9-6-1915

Lindenwood College Board of Directors Minutes and Papers, September 6, 1915 to October 21, 1930

Lindenwood College

Directors

MINUTES OF THE MEETING OF BOARD OF TRUSTEES

LINDENWOOD FEMALE COLLEGE

SEPT. 6, 1915.

A meeting of the Board of Trustees of Lindenwood College was held in room 705 Odd Fellows' Building, Monday, Sept. 6, 1915, at 11:30 A.M.

PRESENT: -- Col. James Gay Butler, Dr. B. P. Fullerton, Dr. D. M. Skilling, Dr. J. L. Roemer, Dr. A. L. Odell and Mr. Robert Ranken.

The meeting was opened with prayer by Dr. Fullerton.

Mr. Odell was appointed Secretary pro tem.

The minutes of the meeting held June 2, 1915, were read and approved.

Owing to the death of Dr. S. J. Niccolls, President of the Board, it was voted to proceed at once to the ELECTION OF OFFICERS of the Board for the ensuing year.

The following were chosen:

President ----------Col. James Gay Butler
Vice President --------- Dr. J. L. Roemer
Secy. and Treas. ------- Geo. B. Cummings

Col. Butler was instructed in behalf of the Board to make such arrangements for the renewal of the College loan of $5,000.00 - due at National Bank of Commerce in Sept., and negotiated by the late Dr. Niccolls as President of the Board.

The following banks were made DEPOSITORIES for the College funds:

Union Savings Bank, St. Charles Mo.
First National Bank, St. Charles, Mo.
Mercantile Trust Co., St. Louis, Mo.

Dr. Skilling, Col. Butler and Dr. Roemer were appointed a Committee by the Board to draft appropriate resolutions on the death of Dr. Niccolls to be read at the Convocation of the College, Tuesday, Sept. 21st. The resolutions to be spread on the minutes and a copy sent the family.

The Following EXECUTIVE COMMITTEE was appointed:

Col. Butler, Dr. Roemer, Dr. Skilling,
Robt. Ranken and Geo. B. Cummings.

A financial report of the account of the President with the Board was made as follows:

(See Exhibits A and B at end of this record).

The appointment of Miss Marian Chamberlain, Head of Household management, was confirmed.

The following recommendations were made to synod for appointments on BOARD OF TRUSTEES: Directors

Rev. Harry Rogers, D.D. of the Linwood Presbyterian Church, Kansas City, Mo., for the vacancy in the class of 1917 caused by the death of Dr. Niccolls.

Class of 1918:

Rev. Wm. J. McKittrick, D.D.	-	St. Louis, Mo.
" S. C. Palmer, D.D.	-	St. Louis, Mo.
" A. L. Odell, D.D.	-	St. Louis, Mo.
B. Kurt Stumberg, M.D.	-	St. Charles, Mo.
Geo. B. Cummings	-	St. Louis, Mo.

On motion adjourned, to meet at call of the President of Board.

Geo B Cummings
Secretary

LINDENWOOD COLLEGE
FOR WOMEN · · · · ·
WELLESLEY OF THE WEST
JOHN L. ROEMER, D.D. PRESIDENT
SAINT CHARLES, MISSOURI.

Sept. 24, 1915.

Col. James Gay Butler,
4484 W. Pine Blvd.,
St. Louis, Mo.

Dear Colonel:

Enclosed find statement for expenditures of year ending July 1, 1915. Also attached please find Auditor's report and recommendation.

Intended to send the report in earlier as it has been ready, but in the rush of business at opening of school failed to forward.

Very truly yours,

Olive A Rauch

Secretary.

OR/AC

LINDENWOOD COLLEGE
FOR WOMEN · · · · ·
WELLESLEY OF THE WEST
JOHN L. ROEMER, D.D. PRESIDENT
SAINT CHARLES, MISSOURI.

Sept. 4, 1915.

Dr. J. L. Roemer, Pres.,
Lindenwood College,
St. Charles, Mo.

My dear Doctor:

I have made a personal examination of the books of record of Lindenwood College amd have made trial balances in all of the books showing the receipts and disbursement of all money passed through your hands for the fiscal year ending June 30th,1915, and have proven them to be correct.

The system by which these books have been kept is not comprehensive, and I have introduced for the year 1915-1916. A system that will show in detail all of the information that you should be informaed of as relates to the financial operation of the college.

Very truly yours,

W. A. Douglas

JOHN L. ROEMER, PRESIDENT

in account with

BOARD OF TRUSTEES

1915		Debits	Credits
July 1st,	To Cash Balance July 21st, 1914, $	951.74	
	Collected unpaid accounts, 1913-14 Exhibit A	207.50	
	Tuition and Fees 1914-15	32,882.75	
	Gifts- James G. Butler,	1,504.12	
	Gifts- John L. Roemer, Library,	383.60	
	Gifts- John L. Roemer, Grading,	116.40	
	Gifts, Senior Class, 1915-16	41.32	
	Dividends-Industrial Loan Co.Stock,	30.00	
	Bills Payable-Union Savings Bank,	5,000.00	
	Bills Payable-John L. Roemer,	500.00	
	Sundry Receipts-Exhibit"B"	369.58	
	Bills Receivable- Notes for unpaid tuition, Exhibit "C"	1,019.00	
	Open Account Unpaid tuition, 1914-15, Exhibit "D"	190.00	
July 1st,	By disbursements to date per Exhibit "E" herewith attached,		$41,578.58
July 1st,	By Balance, cash on hand in bank,		408.43
July 1st,	By Personal notes for unpaid tuition,		1,019.00
July 1st,	By Open Accounts unpaid, 1914-15		190.00
		$ 43,196.00	$43,196.01

July 1st, Transferred to fiscal year 1915-16

Cash in Bank,	$408.43
Bills Receivable,	1,209.00

Accounts for fiscal year ending July 1st, 1915 paid.

