, President of the College for Twenty-six years and a member of the Board for a longer period, he having been called to his eternal home August 9, 1940, at three A.M. On motion of Dr. Stumberg a Resolution was adopted approving the Memorial and directing that copies be sent to Dr. Roemer's relatives.

Acting President Motley was called upon for report which he read noting among others: The loyal support of the entire personnel of the College and incoming Students in the opening of the school and the great number of letters and telegrams received from Alumnae and friends showing friendship for Dr. and Mrs. Roemer will bear fruit in the support of the College. A larger average of members of higher classes returning and superior character of the girls with their interest in the higher things of life and a desire for a closer relationship with God are very encouraging.

Mr. Motley presented a schedule of students by classes, there being 469 enrolled. Church preferences were Presbyterian and Methodist 223, Episcope

Page 2 - Board - 10/7/40.

Baptist, Congregational and Christian 142. Thirteen others - one to 17 each.

No preference indicated 10. By States - Missouri and adjoining states 408,

there being 26 States, Hawaii and Porto Rico represented.

Dr. MacIvor was the Speaker at the Convocation. Some eighty students reported early as a greeting Committee. The Memorial Service for Dr. Roemer will be held October 13th. Dr. MacIvor, Mr. Motley, Dr. Skilling, Dr. Frank L. McCluer, and Dr. Harmon to take part and the Directors to have places on the platform. The Key Note - "The Man Found Faithful" "Be thou faithful until death - I will give thee a Crown of Life".

Mr. Cobbs reported that the Audit by Certified Public Accountants had been delayed because of an emergency. That he had gone over the figures with them and found them correct.

He reported the termination of the Annuity Agreement created by Mrs. Butler in 1917 for the benefit of Dr. Roemer which would bring to the College about \$135,000. That there was a like Trust in the hands of the Mercantile Commerce Bank and Trust Company for Mrs. Butler's niece, Mrs. Eastlick, running for her life.

On motion of Dr. Stumberg, the working out of the settlement with the Mercantile Commerce Bank and Trust Company and the selling of any of the Investments was referred to Mr. Cobbs and the Finance Committee with power to act.

Mr. Cobbs also reported that under Dr. Roemer's will, of which Dr. Stumberg is Executor, the residue of the Estate, about \$100,000. will come to the College.

On motion the Board approved the going of Dr. Stumberg to Chillicothe, Ohio, to settle with Mrs. Lida Miller on Annuity Contract that Dr. Roemer had managed for her, to Wheeling and to Bloomington, Ill. to see about selling or renting of the Roemer Real Estate and of the Peters Real Estate in the latter of which Archbishop Glennon has an undivided half interest. Report to be made to the Finance Committee for action.

received and ordered filed.

Chairman Sutherland reported for the FINANCE COMMITTEE, referring to action taken by the Committee as shown by its minutes. Noted an increase in value of Buildings by the addition of the Lillie P. Roemer Memorial and of Improvements in various other Buildings \$86.721.00 and an increase in value of Furniture, Fixtures and Equipment - \$21,885. That Real Estate in St. Louis City, and County, and Wheeling, West Virginia, from the Lillie P. Roemer Estate, amounted to \$60,826. "Read totals of Assets with relation to previous year. "Stated that we had in force Fire and Extended Coverage Insurance on College Buildings and Contents of \$800,000. "That situation as to income in default had improved. "That American Locomotive Stock had paid \$3.00 per share so far during 1940. The 2104 shares of this stock having been part of the Jas. G. Butler Estate. "That various Stocks and Bonds in the Peters Estate had been in default since receipt but situation improving. Noted that holding of Industrial Bank & Trust Company stock would be increased by a stock Dividend and stock in Dr. Roemer's Estate so that our holding would be over 6000 shares. The Chairman asked an expression as to reducing holdings where there was a large amount in any one stock, such as we will have in the Industrial Bank stock. It was suggested that a gradual reduction of amount held be made, having regard to market and opportunity for reinvestment. On motion of Mr. Shapleigh, report

Chairman Garrett asked Dr. Stumberg to make report for the Building and Grounds Committee. Noted new furnishings for practically all Dormitories including recreation room with Facilities for preparing refreshments. "Enlargement of Greenhouse, Addition to Gymnasium, for use in giving entertainments, Enlargement of Tea Room, and furnishings and equipment. Dr. Stumberg asked that the Treasurer be authorized to send to the Bursar a check to cover amounts that have gone into Increase of Principal account. On motion of Mr. Garrett approved.

Chairman Goodall presented report of Gift and Endowment Committee.

Page 4 - Board - 10/7/40.

Meeting. Circulars and letters to be sent to Alumnae. Mr. Goodall asked for an expression as to an amount to aim for as an objective. Sentiment was that \$150,000. might be considered, informally. On motion of Mr. Shapleigh report received and ordered filed.

Dr. Stumberg referred to arrangement for riding horses, stating that it was not the plan that the College should own the horses, but would assist the owner in collecting his fees and caring for his bills. Referred to Dr. Stumberg and Mr. Motley.

Dean Gipson was invited into the meeting and supplemented her report which is filed with that of Mr. Motley. She explained some plans and suggestions.

Dr. MacIvor stated that the appointment of Committees was reflected in the last Catalogue. He said that the Committee appointed to make suggestions as to the one to be considered for the position of President of the College was making substantial progress and would be heard from before long. This in answer to a question of Dr. Whitcomb.

Dr. Stumberg presented the various Resolutions adopted at the meetings of the Board and recorded on page 264 of the minutes of the Board, moving their adoption respectively. The motion was seconded and carried.

The Board adjourned to attend Chapel, taking their places on the platform. Dr. Lowe made the address.

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Attention was called to the frequent inability to obtain the signature of the President or the Vice President to contracts, transfers, proxies and powers of attorney and on motion duly made and seconded, it was unanimously voted to authorize and appoint George W. Sutherland and/or Thos. H. Cobbs as acting President with the same powers, duties and authorities as the President, to execute contracts, transfers, proxies and powers of attorney, notes, pledges and other duties of the President at any time the same may be needed in the absence of the President and to sign the same as Acting President.

On motion duly made and seconded, the Finance Committee was duly authorized to sell and dispose of any of the stock or other securities owned by Lindenwood Female College, to exchange securities, to subscribe for stock and accept stock and other securities in connection with the reoeganization of or changes in corporations in which Lindenwood Female College owns stock and to borrow, execute and renew notes and pledge collateral and to handle the investments and reinvestments of the funds of Lindenwood Female College.

Attention was also called to the fact that, in the transfer of stocks and securities, it was necessary to supply the transfer officers or agents with resolutions or certificate in proper form, showing that the transfer had been duly authorized by the Board of Directors and, on motion duly made and seconded, the secretary was duly authorized to certify such resolutions and authority in such form as may be required for the transfer of any stocks or securities authorized to be transferred by the Finance Committee, as having been duly authorized by the Board.

On motion of Mr. Montgomery the usual resolutions were passed.

- 1. That any members of Finance Committee be authorized to countersign checks against treasurer's bank accounts.
- 2. That Geo. W. Sutherland and Thos. H. Cobbs have same authority heretofore given them as Acting President. (See formal resolution page 264 meeting of May 16, 1932).
- 3. That Finance Committee have the power and authority given in resolutions heretofore adopted and recorded on page 264 meeting of May 16,1932.
- 4. That secretary have authority to furnish and attest copies of resolutions and action of Board, Executive Committee and Finance Committee as mey be needed.

LINDENWOOD COLLEGE St. Charles, Mo.

REPORT OF THE ACTING PRESIDENT

to the

BOARD OF DIRECTORS

October 7,1940

TO THE MEMBERS OF THE BOARD OF DIRECTORS LINDENWOOD COLLEGE

Gentlemen:

This is an abbreviated report from August 9, 1940, through the opening of school. The enrollment for the year is as follows:

	Totals		Resident Students		Day Students	
	1940	1939	1940	1939	1940	1939
Seniors	47	33	39	29	8	4
Juniors	41	48	38	39	3	9
Sophomores	115	116	104	109	11	7
Freshmen	257	260	246	243	11	17
Academic Specials	5	5	1		4	5
TOTALS	465	462	428	420	$\frac{4}{37}$	5 42
Music Specials	4	5				
The state of the s	469	467				

CHURCH ENROLLMENT

Presbyterian121
Methodist102
Methodist Episcopal 5
Episcopal 40
Baptist 42
Congregational 31
Christian 28
Christian Disciples 1
Christian Science
Church of Christ 2
Catholic 17
Lutheran 16
Evangelical 14
Jewish 11
Reformed Jewish 3
United Brethren 2
Hellenic Orthodox 1

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CHURCH ENROLLMENT (continued)

Bethany Covenant Church 1 Universalist Church Union Church 2 Unitarian On America 12 Address with a part to all the 465

(No special students are included in this list)

Enrollment by States

	Arkansas	18 -
	California	2
	Colorado	9
	Georgia	1
	Illinois	92 -
	Indiana	23
	Iowa	35
	Kansas	22
F. F. F. C.	Kentucky	11-
	Louisiana	2
Best Country to	Michigan	4
Distriction of Alex	Minnesota	2
	Missouri	
	Montana	1
	Nebraska	36 -
	New Mexico	1
		initial, or sill b
	New York	8
	Ohio	
	Oklahoma	41-
	South Dakota	1
	Tennessee	8
	Texas	33
	West Virginia	3
	Wisconsin	2
	Wyoming	And I market a
	Foreign	2
		465

26 States Hawaii Puerto Rico

(This list includes academic specials)

No commitments have been made by the Office of the Acting President save one or two emergency requirements involving repair of a power line.

