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Lindenwood College

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Oct 1917

The Board of Trustees of Lindenwood College, in making its annual report to Synod, would set forth not only its statistical compilation for the year 1916-17 but present to you the plans and purposes that guide them in the development of the College.

We would acknowledge, with profound gratitude, the blessing of a bountiful Heavenly Father in providing possibilities for the development of a great Presbyterian College for young women in the Synod of Missouri. When Major George C. Sibley and his wife, Mary Easton Sibley, founded a school at St. Charles, Mo. for the higher education of young women, Missouri had been admitted to the Union but a few years and the school was located in a sparsely settled state in the "far west". From 1827 to 1831 Major and Mrs. Sibley were responsible for its conduct. Both were faithful and loyal members of the Presbyterian Church and were zealous for the teaching of God's Word as part of the curriculum. In 1831 the Presbytery of St. Louis was asked to appoint a Board of Directors and the school became the property of the Presbyterian Church. In 1853 a special charter was granted by the Legislature of Missouri and the management was transferred to the Synod to appoint a Board of Directors in accordance with the Charter. Since 1853 the Synod has had the appointment of Directors who have annually made their report.

In the eighty-six years of its official identification with the Presbyterian Church, Lindenwood College has ever been faithful to the suggestions and directions of the Church and has numbered in its Alumnae record many noble characters known for their Christian faith and works. At the present time the College is taking on new life and entering upon a new era of its history. In equipment and endowment it ranks as one of the strongest institutions of learning for the education of young women. According to its increased resources it is the purpose of your Board of Directors to enlarge its sphere of usefulness to the Church.

BUILDINGS AND EQUIPMENT

In 1869, when the new three story brick buildings was erected, the College was known far and wide for its fine equipment. In 1881 the south wing of the building was erected and in 1886 the north wing. On a campus of 120 acres of land, with a forest of Linden trees, the College was considered the most beautiful and complete of any College in the land. With the necessity for new buildings and the scarcity of funds, parts of the beautiful tract were sold until today the campus has but 34 acres left in its possession, a sufficient amount of land to enter upon many improvements and the erection of necessary buildings for the next quarter of a century. Your Board of Directors have plans providing for what they think necessary in that space of time.

From 1836 to 1907 but one building, used for class rooms and dormitory purposes, was upon the grounds. This is the present Sibley Hall. In 1907, at the suggestion of Synod, a new dormitory was built which is now known as Jubilee Hall. The College is indebted to Andrew Carnegie, James Gay Butler, Richard Holmes and Mrs. William McMillan for funds sufficient to make this handsome building a possibility. It was named

Jubilee Hall in commemoration of Synod's resolution while meeting at the College in 1906 that the Jubilee year of Lindenwood should be commemorated by the inauguration of a campaign for a new building of which this was the result. Unlimited praise must be given the untiring efforts of the late Dr. George Frederick Ayres, then President of the College, for maturing the plans of Synod.

In 1914 Col. James Gay Butler announced to the Board of Directors that he intended, with the Board's permission, to erect at his own expense a new dormitory, gymnasium and swimming pool. The privilege was granted and on June 9, 1914 the excavation was made for the building, Col. Butler and Dr. Niccolls lifting the first spade in the ground set apart for the building. February 18, 1915 the building was dedicated and the Board of Directors named the new building Butler Hall after the donor and his family.

In 1916, to commemorate the memory of his friend, Rev. Samuel Jack Niccolls, D.D. who died August, 1915, Col. Butler asked permission to erect a new hundred thousand dollar dormitory with a capacity of 130 students to be named Niccolls Hall. The permission was granted and February 20, 1917 the building was dedicated. During the erection of Niccolls Hall, Col. Butler died--just one year after his friend, Dr. Niccolls, had passed beyond. Mrs. Margaret L. Butler, wife of Col. Butler, completed the building and, at her own expense, furnished it. Niccolls Hall is not only one of the largest but the most expensive building on the ground, far more than the contract price being spent to make it complete in every detail. The Board would pause long enough in this report to pay its highest tribute to Mrs. Butler for her devotion to the College in which she and her beloved husband were so much interested.

Margaret Hall, a stately mansion which was purchased by Col. Butler some years ago and named after his wife, Margaret, is now used for a Conservatory of Music.

Other buildings on the campus owned by the College are - the central heating plant, the laboratory, the Sibley cottage, erected for Mrs. Sibley in her declining days, the Art pottery, stable and garage. A conservative estimate of the valuation of land and property aggregates nearly \$600,000. The Board contemplates in the near future making an inventory on present values.

EDUCATIONAL STANDARDS

With an exceptional equipment for work, the Board is directing its attention to the highest educational standards.

Every year the College is visited by the Accrediting Committee of the University of Missouri and representatives of other colleges and universities throughout the land.

We invite every criticism that can be made by expert college men and women. The result of this effort to keep before us the highest standards of efficiency in our educational work has been the recognition by other colleges and universities of the work done at Lindenwood and acceptance of same hour for hour.

The elevation of the educational standards has changed the requirements of selecting teachers. A teacher is selected to head a department only after she has taken a four year college course and one year post-graduate course in a recognized standard college or university and has had three years of successful teaching experience. Our opinion is that the great increase in expenditure for increased standardization is worth while. Our aim is to make Lindenwood College an educational institution of the first rank in the work it is doing.

While doing the work of a junior college, it is the earnest hope that in the near future the curriculum will be extended two years and instead of the degree of Associate in Arts the College will confer upon its graduates the degrees of A.B. and B.S. Several special lines of educational work have been added. A School of Journalism has been established and

is accredited with the University of Missouri. Students having thirty-four hours of work are admitted to this department. A Home Makers course of one year is open to all who have completed their high school course. The popularity of this course is evidenced by the number who have selected it. A Business course was successfully inaugurated some time ago, which fits young ladies for Secretarial positions. Graduates of Lindenwood receive certificates to teach from the State Superintendent of Public Schools, permitting them to teach in the grade schools of the State.

In this day of demand for women workers, we have established a department of Vocational Guidance, which is meeting with much success. In every way the "Useful Life" is kept before our students.

GOVERNMENT AID

In compliance with the desire of the Federal Government we have been preparing young ladies for any duty that may be required of them. The Physical Education department is drilling the students in military tactics and taking them on weekly "hikes" to develop the body and increase the power of physical endurance. Gymnasium classes and swimming lessons are insisted upon by all who can find time in their schedules of studies. Drills in first aid to the injured are given and practical nursing is taught.

The Red Cross Society is interesting the student body in making bandages and hospital necessities. Gardening is taught during the spring months and war breads are being used.

The acreage of the campus back of the buildings was put into use and the result of our College farming will aggregate a large sum in the fine results of our oat, corn and potato crops.

RELIGIOUS EDUCATION

While looking to the development of the mind we have not overlooked the supreme place of the Word of God in the curriculum. A gift of \$50,000 to endow a Bible Chair made it possible to place greater emphasis than ever upon the teaching of the Bible. Rev. Robert Scott Calder, D.D., Ph. D., the first occupant of the Chair, is a graduate of Washington and Jefferson College of Washington, Pa. For a short time after graduation he was an instructor in Latin and Greek of that College. Graduating from the Western Theological Seminary of Pittsburgh, Pa., he entered the pastorate serving churches at Johnstown and Monessen, Pa. From the pastorate he was called to the Bible Chair at Bellevue College. From Bellevue he went to Grove City College, Grove City, Pa. where he rendered distinguished services as a Bible instructor and college pastor. From Grove City College he comes to Lindenwood fully equipped to meet the duties and responsibilities we have placed upon him.

Every student is required to take one hour of Bible study a week, unless excused for reasons by the President. In addition to the required work, an extensive course in Bible study will be presented in the curriculum the next college year.

Chapel exercises are held at noon every day and the Young Woman's Christian Association conduct a weekly prayer meeting. On Sunday morning each student is required to go to the Church of her choice, as designated by her application for admission to the College. Sunday evening Vesper services are held, at which every student is compelled to attend. The Board has under consideration the establishment of a College Church but the plans have not been matured as yet.

Y.W.C.A.

The Young Woman's Christian Association is an important factor in the Christian life of the College.

During the summer elegantly furnished rooms in Sibley Hall were provided for the members of the Association. Few college associations can boast of as fine quarters and furnishings as given Lindenwood girls by friends of the Association.

The Association has a large membership and is doing a work that the Board would heartily commend for its efficiency in developing a healthful Christian atmosphere among the students.

HEALTH

The year was a record year not only for attendance but for the remarkable health conditions that maintained. Only one case of serious illness gave us any concern and the splendid sanitary conditions are given due credit for lessening the chances of the spread of any contagious disease. The Board would call attention to the special care taken of the young ladies attending Lindenwood. A college physician is employed to look after the sanitary conditions and he does his work most efficiently. An infirmary or hospital is maintained with a graduate nurse in charge. The hospital is equipped with every modern convenience for the caring of the sick in public and private wards. A diet kitchen is also connected with the infirmary. For this special attention no extra charge is made the students except for medicines. Upon entrance, every young lady must undergo a physical examination, a record of which is kept for reference by the college physician.

ATTENDANCE

The attendance during the year 1916-17 was the largest in the history of the College. Two hundred and five were upon the roll during the year - Academy 49, College 107, Special 49. At the opening of the year every available space in the dormitories was taken and many students were compelled to "double up" to make room for others. The attendance this year totals, at the opening of school, 238 as against 176 at the opening in 1916.

STUDENT AID

The tuition at Lindenwood is kept down to a nominal sum for the physical and educational advantages given. It is not our purpose to make money but sufficient funds must be secured for maintenance. The students have entered into the spirit of helping those who need some financial assistance and have created a "Students' Loan Fund" which can be drawn on in small sums upon condition that it will be replaced as soon as the borrower is able to refund the money borrowed.

Service Scholarships are also created to help the student who must earn part of her way through college. This has been the means of affording many young ladies the opportunity of an education at Lindenwood.

Under the provision of the Watson Fund, every Presbyterian Minister's daughter is entitled to a one hundred dollar scholarship to be applied on her tuition for the year.

RECOMMENDATION

The charter of 1853 provides for the appointment of fifteen directors to be appointed for terms of six years by Synod. The times of appointment from date of the charter is specified. For some reason the charter provisions have not been strictly followed. The name of Trustee has taken the place of Director and the term of service abbreviated to three years. To conform with the charter provisions, the Board recommend to Synod that the following be named for the years specified below and that the term Director be restored on the record of Synod.

Class of 1919-

B. P. Fullerton, D.D.St. Louis
J. F. Hendy, D.D.Jefferson City
John I. McIvor, D.D.St. Louis
Robert RankenSt. Louis
Thomas H. CobbsSt. Louis

Class of 1920-

Samuel C. Palmer, D.D.St. Louis
George B. CummingsSt. Louis
Emmet P. North, M.D.St. Louis
B. Kurt Stumberg, M.D.St. Charles
Orville P. BlakeSt. Louis

Class of 1921-

~~1921~~
Harry C. Rogers, D.D.Kansas City
David M. Skilling, D.D. ...Webster Groves
George P. Baity, D.D.Kansas City
John L. Roemer, D.D.St. Charles
E. W. Grove, M.D.St. Louis

LINDENWOOD COLLEGE

SUMMARY OF OPERATING INCOME AND EXPENSES

FROM JULY 1, 1916 TO JUNE 30, 1917

OPERATING INCOME:

Departmental Revenue	\$77,572.09
Miscellaneous Income	<u>699.04</u>
Total Operating Income	\$78,271.13

EXPENSES:

Commissary	\$25,205.54
Faculty and Administration	20,010.96
Office Expenses	5,596.88
Fuel	5,153.07
Building Repairs	4,917.49
Agents' Salaries and Expenses	2,551.85
Scholastic Allowances	2,687.50
Departmental Expenses	1,185.89
General Repairs	928.47
Grounds	620.32
General and Sundry Expenses	<u>11,368.19</u>
Total Expenses	<u>78,126.16</u>
Excess of Operating Income over Expenses	\$ 144.97

L I N D E N W O O D C O L L E G E

FINANCIAL REPORT

The fiscal year of the College ends June 30. At this time it is possible to give only a final statement for eleven months and estimate the income and expenses for the balance of the fiscal year. From the trial balance herewith attached, the following summary is presented:

- 1. Total receipts from all sources\$137,684.20
- 2. Total disbursements for all purposes ..\$128,560.40
- 3. Balance\$ 9,123.80
 - The balance in cash is ..\$4,091.62
 - Accounts Receivable 5,032.18

- 4. Stock and supplies on hand and paid for out of current receipts for year ..\$ 7,775.92

- Coal.....\$1,458.25
- Commissary 4,931.77
- Books 375.00
- Stationery Store ... 275.00
- Hogs 438.00
- Linen purchased for 1918-1919 297.90

- 5. Total balance, including stock and supplies on hand\$ 16,899.72

Deducting doubtful accounts receivable. 4,000.00

\$ 12,899.72

- 6. Probable results for year -

DR.