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Exhibit "A"

Tuition 1913-14 D. M. McIver,	$ 70.00
Tuition,1913-14 T. Weichselbaum,	100.00
Tuition,1913-14 G. DuVall,	37.50
	$ 207.50

Notes Rec-

K

Exhibit "B"

Swimming pool lesson tickets,	$ 77.30
Visitors and Infirmary Dues,	109.75
Summer Boarder, W.T.Wright,	35.00
1913-14 Fees,	82.83
Land Rental,	4.00
Junk sold,	1.00
Typewriting,	1.50
Trunk Collection,	58.20
	$369.58

Notes Rec-

K2

Exhibit "C"

W. P.Sachs, on 1914-15 account,	$524.50
E. T. Burk, on 1914-15 account,	232.00
W. R. Alexander, on 1913-14 acct.	210.00
Gertrude DuVall, on 1914-15 acct.	52.50
	$1,019.00

Exhibit "D"

Unpaid account, G.W.Bevard,	$170.00
Unpaid Account, Grace Hutchinson,	20.00
	$190.00

Departmental,	588.[illegible]
Summer Canvass, Exhibit "F"	2,136.25
Travel during school year,	359.56
Fees,	492.17
Office Supplies,	337.66
Barn and Livery,	200.48
Drayage and Express,	142.44
Fuel,	1,520.70
Light,	519.43
Water Service,	181.00
Laundry,	[illegible]
Library,	[illegible]
Petty Items,	[illegible]
Postage and Box Rent,	220.69
Advertising,	1,033.12
Telephones and Telegrams,	132.06
Printing and Stationery,	1,160.73
Repairs to building,	423.40
Plumbing,	104.42
Repairs to Grounds,	285.93
Summer Improvements, Exhibit "G"	3,632.27
Commissary,	7,587.34
Interest on Loans,	188.56
1913-14 Bills Paid,	525.23
Butler Hall,	198.25
Butler Hall Dedication,	115.25
	$41,578.58

Furnishings
Kitchen & Dining Room Tem
Electrical & Tel. Tel. [illegible]

Ed Advertising [illegible]
In Instruction
Gen Operation
Ad Building
Gd Grounds
Other Ret [illegible]

Exhibit "E"

Faculty and Administration,	$12,213.96	
Cooks and Maids,	2,526.83	
Outdoor Employees,	1,288.39	
Departmental,	532.89	
Summer Canvass, Exhibit "F"	2,135.23	
Travel during school year,	359.96	
Fees,	492.17	
Office Supplies,	337.66	
Barn and Livery,	200.46	
Drayage and Express,	142.44	
Fuel,	1,520.70	
Light,	519.43	
Water Service,	181.00	
Library,	447.94	
Household,	851.87	
Laundry,	1,597.69	
Petty Items,	572.71	
Postage and Box Rent,	240.69	
Advertising,	1,093.12	
Telephones and Telegrams,	132.06	
Printing and Stationary,	1,180.73	
Repairs to building,	423.40	
Plumbing,	104.42	
Repairs to Grounds,	285.93	
Summer Improvements, Exhibit "G"	3,632.27	
Commissary,	7,537.34	
Interest on Loans,	188.56	
1913-14 Bills Paid,	525.23	
Butler Hall,	198.25	
Butler Hall Dedication,	115.25	
	$41,578.58	

Furnishings
Kitchen + Dining Room Furn.
Lectures + Entertainment

ad Administration
In Instruction
Pr Promotion
Bl Buildings
Gd Grounds
Ht Heat + Lts

Exhibit "F"

St. Louis Roofing Co., Jubilee Hall roof.		$ 80.00
Fred Wilhelm, plastering,		77.00
Oliver Ellis "		18.00
G. H. Hupe & Co., Painting,		35.00
Fred T. Hug, Repairing Sibley Hall roof,		33.60
G. J. Harris, Lumber for repairs		48.49
H. W. Endres, Grounds,		152.49
The Pyrene Co., Fire-extinguishers,		79.80
Jos. A. Bottani, Walks,		296.03
H. P. Ordelheide, Carpenter,		199.50
T. Pickenpaugh, Rugs,		87.91
Haynes-Langenberg, Furnace in Margaret Hall.		373.00
Chas. Bortfeld, Carpenter,		47.75
Hackman & Middendorf, Lumber for repairs,		19.78
American Light & Power Co., Rewiring and electric fixtures,		556.41
Henry Broeker, Painting and papering,		780.90
A.S.Fox, Plumbing,		746.61
		$3,632.27

JOHN L. ROEMER, President.

in account with

BOARD OF TRUSTEES

Exhibit "G"

Helen Shannon Expenses,	$32.38		
" " Salary,	50.00		
Edna Hanna, Expenses,	32.96	Debits	Credits
" " Salary,	78.68		
Loraine Mueller, Expenses,	202.81	322.97	
" " Salary,	100.00		
F. L. Horn, Expenses,	132.75	,000.00	
John L. Roemer, Expenses,	219.85		
Eva Meek, Expenses,	68.60	500.00	
" " Salary,	50.00		
A. L. Jones, Expenses	309.75		
A.L. Jones, Salary,	216.00		
Mrs. F. Null, Expenses,	43.77	000.04	
Mrs. F. Null Salary,	75.00		
Mrs. Anna Lloyd, Expenses,	87.00		
" " " Salary,	75.00		
Lorane Anothony, Expenses,	21.56		
" " Salary,	110.00		$4572.27
Dr. S. M. Coulter, Expenses,	29.30		
" " " " Salary,	200.00		951.74
Mrs. H. Botticher,	1.10	,823.01	$5,823.01
	2,135.23		

July 21/14 To Balance to next report, $951.74

JOHN L. ROEMER, President.

in account with

BOARD OF TRUSTEES

		Debits	Credits
May 15/14	To Cash Balance,	$ 322.97	
May 16/14	To Cash from Treasurer of Board,	2,000.00	
June 5/14	To " " " " "	500.00	
June 17/14	To " " " " "	2,000.00	
July 21/14	To Tuition, and Fees to date,	1,000.04	
July 21/14	By Disbursements to date per schedule herewith,		$4872.27
July 21/14	By Balance, Cash on hand,		951.74
		$5,823.01	$5823.01
July 21/14	To Balance to next report,	$951.74	