Prior to the opening of College, the faculty and administration had four days of conference, realizing it would be necessary for us to all stand as one to meet the emergency.

On August 13 letters were sent to all the incoming students telling of our loss of Dr. Roemer and explaining we planned to go ahead along the lines he had arranged.

We have a fine spirit among the faculty and the students. Some eighty of the students of last year returned early to act as a Greeting Committee; they did a very good piece of work in welcoming incoming students. We have to date not lost a single student that enrolled.

Dr. John W. MacTvor, President of the Board of Directors, was the speaker at Convocation. Dr. David M. Skilling, Vice-President of the Board of Directors, will be the speaker at the Memorial Service for Dr. Roemer on October 13, Dr. Elmer B. Whitcomb, member of the Board of Directors, will be the speaker on our Founders Day. We ask the members of the Board of Directors to come as often as possible to the campus to give us courage, lend dignity to our activities.

It is our plan throughout the year to rededicate ourselves, both faculty and administration, to the Christian philosophy upon which Lindenwood is founded and to teach the fact that citizenship in a democracy requires everlasting attention. Some privileges have been extended that have been approved definitely by President Roemer. Our task shall be to keep the inspiration high and have a very definite, close friendship between faculty, administration, and students. No changes that might be determined as abrupt are contemplated, or will be.

Acting President LINDENWOOD COLLEGE

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RECOMMENDATIONS AND REQUESTS

1940-41

1.	Educational Equipment	7,500.00	
2.	Library Books	3,500.00	
3.	Enlargement of Tea Room (estimate) Furniture and New Equipment for Tea Room	3,264.00	
4.	Enlargement of Gymnasium and dropping ceiling and painting	14.000.00	
	Additional furniture and equipment	600,00	
5.	Enlargement of Greenhouse	1,286.00	

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To the Members of the Board of Directors of Lindenwood College:

I am happy to be able to report to you that the fall session of Lindenwood College of 1940 opened with a fine student body, both as to numbers and as to spirit. All of the improvements that were made during the summer on the campus add to the comfort and interest of the girls, and your generosity in this regard is appreciated by all the members of the faculty. I feel, therefore, that our material equipment for the time being is very adequate and meets the need of a college of this size very well indeed. The attitude of the girls is excellent in that they seem to be responsive as self-respecting citizens on the college campus to the greater degree of self-government which we are giving them this year.

I believe too that I am thoroughly justified in saying that our curriculum is a highly satisfactory and up-to-date one, endeavoring as it does to meet the needs of our students, whether they leave this College to become salary-earners or whether they go into homes of their own.

You will remember that, when it was revised, some years ago, we called it "Patterns for Living" and that is what we have endeavored to make it in every way. Each year we take stock of our courses and analyze them as to their continued efficiency and add new courses as the demand seems justified. This year, for example, we have an instructor who is giving to our students what we call a "reading service." I have the belief that many failures in college or inadequate records are due to the fact that students have never learned to read rapidly and understandingly, and I am confident that training in the direction of reading may mean a great deal in improving the scholastic record of our students. We are going to watch this experiment with a great interest. Therefore,

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may I repeat again that I feel our curriculum is an adequate one. In spite of equipment and curriculum, however, a college is no stronger than those who apply its curriculum through teaching. I feel, therefore, that in the near future we shall desire to look toward strengthening our faculty. A teacher, to obtain the best work from his students, must be dynamic, interesting, and able to impress upon those whom he is teaching the value of learning and its power for good in the world. No material equipment no matter how complete can be a substitute for fine teachers. No material equipment no matter how complete can redeem to any great degree poor teaching. I am hopeful, therefore, that we may, as I say, look toward strengthening our faculty with some rather outstanding teachers who have dynamic personalities, as in this way not only will the reputation of the school for sound educational achievement undoubtedly be enhanced but every such teacher through his or her influence can be of aid in bringing students who have been taught back to the College to continue their work here.

May I say again that the year is beginning very well, and I believe it will continue in this way. This procedure as regards the faculty would be my chief recommendation as academic dean of the College. We have many fine teachers and some distinctly superior ones. I do feel, however, that there are departments which can be strengthened to the great advantage of our educational reputation.

Respectfully submitted,

Alice E. Lipson

October 7, 1940.

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The Buildings and Grounds Committee presents the following report:

During the summer vacation many improvements to buildings and grounds have been made.

New furnishings have been added to practically all of the dormitories and each dormitory now has a recreation room equipped with facilities for preparing and cooking food. These rooms are exceedingly popular with the girls.

The Board authorized the enlargement of our present Greenhouse at a cost of \$1,300.00. I shall have to admit that I failed to include certain items in my original estimate and that the cost ran to \$1,679.52.

The Gymnasium addition, consisting of lounge, powder room and men's rooms, will amount to somewhere about \$11,000.00. Furniture for this addition was estimated at \$600.00 but amounted to \$726.39.

Tea Room addition was authorized by the Board under an estimate of \$3,264.00 but after the construction was under way certain additional improvements and repairs to the old part of the Tea Room were necessary. making the total cost \$4,084.79. This project is a self liquidating one and we believe that, with the added improvements, the total cost will be liquidated in three years. Furniture allowance for the Tea Room was \$600.00, expenditure was \$603.39.

The Educational Equipment allowance was \$7,500.00, with an expenditure of \$3,807.08. To this there will be other purchases but the amount will be less than \$7,500.00.

Library Books, \$3,500.00 - expenditure \$1,181.45, with some other orders to be filled for next semester.

This summer has been an exceedingly busy one and it was with much difficulty that repairs and improvements were completed in time for us to open school.

It is our opinion that the physical condition of our buildings and grounds have never been in better condition than at this time.

Respectfully submitted,

Chairman, Buildings and Grounds Committee

Payment to contractors for work done during the summer

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The BOARD of DIRECTORS of LINDENWOOD FEMALE COLLEGE met in the office of Thos.

H. Cobbs in St. Louis, Friday, January 3, 1941, at Two P.M. pursuant to call and notice duly given.

There were present Messrs. John W. MacIvor, President of the Board, who called the meeting to order and presided, Geo. B. Cummings, Secretary, Arthur A. Blumeyer, Thos. H. Cobbs, John T. Garrett, Arthur S. Goodall, David M. Skilling, (D.D.), Geo. W. Sutherland, A. L. Shapleigh, and B. Kurt Stumberg. Elmer B. Whitcomb wrote explaining that he would not be able to be present.

Dr. Skilling was called upon to lead in the opening prayer.

Dr. MacIvor stated that the object of the meeting was to hear the report of the Committee on the matter of selection of a President of the College with recommendations and the transaction of such other business as may be presented.

had been suggested and read letters from Dr. Covertand others in response to inquiry made of them. After careful consideration, the Committee unanimously recommended that Rev. Harry Morehouse Gage, new President of Coe College, be called to the Presidency of Lindenwood College. Dr. Skilling and all other of the members of the Board expressed a belief that Dr. Gage was in every respect peculiarly fitted to take up the work at the point to which Dr. Roemer had brought it and made of Lindenwood the leading center for education of girls and young women in the heart of the nation, and carry on the objects and purposes that were in the hearts and minds of the Founders and benefactors of the College, especially the Sibleys as indicated in their Deed of Gift, and Col. Jas. C. Butler, as often expressed to the members of the Board. It was stated that Dr. Gage had been by Dr. Roemer named as one whom he would like to have take up the carrying on and further development of the College as an Educational Institution.

On motion of Mr. Shapleigh, the President of the Board was asked to notify Dr. Gage of his selection and to press the call. Motion seconded and carried, unanimously.

Board of Directors - 1/3/41 - 2.

On motion of Mr. Cobbs, seconded and carried, the salary of the President elect was fixed at \$10,000 per year with living quarters furnished, that Dr. Gage be asked to take up the work partly as early as he may, and fully if possible by April.

Dr. MacIvor presented the resignation of Dr. Lowe as a member of the Board and explained that acceptance would free Dr. Lowe for a larger work in contemplation. On motion seconded and carried, Dr. Lowe's resignation was accepted and the president asked to write him of the regret of the members and appreciation of his fellowship and interest in the College.

The President of the Board stated that vacancies in Committees would be so filled that the Committee on Nominations for membership on the Board of Directors would consist of Messrs. (Sutherland), Skilling and Cobbs.

The Committee to present a plan for Retirement - Messrs. Blumeyer and Garrett.