- Bills payable in Banks\$ 14,861.50
- Unpaid bills June 1, 1918 4,071.38
- Estimated Expenses for month 1,000.00

\$ 19,932.88

CR.

- Cash in Bank\$ 4,091.62
- Accounts receivable "good" 1,032.18
- Stock and supplies on hand 7,775.92
- Sent to Board of Trustees and borrowed from Union Savings Bank, St. Charles, Mo. 10,000.00

\$ 22,899.72

Profit for year\$ 2,966.84

During the year the College has received from the Board of Directors, apart from Bible Chair endowment and part of Watson fund for Ministers' daughters, \$9,000.00 and the College has given to the Board of Directors \$10,000.00.

The College, out of its own resources, has maintained the operating expenses, paid for all the improvements and equipment amounting to \$24,870.41, given the Board of Directors \$1,000.00 in excess of what is received, paid \$500.00 interest on loan of \$10,000.00 paid Board, paid for fire insurance usually paid by Treasurer of Board, \$1,785.55, paid for pianos, usually paid by Board, \$2,339.86, and \$500.00 for Butler endorsed Sorority notes.

In other words, to the profit account should be added:

Paid interest on loan \$10,000	\$ 500.00
Paid fire insurance policies	1,785.55
Paid for pianos	2,339.86
Paid for Butler Sorority notes	<u>500.00</u>
	\$5,125.41
Profit with above included in operating expenses	<u>2,966.84</u>
	\$8,092.25

Explanation of \$10,000 carried in Union
Savings Bank and charged
to present administration.

From May 15 to July 1, 1914, the Board of Directors advanced to the College to pay indebtedness incurred by Board during previous administration, \$4,500. This amount was paid in the following manner - May 16, 1914--\$2,000; June 5--\$500 and June 17--\$2,000.

September 14, 1915 the College received from the Board \$5,000.

March 4, 1916, College sent Board--\$541.42.

On same date College paid Mercantile Trust Co., on note of \$9,500 made by Board of Directors, \$1,500, reducing note to \$8,000.

The \$8,000 note remained at Mercantile Trust Co. until the Board came into possession of funds from Mrs. Butler. Considerable cash being on hand, the Treasurer of the Board was instructed to pay off the Mercantile note out of endowment funds, which he did. Later in making a settlement with the former Treasurer, the present Treasurer of the Board was compelled to use \$2,000 more out of the endowment funds to complete the deal ordered by the Board. ?

July 21, 1917, the Expert Accountant⁷ appointed by the Finance Committee to audit the books of the College, and the Treasurer of the Board discovered a ten thousand dollar shortage in the Butler Endowment Fund, which he advised be replaced even though ordered by the Board. The Treasurer of the Board came to St. Charles the afternoon of July 21, 1917 and asked the President of the College to get him \$10,000 to replace the amount taken out of the Endowment Fund. This was done by making a loan at the Union Savings Bank, St. Charles, on the above date. The transaction was approved by the Board, the Endowment funds were checked up as all right and the College got the debt. 4200

ENDOWMENT FUND OUTSIDE OF BIBLE AND WATSON
FUND AND WHEN RECEIVED

May 16, 1914	\$2,000.00
June 5, 1914	500.00
June 17, 1914	<u>2,000.00</u>
	\$4,500.00

September 14, 1915	\$5,000.00
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May 8, 1917	\$2,000.00
June 4, 1917	1,000.00
June 21, 1917	<u>6,000.00</u>
	\$9,000.00

June 25, 1917	\$1,000.00
July 23, 1917	500.00
August 1, 1917	400.00
October 11, 1917	100.00
February 14, 1918	2,000.00
April 17, 1918	<u>5,000.00</u>
	\$9,000.00

GENERAL INFORMATION

HEALTH. During the year the student body has been particularly free from serious illness. Careful attention is given the sanitary conditions and inspections are made by the College Physician periodically to see that all regulations are being observed. The new infirmary is a great improvement over the old and more efficient service can be given by the graduate nurse in charge. No fees are attached to the use of the infirmary except for medicines. In cases of serious illness we reserve the right to send the patient to the City Hospital. The "Detention Hospital" has been used but once this year and then only for a few days.

DEATH. One death occurred during the year, that of Miss Adelaide Henshaw of Oklahoma City, Okla. The manner of her death led to various surmises in the public prints. From the investigation made by the State in conjunction with the College authorities, the death was accidental. The father and two brothers who came for the body were satisfied with the findings of the coroner. Miss Henshaw fell from the second story of Niccolls Hall into the granitoid area-way below.

GOVERNMENT. Student Government has been given another year's trial. The result, while not entirely satisfactory, has been an improvement over former years. It is difficult for youth to grasp the responsibility of self-government. The faculty is charged with assisting in the work and occasionally there is some question as to their jurisdiction on part of students and teachers. Early in the fall the Government of the United States in a general letter to colleges, called attention to the necessity of strict discipline as American youth were not trained to the value of discipline as they should be in colleges and universities. An additional admonition should also have been made as to the sad neglect of it in the homes from whence the students come.

CARE OF STUDENTS. Mrs. Roemer acts as Dean of Students. She has the general oversight of all of them, granting permissions, counseling and advising with them as to their personal matters. Students are permitted to go to St. Louis as a rule every three weeks. Chaperons must accompany them unless the parents or guardians direct otherwise. Cards are sent to the homes to be signed as to the parents' wishes in this matter. Assistants to the Dean are appointed in the several buildings who look after the students in their respective dormitory homes.

ADVISERS. Each student is assigned to a teacher who is known as her adviser. The adviser is supposed to have especial oversight of students assigned to her, looking after them in their studies and social life. The plan is an admirable one and can reach a greater degree of perfectness as the teacher and student cooperate. When students are failing in their credits the adviser is first notified and it is her business to find the reason why, give encouragement and sympathy. When the adviser fails to obtain results the student is invited by the Dean of Education for a conference.

Y.W.C.A. The new rooms occupied by the Young Women's Christian Association are very attractive and much appreciated. Not as large a number of the students are interested as should be. The one thing lacking is a leader who devotes all her time to the religious culture of the students through this admirable agency. Supplementing the Bible department in this respect should be kept in mind for the future when funds sufficient will warrant.

SORORITIES. Five Sororities are in existence - two educational three social. The two educational sororities are - Phi Theta Beta, open to those who have made certain credits in their college work and are recommended by the faculty as to character and conduct. This sorority is a National Junior College organization. The other educational sorority is the Alpha Mu Mu, and open to those who have made certain credits in the Conservatory of Music and are recommended by the faculty as to character and conduct.

The three social sororities, in the order of their entrance to Lindenwood College are - Eta Upsilon Gamma, Sigma Iota Chi and Beta Sigma Omicron. During the year all three have been under the discipline of the College. Last year an arrangement was entered into whereby none but college students could be initiated and academy students made pledges. Also that the time of admitting members would be the month of February instead of October, that only those making in all their studies at least M should be invited. The particular provision broken to pieces by all three sororities was that relating to rushing. No rushing was to be indulged in before February and no one invited prior to that month. None of the sororities observed the rule and were restrained from receiving members until May 1. This caused many heart-aches among old sorority members but the discipline brought about a better understanding of the position of the sororities and the necessity for them submitting to rules. Two of the three social sororities have sorority houses and the third uses a room in Butler Hall for their meetings. The problem of the social sorority is one that has much to be said on either side. The sorority is attractive to the girl when looking forward to being invited, but should the invitation fail to come she is a dejected and disappointed creature. Schools that have endeavored to have sororities enough to go round experience disappointment among their students when they fail to get into the sorority of their choice. It is a problem at Lindenwood up to the policy of the Board of Directors, as they came by its approval, built houses on their grounds by its approval and would probably have a moral obligation to make a financial settlement. The College is in possession of notes to the value of \$2,000, which would be used in such a settlement. The President is not a sorority enthusiast but has tried to be fair to all arguments presented for their continuance. To abolish at this time without further consideration would be unwise. I would advise that members of the Faculty Committee make a study of the situation during the coming school year and make such recommendations as they may determine upon.

BUILDINGS AND GROUNDS. Under present war conditions, the projection of new building enterprises is not approved by the Government unless the building must necessarily be done. With the attendance up to capacity as it was this year, the necessity for another building will soon be upon us. The crowded condition of the Chapel made it impossible to invite the town people to our entertainments. Adequate and efficient class room facilities are growing imperative. The Library is growing smaller as the enrollment grows larger. The Chemical Laboratory is demanding comfortable and modern housing.

There is a clear pointing as to the future. A new Administration Building accommodating all the offices, class-rooms, laboratories and providing a capacious auditorium seems to be the solvent of this problem.

With such a building, Sibley Hall would accommodate more boarding students, Jubilee would have more space for use on first floor and more on the third floor with the Art Room removed.

The needs of the grounds are apparent. An imposing entrance to Butler Way would add much to the appearance of the campus. A small students' fund for this purpose is accumulating. In time it is to be hoped that the Alumnae will take up this matter.

St. Charles, Mo. June 11-1918.

To the Members of the Board of Directors

Lindenwood College:

In submitting the annual report of the College, three divisions are made that you may have each part of the report clearly before you -- Educational, Financial, General Information.

1. EDUCATIONAL. The educational courses offered are, 1. Literary, 2. Musical, 3. Vocational. The Literary courses are open to those who are candidates for the degree of Associate in Arts, to those who are pursuing the Academic or High School work, to those who are pursuing special courses. The classification of the educational work is - College, Academic, Specials. Admission to the College course requires fifteen units of work done in an accredited four years High School, or completed in our Academy course. Literary students in the College and Academy may elect work in the Musical departments when their schedules permit. Students of the Conservatory of Music are required to take some literary work to complete the requirements for certificates and degrees in Music. Students ~~having~~ in vocational lines select such studies as are required in the special courses.

It may be of interest to you to know that the standard of work done is accredited by the best universities and colleges in the country. Looking over the catalog you will observe that the educational qualifications of the faculty are of the highest standard in the history of the College and are meeting the demand of the accrediting universities and colleges. It will also be observed that the number in the College department is increasing in greater proportions.

Herewith is attached a report from the Dean of Education, Miss Lucinda de L. Templin, detailing more particularly the Educational work.

One year ago you selected Dr. R. S. Calder, to occupy the Margaret L. Butler chair of Bible. The choice of Dr. Calder was an admirable one in carrying out the Board's purpose for a highly accredited department of Bible Study. His report of what he has done to fill the position and meet your requirements is also attached to and made part of this report.

True to the Founders' purpose, to make the Bible an integral part of the curriculum, we have endeavored to magnify the Word of God as a co-equal with any other study of the curriculum and the foundation upon which the best of all we are and have depend. Our aim is to make a Christian College stand for Christ and His Church.

2. MUSICAL DEPARTMENT. The Conservatory of Music promises great things from the character of work being done by Professor Leo C. Miller and his able assistants. The watchwords of this department are: thoroughness, broad musical training, fine musicianship and practical as well as sympathetic guidance.

Certificates of proficiency are granted those who meet the musical requirements but do not have the required credits for a diploma. The degree of Bachelor of Music is conferred upon those who have the equipment at time of graduation of a High School course and the musical requirements of the course. The degree of Master Musician is conferred upon those who have met the Bachelor of Music requirements and one year additional work.