0

Schedule of Disbursements

Faculty,		$1,337.08
Household Help,		360.87
Outdoor Labor,		175.23
Light,		71.95
Fuel,		230.82
Water,		50.00
Table,		840.64
Senior Dinner,		27.50
Prizes,		35.00
Damage fees, returned,		18.00
Piano Tuning,		10.00
Express,		6.51
Tillie's House,		476.75
Laundry,		318.98
Buildings & Grounds,		324.60
Barn & Livery,		45.65
Household,		107.50
Miscellaneous,		62.58
Reception, Invitations, etc		81.02
Office		
Travel,	$ 12.97	
Postage,	67.76	
Printing,	70.76	
Stenographer,	61.50	
Telephones,	23.97	
Advertising,	54.63	
	$291.59	291.59
		$4,872.27

Household

Miss Chamberlain, Domestic Director, per month,	$60.000
Miss Filling, Stewardess, per month,	20.00
Mrs. Mathilde Pryor, 1st, cook, per month,	35.00
Mrs. Frankie Davis, 2nd cook, per month,	25.00
James Washington, 3rd cook, per month,	25.00
Sophia Kohlhepp, Maid,	18.00
Anna Gutermuth, "	16.00
Clara Filling, "	15.00
S. Teckemeier, "	15.00
Alma Hahn, "	15.00
Alma Laumier, "	15.00
Elizabeth Poelling, Maid,	15.00
Martha Robine, "	14.00
Minnie Erieser, "	14.00
Millie Knaust, "	14.00
	$ 316.00

Outdoor Employees

H.P. Ordelheide, Superintendent, per month,	$60.00
John Gipson, Houseman, per month,	33.33
Joe Clark, Fireman, per month,	40.00
Oscar Talley, Night Watchman,	40.00
	$173.33

Salaries for year 1915-16

ADministration

John L. Roemer, President. 12 months, Board & living,	$2,500.00
Olive A. Rauch, Secretary, 12 " part board,	720.00
Stenographer, (about)	375.00
Miss Fontaine, Proctor Butler Hall,	100.00

Faculty,

W.L.Horn, Dean, Free rent, and daughter's tuition, 12 months,	1,200.00
Miss Berry, English, 8 months, Board & room, etc.,	800.00
Miss Porterfield, Latin, 8 months, Board, room, etc.,	750.00
Miss Ralston, Science 8 Months, board, room, etc.,	750.00
Miss Scrutchfield, French & German, 8 months, boardaroom,	600.00
Miss Sturges, Domestic Science, 8 months, board, room, etc.	500.00
Miss Baker, Mathematics & Eng. 8 months, board, room, etc.,	400.00
Miss Haire, Physical training, 8 months, board, room, etc.,	500.00
Miss Findley, Librarian, 8 months, board, room, etc.,	300.00
Miss Powell, Asst. Domestic Sci. 8 months, board, room, etc.,	300.00
Miss Fontaine, Expression, 8 months, board, room, etc.,	500.00
Miss Linneman, Art, 8 months, part board,	600.00

Music

Miss Hanna, Piano, 8 months, board, room, etc.,	800.00
Miss Gross, Piano, 8 months, board, room, etc.,	550.00
Miss Sutherland, Piano, 8 months, board, room etc.,	400.00
Mr. Cibulka, Piano & Organ, 8 months, board, ~~room, etc.~~,	700.00
Mr. Gerak, Voice, part board, About,	1,500.00
Miss Gray, Violin, part board, about,	600.00
Miss Ehrhard, Piano, normal,	25.00
	$ 15,470.00

St. Louis, Missouri, November 30,1915.

The Board of Trustees of Lindenwood Female College met at the Mercantile Trust Company, No. 721 Locust Street, Saint Louis, Missouri, at 3:15 o'clock P.M. pursuant to call of the President and written notice to each of the members of the Board of Trustees, stating the object of the meeting and issued one week before the time of the meeting.

There were present: President James G. Butler, who presided, Dr. B. P. Fullerton, Dr. D. M. Skilling, Mr. Robert Ranken, Dr. B. K. Stumberg, Dr. J. L. Roemer, Dr. S. C. Palmer, Dr. W. J. McKittrick, Mr. H. P. Wyman and Mr. George B. Cummings, Secretary-Treasurer.

The minutes of the meeting of the Board of Trustees held the sixth of September were read and on motion of Dr. Stumberg, seconded by Dr. Palmer, were approved, and the action taken at that meeting ratified.

The Chairman called for Dr. Skilling's report on resolution concerning the death of Dr. Niccolls. The resolution being read, on motion of Mr. Wyman was approved.

The action of the Executive Committee, approving a form of ANNUITY AGREEMENT and resolution covering the issuance of annuities and manner of handling the funds received in consideration therefor, was read, with the recommendation of that Committee that the Board approve the same, the resolution being as follows:

RESOLVED, That the President or Vice-President, and the Secretary-Treasurer shall be authorized to issue ANNUITY AGREEMENTS based on absolute gifts, or donations, to the College, which said agreements shall be signed by the President, or Vice-President, and the Secretary-Treasurer and sealed with the seal of the College, and that a record shall be kept by the Treasurer and upon the minute books of the Board of Trustees of every such agreement, with full particulars of the same; that in making such agreements the annuity agreed upon shall not, without special authority from the Board of Trustees, exceed upon each One Thousand Dollars ($1,000.00) of gift, or donation, for persons under

thirty (30) years of age the sum of Forty Dollars ($40.00) per year for the lifetime of such beneficiary; for persons between the ages of thirty (30) and fifty (50) years of age not to exceed the sum of Fifty Dollars ($50.00) per year for the lifetime of such beneficiary; for persons between the ages of fifty (50) and sixty (60) years of age, not to exceed Sixty Dollars ($60.00) per year for the lifetime of such beneficiary; and for persons sixty (60) years of age and over, not to exceed Seventy Dollars ($70.00) per year for the lifetime of such beneficiary. On gifts of larger or smaller amounts, the same proportions to be observed.