On motion, Adjourned to meet at the call of the President.

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pd 14-1941 The Board of Directors of Lindenwood College met in the office of Thos. H. Cobbs in St. Louis, Monday, February 17, 1941, at Three-thirty P.M. pursuant to call by the President of the Board, and notice duly given.

There were present Messrs. MacIvor, President of the Board, who called the meeting to order and presided; Cummings, Secretary, Cobbs, Garrett, Blumeyer, Goodall, Shapleigh, and Stumberg.

Dr. MacIvor stated the purpose of the meeting was to consider the matter of providing living quarters for the President-elect of the College, Dr. Harry M. Gage. Various Buildings and locations were discussed.

Mr. Louis LaBeaume, architect, was present at the request of the President and answered inquiries as to probable cost and desirable location.

Motion of Mr. Blumeyer, made, seconded and carried that the Building of a House for the use of the President-elect of the College and his family be approved at a cost not to exceed \$35,000.

Motion of Dr. Stumberg, made, seconded and carried, that the matter of Location, Plans and Estimates be referred to the enlarged Building and Grounds Committee and the President of the Board, to report back to the Board for action.

Adjourned to meet at the call of the Chairman of the Building and Grounds Committee.

REPORT OF THE REGISTRAR

LINDENWOOD COLLEGE

ST. CHARLES, MISSOURI

May, 1941

TOTAL ENROLLMENT FOR THE YEAR 1940-1941

Regular Students:

Seniors49	
Juniors49	
Sophomores117	
Freshmen252	

Total 46

Special Students:

		6
Music	(Private	Lessons)8

Total 14

Grand Total:

Twenty five (25) students (24 regular and 1 academic special) withdrew during the year.

Six (6) students (all regular) entered at the beginning of the second semester.

Resident Students-----435
Day Students (Regular)----37
Day Students (Specials)----9
Total: 481

Resident Students-----435 (Includes one academic special)

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CHURCH ENROLLMENT FOR THE YEAR 1940-1941

Baptist	-43
Bethany Covenant Church	1
Catholic	-20
Christian	
Christian Disciples	1
Christian Science	
Church of Christ	2
Congregational	-32
Spiscopal	-40
Evangelical	-15
Hellenic Orthodox	1
Jewish	9
Lutheran	
Methodist	
Methodist Episcopal	5
Presbyterian	121
Reformed Jewish	
Jnion Church	
Jnitarian	
United Brethern	
Jniversalist	17.7
No Preference	-10
Total	472

(This list includes all regular students and five special academic students.)

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CANDIDATES FOR CERTIFICATES AND DIPLOMAS, JUNE, 1941

Certificate of Associate in Arts (20)

Certificate in Costume Design (4)

Cassell, Margaret Jean

Anderson, Kathryn Banta. Doris Jean Caraker, Adelaide Douglas, Beth Eldredge, Ruth Annette Haines, Ruth Margot Lillibridge, Betty Lindsay, Peggy Mart, Erva Meredith, Jane Modert, Eleanor Maxine Myers, Betty Pickrell, Marilyn Proctor, Betty Gray Rath, Rebecca Robinson, Carol Rose, Virginia Saley, Barbara Selby, Lois Terrell Steinmann, Mary Jane

Van Buren, Sallie

Steward, Phyllis

Tatum, Bette Lou

Certificate in Home Economics (4)

Hammerschmidt, Carol Hanlon, Marian Eleanor Moss, Dorothy Norma Ruple, Ardathe

Certificate in Public School Art (2

Carleton, Betty Ann Giles, Jenna V.

Certificate in Business (8)

Berkman, Marion Joyce
Brewster, Betty Jane
Daniel, Betty Jane
Kimbrough, Peggy Gene
McKendry, Bette
Page, Vivian Earle
Susong, Frances Josephine
Wright, Sylvia

Certificate in Public School Music (5)

Berger, Dorothy Gray, Pauline Sawyers, Mary Stroup, Margaret L. Tennant, Barbara

Certificate in Commercial and Industrial Design

Parkinson, Adah Louise

Certificate in Speech and Dramatics (7)

Clark, Bernice Drake, Phyllis Faye Gardner, Shirley Violet Hill, Barbara Jeanne James, Mary Courtney Riley, Anna Sue Robbins, Martha Ware (Summer)

Total: 51

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CANDIDATES FOR DIPLOMAS

Diploma in Piano (6)

Eberspacher, Rena Elaine Lammers, Pearl Lucille McCarty, Virginia Kennedy Martin, Janice Shudde, Frances Wachter, Geraldine Elsie

Diploma in Organ (1)

Farrill, Esther

Diploma in Voice (3)

Gray, Pauline Smith, Dixie M. Stinson, Gloria

Total: 10

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CANDIDATES FOR DEGREES, June 1941

Bachelor of Arts (29)

Barton, Margaret Bradley, Evelyn A. Carlson, Shirley Gene Dalton, Harriet Margaret Dondanville, Helen Celeste Duff, Margaret Ellen DuHadway, Mary Jean Ekberg, Mary Virginia Faucett, Ruth Gray, Pauline Green, Marjorie Elizabeth Holley, Elizabeth Jacoby, Katherine James, Mary Courtney Jefferson, Sara Keyes, Dorothy Margaret Lee, Jeannette McCarty, Virginia Kennedy Meyer, Helen Morrison, Jacqueline Parkinson, Laurabeall Calvin St. Clair, Mary Helen Salyer, Kathryn Tallman, Mary Sue Tanke, Maxine June Tanke, Mildred Jean Weber, Martha Wehrle. Dorothea May Works, Barbara Joyce

Bachelor of Science (11)

Canino, Raquel
Goran, June B.
Kern, Mary
Lammers, Pearl Lucille
Osborn, Alma Jeane
Patterson, Marilyn
Rasdal, A. Geraldine
Rayburn, Ann
Reubelt, Martha Jane
Turcott, Peggy Jean
Wilke, Adelaide

Bachelor of Music (8)

Altheide, Irene
Douthat, Vera Jean
Ecker, Marjorie Jane
Hennig, Dorothy-Ann
Kniese, Genevieve
Motley, Mavis Nelle
Rhea, Dorothy A. Franklin
Wachter, Geraldine Elsie

Total: 48
Grand Total: 109

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ENROLLMENT BY STATES FOR THE YEAR 1940-1941

Arkansas	18
California	
Colorado	9
Georgia	1
Illinois	
Indiana	23
Iowa	
Kansas	22
Kentucky	11
Louisiana	2
Michigan	4
Minnesota	2
Missouri	
Montana	1
Nebraska	37
New Mexico	1
New York	1
Ohio	88
Oklahoma	
South Dakota	1
Tennessee	8
Texas	34
West Virginia	3
Wisconsin	3
Wyoming	1
Hawaii	
Puerto Rico	1
	472
	- 1 -

25 States Hawaii Puerto Rico

(This list includes all academic specials)

PIBC

CAUSES ASSIGNED FOR WITHDRAWALS DURING THE YEAR 1940-1941

Illness
Married
Work Completed3
Reason Unknown2
To be married
Cousin Not Here Anymore
Lack of Interest
Sickness at Home]
Climatic Conditions Not the
Best for Her Health
Not In Harmony with Ideals of
College
_
Total Withdrawals: 25

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High School Standing of Freshmen Entering College for the First Time in September, 1940

Rank	Number	Per Cent
Upper Third	136	57.14%
Middle Third	62	26.05%
Lower Third	40	16.81%
	238	100.00%

Grade Distribution of Freshmen Class, First Semester, 1940-1941

E	7.37%
S	-30.27%
M	-50.78%
I	- 7.33%
F	2.03%
Cond. Inc	- 2.22%
1	100.00%

Grade Distribution of the Four Classes, First Semester, 1940-1941

E11.41%	E
S34.70%	S
M43.98%	
I 6.60%	
F 1.43%	
Cond., Inc 1.88%	C
100.00%	

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ANNUAL REPORT OF THE

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LINDENWOOD COLLEGE

M A Y, 1941



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To the Board of Directors and the President of Lindenwood College: Sirs:

I am presenting herewith the report of the dean of the college for the college year 1940-1941.

You will remember that in my last report to you made in October I spoke of the need, if the small college under present conditions is to justify its existence, of very definitely working toward an outstanding teaching faculty. I again repeat this statement and enlarge somewhat on it. Unless students attending a college of this sort feel that the work they are receiving is of too much importance to miss, unless the members of the faculty can so inspire them so that they feel their work is, above all, the sort of work they wish to continue in, we are going to continue to have the dribbling away of the students, the training of whom takes so much time and money in their freshman and sophomore years. I think we all feel there may be difficult years ahead for the small college, largely supported, as it must be, by the fees of the students whom we obtain. Therefore, everything that may be done to secure dynamic and inspiring teachers should be done.