The courses in the Musical department also embrace a two years course in Public School Music, which fits the student to accept a position as a teacher of Music in our Public Schools. The Choral Club is a feature of the work of this department, and is worthy of special notice. Conducted by the Musical Director, the Club of more than fifty members has done exceptional work the past year.

The Lindenwood College Orchestra, under the direction of Miss Dorothy Biederwolf, has added much to the musical interest of the students.

The Bruere homestead is the only piece of property that the College cannot claim as its own within the campus enclosure. We have asked Mr. Bruere to set a price upon his property but he does not care to dispose of it.

In accordance with the instructions of the Board a third year of college work was added this term. The number enrolled is naturally very small. As the College adds to its equipment and increases the appropriation for the faculty, material gains in the enrollment for a four year college course will be marked.

The faculty has undergone some changes. Miss Grace Godfrey, head of the Domestic Science department, was called to Drexel Institute, Philadelphia, Pa., at a greatly increased salary. Miss Edna I. Schmitt was released to accept a fine position with a State Normal school of Colorado. Miss Pauline Jones resigned to accept a position in Kansas City. The new names on the faculty roster for the year are -

Miss Margaret R. Gill succeeding Miss Godfrey

Miss Kathleen Caufield " Miss Jones

Miss Eva Hain " Miss Schmitt

Miss Mary Barnes " Miss Mitchell

Miss Margaret Spahr " Miss Miles

Several changes have been made in the Conservatory of Music.

Religions activities for the year are promising. The Y.W.C.A. has started with considerable enthusiasm. We hope to interest the College department of the Y.W. more extensively in the local work. Dr. Calder is projecting a Sunday School plan to have college classes in St. Charles churches. The requirement of one hour Bible study a week is being carried out.

There are several things necessary to be considered at this meeting. The first is that of an Administration building. As the school advances in its educational standards it becomes quite impossible to meet the educational requirements without proper facilities and modern class-rooms. Our chapel will not seat the present student body. An administration building must provide also for a large auditorium. The architects are to present tentative plans at this meeting for the future development of the College. I have instructed them to embody in their report a plan for an administration building.

At this meeting it would be advisable to enter upon a building plan, appointing a building committee, augmenting the Building and Ground Committee by the appointment of the President of the Board, the Chairman of the Finance Committee, and possibly two more to be known as the Committee on Buildings. The Committee could make a careful study of the needs of the buildings from time to time that should be erected and provide the ways and means for erecting same.

Having been successful in saving the State Inheritance Tax, amounting to \$365,000, and having the prospect before us of an early division of the Butler Estate, we should not hesitate to go forward.

The second thing that should engage our attention is that of a financial organization. It will only be a short time until the Butler estate will be divided. A careful study of the finances has been made by the Auditing Committee during the summer. In my judgment the Board, through its Finance Committee, should in conjunction with the accountants work out some permanent plan of financial management.

To the Board of Directors,
Lindenwood College.

mtg 10/17/18

Gentlemen:

In presenting the Fall report it gives me much pleasure to announce that the enrollment of the College is the largest in its history. Of the 263 students enrolled, there are represented 23 states and 3 Foreign Countries. The name and fame of the College is extending rapidly and a more cosmopolitan air is being assumed by the student body. A comparison of the enrollment for 5 years may be of interest to you, and is as follows:

1914	-	101
1915	-	129
1916	-	182
1917	-	206
1918	-	250
1919	-	263

The income from the students has greatly increased over past years not only aggregately but relatively. With a continuance of the large enrollment to the end of the scholastic year, the prospects of meeting all obligations from income are promising. At the annual meeting held June 11, 1918, the President of the College was given a borrowing credit of \$30,000 in the banks of St. Charles. This amount provided an increase of \$20,000 over the \$10,000 indebtedness of the College which was assumed by the College from the money previously borrowed by the Board on old debts. We have reduced our indebtedness to the banks to \$10,000 and met all bills to date, with a comfortable balance for operating expenses.

Owing to the increased enrollment additional teachers were required. The Secretarial course grew so in numbers and demand that Miss Lillian Allyn of the Federal Reserve Bank of St. Louis was secured to head the department. The classes in French and Spanish required additional help and Miss Ethel Sykes of the University of Missouri was employed for the year. In compliance with the necessity of meeting the conditions of a War Course suggested by the government, Dr. B. Kurt Stumberg accepted the position as Medical Director and Professor of Physiology and Hygiene. Miss Lena Barber having retired from the chair of Botany, Miss Louise Laipple of Columbia University, New York, was selected to succeed her. Miss Jessie Cox was also called to succeed Miss Mary Palmer, resigned, to the Domestic Art department. The faculty is the strongest we have ever had from a point of educational qualification and all the members of it comply with the requirement of being Christians.

At this meeting the Board must determine the future character of the school. In my opinion we cannot delay longer in extending the course from a two year college course to a four year standard college with the elimination of two years of academy work. In suggesting this policy several things must be considered - First, The purpose of the bequests to the endowment fund to make Lindenwood a co-equal to the best colleges in the country in standards of education. Second, The expectation of the public that at the earliest possible moment the college should take such a place among colleges.

Third, That in making such a change it may be necessary for a short time to have a lessened enrollment. It is not a question of numbers on the roll but the educational standard of the school that must at this time concern us. Fourth, Taking our place among the standard colleges of the State will relieve us of the dependence upon the State University for accrediting and permit us the freedom of an individuality that does not exist under present conditions. Further presentation of this suggestion will be made when the recommendation is taken up for more detailed discussion.

At this meeting the following items of business are imperative:

1. The appointing of an Architect to outline plans for future development of the College - its buildings and grounds.
2. The consideration of the purchase of the tract of land adjacent to Margaret Hall.
3. The consideration of the request of Dr. R. S. Calder for an increase in salary from the Bible Endowment Fund.
4. The consideration of the request of the Director of Music that at the earliest possible moment Margaret Hall be used exclusively as a Conservatory of Music.
5. The consideration of a home for the occupant of the Margaret L. Butler Bible Chair.
6. The consideration of the admittance of four year National Sororities should the four years College Course be adopted.

(C O P Y)

LINDENWOOD f. COLLEGE
St. Charles, Mo.

Office of Secretary-Treasurer
St. Louis, Mo

April 1, 1919

Received by the St. Louis Union Trust Company Fiscal Agent from George B. Cummings, Treasurer, Lindenwood Female College, under and in accordance with resolution adopted at a meeting of the Executive Committee of the Board of Directors of said College at a meeting held on the 24th day of March, A.D. 1919, the following securities belonging to its Endowment and Special Funds as indicated, subject to the order and control of the Board of Directors of said College as in said resolution stated and set forth and upon the terms and conditions therein agreed upon:

Received the following	Carried at
Watson Endowment Fund	
Bonds Obion Co. Tenn. Obion River Drainage Dist. No. 1-6% a \$500.-dated May 1, 1914 Nos. 250-3/4 254 due 5/1/26 Nos. 467/485 due 5/1/32 with coupons due May 1, 1920 and following	\$12,000.00
R/E Loan Development Corpn of St. Louis assumed by Meryl R.E. and I Co. 6% dated 5/10/12 due 5/10/18 - 21 Deed of trust recorded book 269 P 187 St. Louis County Mo. with interest notes due Nov. 10, 1919 and following	300.00
Bonds Mercantile Club Rental Income 5% Nos. 162/166 @ \$100 with interest coupons due May, 1919 and following	500.00
	<u>\$12,800.00</u>
Ridgley Endowment Funds	
Bonds Obion Co. Tenn. Obion River Drainage Dist No. 1/6% @ \$500. dated May 1, 1914, Nos. 282/290 due May 1, 1927, Nos. 440/448 due May 1, 1931, No. 403 due 5/1/1930, No. 500 due 5/1/1933 with interest coupons due 5/1/20 and following	<u>\$10,000.00</u>
Annuity Endowment Fund	
Bonds Obion Co. Tenn. Obion River Drainage Dist. No. 1 5% @ \$500. Nos. 267/272 due 5/1/1927 with coupons due May 1, 1920, and following	<u>\$ 3,000.00</u>

James Gay Butler Endowment Fund

200 shares American Tobacco Co. 6% Com. Pfd. Stk. Ctf. A 6469/9 @ \$100 par	\$21,400.00
48 shares Liggett & Myers Tobacco Co. 7% Pfd. Stk. Ctf. C 13535 @ \$100 par	5,808.00
32 shares P. Lorillard Co. 7% Pfd. Stk. Ctf. C 13358 @ \$100 par	3,744.00
120 shares Mercantile Trust Co. Ctf. C 6354 and 20 shares C 6775 and 100 shares @ \$100 par	42,900.00
500 shares Central Leather Co. 7% Pfd. Stk. Ctf. A 11679/83 @ \$100 par	56,000.00
100 shares Republic Iron & Steel Co. 7% Pfd. Stk. Ctf. 24307 @ \$100 par	10,200.00
500 shares American Locomotive Co. 7% Pfd. Stk. Ctf. 10448/52 @ \$100 Par	51,000.00
500 shares Railway Steel Spring Co. 7% Pfd. Stk. Ctf. 4974/78 @ \$100 par	49,000.00
Industrial Loan Co. St. Louis, 5% Ctf. Deposit	50.00
100 shares British American Tobacco Co. Ordinary Stk. bearer Ctf. Fb6441 Dividend	1,800.00
Coupons 69 to 91 attached Lb.1 par	
	<u>\$241,902.00</u>

Margaret L. Butler Bible Department Endowment Fund

40 shares Industrial Loan Co. \$50 par Ctf. 191	2,000.00
Thos. M. Turner R/E Loan dated 3/14/17 due 5 years 5% annually D. Recorded Bk 59 p 421 Cape Girardeau Co. Mo. with interest notes due March 1, 1920 and following	7,250.00
Bonds Obion Co. Tenn. Obion River Drainage Dist. No 1.6% dated May 1, 1914, Nos. 225/239 due 5/1/1926 Nos. 433/439 due 5/1/1931 with coupons due 5/1/20 and following	11,000.00
Bonds Poinsett Co. Ark. Drainage Dist. No 5 dated 9/1/12 6% # 65 due 9/1/1926 with Sept. 1 1919 and following coupons	1,000.00
Bonds Greene & Lawrence Co. Ark. Drainage Dist. dated 8/1/11 6% due 8/1/28 with Aug 1, 1919, and following coupons	1,500.00
Bonds Cross Co. Ark. Brushy Lake Bayou Drainage Dist. 5 1/2% dated 3/1/17 #25 due 9/1/25. 37/39 due 1926. 51/53 due 1927. #62/63 due 9/1/28 with coupons due Sept. 1, 1919, and following coupons	4,500.00
Bonds Lawrence Co. Ark. Road Impvt. Dist. No. 1. 5% dated 6/1/17 Nos. 70/72 due 8/1/30 @ \$1,000. Nos. 73/80 due 8/1/30 @ \$500. Nos. 81/83 due 8/1/30 @ \$1,000. No. 84 due 8/1/31 @ \$500 with Aug. 1, 1919, and following coupons	10,500.00
Industrial Loan Co. Ctf. Dep 5% No. 3369/70 @ \$5,000	10,000.00
No. 3371/2 at \$1,000. No 3631/2 @ 100 1/2 of 3630	2,250.00
	<u>\$50,000.00</u>

General Fund for Safe Keeping and Delivery on Order

R/E Loan Lillian H. Miller Tr. assumed by Meryl R/E and I Co. dated Nov 15, 1913 due 3 years extended to 11/15/19. 6% Deed of Trust Recorded by 331 p 473 St. Louis Co. Mo. with Nov. 15, 1919, and following interest notes	400.00
10 shares Industrial Loan Co. - \$50 par	500.00
U.S. War Savings Bonds par \$5 series 1918, par \$1,000.00	830.00
M. D. Hunter note payable out of annuity	150.00
Industrial Loan Co. Ctf Deposit 3633	100.00
	<u>\$1,980.00</u>

St. Louis Union Trust Company

(Signed) by H. H. Hamilton

Asst Trust Officer

In the presence of

(Signed) Robert Ranken
Chm Finance Committee
Lindenwood College

On Motion adjourned

Gero B. Cummings,
Sec'y

March 24, 1919

Executive Committee

The Executive Committee of the Board of Directors of Lindenwood College met at the office of Thos. H. Cobbs, 3rd National Bank Building, pursuant to call and notice duly given.