RESOLVED, That gifts made in consideration of annuities be kept in a separate fund to be known as the "ANNUITY ENDOWMENT TRUST FUND" to be held, managed and controlled, and to be invested and re-invested according to the discretion and judgment of the Finance Committee or a committee to be appointed by the Board of Trustees for that purpose as Trustees of such fund, of which committee the President and Treasurer of Board of Trustees shall be members; that the INVESTMENTS of such fund shall be upon security of a market value of at least thirty percent (30%) more than the amount of investment and which said investments shall have precedence over and be a prior lien, or mortgage, superior to and subject to no other encumbrances on the property securing the same; that after reserving out of the income an amount equal to all annuities outstanding for one (1) year in advance, and after payment of annuities for the current year the excess income shall be applied to the uses and purposes of the College as the Executive Committee of the Board of Trustees may from time to time direct, provided that in case of limitation or special direction in connection with particular gifts, the income over and above the annuities for such gifts for special purposes shall be used in accordance with the agreement made in connection with the receipt of the donation; that the committee and Treasurer shall make written report as often as called upon, and at least once each year, of all annuity contracts outstanding, of all contracts made since the last report, of the amount of gifts or donations, received on account of the consideration of annuities, and a full and complete report and description of investments of the Annuity Endowment Trust Fund; that such report shall be verified and the investments inspected by the Executive Committee, or a special committee appointed for that purpose.

On motion of Dr. Skilling, seconded by Mr. Ranken, the action of the Executive Committee was approved and the form of annuity agreement and resolutions concerning annuities and Annuity Endowment Fund was adopted.

Dr. Roemer called attention to the advisability of the creation of an endowment fund for the College. Dr. Skilling moved that the creation of such an endowment fund

and the consideration of plans for carrying the recommendation into effect be called to the attention and referred to the Board of Trustees for such action as they may take, which motion carried.

The Chairman, Col. James G. Butler, reported having consolidated the OUTSTANDING NOTES, aggregating $9,500.00, in a loan for that amount at four and one-half percent (4½%) interest, payable on six (6) months' demand. On motion, the action of President Butler was approved and his success in materially reducing the interest charged, commended.

Attention being called to the INSURANCE on the property of the College, on motion, the officers of the Board were authorized to insure the properties of the College from time to time, according to their judgment.

Report was made of investigation of the condition of ROOF on SIBLEY HALL, and suggestion that the cost would be very nearly $1,000.00 to repair the roof. On motion of Mr. Wyman, the matter of a new slate roof and repairs to the roof on Sibley Hall was referred to the Executive Committee with power to act after taking bids; the Committee to accept such bid as they might think it wise to accept.

The FINANCE AND INVESTMENT COMMITTEE was appointed, consisting of the President, Secretary-Treasurer, and Mr. Robert Ranken. On motion of Dr. Fullerton, the Finance Committee was requested to make suggestions for the approval of the Executive Committee on rules that should govern the Finance Committee in investing funds of the College.

President Butler suggested that a BOND be given by the President of the College and the Secretary-Treasurer. On motion of Dr. Skilling, the bond to be given by the President of the College and by the Secretary-Treasurer was fixed at $2,000.00 for each; the expense of the bond to be paid by the College.

Former Treasurer Wyman made a lengthy statement and explanation in regard to condition of the endowment fund investments, after discussion of which Dr. Skilling presented the following resolution:

"The Board hereby expresses its appreciation of the services of Mr. Henry P. Wyman, whose term of office as Secretary-Treasurer terminated with the election of Officers of the Board on September 6, 1915.

"Mr. Wyman has been a member of the Board for twenty-five years and during the greater portion of that period has filled the office of Secretary-Treasurer with fidelity and a conscientious regard for the well-being of the College. His records of the meetings have been kept so beautifully and so accurately that they form an interesting part of the history of the Institution; and his care of its finances has been in the interest of economy in its management and progress in its development.

"The Secretary is hereby directed to place this resolution in his minutes and to hand a copy of it to Mr. Wyman."

On motion of Mr. Cummings, seconded by Dr. Roemer, this resolution was adopted.

Dr. Stumberg moved, and the motion carried, that the joint notes in the hands of the former Treasurer, Mr. Wyman, be deposited in the manner suggested by Mr. Wyman; that is, that they be deposited in escrow with the Mercantile Trust Company, until the principal and income be paid off, or until Mr. Wyman or the Mercantile Trust Company shall sell the same; the proceeds to be used to satisfy claims of the parties in interest, and that only joint access be had to the securities, and which said securities Mr. Wyman reported to be as follows:

Elberta Co.	$7,500	of	$12,000.
Park	1,500	of	13,500.
Schumacher	3,500	of	3,750.
Interest of College	$12,500		

On motion, the Board adjourned to meet at the call of the President.

Geo B Cummings
Secretary

June 1, 1916.

The Board of Trustees of Lindenwood Female College met at the Odd Fellows' Building in the City of Saint Louis, Missouri, at three o'clock P.M. on the first day of June, 1916, pursuant to call of the President and notice duly given.

The following Trustees were present: Colonel James Gay Butler, President, who called the meeting to order and presided, Reverend B. P. Fullerton D.D., Reverend A. L. Odell, D.D., Reverend S. C. Palmer, D.D., Robert Ranken, Esq., Reverend J. L. Roemer, D.D., Reverend D. M. Skilling, D.D., B. Kurt Stumberg, M.D., and George B. Cummings, Secretary and Treasurer.

The following Trustees were absent: Reverend George P. Baity, D.D., E. W. Grove, Esq., Reverend J.F. Hendy, D.D., Reverend W. J. McKittrick, D.D., Reverend Harry C. Rogers, D.D., and Henry Wyman, Esq.

The Chairman called on Dr. Fullerton to lead the opening prayer.