Looking toward this end, I am hopeful that there may be some more tangible recognition of services of members of the faculty then there has been in the past. I hope we may make an arrangement for a sabbatical year for our teachers, as there is no question of the feeling of freshening up which such a year offers as well as the advantage of getting away from what may likely be too much of a rut, if a member of the faculty stays in the same position for too long a time with no time off. I hope also that a pension system may be worked out for at least a partial support of our teachers severing their connection with the college after many years of service to it; and that teachers will have possibly more opportunity for research, publication, and attending the meetings relating to their work. This will mean, in some cases, lightening a teacher's schedule, but I believe it will be worth while. I am hopeful that a definite tenure system also may be worked out, with something approaching a stated faculty salary schedule and faculty rank. All these are very helpful in obtaining and keeping a faculty of high ability and of the sort which we wish to have.

I offer this report with a stressing of the need for building up an outstanding faculty as I feel that more and more in the years to come this is going to be of very great importance to us. Parents are going to send their daughters to college in the future not so much to have it said that they have been to college, but because they are convinced that the student can receive something really worth while here, and I need not say that an outstanding faculty can help very greatly in this.

The Liberal Arts college seems almost bound in these days to join to the strictly liberal arts some vocational courses, as parents expect that when their daughters have graduated from the college they

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will be prepared to take their place in some community and be economically independent if they do not marry at once. It is a difficult decision to make as to just what vocational courses should be added, but we are trying to solve our problem by including a great deal of liberal arts work in every vocational course and feel that we have worked up in our curriculum a pretty successful combination in these lines. More and more I believe that we have got to realize in this country that all honest labor is honorable; that many individuals are not fitted for what we call the "white collar" jobs, but that other fields of work in which they are capable are just as much entitled to respect as those commonly called professional.

In connection with our formal class work Lindenwood College gives outstanding service to its students in the way of field trips which are of great importance in connection with the subject matter they are studying. It has never been more apparent that the opportunities to give and to receive from a great city are of enormous benefit to students in a college such as ours is. Trips of all sorts and from practically every department of the school have been taken for investigating some phase of the work that is being studied. It would make far too long an item in this report to enumerate even a small number of these trips, but I feel and the students feel too that they are of very great value.

There are, too, of course, the occasions when our choir sings or our students go to the city for some other reason to assist or give a program for some other purpose. We have in addition had a great many radio broadcasts this year. Over KMOX these have consisted largely of the broadcasts from the Department of Music, but over WTMV practically every department in school has taken the responsibility for a program. We feel these have been very successful and are looking toward an enlargement of this the coming year. This is just another phase of what we are attempting to do to keep the work of our College before the public and to give the students who attend every opportunity possible to receive the greatest benefit from the work they are taking.

On our campus we have had some outstanding meetings. I cite particularly the Family Life Conference which attracted attention all over the country. This was organized with the direction of the Department of Sociology, headed by Dr. Florence Schaper and was extremely successful. We hope that this conference may be continued and that it may be made an annual event. Other organizations of the college have had meetings here such as the one held by the League of Women Voters, and I feel that in every way the faculty is giving not merely our students the advantage of these meetings, but calling attention to the fact that we are endeavoring to make this an outstanding school. Our students, I am sure, respond to this. Concerning the curriculum and work offered, I feel that there is in general a feeling that it is thoroughly worth while and that all is done that can possibly be done to give the students the utmost value from the various courses they receive.

This may be an impractical dream, but I sometimes wonder if we could do even more in our faculty instruction by making our class work more informal, if there were less of the physical equipment for the old fashioned pedagogue and more of an opportunity of informal gatherings for

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give and take between the faculty and the students. It seems to me that there is quite a chance that students would respond by giving more of their own opinions and expressing themselves possibly more freely. What I have in mind leads to this—less austerity in our class rooms. I feel that, if some of them, as equipment is renewed, might be fitted up with comfortable chairs and more of the atmosphere of a room where conversation and discussion are held, it might be another indication of our desire to be ahead of the time in our academic procedure. This could only be gradually done and possibly, in the beginning, in classes held only for upper class students, but I feel that such a departure might be an advertising value as well as a real educational value, and in years to come we may wish to work towards this end.

In general I do not wish to bother you with details concerning our curriculum, but there is, however, one subject on which I am going to ask of the Board a ruling and that is the compulsion attached to requiring Bible of all students who attend the College. Dr. Roemer always took, in talking to me, the stand that students entering here knew that we were a Presbyterian school and that Bible was required. Since this is taught in a general way and with no idea of proselyting, he felt that all students regardless of their religious affiliation should take the small amount of Bible which we require. During the years I have been here practically no exception has been made in regard to this. However, if the feeling of the Board is that students of Jewish or Cathloic religion should be excused, I shall be glad to have a formal statement from you concerning this. It is extremely difficult for us to register students for their courses unless we are assured what action should be taken on this subject, and it is a cause of disagreement very frequently.

I submit to you the usual figures in regard to the academic side of the college. The faculty has passed on the candidates for degrees, certificates, and diplomas with the usual understanding that these will be granted on the satisfactory completion of the work required.

the satisfactory completion of the work required.

DEGREES, DIPLOMAS, AND CERTIFICATES CONFERRED

On the ninth day of June, 1941, the following degrees, diplomas, and certificates will be conferred.

COLLEGE OF ARTS AND SCIENCE

Bachelor	of .	Arts.								•				.29
Associate	in	Arts										•		.20
														49

SCHOOL OF VOCATIONS

Bachelor of	Science (Biol. Science)	1
Bachelor of	Science (Economics)	1
Bachelor of	Science (Education)	2
Bachelor of	Science (Home Economics)	5
Bachelor of	Science (Sociology)	2
	in Business	
Certificate	in Home Economics	4
	2	3

SCHOOL OF MUSIC, ART, SPEECH AND DRAMATICS

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GENERAL ENROLLMENT

College Enrollment:

COTTOFE	DILLOTTHEILO:			
		1st Sem. 1939-40	1st Sem. 1940-41	2nd Sem. 1940-41
	Seniors	. 33*	47	45**
	Juniors		41	48
	Sophomores		115	112
	Freshmen		257	241
	Total	457	460	446
	Specials	. 10	10	8
		467	470	454

Note: Twenty-two (22) students (twenty-one regular, one academic special) withdrew by the close of the first semester, 1940-41.

Seven (7) students entered the second semester, 1940-41.

Two (2) students withdrew by the close of the second semester.

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^{* 36} Bachelor's degrees were granted in June, 1940.
** 48 Bachelor's degrees will be granted in June, 1941.

CHURCH ENROLLMENT FOR THE YEAR, 1940-41

	the control of the control of		
	1st Sem.	1st Sem.	2nd Sem.
	1939-40	1940-41	1940-41
Presbyterian	115	121	117
Methodist	108	102	98
Episcopal	39	39	37
Baptist	40	41	37
Congregational	24	31	32
Christian	31	28	28
Catholic	15	17	17
Lutheran	21	15	16
Evangelical	13	14	15
Christian Science	16	13	12
Jewish	10	9	9
Methodist Episcopal		5	4
Reformed Jewish	2	3	3
Church of Christ	2	2	3 2 2 2 2 1 1
Union Church	4	2	2
Unitarian Church		2	2
United Brethern	2	2	2
Universalist	2	1	1
Bethany Covenant Church		1	1
Hellenic Orthodox		1	1
Christian Disciples	1	1	1
Mission	1		
No Preference	11	10	9
		4	-
	457 *	460	446

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These totals include only those students regularly enrolled as academic students in the college throughout the semesters indicated.

HOURS OF THE FACULTY

COLLEGE DEPARTMENT

Name	1st Sem. hours	2nd Sem. hours
Dr. Gipson	3	6
Miss Allyn	$16\frac{1}{2}$	132
Miss Anderson	15	
Miss Bailey	$16\frac{1}{2}$	184
Dr. Bernard	8	12
Dr. Betz	14	14
Mr. Clayton	3	3
Miss Dawson	14	14_
Dr. Dawson Rechtern	15	17분
Miss Dunaway	16	16
Dr. Evers	18	18
Dr. Garnett	14	16
Dr. Gregg	14	14
Miss Hankins	18	15
Dr. Harmon	14	11
Miss Karr	18	19
Miss Kohlstedt		2
Miss Lear	172	20
Miss Mason	9	7
Miss Morris	14	15
Dr. Parker	14	14
Mr. Rath	17	16
Miss Reichert	18	17분
Dr. Schaper	4	4
Miss Staggs		18
Miss Stookey	18½	17_
Dr. Talbot	18분	203
Dr. Terhune	13	13
Miss Tucker	20-1	201
Dr. Ward	15g	15
Miss Whitehead	16	20
Miss Wurster	15	17

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HOURS OF THE FACULTY SPECIAL DEPARTMENTS

		COLORS AND S	
Name	• Delymon, acceptance and acceptance	1st Sem.	2nd Sem.
	"hermages and hiteratures	hours	hours
Mrs.	Burkitt	or 1 to 11	10
Miss	Coulson	30	30
Miss	Englehart	28 1	28
Miss	Frees	19 *	15 *
	Friess		211
	Gieselman		28~
Miss	Gordon	17 *	17 *
Miss	Isidor	293	301
Mr.	Kessler	4	6
Mr.	Kiburz	2	2
Miss	Linnemann	25	26
Miss	Rasmussen	92 **	12 **
	Schubert	2	2
Mr.	Skinner	21/2	31
Mr.	Stine	22 2	22~
	Thomas	0.5	221
Miss	Walker	20	25
Mrs.	Weygandt	2	2

Plants set work at next today.