The minutes of meeting held November 4, 1919, were read and approved.

There were present Rev. Drs. MacIvor, who presided, Dr. Roemer, Dr. Stumberg, Messrs Ranken, Cobbs and Cummings.

Mr. Cobbs reported in full to date the action and agreements and settlements in connection with the Estates of Colonel and Mrs Butler and claims against and on account of them. On motion the report was approved, ratified and adopted with the recommendation therein made.

Mr. Cobbs read resolution appointing the St. Louis Union Trust Company fiscal agent for the College to act under direction of the Board of Directors acting through its Finance Committee or such other representatives as may be designated by said Board reading as follows:

RESOLVED: That the Treasurer be, and he is hereby, authorized and directed to deposit the funds and securities belonging to the Endowment Fund of the College with the St. Louis Union Trust Company as Depositary, said Company to hold and manage said funds and securities under the direction of this Board, acting through its Finance Committee, or such other representative as may be designated by this Board; the investment of the funds to be made by said Trust Company at the direction of Finance Committee or such other designated representative of this Board. Said Trust Company shall render annually a complete statement of receipts and disbursements and the then present investments constituting the Endowment Fund, and render also additional statements and give such information from time to time relating to said fund as any of the officers of the College may require

The Treasurer is authorized to pay to said Trust Company in full for all services rendered by it, a commission of three per cent (3%) per annum on the net income from said Endowment Fund, such payment to cover all charges that the Trust Company may make, not only for its services, but for the care and safe-keeping of the securities or property of the College which may be lodged with it. No additional charge to be made for investment, sales or reinvestment of funds except actual brokerage commissions which may be paid to outside brokers or agents for services which they may render.

The Chairman of the Finance Committee and the Treasurer are authorized to arrange with said Depository concerning the payment of income, the endorsement and collection of dividend checks, coupons, etc., and such other necessary details as may be proper to carry out the purposes of the foregoing resolution.

On motion of Dr. Roemer the resolution was adopted.

Mr. Cobbs read resolution appointing the St. Louis Union Trust Company fiscal agent for the College to act under direction of the Board of Directors acting through its Finance Committee or such other representative as may be designated by a board reading as follows:

RESOLVED: That the Treasurer be, and he is hereby, authorized and directed to deposit the funds and securities belonging to the Endowment Fund of the College with the St. Louis Union Trust Company as Depository, said depository to hold and manage said funds and securities under the direction of this Board, acting through its Finance Committee, or such other representative as may be designated by this Board; the investment of the funds to be made by said Trust Company at the direction of Finance Committee or such other designated representative of this Board. Said Trust Company shall render annually a complete statement of receipts and disbursements and the then present investments constituting the Endowment Fund, and also additional statements and give such information from time to time relating to said fund as any of the officers of the College may require.

REPORT OF

DEPARTMENT OF RELIGIOUS EDUCATION, LINDENWOOD COLLEGE.

6/23/1919
Roth S. Calder

TO the PRESIDENT and BOARD OF DIRECTORS,

I beg leave to present the following summary of the work of Department of Religious Education for the school year just closed. It is evident, of course, that only those phases of the work subject to statistical treatment can be presented in a formal report. There is a side of the work, having to do with personal relations, contacts and influence with the students, which cannot possibly be tabulated for inspection. Then, too, the constant endeavor and efforts, direct and indirect, to make and keep the general spirit and atmosphere of the college helpful and Christian are not, of course, and should not be the peculiar or exclusive task of this or any other one Department of the college. Rather it is the general aim, the common purpose and desire of all to make the whole influence of the college life Christian in character and to broaden and deepen the spiritual life of all our students. From the very nature of the case it is manifestly impossible to give statistics of this sort of work or to tabulate the results of such efforts. In fact, the best results of such work are those known only to the individuals themselves, or those which can be experienced or felt as a wholesome community influence and Christian spirit pervading the common life.

The following facts will reveal something of the more formal work of the Department:

During the First Semester there were enrolled in the college Bible classes 142 students, in one Senior and two Junior sections, and in the two sections of Academy students 101, - making a total of 242.

During the Second Semester there were enrolled in two Senior and two Junior sections and in one mixed class 136 college students, and 91 Academy students in ^{wp} ~~two~~ sections and in the mixed class, - making a total of 227. This makes the average enrollment for the year in the classes of the Department 139 college and 96 academy students.

The work of the Department is not confined to the class room. Of 430 regular appointments at the college, only 288 of these were recitation periods, - the others being the daily chapel exercises and the Sundays Church services. The number of sermons or religious addresses given in the college during the year was 32. In addition to these it ought to be stated that there were delivered in the college

37
 also ~~27~~ sermons or religious addresses by others than the head of the Department, making a total of 69 such addresses for the college year.

It should be stated, too, that the work of the Department extends beyond the college. Without entering into further detail, there were 77 sermons or addresses on Bible Study or Christian Work or Religious Education given outside the college during the year. This with those delivered in the college makes the total ~~for the year~~ of such addresses ^{for the year} 109. Besides there were 21 conventions, conferences or gatherings of a religious character attended, in many of which the head of the Department participated by invitation.

Two special seasons should be mentioned in the religious life of the college during the year. One week in February was the regularly appointed week of prayer for Colleges. During this week we were favored and greatly helped by the presence and addresses or sermons of Mr. George B. Cummings, the Rev. R.C. Williamson, D.D., the Rev. Donald C. McLeod, D.D., and the Rev. W. Irving Carroll, D.D. A general and deep interest was manifested. The meetings proved a great blessing to us all. In such a connection I dislike figures. They usually are too much sought after, and sometimes give entirely too much satisfaction. But it may be of interest to know that in order to give greater permanency to the results of these services cards were used at the last Sunday evening meeting, when Dr. Carroll was with us. 185 signed cards were returned, of which 154 were signed by church members repledging their faith and obedience to Christ, and 31 were signed by non-Christian declaring their acceptance of Christ and their purpose to lead a Christian life. These were later urged either to unite themselves with the local church of their choice, or to communicate immediately with their home church and avail themselves of the earliest opportunity to become members there in the prescribed way.

The week preceding Easter was also observed with special chapel exercises and a public preaching service on the evenings of three days. These, culminating as they did in special Easter services morning and evening, proved very helpful and inspiring.

It might be of interest, in this connection, to know the religious or denominational complexity of our body of students. Of the 285 students enrolled, 101 registered themselves as members of Presbyterian churches, 34 were Methodists, 21 Episcopalians, 14 Christians, 9 Baptists. Other denominations or religious bodies represented in their order as to numbers, were Congregational, Jewish, Catholic, Lutheran, Christadelphian, Christian Science, Evangelical, Quaker, and Moscow Christian: 74.6% Protestant registered, 2.1% Catholic, 23.3% not members of any Christian body

and Moscow Christian, - making a total of 13 religious bodies represented. Or to divide our students into the three groups used in the statistics of the Council of Church Boards of Education, and to express the results in percentages, we have; - 74.6 % of our students register as members of Protestant Churches, 2.1 % as Catholics, and 23.3 % as not members of any Christian body. For the sake of comparison I give the figures for all American colleges, including Universities and professional schools; - 70 % Protestant, 5 % Catholic, 25 % unconnected with any Christian Church or denomination, according to the Executive Secretary of the Council of Church Boards of Education.

Respectfully submitted,

Robert Scott Calder.

Lindenwood College,
June 23, 1919.

CLASSIFICATION	1918	1919
MALE ENROLLMENT		
Total enrollment	285	320
Protestant	210	240
Catholic	75	80
FEMALE ENROLLMENT		
Total enrollment	40	50
Protestant	35	45
Catholic	21	25
Episcopalian	10	10
Presbyterian	5	10
TOTAL	325	370

L I N D E N W O O D C O L L E G E

R E P O R T O F T H E D E A N

F o r t h e A c a d e m i c y e a r e n d i n g M a y 2 7 , 1 9 1 9

To the President and Board of Directors:

Gentlemen-

I have the honor to submit my third annual report on the condition and progress of Lindenwood College during the academic year of 1918-1919. In many ways this has been an exceptional year. The uncertainties necessarily incident to the early days of the higher education of women have long since passed away, giving place to one definite purpose and program, namely, the education of young women in the liberal arts and sciences. The quality of the work done in our classrooms is attested by the recognition accorded our degree. Our graduates enter other colleges with full standing.

ENROLLMENT

The enrollment during the past year was the largest in the history of the college. Two-hundred-and-eighty-seven students, coming from twenty-one States and three foreign countries, were enrolled. This is an increase of forty over last year. (Increase of four States and one foreign country). The general enrollment was distributed as follows:-

COLLEGE DEPARTMENT	1918	1919
Total enrollment	132	155
Seniors	36	37
Juniors	93	118
ACADEMY DEPARTMENT		
Total enrollment	60	83
Seniors	21	25
Juniors	21	25
Sophomores	18	18
Freshmen	-	12
SPECIALS	58	49
Grand total		287

ENROLLMENT IN DEPARTMENTS

I beg leave to call your attention to the growth of the enrollment in the various COURSES during the past year, in the College Department.

ENROLLMENT IN THE VARIOUS COURSES

	1918	1919
English	188	210
Science	128	152
History	128	152
Languages	169	213
Latin	35	32
French	116	174
Spanish	34	11
German	16	
Mathematics	34	47
Bible	220	260
Home Economics	61	54
Art	65	67
Music	97	209
Piano	71	102
Voice	36	63
Violin	11	15
Organ		3
Public School Music		29
Expression	49	51
Secretarial	33	34
Librarian's*	6	5
Education	81	49
Physical Training*	7	21
Home Maker's	36	24
Advanced Journalism		5

* Two-year course for teachers.

HOURS OF THE FACULTY

NAME	FIRST SEMESTER	SECOND SEMESTER
Dr. Roemer	2	2
Dean Templin	5	3
Mr. Motley	18	5
Dr. Calder	9	7
Dr. Stumberg	7	7
Miss Lear	22	22
Miss Laipple	20	20
Miss MacLatchy	13	11
Miss Porterfield	17	17
Miss Findley	3	7
Miss Pugh	12	10
Miss McMahan	15	15
Miss Anderson	21	19
Miss Jones	20	19
Miss Sykes	21	20
Miss Allyn	30	30
Miss Godfrey	19	18
Miss Cox	28	
Miss Gill		22
Miss Moehlenkamp	16	16
Miss Weissgerber	14	15
Miss Linneman	9	9

That the faculty are progressive and keeping up their study is shown by the fact that, out of twenty-three teachers in the literary department, twelve are pursuing graduate study this summer in the great universities.

HONOR STUDENT ORGANIZATIONS

The College has now established four HONOR organizations in recognition of conspicuous talent among the student body. Election to membership is one of the highest honors conferred by the College. In order of their organization, they are:-

1. PHI THETA KAPPA, national literary organization; present chapter had twenty-six members during 1918-1919. Purpose, - to promote greater spirit of devotion to study and the scholarly ideal.
2. ALPHA MU MU, honorary musical society, founded at Lindenwood College in 1918. During present year had sixteen members. Aim, - to foster a greater love for music, to encourage its study, and promote good fellowship among the students in the music department.
3. DIDASKALION, an educational club, organized at Lindenwood College in 1919, for the purpose of further enlightenment along educational lines. Membership twenty-two.
4. EUTHENICS CLUB, an organization of senior Home Economics girls for the purpose of furthering the interests of the department. Membership seven.

COLLEGE CURRICULUM

During the past year the scholastic course has been confined to the Two-year College course, leading to the degree of Associate in Arts; the Special courses; and the Academy course.

In compliance with the decision of the Board of Directors in their meeting of June eleventh, 1918, it is planned to expand the College course and offer the Junior year in the Fall of 1919-1920, and the following year to offer the Senior year. This will result in the conferring of the degrees A. B., and B. S. in Education, for the first time in June 1921.

For the present, it is the plan to continue to graduate from the Junior College Department.

In spite of the serious interruptions of the closing year, the scholastic work in general has shown a marked improvement over that of the past year.

The student body seems to be more mature and to realize the opportunity that exists at Lindenwood, and also there is a growing recognition of the high scholastic requirements of the college. As the students frequently say, - "This is no snap school".