The minutes of the meeting of Nov 30. 1915 were read and approved (Rec)

President Roemer announced the recommendation of the Faculty that DIPLOMAS, CERTIFICATES and DEGREES be granted as follows:

The degree of ASSOCIATE IN ARTS to the following students:

Helen Dow Buck	Wilhelmina Augusta Herwig
Laura Lieber Craig	Grace Lauman
Helen Craig	Florence McConnell
Gladys Grigg	Jean Gaily Stophlet
Lavone Agnes Hanna	Emma Henrietta Wildhaber

HOME ECONOMICS

Diplomas:

Annie Laurie Cox	Florence McConnell
Annie Holdoway	Margaret Peck
Cornelia Hurst	Elsie Sue Porth
Dorothy McClusky	Cora A. Smith

PIANO

Diplomas:

Edna Bevard	Irene Rogers
Leona May Ehrhard	Helen Pearl Taylor
Hattie Lucille Windweh	

VOICE

Diploma: Helen Pearl Taylor

EXPRESSION

Diplomas:

Fern Madella Baird
Wilhelmina Augusta Herwig
Willie Overton Minor
Kathleen Pieper

ART

Diploma: Gladys Funkhouser

ACADEMY

Certificates:

Helen D. Chesbrough
Constance Caroline Hamilton
Helen May Horn
Evelyn N. Lemley
Maybelle MacMinn
Marjorie Manger
Lucille A. Meyer
Helen Louise Stevenson
Anne Leonore Studt
Helynne Wiener

CERTIFICATES OF PROFICIENCY

PUBLIC SCHOOL MUSIC
Ruth Maxine Martin

PIANO METHODS
Leona May Ehrhard

ART
Helen Jacobs

PHYSICAL EDUCATION
Annie Laurie Cox

On motion of Dr. Palmer, the recommendation of the Faculty was approved and adopted.

President Roemer reported request from the General Secretary of the Y.M.C.A. at Alton that the degree of Doctor of Divinity be conferred upon Reverend E. L. Gibson. After discussion, the motion of Dr. Fullerton carried, that this being a College for women, that the action asked was unusual, no degrees of this character having been heretofore granted, and it therefore is considered not wise at this time to grant such a degree.

President Roemer called attention to request of Mrs. Lyons for diploma, showing degree conferred upon her in 1915, the original not having reached her. On motion of Dr. Odell, the President was authorized to issue and sign a DUPLICATE DIPLOMA.

President Roemer then read his ANNUAL REPORT, touching upon the death of Dr. Niccolls and the erection of the Niccolls Memorial Hall by his life-long friend and the benefactor of the College, Colonel James Gay Butler; also of the good health of the students during the year, the enrollment consisting of a total of 182, 23 being day students and 159 boarders: 86 enrolled for College work, 84 academy and 12 specials; referring to the effect of the cyclone on July 7, 1915, and storm on January 30, 1916, upon the grounds; of various departments and of the high standing of the Faculty; and of the requirements for entrance.

He called attention to the very great generosity of Colonel James Gay Butler, and the great work that he has done, and his business sagacity in making it possible for Lindenwood to become for the West what Wellesley is to the East; the need of an adequate endowment to assure the full use of the splendid equipment of the College in accomplishing the purposes so near to the heart of its benefactor; the need of an endowment of at least $25,000.00 for a chair of Biblical instruction; the necessity for an available fund for handling expenses for campaign for next year; and the advisability of having a students' aid fund; concluding with this paragraph: "After two years upon the field, I am convinced that Lindenwood College for location and opportunity is unequalled, and that the systematic, wise and far-seeing policy of this Board continued during the next decade, will result in great and permanent fruitage for the Church and for Him whose name we delight to magnify - Jesus, the Son of God."

Supplementing the report, President Roemer pointed out the condition and needs of the various buildings and the grounds. He also presented an itemized statement of receipts and disbursements classified, showing receipts from departments, $66,175.25; gifts $1,500.00; advanced by the Board of Trustees, $5,000.00; and from other sources, $2,153.22; a total of $74,858.47, to which is to be added receipts during the month of May, $11,035.56, and expenses of $5,859.15 deducted, with further payments to be made for obligations incurred of $5,280.00.

On motion of Mr. Ranken, the President was authorized to make a TEMPORARY LOAN of not to exceed $5,000. for expenses of the campaign for next year; the loan to be paid in the fall, the money to be borrowed at such bank in Saint Charles as the President might arrange with.

Upon suggestion, the following AUDITING COMMITTEE was named by President Butler: Dr. Stumberg, Secretary Cummings and Mr. W. A. Douglas.

THE TREASURER read an itemized report of receipts and disbursements, including: (1) A full report of the granting of an ANNUITY of $60.00 per year to Mrs. Lida Miller in consideration of $1,000.00 received from her through President Roemer, $300.00 being in cash and $700.00 being in real estate loans. (2) The payment of $1.500.00 on the note at the Mercantile Trust Company for $9,500.00 and renewal of the balance of $8,000.00 by the Vice-President of the Board. (3) The INVESTMENT of $10,000.00 endowment funds in Obion County, Tennessee, Drainage Bonds and of $12,000.00 additional of the same, to accomplish which Colonel Butler arranged a LOAN of $12,000.00 with the Mercantile Trust Company, for one (1) year, at four percent (4%); these investments approved by the Investment Committee. The Treasurer explained that

Colonel Butler had made a favorable purchase of these bonds and had been carrying them until the College was in position to take them over. (4) The settlement with former Treasurer Wyman by the acceptance of Elberta Peach Company real estate loan for $12,000.00, a discount of $400.00 being allowed, this action having been approved by the Investment Committee.

On motion of Dr. Stumberg, the settlement with former Treasurer Wyman, the action with regard to Obion County, Tennessee, bonds, and giving note for $12,000, and the renewal of the $8,000.00 note was all ratified and approved.

This annuity terminated 1918 - Ed. Note

On motion of Dr. Palmer, the annuity to Mrs. Lida Miller and acceptance of the real estate loans in part consideration for the same was ratified and approved.

President Roemer reported conditions with regard to the CEMETERY AND STRIP OF LAND belonging to the First Presbyterian Church in connection with road leading to the cemetery. On motion of Dr. Stumberg, the President was authorized to acquire the property of the First Presbyterian Church for a consideration of up to $200.00.

A motion was made expressing the appreciation and gratification of the Board at the report of the work and condition of the College by President Roemer, and of the excellent financial condition of the College at the close of the year, and thanks to Almighty God for His evident blessing.

The Secretary read Dr. McKittrick's resignation as a member of the Board and of the Faculty due to his ill health. On motion of Dr. Fullerton, the President of the College was requested to call upon Dr. McKittrick and express the appreciation of the Board and its thanks to Dr. McKittrick for his services and interest in the College.