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^{*} Miss Frees and Miss Gordon will spend approximately 150 hours in the production of two plays each during the year.

^{**} These hours are only academic credit hours and do not include laboratory assisting and grading of various papers for Dr. Linnemann.

ENROLLMENT ACCORDING TO DEPARTMENTS

Department:	1st Sem.	2nd Sem.
American Contemporary Civilization		113
Bible		119
Logic		11
Philosophy		18
Biological Science	-	198
Classical Languages and Literature		48 **
Eng. Comp., Adv. Comp., Short Story Writing,	259	253
Eng. and Amer. Lit., Child Lit		128
Journalism.		5
Geography		
History and Government		101
Mathematics Languages:	. 17	31
French	94	92
German	. 20	21
Spanish	. 81	71
Methods of Teaching Modern Languages		1
Physical Education		326
Chemistry	. 86	78
Physics		5
Psychology	The second second	91
	53 *	40
Sociology		49 20
Special Departments and Vocational De	epartments	
Art	156	132
Business	143	141
Education		94
Home Economics	-	126 **
Library Science		6
Music:		
Piano		102
Organ		23
Violin		12
Voice		64
	er B	

^{*} Please see note on next page.

Department:	1st Sem.	2nd Sem.
Other Private Instruction		13
Choir	47	41
Orchestra	26	23
Theory of Music	75	69
Music Methods		52
Conducting and Ensemble	18	14
Speech and Dramatics; Story-Telling	198	200

The thirty-one (31) students enrolled in The Family for the first semester are included in the totals for the Home Economics. Biological Science, Sociology, and Psychology departments, as starred.

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The seventeen (17) students enrolled in the Masterpieces of Architecture course for the second semester are included in the totals for the Classical Languages and Literature and the Home Economics departments, as starred.

I should not like to close a report of this kind without speaking of one or two of the members of our faculty. Dr. Alice Linnemann, after many years of loyal service to the College, is leaving us. The College has never had a better friend than she is, and I am sure there is a deep appreciation of her services during all these years.

With this year, Miss Mary Lear, the head of our Chemistry Department, completes twenty-five years of service to the College. She is still with us, but I do want to express here our appreciation of the splendid teaching she has done and the high academic standards she has held before our students.

Last year Dr. Roemer was with us at this meeting. It is entirely superfluous to speak of his great contributions to the College, but this report should not be complete without the recognition, in the name of the faculty, of those contributions and his valuable services over many years. This College would be unquestionably a very different place from what it is, if it were in existence at all, had it not been for the contributions to the College that he was able to obtain and his continued services year in and year out to the school. He has been missed in many ways during this present year.

The faculty, however, looks forward with eagerness to working under its new president, Dr. Harry Gage. We recognize him as an outstanding educator and one who can do much toward adding to the academic prestige of the College. In the name of the faculty I can assure him of our earnest cooperation in any moves he may make toward the betterment of the school.

In spite of our efforts to the contrary, this has been a year for most of us of many periods of deep depression and gloom. One nation after another has been enveloped in a great cloud of evil and fear and the cloud is moving rapidly over a good share of the earth. Whether or not it will continue over another year and we find our country in this. no man can tell. It would seem that it is going to be extremely difficult for us not to become deeply involved, but certainly all our hopes and sympathy are with that little nation across the waters who is striving so valiantly against such appalling handicaps to keep glowing the torch of liberty and freedom. Whatever happens it is going to mean that the individual and the institution will have to do everything possible to meet emergencies that will arise and I feel sure that Lindenwood College will fail in no demands that may be made upon it. The faculty and its students will be ready to aid in any emergency and will do their utmost to assist in the making of a better world when the time for reconstruction really arrives.

Respectfully submitted,

Academic Dean Academic Dean

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The BOARD of DIRECTORS of Lindenwood Female College held its ANNUAL meeting at the College in St. Charles pursuant to call and notice duly given, May 14, 1941.

There were present Messrs. John W. MacIvor, President of the Board, who presided,
Thos. H. Cobbs, John T. Garrett, Geo. W. Sutherland, A. L. Shapleigh, B. Kurt

Stumberg, Arthur S. Goodall, Elmer B. Whitcomb, and Geo. B. Cummings, Secretary.

President of the College, H. M. Gage, Assistant to the President, Guy C. Motley,
and Louis LaBeaume, Architect, were also present.

Copies of the minutes of the meetings of the Board October 7, 1940, regular Fall meeting, and January 3, 1941 and meetings of the Finance Committee, November 29, 1940, and January 5, 1941, were reported to have been mailed and delivered to the members of the Board. Minutes of meeting of the Board February 17, 1941, and the meeting of the Finance Committee, May 2, 1941, were read and approved, together with those sent to the members of the Board as reported, upon motion of Mr. Shapleigh, seconded and carried.

Dr. Stumberg asked the privilege of suggesting a recognition of the loyalty and service during the illness of Dr. Roemer and up to the coming of the President-elect, Dr. Gage, that is to Mr. Motley \$2000. and to Miss Cook \$500.

Mr. Shapleigh's motion approving the recommendation carried.

Mr. Motley was called into the meeting and advised of the action of the Board by Dr. Stumberg, and feelingly expressed his appreciation.

Reporting for the Buildings and Grounds Committee, Mr. Garrett presented blue prints and plans for the proposed President's Home, bids, with recommendation of the Committee as to location and acceptance of bids of Wilkins and Philippi, General Contractors \$29,933. less any part of deductions totaling \$755 that may be availed of if desired and bids of Austin S. Fox for Plumbing \$4004. and Heating \$2024. Mr. LaBeaume went over the plans and answered questions of members of the Board. Mr. Cobbs' motion, seconded and carried, that the Enlarged Buildings and Grounds Committee decide upon the plans to be followed, the location of the Building, its partial equipment and furnishing of the first floor and that after such changes

2 - Board of Directors, May 14, 1941. Books and to Educate to CHACK SET

as it may see fit to make, this committee let the Contracts, that the work be started now and completed as soon as possible, and that the outside cost including everything not exceed \$45,000.

Motion of Dr. Stumberg, seconded and carried that Thos. H. Cobbs, as

Acting President, be authorized to pass upon Contracts and Bonds and upon approval

of the Finance Committee sign the Contracts on behalf of the Board with the lowest

bidders as recommended. Secretary to attest and affix seal.

Dr. Stumberg's motion made, seconded and carried, that the Finance Committed to borrow for the erection of the President's home up to \$45,000.00, to include partial equipment and furnishing and any other needs. Also that the Acting President, either Thos. H. Cobbs or Geo. W. Sutherland, have authority to sign notes at the First National Bank in St. Louis, the First National Bank in St. Charles and the Union Savings Bank in St. Charles and to select and pledge Collateral required.

Dr. Whitcomb's motion, seconded and carried, that the Finance Committee through its Chairman, Geo. W. Sutherland, or Thos. H. Cobbs, Acting President, be authorized to borrow from the St. Charles Banks for the needs of the College during the Fiscal year ending June 15, 1942, from the First National Bank in St. Charles up to \$20,000., from the Union Savings Bank in St. Charles up to \$10,000. and from the St. Charles Savings Bank in St. Charles up to \$10,000., and from the First National Bank in St. Louis such amounts as the Finance Committee may from time to time authorize and approve.

President Gage presented his report outlining plans for the future and asked authority to appoint a head of the Art Department and make some readjustments in the Faculty. Dr. Stumberg's motion carried approving the President's request. President Gage presented report of the Faculty with recommendations for the granting of Diplomas and issue of Certificates and the conferring of Degrees. Mr. Garrett's motion made, seconded and carried that the recommendations be approved and

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3 - Board of Directors - May 14, 1941.

authorizing the Conferring of Degrees and the granting of Diplomas and Certificates.

Mr. Goodall presented report of the Chapel Fund Committee.

On motion the above reports as received were directed to be filed with the minutes of the meeting.

Dr. Stumberg presented the various Resolutions as recorded on page 264 of the Minute Book. Motion of Mr. Shapleigh, seconded by Dr. Whitcomb and carried, adopting each of said Resolutions. On motion the President of the Board was asked to write Dr. Skilling expressing the sympathy of the members of the Board in the death of his wife and his very serious injuries from an automobile accident, and assuring him of our earnest prayers on his behalf.

Dr. Stumberg moved, seconded by Dr. Whitcomb and carried, that the officers of the Board be respectively elected to succeed themselves, John W. MacIvor, President, D. M. Skilling, Vice-President, Thomas H. Cobbs and George W. Sutherland, Acting President, George B. Cummings, Secretary and Treasurer.

Adjournment.