A certain percentage of failures are to be expected, but the number the past year has been low, considering the high scholastic requirements, and the size of the enrollment.

DEGREES, DIPLOMAS, AND CERTIFICATES CONFERRED

On the twenty-seventh of May the following degrees, diplomas, and certificates were conferred:-

LITERARY DEPARTMENT

Associate in Arts	34	
Literary Diploma	1	
State Certificate to Teach ...	10	
Home Economics	6	
Home Maker's	3	
Secretarial	4	
Physical Education	2	
Expression	4	
Academy	25	
Honorary Degree B. L.	1	
		Total
		90

MUSIC DEPARTMENT

Master of Music	3	
Bachelor of Music	2	
Public School Music	3	
Diploma in Music	4	
		Total
		12

Grand Total 102

LINDENWOOD CLUBS

These organizations of former students throughout the country have served to maintain an interest in the College and its efforts, and are deserving of special mention. Representatives of the St. Louis, Chicago, Joplin and Kansas City Clubs were here for Commencement and added much to the joy of the occasion.

To the best of our ability, we are meeting the needs of the students, and feel that we can best serve the public by fitting our young women for whatever work they may undertake. The quality of our offering must not suffer; on the contrary, we must go forward to greater tasks, and thus show our devotion to the cause for which this College exists, - the Christian education of the girl of today for a useful life.

Respectfully submitted,

Lucinda de L. Temple

DEAN

June 23, 1919.

REPORT OF SPECIAL COMMITTEE ON BUTLER ESTATES

St. Louis, Mo., June 23, 1919

To the Board of Directors of Lindenwood Female College;

Under date of March 24th, 1919, we made a partial report of what had been done by your Committee up to that time.

Since that date we have consummated the purchase of the claim of the Hanna Ryan estate in accordance with the agreement theretofore made, paying therefor the agreed sum of \$1,080.00 and taking proper assignment of same. Payment of this amount left a cash balance in the St. Louis Union Bank out of the \$265,000.00 borrowed, amounting to \$28,483.65, as shown by our former report.

With the purchase of the claim of the Hanna Ryan estate, we believe we have acquired all of the claims and interests outstanding against either of these estates which are in any position to contest either the will or the trusts of Mrs Butler. All other beneficiaries of these estates have received some gift or benefit from Mrs Butler which in our opinion would estop them to claim that she was either incompetent or that she had no power to make the will and trusts made by her.

Since our last report, therefore, we have devoted most of our time to investigation of and work on the inheritance Tax situation.

We cooperated in the organization and have assisted in the work of the "State Committee on Amendment to Inheritance Tax Law", of which Committee Mr George D Markham acted as Chairman, Mr George W Wilson as Treasurer and Mr Scott R Dekins as executive Secretary.

We furnished this Committee with information for its campaign, especially information regarding the Federal Law and the law of other states, and have in every way possible assisted the Committee in moulding public sentiment and securing favorable legislation.

The State Committee above mentioned had representatives in various parts of the state and succeeded in building up rather a strong and active sentiment in favor of the exemption of charitable, religious and educational gifts and bequests from the Inheritance Tax Law of this state.

During the session of the Legislature we not only cooperated with this Committee in its effort to amend the Inheritance Tax Law, but actively took a hand in the matter ourselves.

We at first worked through and with the State Committee in supporting House Bill 83, introduced by Mr Parr of St. Charles County, and Senate Bill 366, introduced by Senator Kinney of St. Louis. These two bills are identical in form, and each provided for the amendment of the Inheritance Tax Law of 1917 so as to exempt gifts and bequests for religious, charitable and educational purposes in this state. They also

provided for the release of all claims on account of the Inheritance Tax Law of 1917 against gifts and bequests for such purposes.

When House Bill 83 came up for engrossment in the House, it was amended by striking out the latter provision which released all charitable, religious and educational institutions which had become liable for the tax under the Law of 1917. When this action was taken in spite of the efforts of the State Committee, we felt it very important that we should, on account of our very large interest, devote almost any effort and expense necessary to secure favorable legislation.

We, therefore, personally and through our attorneys, immediately assumed control of the efforts to bring about favorable legislation, and spent a great deal of time and effort in that direction.

We found there had been introduced in the House and also in the Senate, a bill prepared in the office of the Attorney General; at, we believe, the suggestion of the Governor, rewriting the whole Inheritance Law of Missouri, putting it in better shape, exempting cities, towns and counties, but exempting only \$20,000 on transfers made for religious, charitable and educational purposes.

We found that there was rather a strong sentiment among many of the members of the House of Representatives and some of the Senate in favor of taxing the larger gifts for charitable, religious and educational purposes. We began immediately an effort to change this sentiment by showing these members that these institutions were really institutions of the state, that all funds received by them were used for the public good and that it was wrong in principle to take away from these institutions by taxation any part of the gifts to them for the general running expenses of the state. We personally and through our attorneys visited the Legislature and caused others to visit it and succeeded in changing the sentiment so that a large majority came over to our view in so far as the exemption for the future was concerned.

After the House had amended the House Bill 83 by striking out what they termed the retroactive provision, we began active work on the Governor's Bill, which was known as House Bill 851, and succeeded in preparing and having adopted amendments to that bill which provided for complete exemption of gifts for religious, charitable and educational purposes in this state, and also succeeded in adding to the bill a provision that neither it nor the law of 1917 should ever be "construed or held, by any court or appraiser, to apply to or levy any tax on or against the transfer of any property or any beneficial interest therein, to be used, and actually used, solely for county, city, town or municipal purposes, or for religious, charitable or educational purposes." These amendments were prepared by our counsel and through their efforts were added to the bill when it came up for engrossment. This bill, so amended, was finally adopted in the House and also adopted in the Senate and was sent to the Governor for his signature.

2078 C.F. 10/10/17

The Senate also adopted Senator Kinney's Bill No 366, without striking out the so-called retroactive provision. We made a strenuous effort to get the House to recede from its position and to concur in the Senate's action, but without success.

Conference Committees were appointed to see if an agreement could not be reached on this so-called retroactive provision in Senator Kinney's bill, but after repeated efforts these Conference Committees failed to agree.

In the last days of the session, and contrary to our advice, and without any notice to us, the Senate finally concurred in the amendment of the House to Senator Kinney's bill, and it as amended by striking out the so-called retroactive provision was also sent to the Governor for signature.

After these bills were sent to the Governor, we endeavored to secure his approval of House Bill 851, and had, through various individuals, as we supposed, secured his promise to sign that bill.

At the last moment, however, very much to our surprise, the Governor vetoes House Bill 851 and signed Senate Bill 366.

This means that for the future, after this amendment goes into effect, gifts for charitable, religious and educational purposes will be exempted from the Inheritance Tax, but that between June 18th, 1917, and July 9th, 1919, the Law of 1917 will be in effect.

We have also given much attention to the interpretation of the Law of 1917 as applicable to these estates. It is apparent from the attitude of the Governor and the state officials that strenuous efforts will be made to levy and collect the Inheritance Tax against these estates as provided for in the Law of 1917. As shown in our former report, the tax under the Missouri law as contended for by the state officials would amount to about \$260,000 on the twelve-twentyfifths mentioned in Mrs Butler's will and trust. This is exclusive of the remainder of the other trusts which will ultimately come to Lindenwood College. The tax on these remainders may be about another \$100,000.00.

We believe that there is a probability of our being able to defeat the enforcement of this tax, and that the amount involved and the principles involved justify us in contesting in every possible way the payment of these taxes, and that our Committee should be continued, not only to complete the settlement of these estates with the Executor and Trustees, but also to resist the collection of these taxes, which seem to us to be unjust and unwarranted.

As the estate of Mrs Butler and her trusts have not yet been settled, and as this tax matter has not been determined, we believe it would be better for our Committee, or some other Committee appointed by the Board, to continue to handle these matters and keep them

separate from the general funds and the endowment fund of the College, so that the expenses may be paid out of the estates and ultimately the net proceeds of these estates and trusts turned over to the endowment fund or to such other fund as may be directed by the Board.

Our financial statement since our last report is as follows:

We recommend to the Board as follows:

First - That the acts of this Committee as reported herein and as reported in our report of March 24th, 1919, be approved by the Board.

Second - That this Committee be continued with the same authority as heretofore, and with special authority to do all that may be necessary to properly resist the collection of the inheritance Tax and to preserve and protect the interests of Lindenwood in these estates and trusts.

Respectfully submitted,

Signed - John W MacIvor
John L Roemer
Thos H Cobbs

Committee

20 10000 100

2000 100000 1000

1000 100000

NAME	POSITION	RATE PER MONTH	PERIOD COVERED	AMOUNT
<i>July 1 to Oct 31, 1920</i>				
Controlling c/c	Investment		Income - Cr.	
12 800	<u>WATSON FUND</u>			29 ✓
	Obion Co Tenn Bonds	12 000		
	10 sh Industrial Loan Co.	500		
	Meryl R & I Co Loan	300		
	Paid College for beneficiaries			
	<u>ANNUITY ENDOWMENT FUND</u>			
1 000	Obion co Tenn Bonds	3 000		
2 000	Lillian Miller Annuitant			
	Martha D Hunter " "			
50 000	<u>MARGARET L BUTLER BIBLE FUND</u>			524.89 ✓
	40 sh Industrial Loan	2 000	70	(B) 45 ✓
	Greene & Lawrence Co Bonds	1 500		
	Lawrence Co Bonds	10 500	262.50	
	Cross Co Bonds	4 500	123.75	60 ✓
	Poinsett Co Bonds	1 000		
	Obion Co Bonds	11 000		
	7 Gt Britian & Ireland Bonds	6 737 50	196.25	
	J. F. Luecke R/E Loan	12 750	192.50	
	Paid College for Salary, etc		(C) 745	745 ✓
				1403.89
243 352 55	<u>JAS. G. BUTLER END'T FUND</u>			
	500 sh Am Locomotive Pfd	51 000	87.5	87.5
	200 sh Am Tobacco Pfd	21 400	30.0	30.0
	500 sh Central Leather Pfd	56 000	87.5	87.5
	48 sh Liggett & Myers Pfd	5 808	8.4	8.4
	36 sh P Lorillard Pfd	3 744	5.6	5.6
	120 sh Mercantile Trust Co	42 900	180	180
	500 Sh Railway Steel Spg Pfd	49 000		87.5
	100 sh Republic I & S Pfd	10 200	17.5	17.5
	Ctf. Dep. Industrial Loan Co	50	1.25	49
	28 sh Railway Steel Spg Pfd	2 996		8.5
58.40.	<i>400 U.S. Bonds</i>	367.44		347.52 ✓
	<i>British Amer. Tob Co Conf. Income</i>	58.40.	(A) 254.625	409 ✓
10 000	<u>STEPHEN RIDGLEY FUND</u>			254.625 ✓
	Obion Co Bonds	10 000		1403.89 ✓
05 003 44	<u>GENERAL FUND</u>			
	Meryl Loan	Pd		
	Hunter Note	50		
	J.F. Luecke Loan	1 250		
	1 M. War Savings Stamps	830		
	Industrial Loan Co Ctf Dep	100		
	Mercantile Club Bonds	500		
	United States Bonds	491.48		668.3 ✓
	Interest & Dividend c/c	3,221.48		7903.49
347.358.70		500.363.91.		
555 863 65	<u>BUILDINGS GROUNDS AND EQUIPMENT</u>	36 183 63		
	Administration Building	7 990		
	Filt ration Plant	9 066 28		
	Langstadt	11 002 97		
25 000	Notes Payable	904		
	St Louis Union Trust Co	105.08		
	Mercantile Trust Co			1459.6
103.700.	First National Bk, St. Louis			5361.04
55 000	M. L. Butler Special c/c			
	Architects Admin. Bld c/c			
	Do Gen'l c/c - Annuity Income			1501. ✓
	Insurance Paid			4220.56
	Commissions Paid			245.68
	Expense C/c			246.52
825.273.09		822.941.81		
7903.49		10.234.77		
833.176.58 Cr.		833.176.58 Dr.		10234.77

(A)