President Butler reported his gift to the College and the laying of the corner stone of NICCOLLS MEMORIAL HALL, and very feelingly expressed his appreciation of Dr. Niccolls' friendship, association with himself, and his belief that such a memorial perpetuating in the lives of young women the highest ideals and best preparation for Christian life and usefulness, was most appropriate. He formally gave and transferred to the Board of Trustees of Lindenwood College Niccolls Memorial Hall.

On motion of Dr. Fullerton, President Roemer, the Secretary and Dr. Palmer were appointed a Committee to prepare a minute expressing the high appreciation of

the Board of the appropriateness of this gift and the generosity of Colonel Butler to the College in this and the other magnificient gifts that he had made.

Attention being called to the fact that this was the proper time for the ELECTION OF OFFICERS of the Board, on motion of Dr. Fullerton, Dr. Palmer was called upon and did cast the ballot of those present for Colonel James Gay Butler for President of the Board of Trustees, John L. Roemer, D.D., Vice-President of the Board of Trustees, and George B. Cummings, Secretary and Treasurer of the Board of Trustees for the ensuing year; and upon motion of Dr. Fullerton, the present members of the FINANCE AND INVESTMENT COMMITTEE and EXECUTIVE COMMITTEE were re-elected for the ensuing year.

On motion of Dr. Stumberg, the meeting adjourned to convene at the College in Saint Charles, on June 3rd at ten o'clock A.M.

Dr. Fullerton led the closing prayer.

George B. Cummings,
Geo B Cummings Secretary.

3 A R2

May 1916

LINDENWOOD COLLEGE
FOR WOMEN · · · · ·
WELLESLEY OF THE WEST
JOHN L. ROEMER, D.D. PRESIDENT
SAINT CHARLES, MISSOURI.

To The Board of Trustees,
Lindenwood College.

Gentlemen:

Another year has passed into history and again it becomes my duty and privilege to review the college year and make suggestions and recommendations for your consideration.

Dr.Niccolls-

During the year we have felt the loss of our good friend and counsellor, Dr. Samuel Jack Niccolls, whose love and devotion to the College is to be commemorated by his life-long friend Col. James Gay Butler. Niccolls Memorial Hall, when completed, will be one of the most substantial and useful buildings on the campus. It is significant that at one end of a long line of buildings on College avenue is Butler Hall and at the other Niccolls, for these two names will ever be linked with the history of the College. To these two must be given the credit for the new Lindenwood, which promises to be first among the educational institutions of the great Southwest. Dr. Niccolls and Col. Butler were like Aaron and Moses, one performed the priestly function and the other led the College out of the wilderness of despair to the promised land of success. While Dr. Niccolls prayed for the larger blessing Col. Butler kept on answering his fervent petitions to the throne of grace. Lindenwood College will never forget these two friends who have done so much for her.

Health of Students

It is with thanksgiving that it can be said the health of the student body was considerably above the average for so many students. No serious sickness was encountered during the entire year. The addition of a Physical Education department and the appointment of a trained nurse for the hospital have helped these conditions. A siege of la grippe, during the month of December, was rather inconvenient than alarming - the enterprising newspaper reports to the contrary notwithstanding.

LINDENWOOD COLLEGE
FOR WOMEN · · · · ·
WELLESLEY OF THE WEST
JOHN L. ROEMER, D.D., PRESIDENT
SAINT CHARLES, MISSOURI.

R

The enrollment for the year was 182 - the largest in our history. Of these 23 were day students and 159 boarders. Enrolled for college work 86, academy 84, specials 12. During the year, and at the end of the first semester, some dropped out for various reasons but new ones kept coming. The financial report appended shows a marked increase in the receipts, also a corresponding increase in expense. The cyclone of July 7, 1915 and the storm of January 30, 1916 wrought considerable damage to trees and grounds, which involved extraordinary expenditures. The increased enrollment and receipts kept us from getting on the red ink side of the ledger for the year.

Enrollment

The graduating class for 1916 numbers 36, ten of these being from the Academic department.

The College is divided into departments. The College department includes those who, having completed the course of an accredited high school, take up college work. During the year some of the best universities and colleges have accredited the College department to their junior year.
The Academy department is equivalent to the highest standard high school and is unreservedly endorsed by the North Central Association of High Schools and Secondary Colleges.
The Fine Arts include Music, (Piano, Voice, Pipe Organ and Stringed Instruments); Art; Expression.
From an educational standpoint we have made substantial progress. Our faculty is equal to the best required. Every teacher in the Arts and Sciences is from an approved university or standard college and has passed the inspection of the Accrediting Committee of the University of Missouri. Our students are sought by colleges of advanced standing because of their training at Lindenwood.

Departments

For many years the College has permitted a number of students to enroll not meeting the requirements for entrance as regular Academic students and made special arrangements for their training. Hereafter none but those meeting the full requirements will be admitted. We hope, in the near future, to ask the Board to further raise the standard for admission.

LINDENWOOD COLLEGE
FOR WOMEN · · · · ·
WELLESLEY OF THE WEST
JOHN L. ROEMER, D.D., PRESIDENT
SAINT CHARLES, MISSOURI.

With profound gratitude in our hearts for the generosity of Col. James Gay Butler, who has done more than any one else with his means and great business sagacity for Lindenwood in its 85 years of history, we must seal our gratitude with an effort to make Lindenwood to the West what Wellesley is to the East. That was our slogan when the new Lindenwood idea was published and we must adhere to this laudable purpose. To accomplish this we must direct our attention to raising funds for permanent endowment. Not less than one quarter of a million dollars is deemed adequate to place a college in the rank of the best colleges in the Country. This is considered a minimum. Some colleges of Missouri, of our same nature and standing, are contemplating one half-million and one expects it will receive a million and is working to this end. We have $27,000.00 endowment at the present time. The Board adopted the Annuity Plan at its last meeting and we hope to push this as a matter of investment to those who need the income during life. $1,000.00 was added in this way since the adoption of the plan.

Endowment

The College Board of the Presbyterian Church is urging the endowment of a chair of Biblical Instruction - $25,000.00 is considered necessary to adequately endow this chair. The purpose of endowed chairs for Biblical Instruction is to place Bible teaching on a par with other branches of the curriculum requiring specialists for university credits. By means of endowed chairs in Biblical Instruction the Church College will be recognized as making prominent and effective the teaching of God's Word. Inquiry has been made of the Board as to the possibility of receiving the income on $5,000.00 from the Martin Fund, which is being appropriated to colleges seeking an endowed chair in this department.