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AN ADDRESS TO THE INSTRUCTIONAL AND ADMINISTRATIVE STAFF LINDEN"OOD COLLEGE President H. M. Gage

Education is life's greatest intellectual and spiritual adventure. It is a lifelong quest for enrichment of experience and perfection of achievement. Some of the processes are formal, others are informal. We are always being educated in both formal and informal ways. In college experiences formal methods predominate. As college teachers we are to a limited extent responsible for the methods of American college education but are wholly responsible for the execution of these methods in Lindenwood College. This thought is always impressive and is especially so at the beginning of a new presidential administration. The coming year will be vastly important to us personally and professionally. It will be even more important to hundreds of students in our fellowship. Our successes cannot be merely individual or departmental. They cannot be measured entirely in terms of ourselves. Whatever success awaits us must be measured in terms of students' response to the challenge of advanture in the realm of mind and spirit which is education. It is necessary for us to keep our minds fixed on students and to make all of our judgments of ourselves with regard to the success and failure of our students. If we are to judge the success and failure of our program of education we must look to the fruit it bears in the lives of students. Teachers make the program; pupils are made by it. It is quite true that college men and women do much to educate themselves. It is nevertheless true that with regard to both student activities and formal instruction the most important educative influence on the campus is the character, intelligence and scholarship of the faculty. The richness or poverty of student life is absolutely dependent on the faculty's resources of

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personality and the accessibility of these resources which is a measure of technique in teaching. Each teacher is entirely responsible for introducing his students to some important phase of human experience. Such introductions are always personal. They are simply intimate revelations of your own success in living a reasonable, aesthetic and moral life. The sum of goodness, truth and beauty embodied in a teacher's personality constitutes the teacher's character. And in the educational process it is character immediately and personally revealed that really counts. The amount of education that may be gained impersonally stands to the education that may be gained from one outstanding character as nothing to infinity. Emerson well says, "that you are speaks so loudly that I cannot hear what you say".

In administration we think much of schedule, student hours, credit hours, and teaching load. This is wise and necessary. Nevertheless, the schedule does not indicate the portion of life devoted to teaching. Hen of character have wholeness or integrity. They cannot be one thing for six or eight hours a day and something else for the rest of the time. There are no part-time teachers. If one is engaged only three hours a week in the classroom, he is a full-time teacher. He is a Lindenwood College teacher twenty-four hours a day, seven days a week, and fifty-two weeks a year. The college has a claim on every minute of his time. A very little ovservation tells us that we fail and succeed outside the classroom quite as much as in it. No intelligent person will attempt to say, "at nine in the morning I shall be influential but at nine in the evening I shall be wholly unimpressive."

At this point I am not going to be specific. I am not going to say in detail what you should do and be. To do so would be conceited impudence.

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It is quite true that the faculty here will become what I make it and equally true that the making of me as college president is in your hands. Our character and our destiny is in our hands. The nearest I can come to making a requirement of ourselves is a statement of fact. The men and women of the faculty are ladies and gentlemen. For definition of "gentlemen" I fall back on Ian Keith Falconer's, "The Christian is Christ's gentleman". He is distinguished most of all for a sense of honor. Being intelligent and sensitive he knows the obligations of his position; and being an honorable man he accepts them.

There are certain things to which these commonly accepted principles are to be applied by each one of us. My idea in mentioning them is to serve as a voice for our common feeling, to emphasize the importance of the things mentioned, and to indicate the plain duty of making some personal and practical application of principle to the details of our common problem. The success of our collective venture in leadership depends on our personal response to the challenge of particular problems.

l. First, it is perfectly clear to me that our personal relations with each other are a most effective revelation of curselves to students.

Ideal personal relations within the faculty are charming and satisfactory in themselves. They constitute a summum bonum of intrinsic worth. They also have extrinsic merit. For they make the impact of the faculty on students quite irresistible and effective for the achievement of the purpose of the college. Therefore we say that friendship is our goal and that the success of our educational purpose is assured by the achievement of friendship. Very much is said of personnel work and its technique. The application of elaborate

George

and formal personnel methods to ourselves may serve a useful purpose. Our real desire is to arrive at a state of perfect adjustment between interacting personalities. Such an adjustment is friendship. It may be achieved without unusual difficulty. The real problem arises from the complete inability of persons to "stay put". "e are always getting out of adjustment and in need of the services of spiritual chiropractic treatment. Living, growing people laboring in widely separated and different fields can be brought together easily enough but it is not natural to stay together very long. Adjustments between people (friendships) require attention. When people drift they drift apart. There is a reason for faculty meetings and for our getting together in meetings that are not faculty meetings. The great need is for each one of us to have a definite consciousness of all others not as faculty members but as persons and to have, too, a definite consciousness of the field, labore, and problems of each person in the group. In such a consciousness there is that heaven of frictionless adjustment and friendship in which each person in honest fashion bears his own burden and in a friendly spirit bears the burdens of others as we are told to do in Holy "rit."

Lindenwood has a purpose. Doubtless it has a corporate purpose which fixes the responsibility of the Board of Trustees and which the Board in turn expects the president of the College and the faculty to realize. In my periodic accountings to the Board it will be my duty to indicate problems and progress in execution of institutional purpose.

The first step in our cooperative work is discovery of institutional purpose. Thereafter, it will be necessary to define that purpose in understandable and usable terms. The program of the College as a whole must be

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a direct reflection of purpose. Each officer of administration and instruction should be aware of institutional purpose and furthermore should be able to state and demonstrate in what way his own particular work is a direct contribution to realization of aims and objectives.

Our efforts to define and implement institutional purposes will have important and immediate results. First, it will be an exercise of individuality. It will be an encouragement of unique institutional personality. Second, it will increase the efficiency of individuals and of departments, and serve as a criterion by which success and failure may be measured and health-giving self-criticism exercised. It will help the administration to determine the effective application of the budget. Third, it will produce institutional integrity by drawing individuals and departments into a closer and intelligently organized cooperative endeavor to realize a clearly defined purpose.

The cannot honestly forget or neglect institutional purpose. Each one of us is in honor bound to determine his own relation to the advancement of that purpose. The whole purpose of the College is made effective or ineffective by the individual faculty member or officer of administration when he stands alone before his students. This is a sobering and tremendous responsibility. It is not for me to say how you will discharge that responsibility. But that you will accept it and discharge it in your way with intelligence and good conscience cannot be doubted. Such acceptance and discharge of responsibility will not be content with the development of standarized scholarship and routinized teaching techniques, and will not rest peacefully in the assumption that character building and religious influence and tone and atmosphere and spirit are the responsibilities of a few designated officers

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and teachers.

Professional development is a third outstanding responsibility.

Student scholarship begins in faculty scholarship. Furthermore, personal influence is founded on that respect for character which is simply admiration of and confidence in one who is without pretense what the catalogue says he is; namely, a professor of some phase of knowledge and experience.

Outwardly devoted to the education of others we must be inwardly dedicated to the education of ourselves. This way lies glory for the college and every reward that may come to a teacher.

A fourth responsibility is participation in the central expressions of college spirit and campus life. Here is a varied social life. Here also are numerous "activities". The influence of social life and activities is enormous. In the long run standards and leadership are provided by the faculty. An individual faculty member cannot well avoid determining for himself to what extent and in what way his influence shall be felt.

Then there are our chapel assemblies and vespers on Sunday afternoons.

The persistent presence or absence of the faculty is obvious and influential.

No one doubts that the continuous, enthusiastic and unanimous support of these and other similar services by the faculty will do more than any other one thing to guarantee their success. In the face of that fact this question presses for an answer, "hat is my duty?

A fifth opportunity and obligation is to think and live institutionally.

The temptation of a teacher is to think and to live departmentally. Such living and thinking is the curse of the American college. Each teacher has

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his own viewpoint which he occupies by choice and in freedom. But from that Viewpoint it is his duty to see the college "steadily and to see it whole". Departmental thinking on college problems leads to the most tragically vicious and false conclusions. Its results in the lives of students are worthy of the lamentations of a Jeremiah. Emphasize majors as we will and ought to, it is nevertheless true that we aim to give our students a college and not a departmental education. The Lindenwood stamp is impressed on the very souls of our students. Is that stemp a confusion or a design? The whole purpose and plan of the college should express itself in each department and reveal itself definitely in each teacher. Otherwise the teacher and his department are attached to but are not a part of the college. Our departments are not an association of semi-independent teaching and mesearch units. They are an organized revelation of the whole range of human experience. "e ourselves are not an aggregation, united haphazard in the spatial propinquity of our names in the catalogue and of ourselves on the campus. "e are a unified body of warm-hearted, thoughtful, and purposeful men and women.

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TO THE BOARD OF TRUSTEES, LINDENVOOD COLLEGE March 24, 1941

This, my first communication to you, is a personal statement rather than a report on the condition of the College with a review of work done and in progress.

Pursuant to my telegram, February 11, 1941 to your chairman accepting election to the presidency of Lindenwood, it is in order now to place on record my acceptance of election as formally communicated to me by Dr. MacIvor, January 4, 1941. You have honored me by an expression of confidence which I fully reciprocate.