BUDGET OF EXPENSES FOR 1920-21

Buildings, (including improvements and repairs on Niccolls, Sibley, Jubilee, Butler, Margaret and other buildings)	\$10,000.00
Campaign, (canvassers, salaries and expenses)	3,750.00
Campus, (general upkeep on grounds, roadways, tennis courts, etc.)	1,200.00
Commissary, (including groceries, meats, butter and eggs, salaries cooks, maids and dietitian) ,.....	60,000.00
Departmental, (expenses in maintaining various departments outside of equipment)	1,400.00
Equipment, (including china and glassware, silverware, linen, kitchen, furniture and carpets, library books and equipment, class rooms, domestic science, office, pianos, science)	14,000.00
Faculty and Administration:	
Literary Department	44,900.00
Conservatory of Music	12,900.00
Administration (General and Student)	10,920.00
Buildings and Grounds	7,440.00
	<i>76,160.00</i>
Fuel and Electric Power	15,000.00
Office Expense	2,800.00
Publicity, (including advertising, printing, catalogs, bulletins, College club organizations)	11,000.00
Scholastic Allowance	5,000.00
Sundries	<u>15,000.00</u>
	\$215,310.00

ANTICIPATED REVENUE FOR 1920-21

288 Students at \$760.00	\$218,880.00
Bible Chair Endowment	3,000.00
Miscellaneous Revenues	<u>3,500.00</u>
	\$225,380.00

-2-
FINAL REPORT OF SPECIAL COMMITTEE
ON BUTLER ESTATES AND TRUSTS.

securities having a value of approximately \$25,000.00, for taxes, etc., Under the terms of this will, St. Louis, Mo., ~~October~~^{Nov.} 27, 1922, Lindenwood Female College was given 12/25ths and acquired by transfers TO THE BOARD OF DIRECTORS OF LINDENWOOD FEMALE COLLEGE:-

We, your Special Committee on the Butler Estates and Trusts, beg to submit our final report as follows:-

In our last report, dated June 20, 1921, we reported that all tax matters had been disposed of and that we anticipated a final settlement from the Mercantile Trust Company on all Butler Estate matters except those in which the College had only a remainder interest.

Under date of September 20, 1921, the Mercantile Trust Company submitted to us their final account on these matters and they have been closed and settled with the following results:-

I. Col. Butler's Estate.- The Mercantile Trust Company had, as shown by our former reports, reserved for taxes, etc., securities aggregating about \$6000.00. Under Col. Butler's and Mrs. Butler's will and trusts, Lindenwood Female College was entitled to 12/25ths of the net amount of this reserve. Other beneficiaries gave to Lindenwood 3/25ths, giving it a total of 15/25ths of this balance in the James Gay Butler Estate.

In the final account submitted by the Mercantile Trust Company, this distributive share (15/25ths) which was turned over to your Committee was as follows:-

- | | |
|--|------------------|
| (a) 3 U. S. 4 $\frac{1}{2}$ % Second Liberty Loan Bonds, having a par value of \$1000.00 each, | |
| (b) 1 U. S. 4 $\frac{1}{2}$ % Second Liberty Loan Bond having a par value of \$500.00 with Nov. 15, 1921, and subsequent coupons attached, carried at, | \$3117.10 |
| (c) Cash, | 540.65 |
| Total, | <u>\$3657.75</u> |

St. Louis Union Trust Company the following securities:-

II. Mrs. Butler's Trust of March 17, 1917.- As shown by our last report, the Mercantile Trust Company had retained

securities having a value of approximately \$25,000.00, for taxes, etc.. Under the terms of this trust and Mrs. Butler's will, Lindenwood Female College was given 12/25ths and acquired by transfers and assignments, 8/25ths making a total of 20/25ths.

According to the final account of the Mercantile Trust Company, Lindenwood share in this reserve (20/25ths) was as follows:-

(a)	2 Union Electric Building Co. 5% First Mortgage Real Estate Gold Notes, par value \$500.00 each accrued interest thereon to October 1st.	\$1000.00 20.83
(b)	1 United States of America 4 1/2% Second Liberty Loan Bond, par value \$500.00 carried at \$90.00 accrued interest thereon to Oct. 1st.	450.00 7.97
(c)	United States of America 4 1/2% Third Liberty Loan Bond, par value \$150.00 carried at \$93.74 accrued interest thereon to Oct. 1st.	140.61 .26
(d)	\$7050.00 par value - United States of America 4 1/2% Fourth Liberty Loan Bonds, carried at \$90.34, accrued interest thereon to Oct. 1st.	6368.97 137.53
(e)	Note of C. Miltenberger and Grace Y. Cain, secured by Deed of Trust, interest thereon to Oct. 1, 1921,	5000.00 100.00
(f)	1 United States of America 5 1/2% Certificate of Indebtedness, due October 15, 1921, accrued interest thereon to Oct. 1st.	1000.00 25.68
(g)	United State of America 6% Certificate of indebtedness, due December 15, 1921, accrued interest thereon to Oct. 1st.	2500.00 44.59
(h)	Cash.	312.83
	Total.	<u>\$17109.27</u>

On November 23, 1921 these securities and cash were turned over to us, but before they were delivered some of the securities had been converted into cash and some additional interest had accrued so that we received, receipted for, and turned over to the St. Louis Union Trust Company the following securities:-

	of title covering part of lots 10 and 11 in City Block 3301 of the City of St. Louis, Missouri.	5000.00
	accrued interest.	100.00
	Balance forwarded,	<u>13009.27</u>

\$13059.84

1. From Col. Butler's Estate:

- (a) 3 United States 4 1/2% Second Liberty Loan Bonds, par value of \$100.00 with coupons due November 15, 1921 and thereafter attached, \$3117.10
- (b) 1 United States 4 1/2% Second Liberty Loan Bond having a par value of \$500.00 with coupons due November 15th, 1921, and thereafter attached, \$2500.48

2. From Mrs. Butler's Trust of March 17, 1917:

Mercantile Trust Company and deposited with the First National Bank

(a) Two Union Electric Building Company 5% first mortgage or estate Gold notes No. 822 and No. 823, due

- (1) May 1, 1926, with coupons due May 1st, 1922, and thereafter attached, of the par value of \$500.00 each, 1000.00

- (2) (b) One U. S. Second Liberty Loan 4 1/2% Bond, par value \$500.00 numbered B00317237, with coupons due May 15th, 1922 and thereafter attached, 450.00

- (3) (c) One U. S. Third Liberty Loan 4 1/2% Bond having a par value of \$100.00, numbered 2869036, and one having a par value of

- (4) \$50.00, numbered 2430218, with March 15th, 1922 coupon and subsequent coupons attached, 140.61
Interest accrued, .26

- (5) (d) Six U. S. 4th Liberty Loan 4 1/2% bonds, having a par value of \$1000.00 each, numbered B00881388, J00881389, K00881390, J00009009, B00881392, and C00881393; One U. S. 4th Liberty Loan

- (6) 4 1/2% Gold Bond having a par value of \$500.00 numbered G00427067; Five U.S. 4th Liberty Loan 4 1/2% bonds having a par value of \$100.00 each, numbered

- (7) F01898216, G01898217, H01898218, J01898219, K01898220, One U. S. 4th Liberty Loan 4 1/2% Bond, having a par value of \$50.00 No. J03386599, 6368.97

Total Each of the above bonds having April 15th, 1922 coupon and subsequent coupons attached.

(e) Two notes of C. Miltenberg Cain and Grace Y. Cain, dated December 1, 1919, one principal note for \$5000.00 and one interest note for \$150.00, due Dec. 1st, 1921, together with deed of trust securing said note, and certificate of title covering part of lots 10 and 11 in City Block 3901 of the City of St. Louis, Missouri.

Accrued interest, 5000.00
100.00
Balance forwarded, \$13059.84

\$13059.84

(f) Two U. S. 6% Certificates of Indebtedness having a par value of \$1000.00 each, numbered 31295 and 31296, and one U. S. 6% Certificate of Indebtedness having a par value of \$500.00, numbered 14,996, each being dated December 15, 1920, and due December 15, 1921, accrued interest,	\$2500.00 44.59
Carried at a total of,	<u>\$15604.43</u>

In addition to the above securities we received from the Mercantile Trust Company and deposited with the First National Bank the following cash items:-

(1) 12/25ths of \$26.65 refund by Water Commissioner for deposit on meter at 4484 Pine,	\$12.79
(2) Check of Mercantile Trust Company for coupons due November 1st, 1921, on Union Electric Mortgage, notes,	25.00
(3) Check of Mercantile Trust Company for cash balance on final distribution of James G. Butler Estate,	540.65
(4) Check of Mercantile Trust Company for coupons due November 15, 1921, on United States 2nd Liberty Loan Bond for \$500.00,	10.62
(5) Check of Mercantile Trust Company for coupons due on U.S. 4th Liberty Loan Bonds having a par value of \$7050.00 due October 15, 1921,	149.84
(6) Check of Mercantile Trust Company for U. S. Certificate of Indebtedness due October 15, 1921, with interest,	1027.50
(7) Check of Mercantile Trust Company for cash balance in final settlement of trust created by Margaret L. Butler, dated March 17th, 1917.	312.83
Total,	<u>\$2079.23</u>

As shown by our last report, we had on hand \$873.37 which added to the deposit above mentioned, gave us a total of \$2952.60.

On December 9, 1921, under orders from the Finance Committee we gave a check to George B. Cummings, treasurer, for \$2500.00, and on July 21, 1922, gave him another check for the balance of our account, \$452.60, which closed our bank account and left nothing in our hands as a committee. Our cash account, therefore, is as follows:-

follows:-

Under the III. Cash Statement. - has been transferred to Lindenwood 6/25ths, making our interest RECEIPTS: including remainder of this property 20/25ths 1921.

June 20,	Balance as per last report,	\$873.37
Nov. 23,	Cash received in final settlement from Mercantile Trust Co.,	2079.23
	<u>Total,</u>	<u>\$2952.60</u>

DISBURSEMENTS: 1921.

Dec. 9,	To Geo. B. Cummings, Treasurer, under order of Finance Committee,	\$2500.00
July 21,	To Geo. B. Cummings, Tres., under order of Board,	452.60
	<u>Total,</u>	<u>\$2952.60</u>

IV. Undisposed Matters. - This and our former reports cover the final settlement of,

- (a) Col. Butler's estate in the Probate Court.
- (b) Mrs. Butler's estate in the Probate Court.
- (c) Mrs. Butler's Trust of March 17, 1917.
- (d) Mrs. Butler's Trust for Rod D. Leggett.

There are certain other remainder and contingent interests which should be kept in mind and watched by your Board in connection with these estates. They are as follows:-

(a) The Eastlick home, being the property at 4240 Maryland Avenue, St. Louis, Missouri, being the west half of Lot 20 in City Block 3913a, was vested in Mrs. Eastlick for her life with remainder to any children which she might leave surviving her. If she should die without leaving a child, then this property will vest and revert to the beneficiaries under Mrs. Butler's will and trusts. An undivided 12/25ths interest in this contingent remainder is given to Lindenwood Female College.

No. your Special Committee on the Butler Estates and trusts, under the will and by deed there has been transferred to Lindenwood 8/25ths, making our interest in the contingent remainder of this property 20/25ths. (b) The Roemer Trust.- The trust created by Mrs. Butler for Dr. John L. Roemer while he shall live and continue as President of Lindenwood reverts to Lindenwood on termination of that trust. (c) The Eastlick Trust.- The trust created by Mrs. Butler for Nellie B. Eastlick during her life reverts to Lindenwood at her death. (d) The Bethesda and Missouri Association for the Blind Trust. - The trusts created by Mrs. Butler for the benefit of Bethesda and Missouri Association for the Blind were conditioned on their carrying out their present purposes and in case they failed to carry out their purposes, these trusts shall terminate and the securities be turned over to Lindenwood Female College. Lindenwood's interest in these trusts is, of course, a remote contingent remainder interest.

V. Conclusion. - Your Committee believes that they have finished the work committed to them, and therefore submit this and their former reports as a record of what they have done, and desire to file herewith the audits, assignments, deeds and transfers and other papers which have come into their possession and which should be filed with the archives of the College.

They further ask that their work be approved and that they be discharged.