Endowed Chair

A large item in the expense of administration is the item called "The Summer Campaign". This includes the employment of representatives to look up prospective students and secure them for enrollment at Lindenwood. A vigorous campaign was waged last summer with good results. Our enrollment shows students coming to us from seventeen different states.

Campaign Expenses

LINDENWOOD COLLEGE
FOR WOMEN · · · · ·
WELLESLEY OF THE WEST
JOHN L. ROEMER, D.D., PRESIDENT
SAINT CHARLES, MISSOURI.

Campaign Expenses

The item of expense has grown to such proportions that it has been in mind to secure a field agent for his entire time the entire year. Experience may lead us to try this method at some future time. We have several representatives on the road now and unless all signs fail another large enrollment may be expected for the year 1916-1917. With the capacity of the school increased we must continue with unabated zeal to press the claims of Lindenwood in every available part of the United States and its possessions. Through congressmen and army posts, we are getting before the people of the Phillipine Islands, Porto Rico and Hawaiian Islands.

Students Aid Fund

During the year we have aided worthy students by means of Service Scholarships. Some of our best students are among the number being helped. In two cases we have taken "Honor Notes" for part or all of tuition. The "Honor Note" calls for a refund of loan when student is able to pay. There are many worthy students who should be helped. They will honor the College by efficient work and high standing in their communities after graduation. A Student Aid Fund would be of incalcuable service to the College. We must keep this in mind as something to interest people of means desiring to invest in life.

After two years upon the field I am convinced that Lindenwood College for location and opportunity is unequaled and that the systematic, wise, far seeing policy of this Board continued during the next decade will result in great and permanent fruitage for the Church and for Him whose name we delight to magnify-Jesus, the Son of God.

LINDENWOOD COLLEGE
FOR WOMEN · · · · ·
WELLESLEY OF THE WEST
JOHN L. ROEMER, D.D. PRESIDENT
SAINT CHARLES, MISSOURI.

As supplementary to the survey of the work and prospects of the College I would call your attention to some of the needs of the buildings and grounds:

1. Sibley Hall -
   1. New roof on South wing.
   2. Sanitary sewer.
   3. Fire excape on South wing.
   4. Papering.

2. Jubilee Hall -
   1. Refurnishing of rooms.
   2. New kitchen equipment.
   3. New dining room equipment.

3. Butler Hall -
   1. Decorating.

4. Margaret Hall -
   1. Painting outside of building.
   2. Papering several rooms inside.

5. Grounds -
   1. Side walk on Kingshighway in front Margaret Hall.
   2. Sewer conducting water from swimming pool.
   3. Improving Butler Way.

6. Water Filtration must soon be installed to insure clarity and purity of water.

Recommendations -

The Faculty recommends that the following students be given the degree of Associate in Arts, having satisfactorily completed the College Course:

Helen Dow Buck
Laura Lieber Craig
Helen Craig
Gladys Grigg
Lavone Agnes Hanna
Wilhelmina Augusta Herwig
Grace Lauman
Florence McConnell
Jean Gaily Stophlet
Emma Henrietta Wildhaber

HOME ECONOMICS

Annie Laurie Cox
Annie Holdoway
Cornelia Hurst
Dorothy McClusky
Florence McConnell
Margaret Peck
Elsie Sue Porth
Cora A. Smith

LINDENWOOD COLLEGE
FOR WOMEN · · · · ·
WELLESLEY OF THE WEST
JOHN L. ROEMER, D.D., PRESIDENT
SAINT CHARLES, MISSOURI.

PIANO

Edna Bevard
Leona May Ehrhard
Hattie Lucille Windweh
Irene Rogers
Helen Pearl Taylor

VOICE

Helen Pearl Taylor

EXPRESSION

Fern Madella Baird
Wilhelmina Augusta Herwig
Willie Overton Minor
Kathleen Pieper

ART

Gladys Funkhouser

ACADEMY

Helen D. Chesbrough
ConstanceCaroline Hamilton
Helen May Horn
Evelyn N. Lemley
Maybelle MacMinn
Marjorie Manger
Lucille A. Meyer
Helen Louise Stevenson
Anne Leonore Studt
Helynne Wiener

CERTIFICATES OF PROFICIENCY

PUBLIC SCHOOL MUSIC

Ruth Maxine Martin

PIANO METHODS

Leona May Ehrhard

ART

Helen Jacobs

PHYSICAL EDUCATION

Annie Laurie Cox

3A.

W

TRIAL BALANCE and FINANCIAL STATEMENT

LINDENWOOD COLLEGE

St.Charles, Mo.

April 30, 1916

DR.

Commissary:		
Groceries	$5,736.58	
Meat	1,904.35	
Butter	1,144.45	
Salaries-Cooks, maids, houseman	1,660.17	
" -Housekeeper	429.00	$10,874.55
Coal:		
Coal	637.90	
Freight on coal	766.20	
Drayage on coal	267.22	1,671.32
Departmental Equipment:		
General Class Room Equipment	189.22	
Art " "	40.22	
General Household Furniture	728.62	
Science Room	171.16	
Kitchen & Dining Room	344.21	1,473.43
Building Repairs:		
Butler Hall	239.39	
Jubilee Hall	491.41	
Sibley Hall	1,333.58	
Margaret Hall	446.95	
Other Buildings	216.29	
General Building Improvement	226.57	
General Plumbing Supplies	72.05	
Plumbing Butler Hall	139.65	
" Jubilee "	170.42	
" Sibley "	210.04	
" Margaret "	52.52	3,598.87
Ground Repairs:		
General Repairs	2,016.42	
Cyclone Damage	67.76	2,084.18
	Amt.fwd.,	$19,702.35