In retrospect I realize that in the course of twenty-one years my attachments to Coe College and Cedar Rapids have become numerous and strong. I am in debt to the trustees of that institution. I placed final decision entirely in their hands. After considering my proposal for two months they agreed to receive and accept my resignation as president of Coe College to take effect June 15, 1941. This they did with some reluctance but nevertheless with unanimity and generosity.

Presently I shall be relieved of my official position and responsibility as president of Coe College. The ties that bind me to that College and its community will not be severed; the full measure of my responsibility for Coe will not be discharged abruptly on the fifteenth of next June. Coe's trustees are now considering the nature of my continuing relation to the institution. It is important for the trustees of Lindenwood to know in the very beginning of our personal and official relationship that I do not lightly take up and lay down responsibilities.

I have accepted the presidency of Lindenwood as of March 1, 1941. Thus

I am now acting as president of two institutions. In this difficult business

I have had some experience. In transferring to Coe in 1920 I served for most

of a year as president of two colleges, Huron and Coe. I am to this day an

active member of the Board of Trustees of Huron.

Then it was suggested to me by Mr. Cobbs that I might in similar fashion continue to serve Coe as chief executive while assuming executive responsibility at Lindenwood, the plan did not seem to me at the time to be practicable.

Nevertheless it was the will of the trustees of Coe to proceed in that fashion.

I hope it is a decision in which you will heartily concur.

During the period when I am dividing time between Coe and Lindenwood I have suggested that during March, April, and May and half of June I shall serve on half salary from Lindenwood and that beginning June 15, 1941 I shall go on full salary from this institution. If this informal agreement meets your approval I shall be glad to have your decision formally recorded.

In going to Lindenwood on your invitation I realize that there is a certain finality in my decision. You will have other presidents in succession to me.

I shall never become president of another college. Here I shall come to the end and I hope the fulfillment of my professional career. Aside from practical considerations there is considerable sentiment surrounding my decision to accept your invitation to become president of Lindenwood. "My times are in His hands".

In retrospect it seems that they always have been so. I have been singularly blessed by my friends and the confidence they have reposed in mw. Each position I have occupied has come to me as a personal and sacred trust from a dear, wise and trusted friend. My teacher of Latin, a great man, professor J. O. Notestein,

personally committed me, a boy fresh from college, to the tutelage of Dr. C. H. French with whom I joined hands in founding a college on the prairies of South Dakota. Later on a Sunday afternoon he informed me of the nature of a heart affliction from which he had begun to suffer, asked me to return to his side and be prepared to take the helm when his hands should fail. In that way I first became a college president. My work at Huron was entirely a fulfillment of Dr. French's plans and prophecies. This has been a source of personal as well as professional satisfaction to me. In June, 1920 Dr. John A. Marquis, my distinguished predecessor at Coe who had given the charge to the president when I was inaugurated at Huron in October, 1912, and who was then serving as General Secretary of the Board of National Missions of the Presbyterian Church U.S.A., called me to his office in New York and said, "Harry, I want you to become my successor at Coe and to commit you to the care of the saints in Cedar Rapids". He had received a similar trust from his friend, Dr. S. B. McCormick, who left the presidency of Coe to become Chancellor of the University of Pittsburgh. Dr. McCormick and Dr. Marquis always supported me at Coe. In fulfillment of their hopes and building on foundations which they laid I have found my chief satisfaction and my only success during the last twenty-one years. I should add, too, that "the saints" in Cedar Rapids have never failed me. It is not my intention to desert them now. It is not necessary. In succession and continuity of leadership there is a useful idea suggested by reiteration of the names of Abraham, Isaac, and Jacob.

The presidency of Lindenwood comes to me as a sort of bequest from John L.

Nother. For at least ten years he had conferred with me about succeeding him in the

presidency here. His last letter to me written within three months of his death ended

with this sentence, "Of course, you know my desire to have you follow me in the presidency here." Later and following Dr. Roemer's death your chairman, Dr. John V. MacIvor

reinforced Dr. Roemer's appeal to me. You may be interested to know that Dr. Roemer always said to me, "John MacIvor would be willing to have you follow me but he says you will never consent to do so". That I have consented to do so is entirely due to John Roemer and John MacIvor who stand in succession to C. H. French and John A. Marquis. My friends have never betrayed me, have never directed me down "blind alleys", and have never led me into a wilderness. They have only pointed the way of a hard steep road to a mountain's summit and have been loyal and helpful to me on the upward climb. Through these friends my times have veritably been in His hands. So my heart without any reservation is revealed to you today.

To you as to the trustees of Coe College twenty-one years ago I wish to say that we - you in calling me and Î in accepting the presidency of Lindenwood - have exercised our best judgment. Our judgment, even at its prayerful best, is human. It is fallible and not final. Whatever the issues of our decision may be in an uncertain future we may be certain now that our mutual obligations as president and trustees will begin and continue and end with the exercise of friend-liness and good will and in making all our decisions individually and collectively for one purpose only, namely, the welfare of Lindenwood College. Allow me at this point to remind you that identity of opinion is no adequate basis of friendship and cooperative endeavor. Assent without conviction is the way to weakness and divisive factions. Thomas Carlyle visited his close friend, John Sterling. The next day he wrote in his diary, "Spent nearly the whole day with Sterling, and in everything except opinions we agreed perfectly."

Democracy in practice is effective decision by the majority. Within the limits of that definition only a small portion of our lives can ever be controlled by democratic processes. "e may, however, within this board employ and enjoy the democratic process. Fe may have government by discussion issuing in effective

decisions by the majority. This is the precious American way although there is precious little of that original Americanism left. Nevertheless, it is well to remember in this small but important group that we are Americans in theory and in fact and that Lindenwood is an American college and that our America and its institutions have grown great and strong by unreserved commitment to the principle of talking things over in public. So I shall give to you and seek from you frank expressions of opinion preceding all of our decisions. In an atmosphere of friend-liness, motivated by good will and absolutely united by devotion to the Kingdom of Cod on earth and a province of that Kingdom on the Lindenwood campus, we may win for ourselves one of life's greatest goods, namely, the privilege of praise without flattery and criticism without injury.

Plate defined justice as the frictionless adjustment of the various orders of society. Social stability depends on justice. So does the stability of Linden-wood. St. Paul admonished the Thessalonians, "Study to be quiet and to do your own business". There is good administrative wisdom in those words. Isee in them an admonition to quiet intelligence applied to the discharge of one's own duties for the good of all and the Kingdom as a whole. As president of Lindenwood I shall have duties to perform and a few responsibilities which I cannot delegate to others.

These are duties and responsibilities which you have asked me to assume personally or to delegate to others. As trustees you have responsibilities which you must retain and cannot in the exercise of your trusteeship either legally or morally delegate to others. Much, perhaps most, of our work will be the result of joint decision and action.

It would probably be unwise to attempt to put in writing a precise and comprehensive definition of our respective duties. Such a definition would be sure to

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our procedure. Details of application will emerge with lengthening experience. A guiding principle ready to hand is, The Board of trustees is a policy making body; the faculty headed by the president is an administrative body. For instance, the decision to make Lindenwood a coeducational college would be a matter of policy for the board to decide. Means for such a venture would have to be provided by the board. The president and his faculty would have to execute the policy, use the means provided, and make accounting thereof to the board.

The board of trustees is wholly responsible for purely corporation business which is not directly connected with education save insofar as it provides financial stability through the years and annual income for plant maintenance and educational program. A part of the annual budget is a trustees' budget and is necessary for transaction of corporation business. All capital expenditures must be directly authorized by the board.

The operating budget including maintenance of plant, administration and instruction is a sum of money approved by the board to support the college during the academic and fiscal year. The president is responsible for making and presentation of the budget to the board. He is also responsible for operation of the college within the budget as revised and approved by the board. In the operations of the college - the educational program and campus activities - there should not be what is known as "dual control" which has afflicted many institutions. I am under the impression that Lindenwood has been especially happy in procedures followed in budget administration.

Many budget items provide for wages and salaries. Personnel is a reflection of the budget. Therefore, control of appointments to positions on the campus should follow control of services provided for in the budget. This applies to instructional staff and to all other types of service on the campus. Applications for appointments

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hould be made to the president. Where competent he should make the appointment irectly. Otherwise he should present his recommendation for appointment to the pard. There is possible trouble or inefficiency where a staff member in any apacity - instructional, administrative or maintenance - feels that he is not responsible to the president for appointment and tenure.

At some future but not distant date I shall confer with the board on prosedure to be followed in appointments to the faculty and tenure of faculty
members.

I have placed in your hands an address which I shall make to the faculty.

In it you will notice that I have proposed a series of institutional studies.

First in order of study should be institutional purpose. Statement of purpose is a matter in which the board is vitally interested. In the formulation and slaboration of purpose you may naturally care to have a part. Generally speaking I am sure that I can tell the faculty that it is your purpose to maintain and develop a four-year liberal arts college for women under religious influences. That purpose when amplified should be satisfactory in clarity, scope, integrity, and acceptance by faculty and trustees.