Respectfully submitted,

Special committee on Butler Estates and Trusts.



LINDENWOOD COLLEGE

JOHN L. ROEMER, D. D., PRESIDENT
ST. CHARLES, MISSOURI

DEPARTMENT OF RELIGIOUS
EDUCATION
ROBERT SCOTT CALDER, D. D., PH. D.
DEAN

TO THE BOARD OF DIRECTORS:

As Dean of the Department of Religious Education, on the "Margaret L. Butler Chair of Bible" foundation, I beg leave to submit the following report;-

I. The General Aim of the Department.

The broad, all-inclusive, fundamental aim of our work is the culture of the spiritual life, the development of the Christian character of the individual students, and their preparation for useful and fruitful service after leaving college. The means to this fitness for Christian living and service is, as indicated in the terms of the gift making this Department possible and in the original requirements at the foundation of the College, the study of the Word of God. This means to the larger end becomes the immediate aim and concern of all the work of the Department.

The scholastic standing and accrediting of the College, as well as the desire to lay the foundation of a clear and thoro intellectual grasp and appreciation of Bible history and literature, biblical facts and truths and doctrines, require that the Bible work shall at least be equal in academic or educational merit to that of any other Department. ~~work~~ We purpose to place the Bible work of Lindenwood not merely on a par with that of other Departments or other institutions, but our righteousness in this respect shall exceed the righteousness of equals or rivals. "Know the Bible," sums up the practical aim of class room instruction. A knowledge of the great facts of the Bible and of the historical background out of which the Bible grew is preliminary to any true appreciation of the Bible or right interpretation of it, and essential to the making of the Bible a permanent source of inspiration and help in the Christian life.

Our students should also be prepared to take a helpful place, a place of leadership in the work of their home churches. To this end courses ^{more} of ~~an~~ educational than Biblical character are offered, in the history and administration of the Sunday School, the study of the

principles of education and methods of teaching, especially as these are related to the teacher's work in the Bible School. Other courses of a more advanced character and aiming at fitness along definite lines or for special types of church, social or community service will be added as the needs and demands require.

II. The Work of the Year just ended.

Perhaps the briefest way to suggest the activities of the Department and its head will be to give a few dry statistics.

There were 396 recitations conducted, of which 180 were in Bible Classes.

25 sermons or addresses were delivered at the College.

19 sermons and addresses were delivered outside the College.

6 religious conferences or conventions were attended.

25 Teacher Training Lectures were given to a class outside the College (in St. Charles).

In addition to the above I might say that there were 23 religious addresses or sermons given at the College by others, - that is, by persons other than the head of this Department. *This does not include the many inspiring and helpful addresses before the Y.W.C.A.*

During the First Semester there were 57 students enrolled in Academy Bible Classes, and 146 in the College Classes.

During the Second Semester there were 71 academy and 98 college students in Bible Classes; - making an aggregate of 371 for the year or *average of 186 for each Semester* ^{an}

IV. Plans for the Future.

The Catalog indicates the Courses that will be open to students next year. For the present the accrediting of the work of the Department sets a limit to the number and determines to a degree the character of the Courses which are required of ^{all} students or which they ^{may} ~~all~~ elect. As long as students may wish to go and must go elsewhere to complete their Bachelor's or College work, they cannot be expected to choose Courses which will not be accepted as credits in State or other universities or colleges. This difficulty will be largely obviated and we can act more independently when the full college course is offered and the Bachelor's degree conferred here.

The Young Women's Christian Association has, of course, no connection with this Department, being purely a voluntary student organization. But its work is related, and both contribute to the common religious life of the college. Observation and experience show that the success of such organizations depends upon trained leadership. The many sided activities of a wide-awake ~~Y. W.~~ Y. W., *such as*

the social, the vocational, the devotional, the Voluntary Bible Study, the Mission Study, ^{the Student Volunteer Movement,} and other important and inspiring phases and features of work of the Y.W., can be most effectively carried on only under expert and experienced leadership. Assuming that the college will continue to grow as it has been growing, and we have good reason for believing it will, the work of our local Association will shortly require a trained secretary. It would be well to consider such an enlargement in the near future.

Another step in advance, and one that could and should be taken immediately, is the establishment of a series of Bible Prizes. These could be offered for general proficiency or for special attainments in certain fields of Bible Study or the Teacher Training work. Here is a suggestion and an opportunity to some generous friend or friends of Bible Study to stimulate interest and achievement in work that is of prime importance.

Arrangements are being made by which not only the College but our Presbyterian Board's Department of Religious Education ~~the~~ and the inter-denominational Sunday School Association will grant appropriate Certificates ^{for special work.} This recognition of work and the offer of substantial Prizes would induce many to complete work which might otherwise not have been undertaken.

We feel that this Department exists for the Church as well as for the college, and therefore ^{it} has an obligation to fulfil to the Church at large. Accordingly we are planning to offer our services to the churches for the purpose of holding conferences to stimulate greater interest in Bible Study and more aggressive Sunday School work. The plan would include five or six lectures or studies running thru two or three days, - say, Friday, Saturday and Sunday, as the particular church might desire. Eight or ten such Bible Institutes could be held during the school year without seriously interfering with or interrupting the regular work at the college. The Sunday School Association of St. Charles County are considering such a campaign in the churches of the County. I have agreed to co-operate if it is undertaken.

I have been approached more than once concerning the possibility of conducting Bible Courses by Correspondence. While I am not very enthusiastic about Correspondence work in general or work in absentia, in some cases it is that or nothing, and if thought desirable, without featuring that as an important part of our work, it might be possible to accommodate those who might desire it. I am having printed in convenient booklet form the introductory History Courses in which the Bible is used as the text book. The such an outline of study would

well serve as a guide in a home Bible study or reading course, I do not feel it would be wise to attempt for the present at least any such Correspondence work.

We of the college are often asked, What of the spiritual atmosphere, the religious conditions of the College? However good or bad, satisfactory or unsatisfactory they may be, a truthful, but by no means critical or pessimistic, answer would be that they are not what they might be, they are not ideal. No church or college yet exists, nor will it exist this side the millenium, in which ideal conditions do prevail. But whatever deficiencies or shortcomings do exist in our personal lives as Christians or in our common religious atmosphere, I am becoming more and more convinced that when all causes are sifted to the bottom the ultimate explanation of such conditions will be found to be in the individual's attitude and relation to the Bible. It is the lack of knowledge, of appreciation of the Bible, and of love for it, the want of daily and familiar resort to this Word of God as the source of spiritual inspiration and light and truth, that finally explains the fickleness of faith and the weakness of the works of so many. Cried Hosea of old, "My people perish for lack of Knowledge." "He who has no Bible has no God," is Bishop's Ryle's way of putting it. The first and indispensable prerequisite to personal religion and to the maintenance and exaltation of worthy Christian ideals and standards in the common life of our colleges and churches and communities is, it seems to me, a knowledge of the Bible, a real appreciation of what the Bible is, a living interest in its stories and its history, its principles and its teachings, a closer acquaintance with its immortal heroes, and a consuming love for its divine Christ. No momentary thrills, no superficial or sensational stirrings can ever be as permanently effective in securing and assuring Christian character and life and service as a there and deeply grounded knowledge of the Word of God. My great ambition as a Teacher of the Bible is to give the students such a knowledge, such an appreciation, such a mastery of this old book, and such a love for it, and especially to teach them how they may study it for themselves systematically and profitably, that the Bible ever after ~~will~~^{we} all take a large place, first place, in all their daily reading and thinking.

Pardon the preaching, ^{but} The preacher must preach. Pardon, too, a personal allusion and confession by way of illustration in conclusion. In one ~~at least~~ of my classes during the first Semester I ~~was~~ felt

I was
not secure^{ing} the desired results. Not knowing beforehand the students or their attainments, and assuming a knowledge of the Bible and a biblical background which they did not possess, I discovered ~~when it was too late~~ that I was shooting over their biblical heads. That course was changed for the second Semester, and I had the satisfaction of knowing that I was opening up to those girls a new appreciation of the Bible books and personages and times under consideration, and creating in many of them a new, vital, and I hope, lasting interest in the Word. ~~Knowing then from this year's experience the biblical attainments or rather defects and deficiencies of our average students,~~ I am planning the work for next year to meet the known needs of the students, and I am anticipating a larger and fuller realization of the results desired.

Respectfully submitted

R. S. Coak

VERMILL
BOND



LINDENWOOD COLLEGE

ST. CHARLES, MO.

OFFICE OF THE DEAN
LUCINDA DE L. TEMPLIN, A.M.

REPORT OF THE DEAN OF THE COLLEGE

St. Charles, Missouri, II, June, 1918.

To President John L. Roemer, President of the College and of the Board of Directors of Lindenwood College:

Sir:

I have the honor to present herewith the annual report of the Educational work of Lindenwood College, reviewing briefly the work of the past four years and briefly outlining the growth of the various departments.

The session of 1917-18 closed the twenty-eighth of May. The enrollment was 247, (from seventeen states and two foreign countries) an increase of forty over last year, and nearly double the enrollment of 1914.

GENERAL ENROLLMENT

Table with 4 columns: 1914 (129), 1915 (182), 1916 (207), 1917 (247)

I beg leave to call your attention to the growth in the enrollment of the various departments as well as to the increase in the total enrollment.

At the beginning of the present administration, work in Home Economics was the only real Vocational course offered. During the last two years, five of the nine Vocational courses were offered.

Enrollment in Vocational Courses

Table with 5 columns: Course Name, 1914, 1915, 1916, 1917. Lists courses like Home Economics, Art, Music, etc.



LINDENWOOD COLLEGE

ST. CHARLES, MO.

OFFICE OF THE DEAN
LUCINDA DE L. TEMPLIN, A.M.

The enrollment in the various departments has been increasing except in German and Music. The reason for the decrease in the number studying German is self evident while the decrease in the music department perhaps may be explained by the fact that so many students are feeling the necessity of taking courses which will fit them to take positions upon leaving college, and music is still considered merely an accomplishment.

ENROLLMENT IN DEPARTMENTS FOR 1916-18

	1916	1917
Academy Department.....	49.....	60
Special Students	49.....	58
College Department	107.....	132
English	153.....	188
Science	52.....	128
History.....	111.....	128
Languages.....	131.....	169
Greek	10.....	0
Latin	33.....	35
French.....	68.....	116
German	42.....	16
Spanish.....	13.....	34
Mathematics	39.....	34
Bible	118.....	220

Because of the lack of records it is impossible to give in detail the enrollment in departments prior to 1916.

The college is meeting the demands of all classes of students for courses. To those who are graduates of an accredited four year High School and who complete the requirements for graduation as outlined in the catalog, a Degree is given. Any student who takes sixty hours work in the college department and yet does not take all of the requirements, may secure a Diploma; and to those who are not High School graduates and yet complete the special work a Certificate may be awarded.

The catalog for 1918-19 contains a full account of all courses and requirements and also announcements of prizes and scholarships.

Respectfully submitted,

Lucinda de L. Templin
Dean of the College

To the Members of the Board
of Directors, Lindenwood College.

Gentlemen:

It is a usual custom to have the annual meeting of the Board the first of June, that the Board may act upon the recommendation of the faculty regarding those who have completed the various courses of study and are entitled to receive diplomas, degrees and certificates at the annual Commencement exercises and transact such other business as may come before the Board.

This year our Commencement exercises will take place a week earlier. The cause of this change was to conform to the practice of many of the Junior Colleges of Missouri and meet a general desire of the student body.

The faculty presents the following names of students who have completed the requirements for the various degrees, diplomas and certificates, for which they are commended for their fidelity and scholarship:

ASSOCIATE IN ARTS

Amis, Alice Webb
Baysinger, Helen James
Briant, Mae
Conklin, Frances
Crowl, Pauline
Dunwoody, Mary
Eberly, Mildred Adele
Elliott, Eledith
Firestone, Maurine
Forsythe, Goodner
Henderson, Mildred
Jordan, Adrienne Lloyd
Kinkade, Ruth Alma
Moehlenkamp, Eleonore
Moore, Madge L.
Moore, Mary Jane
Pierson, Lillian Frances

Price, June
Sandberg, Ruby Aline
Schaper, Florence W.
Simmons, Annette
Southard, Ruth
Stumpe, Ella Ida
Thompson, Velma E.
Tiemann, Corinne
Tiemann, Florence E.
Toomey, Petronella
Tragitt, S. Louise
Udstad, Liv
Wallenbrock, Eleanor M.
Wiener, Helen
Weissgerber, Pauline
Wilson, Martha Agnes
Wilson, Dorothy

STATE CERTIFICATE TO TEACH

Baysinger, Helen James
Beckman, May
Briant, Mae
Elliott, Eledith
Hoyt, Marian
Kinkade, Ruth Alma
Moehlenkamp, Eleonore
Sandberg, Ruby Aline
Schaper, Florence W.

Simmons, Annette
Southard, Ruth
Tragitt, S. Louise
Tiemann, Florence E.
Udstad, Liv
Waite, Martha
Wallenbrock, Eleanor M.
Wilson, Martha Agnes
Wilson, Dorothy

CERTIFICATE IN HOME ECONOMICS

Beckman, May
Elliott, Eledith
Hoyt, Marian
Stumpe, Ella Ida

Tiemann, Corinne
Tragitt, S. Louise
Waite, Martha

HOME MAKER'S CERTIFICATE

Bonsal, Ruth
Burlingame, Anne

Wunderlich, Mildred

BACHELOR OF MUSIC

Ford, Mary Louise (Voice)
Geronin, Edeline (Piano)

Hart, Pauline (Piano)
Hawkins, Dollie H. (Piano)

DIPLOMA IN PIANO

Leopold, Marguerite
Rea, Hazel

Williams, Alma

DIPLOMA IN VOICE

Johnstone, Ouita

PUBLIC SCHOOL MUSIC

Ford, Mary Louise
Johnstone, Ouita

Leopold, Marguerite
Williams, Alma

BACHELOR OF ORATORY

Finger, Helen A.

DIPLOMA IN EXPRESSION

Castles, Martha L.
Schaper, Florence W.

Moran, Hazelle

CERTIFICATE IN EXPRESSION

Betts, Hazel

NORMAL DIPLOMA IN PHYSICAL EDUCATION

Castles, Martha L.

CERTIFICATE IN PLAYGROUND

Castles, Martha L.
Firestone, Maurine

Pierson, Lillian Frances
Rowley, Elizabeth

ACADEMY

Begeman, Eunice
Bloodworth, Annie Laurie
Buchner, Mary Elizabeth
Carlton, Ethel
Catron, Jean
Docking, Alice
Flagg, Mary Sybil
Fiorita, Nina R.
Geronin, Edeline
Harmon, Elizabeth A.
John, Emma Florence
Koch, Katherine

Lohman, Margaret H.
McClelland, Louise
Merriam, Marjorie E.
Oberman, Maud E.
Price, Juliet
Schaper, Florence
Schaus, Eunice
Sebree, Alice Farrington
Sutton, Corinne
Vinyard, Dorothy
Weber, Bernadine
Woodruff, Jessamine

At the close of the present scholastic year the President of the College and Faculty would bear testimony to the general high character of the student body. The attendance was the largest in the history of the College. During the year 247 were enrolled.
First Semester--Resident Students 222 Day Students 15 - Total 237
Second " " " 208 " " 12 - Total 220
During the year 34 students withdrew - 30 first semester, 4 second semester.

The Faculty has done most efficient service. Every member of the faculty is especially fitted for his or her work, having all the necessary educational qualifications and meeting the requirements of a Christian educational institution. There has been an interest in the best standards of education that argues well for the continued high standing of Lindenwood in State and Nation. Very few changes in the faculty will take place the coming year.

FINANCIAL ANALYSIS

Receipts and Expenditures of Lindenwood College

July 1, 1917 to April 30, 1918

At the last meeting of the Executive Committee of the Board of Directors of Lindenwood College, it was suggested that the President of the College make an analysis of the financial condition of the College from the beginning of the fiscal year, July 1, 1917 to April 30, 1918, and give, if convenient, an estimate of the probable receipts and expenditures to the end of the year, June 30, 1918. This report to be made at the meeting of the Board, May 20.

The Secretary of the Board has been furnished a monthly statement of the finances of the school, on the 10th of each month. From the Secretary's report to the Executive Committee it seems confusion has arisen in the minds of the members of the Committee as to the financial condition of the management of the School. To avoid any future confusion that may arise from the lack of an analysis and summary of the financial reports, the President of the College will hereafter furnish the Committee and Board any and all information from the College as to its management, finances, etc., as may be requested of him.

Organization Permit me, in this report, to give you a brief statement of the College organization. The organization of the work of the College is divided into six departments: College, Conservatory, Students, Accounting, Commissary, Buildings and Grounds.

The College department embraces the oversight and direction of all the educational work. The Dean of the College is the head of the department.

The Conservatory of Music embraces the musical education and the head is known as the Director of Music.

The care of the Students in their dormitory life is entrusted to the Dean of Students.

The Accounting department has to do with the office and the management of the business details of the institution. The Secretary of the College is the head of this department.

The Commissary department is charged with the management of the boarding, servants, etc. The head is known as the Domestic Director.

The Buildings and Grounds department includes the care of the buildings and grounds and the head of the department is the Superintendent of Buildings and Grounds.

Each department head is responsible to the President of the College, to whom all report and receive instructions.

This arrangement has proven a means to the development of a spirit of faithfulness and efficiency.

Financial to May 1-1918 Summing up the financial situation to May 1, 1918 of the fiscal year, it will be found that the following condition maintains:

Receipts from all sources, Tuition, Endowment, income, etc.	\$139,927.42
Disbursements for all purposes	116,823.08
	\$ 23,104.34

The balance of \$23,104.34 is as follows:

Cash on hand	\$14,327.08
Accounts Receivable on Books	\$ 8,777.26

Estimate All bills of the College were paid except the bills coming due after May 1, which amount to \$3,902.44.

It is estimated that it will require \$21,907.19 to complete the year. This would leave a profit of \$1,197.15.

On the books are accounts which will probably never be collected. About \$3,200 are bills we are trying to collect from parents and guardians whose children or wards have left during the year. Of the regular accounts about \$800 may be hopeless. Charging off \$4,000 from accounts receivable the deficit would be \$3,580.11. To give ample leeway for any unexpected disbursements not taken into the estimate we will say, for safety's sake---we will close the year \$5,000 short. Added to this is \$10,000 past indebtedness of the Board, assumed by the College. This remains as a loan in the bank. When the inventory to be taken in July is finished and credits made for supplies, etc., I am of the opinion that the deficit will be smaller than the estimate.

It may be of interest to the Board to show the comparative financial progress of the College during the four years of the present administration.

*Financial Comparison
of Income*

1914-1915 - Total income, Tuition, etc. ..	\$ 32,882.75
1915-1916 - " " " " ..	66,322.10
1916-1917 - " " " " ..	79,056.98
1917-1918 - " " " " ..	120,232.19

During the four years the extraordinary expenses and expenses outside of the actual operating expenses, have been as follows:

(I give this summary to show that vast improvements, occasioned by the dilapidated condition of the property, and the inadequate facilities for an enrollment trebled in four years have been met largely out of the receipts from tuition, etc.)

June 30, 1915 Total paid for improvements, equipment, etc.	\$ 5,130.00
June 30, 1916 " " " " " "	8,527.33
June 30, 1917 " " " " " "	15,017.90
April 30, 1918 " " " " " "	<u>24,870.41</u>

Making a total of \$53,495.64
Or a yearly average of \$13,373.91

During the four years the College has received from the Board of Directors the following amounts for current expense. The Bible Fund and Watson Fund incomes are not included.

1914-May 15 to July 21 - to finish year	\$ 4,500.00
1915-1916	5,000.00
1916-1917	9,000.00
1917-1918	<u>9,000.00</u>
Total	\$27,500.00

The College has paid the Board of Directors -

1915-1916	\$ 2,041.42
1917-1918	<u>10,000.00</u>

\$12,041.42

(Loan)

Net sum received from Board in four years - \$15,458.58

Or an average from the Board of \$3,864.64 yearly

In four years the College has paid out of its income the expenses for improvements, repairs and equipment, \$38,037.06 or an average of \$9,509.26½ per year, in addition to the operating expenses.

In the expenses for the present year several unusual items appear. The Fire Insurance, always paid heretofore by the Board, has been paid by the College, amounting to \$1,785.55. New pianos purchased, always paid out of Board's funds, have been paid by the College. The amount is \$1,797.36. Also \$500 was paid by the College instead of the Board to straighten out the Butler endorsed notes for sorority houses.

about \$2,000
taken up by
Butler Estate -
bought by College
for \$500, to be
collected from
Sororities if
seen wise!

Budget

At this time the Committee asked me to present a budget for the coming year. I ask your indulgence in this until the June meeting of the Board, which, in accordance with the requirements or custom, must be held at the College.

Suggestions

There are some things that bear upon the management that I would impress upon the Board at this time.

1. The Board and its Committee should put themselves in closer contact with the College. More frequent visits and inspections of the work would hearten the management and give the Board first hand information as to what is being done. Quarterly meetings of the Executive Committee should be held at the College and the expenses plus a per diem of \$5.00 be paid for attendance upon the meetings.
2. One thing that must concern us as members of the Board of Directors is fidelity to our trust as guardians of the funds of the College. Not only should a most strict accounting be required of the President of the College, but a like requirement be made of the custodians of the Endowment Fund. Annual and quarterly statements of the condition of the Endowment Funds and their income should be made.
3. The dual organization of the Board of Directors has been under discussion in the Executive Committee. Having two separate funds, two separate supervisions of the funds and two separate reports seems to be confusing. Under the provision of the will of the late Col. James Gay Butler, it is specifically stated that the fund is a permanent one and the income is to be for the "support and maintenance" of the College. All our endowment funds are expressly for the use of the College.

About one year ago I suggested that the Board should have exclusive oversight, direction and responsibility for the Endowment Funds and their investments; that until occasion justified a larger expense, the income should be turned over to the College to be accounted for as directed by the Board; that the President of the College, who is under the same direction as any other appointee to office, be placed under adequate bond for the care and disbursement of the funds as directed by the Board. This would simplify the duties of the Secretary of the Board and unite all funds for College purposes in one report. All bills and obligations would be paid from one treasury.

I would call attention to the Board that the purchase of Thrift Stamps by the Treasurer is in open violation of the use of the funds, however laudable the object of the purchase may be. Any investment of income to be added to endowment funds while the College remains unsupported or maintained is a transaction not without serious question.

General Fund
Approved
by Finance
Committee

The Fire Insurance of the School should be directed by the part of the organization that is responsible for the payment of the premiums. There is much useless insurance paid for every year.

Required to
carry 80%
unexpired
policies from
former Treas
Pres Butler

I seriously question the wisdom of the Board in entering into a contract with an Architect to direct the improvements made at the College. The President is of the opinion that the administration of details concerning the College should be left to the College management. The added expense will be useless and subject to criticism. An efficient force of men employed by the College can do most of the repair work needed this year. When the time comes to outline a proposed plan for new buildings an architect should be employed. There is no use for an architect now. The Committee on Buildings and Grounds of the Board can pass upon all that is to be done.

*Architects
employed by
President last
year. None
by Board*

FOR COMMENCEMENT exercises will take place a...
of this college and in connection...
of the various colleges of the State, and...
of the State.

The Board presents the following names of students who...
the requirements for the various degrees, di-
plomas, certificates, for which they are deemed fit
to receive and scholarship:

ASSOCIATE IN ARTS

Ains, Alice Webb
Barringer, Helen James
Brint, Sue
Cobbins, Frances
Crosby, Pauline
Dewey, Mary
Duffy, William

Price, June
Sandberg, Ruby Alina
Scheyer, Florence E.
Simmons, Inelle
Southern, Ruth
Stamps, Ella Ida
Thompson, Valma E.
Wheeler, Corinne

Wheeler, Corinne
Wright, M. Louise
Wells, Martha

Wheeler, Corinne
Wright, M. Louise
Wells, Martha

WOMEN'S CERTIFICATE

Wheeler, Corinne
Wright, M. Louise
Wells, Martha

Wheeler, Corinne
Wright, M. Louise
Wells, Martha