I shall also ask the faculty to study improvement of teaching. This study should follow study of purpose and its implementation by program.

Dr. Stumberg has conferred with me about the health program. He has some plans for improvement. I shall, therefore, wish to study the health program and its articulation with other services, particularly physical education and personnel.

Institutional costs and effective application of the budget require study. I am apalled and discouraged by the amount of the budget item for promotion. I can understand the item for grants-in-aid, called scholarships. That is a reflection of the distribution of national income to families. We cannot be criticized for what we do to aid students; we may be criticized for the way we do it.

With respect to the budget item for promotion it is a disease, an epidemic infections intercollegiate disease. Such institutions as Lindenwood are most susceptible to it. I know how to cure it. Cut the item from the budget in a single major operation. That would not actually kill the patient but would certainly impair its health for years to come.

That then can be done? My only suggestion is the improvement of teaching.

One and another teacher of radiant personality and productive scholarship and conspicuous teaching ability developed or added to the staff would do two things to reduce budget for promotion. First, such teachers will hold students for four years and so reduce expense for recruiting. Second, great teaching will add to the prestige of Lindenwood and its drawing power. This will be a health building program in place of a debilitating major operation. It will be marked by slow and rather certain progress. Other than this I have no suggestion for the cure of a rather bad situation.

Several appointments to the instructional staff to take effect next

September must be made. The appointment of an art and a language teacher may

be an opportunity to make progress in the direction I have indicated. Concerning this I shall wish the advice of the board.

In the matter of institutional study I foresee the need of calling upon experts in certain lines of study. Such men are useful to study, diagnose and prescribe. Their services are most useful when they come in response to needs and problems of which an alert faculty has previously become aware. My present task is to learn as much as I can about the college and to stimulate in the faculty a state of mind which may be described as institutional awareness.

"ill you give me authority to proceed in this direction?

I shall depend on your help in all things. To must labor to increase our income bearing capital. Money to erect a chapel must be secured. I shall ask you for money for operating expenses, for the improvement of teaching. Probably I shall ask for more than you can appropriate. On that account I shall not complain. Maybe the asking will stimulate us to secure very substantial as well as small gifts for endowment. In any event I know and shall encourage your effort to preserve intact our financial foundations. Looking ahead ten years this may not be an easy task.

I shall keep the board informed about the operations of the college. You are entitled to information. Furthermore, I want your help. I need it. I cannot make progress without it and I know that the exercise of responsibility by boards of trustees follows the possession of information.

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Respectfully submitted

H. M. Gage, President

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PRESIDENT'S REPORT TO THE BOARD OF TRUSTEES Lindenwood College May 14, 1941

This report will be brief. I have already, March 24, made a statement to the Board setting forth in part the train of events which have lead me to Lindenwood and my attitude toward administrative procedures. At this time I renew my appreciation of the office and opportunities which are mine by your grace. By exercising of cooperative intelligence and good will we may expect happy and successful fellowship in labor.

The tides of life run swift and strong. In education there are conflicting currents and whirl pools. Coeducation is the prevailing type of education in the north central and northwestern parts of this country. Junior colleges multiply. At the moment they are the prevailing fashion. In that situation a four-year liberal arts college for women becomes secure in its future only by unique and unquestioned excellence. There is no prospective need for an institution of that *pe which is mediocre or only passing fair. On the other hand there is both need and place for an outstanding liberal arts college for women. By occupancy of that position in American education Lindenwood's appeal a vitalized and its position made secure.

Since the first of March when I officially assumed responsibility as

President of Lindenwood with privilege of part time service until June I have

learned something of administrative and personnel problems. As yet I have not

grasped details of operation. My greatest gain has been a growing sense of

campus atmosphere, college spirit and institutional purpose.

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I am greatly in debt to Guy C. Motley, Assistant to the President. In this debt the Board shares. Without him Lindenwood would have suffered greatly during the past year and the happy beginnings of my work would have been quite impossible. I fear he is working too hard. Therefore I hope that sometime in the not too distant future to provide for him a restful vacation. Meanwhile I urge discretion in the use of his energy.

To Dr. B. K. Stumberg I am personally in great debt. In this too the Board shares. I could not look forward with equanimity to the immediate future without his friendship, counsel and guidance.

Teacher education is a project of national importance. Its aim is to

lift the whole level of life in our America in the only way that it can be
lifted, namely by improving the quality of teachers and of teaching. In that
excellently
project Lindenwood shares. That way lies its future, namely, doing) connection
in teacher education and otherwise & improve our teacher.
Within the last ten or fifteen years as much as fifteen million dollars
has been spent in the study of teacher education. Three important studies are
now in progress. The Association of American Colleges has a permanent commission
on teacher education of which I am chairman. The interest of that commission
is twofold. First, liberal arts colleges are interested in the preparation
of college teachers by universities. Second, liberal arts colleges as distinguished from teacher training institutions provide about 70% of all the high
school teachers of the country. They also provide 52% of teachers of all grades.
Obviously teacher education is important to our citizenship and important to

I happen to be a member of the American Council's Commission on Teacher Education. This Commission has a five year program with a budget of more than

liberal arts colleges in the fulfillment of their obligations to citizenship;

to the national defense if you please.

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a million dollars. Some of the results of its studies and workshops, especially in the field of development of personality and social understanding will be important to such an institution as Lindenwood is.

I have especially in mind the teacher education venture of the North Central Association of Colleges and Secondary Schools, the regional accrediting agency operating in twenty states. As a member of the Association's Committee on Education of High School Teachers by Colleges I have been greatly interested in what the Association is doing in that field. The committee had an original subsidy of \$12,000 from the General Education Board. Lindenwood was one of the twelve institutions studied by the committee last year. The General Education Board has made a grant of \$15,000 to support the work of the committee during the next two years. In planning its work the committee requested colleges to make application for participation in the study. At my suggestion but entirely without my participation the faculty of Lindenwood College made application in good form. The result is that Lindenwood has been chosen as one of twenty colleges to participate in this study of the education of a high school teachers by liberal arts college. The institutions were chosen with regard to ability of the proposed leadership, prospective support by administration and faculty, type of institution, and geographic location.

Dr. Florence Schaper is designated as chairman of the Lindenwood committee.

As chairman she will be released from one-fourth of her regular schedule and will attend the workshop at the University of Minnesota for six weeks beginning

June 15. The committee will pay her travelling expenses and \$90 to apply on living expenses.

In advance of this venture I had thought that Dr. Schaper may have been overtaxing her physical strength and that an assistant for her would be advisable. Such assistance now become imperative. I am therefore asking the Board to

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authorize the employement of an assistant for Dr. Schaper. In making this her employment I am asking her to recommend an assistant to me.

I consider our prospective venture in the field of teacher education to be important for several reasons. First, it will promote institutional awareness on the part of the faculty. Second, it will center attention on an important problem. Third, centering on education of teachers will necessarily involve attention to all specialized courses which tend to accumulate as independent units in a curriculum and disintegrate a liberal arts college course.

Before the North Central had chosen Lindenwood as a cooperative unit in its teacher education study I had arranged for employment of Dr. Schaper during the summer. I am therefore asking your authority to make a proper salary adjustment for continued employment following the close of the present academic year.

On assuming the duties of the presidency I was made responsible for recommending for your approval appointment of four teachers in the following fields: French and German, Textiles, Business, and Art. Although I have given considerable time to correspondence and interviews I am not able to make recommendations to you for any appointments at this time. To facilitate appointments I have asked heads of departments and the dean to make original investigation and to present recommendations to me for consideration.

Possibly the most important appointment pending is in the field of Art. Considering Miss Linnemann's long tenure and her distinguished service the appointment of her successor is most important. As a matter of fact I feel that two people must be appointed who with Miss Rasmussen will make a staff of three in art. The demand for work in the field of design, interior decoration, and commercial art will probably demand the appointment of an

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artist to carry on work in that portion of a large field. At the same time it will be necessary to have on the staff as head of the department a producing and teaching artist. To me it seems best to choose carefully the head of the department, to bring him into service, to give him time to study the situation, and finally to make a recommendation concerning the appointment of a third person to the staff. Among many prospects for the position in art this year I have interviewed two. One has visited the campus. The other is visiting the campus today. I hope to make recommendation for appointment to a professorship in art and to headship of the department within a short time. I suspect that a man of the quality needed to grasp and realize the opportunity here must have at the beginning a minimum salary of at least \$3000.

In closing this report I wish to record officially and personally my tribute of admiration and affection for Miss Alice Linnemann who is retiring at the close of this academic year and to whom we are today making public witness of our esteem. As wisely and as graciously as anyone I ever knew she has joined with me in the administration of the professional estate which she has been so long in accumulating and which now becomes by her grace and will a permanent and valued possession of Lindenwood College.

(DAVID M. SKILLING) GEO. B. CUMMINGS.

THOS. H. COBBS.

THOS. H. COBBS.

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