Amount forward		$19,702.35
Scholastic Allowances:		
Ministerial Allowance	$1,120.00	
Scholarships	300.00	
Students' Service	1,172.50	2,592.50
Departmental Expense:		
Piano	137.50	
Pipe Organ	244.70	
Physical Training	284.61	
Science	78.31	
Victrola Records	9.90	
Domestic Science	205.91	960.93
Faculty and Administration:		
Salaries		13,891.31
1914-15 Loans:		
Amounts paid		5,500.00
Office Expense:		
Sundries	406.43	
Stenographer	266.38	
Interest & Note Stamps	14.43	
Bulletins	349.49	
Post Office Box & Stamps	161.25	
Telephone & Telegrams	193.98	1,391.96
Advertising & Printing:		
Advertising	1,571.84	
Catalogs	970.93	2,542.77
Agents' Salaries & Expenses:		
Mathilde K. Dallmeyer	893.05	
Sam S. DeKins	606.00	
Miss Brell & Mr. Gebhard	513.40	
Dr. F. L. Horn	192.24	
E. F. Robb	350.55	
A. L. Jones	1,119.50	
J. L. Roemer	147.41	
Minor Agents	30.69	3,852.84
		$50,434.66

Amount forward $50,434.66

General and Sundry Expenses:

Barn & Livery	$ 313.83	
Chapronage	1,45	
Disinfectants	316.17	
Hardware Sundries	120.28	
Household Expenses	321.80	
" Cleaners	54.50	
Infirmary.....	80.63	
Lyceum & Lectures	225.85	
Library	308.81	
Light	692.48	
Laundry	1,469.76	
Miscellaneous	127.74	
Outdoor Employees	1,434.97	
Express	5.44	
Prizes	15.50	
Receptions	92.65	
Live Stock	7.50	
Water Service	276.00	
Moving Gamma House	300.00	6,165.06

Board Trustees:

Cash Advanced Board	1,500.00	
" " Board for Insurance.	541.42	2,041.42

Campaign 1916-17:

Agents	467.55	
Advertising	81.26	548.81

Accounts Receivable

1916 -	Accounts unpaid April 30th	8,116.89	
1915 -	" "	282.00	8,398.89
	Cash Balance, April 30, 1916		7,239.33
			$74,828.47

CREDIT

Departmental Resources:

Art	$ 1,052.50	
Board & Lodging	37,840.69	
College Fees	2,165.15	
Class Music	932.25	
Expression	1,159.38	
Glee Club	111.74	
Halls (Premium on rooms)	1,584.25	
Literary Tuition	9,382.30	
Piano	6,865.68	
Pipe Organ	383.75	
Science Fee	611.06	
Stringed Instruments	716.50	
Voice	3,370.00	$66,175.25

Sundry Resources:

Book Store	7.05	
Cracker Store	20.14	
Gifts, Col. James Gay Butler	1,500.00	
Infirmary & Guest Meals	109.00	
Interest, Mercantile Trust Co.	43.23	
Advanced by Board Trustees	5,000.00	
Land Rental	8.00	
Trunk Collections	45.70	
Vacation Board	80.00	
Campus Fund - (Donation)	172.35	
Cash carried from year 1914-15	408.43	
Old Accounts not paid	282.00	
" " paid	967.32	8,643.22
		$74,818.47

a

Balance Apr 30th, 1916.....	$7239.33
Amt. Rec'd during May,.....	3796.23
	$11,035.56
Expenses during May,.....	5,859.15
Balance	$ 5,176.41

Bills Payable

Commissary,.....	$925.00
Faculty,.....	300.00
Maids & Housekeeper,...	350.00
Outdoor labor,.....	175.00
Telephones,.....	30.00
Canvass,.....	1000.00
Gamma House,.....	200.00
Light,.....	75.00
Laundry,.....	200.00
Grounds,.....	100.00
Invitations,etc,.....	150.00
Catalogues,.....	950.00
The Continent,.....	475.00
Advertising,.....	350.00
	5,280.00

b

Gamma House Expense

Moving,.....	$300.00
Foundation,.....	127.50
Plumbing,.....	144.00
Window,.....	136.17
	$707.67

Board to recommend the following for the Board of Trustees, Class,1918

Col. James Gay Butler, St. Louis, Mo.
Rev. John F. Hendy, Jefferson City, Mo.
Rev. B. F. Fullerton, St. Louis, Mo.
Dr. Emmet P. North, St. Louis to fill the vacancy of Mr. Henry P. Wyman

Gibson, Rev. Edward L. --- Alton Ill. --
Candidate for degree D.D

x. Privilege to borrow at Illinois Savings.

x. ~~Time of Meeting~~ { Degrees in June; annual Sept 1, ~~1914~~

x Mrs. Lyons diploma. 1915 1916

c

St. Louis, Mo., Sept. 21, 1915.

To The Board of Trustees of Lindenwood College:-

Your committee, appointed for the purpose of preparing a minute relating to the death of the Rev. Samuel Jack Niccolls, D.D., LL.D. would respectrully report as follows:-

It is with tender feelings of mingled sorrow and thanksgiving that we record the death of the honored President of this Board, the Rev. Doctor Samuel Jack Niccolls, who departed this life on August 19, 1915.

We are thankful to God, Our Heavenly Father, for the blessings He bestowed upon us and upon the Institution we represent through the life of our President, for the fruitful service He enabled him to render, and for the way in which He glorified him when, the knell of parting day having been tolled, He gave him a triumphant entrance into the Eternal Home.

We sorrow: for we keenly feel the loss we have sustained in his removal from us, and we shall never cease to miss his companionship. For more than a quarter of a century he presided, as President, over the meetings of the Board with marked faithfulness, wisdom and courtesy. The interests of the College were always on his loving heart. He was a veritable father to it, praying and working for it and nourishing it. He was at all times optimistic regarding it, believing it had a large mission to fulfill and that God would never suffer it to fail. He contributed of his intellectual gifts to it, and his scholarly addresses to the Faculty and Students were full of inspiration and instruction.

As a friend of each President and Teacher and Student, he was a true "Mr. Greatheart" who brought cheer and comfort and made all to feel the real worth of life. As a counselor he was most wise and tactful. As an administrator he was abundant in labors, securing year by year better equipment and larger financial income for the progress he felt the College must make; and, ere the night in which he could not work had come, he was granted the joy of beholding the larger Lindenwood for which he had so earnestly prayed and wrought. The memory of his life and work will ever abide to cheer and encourage us in our efforts for the welfare of the College in the years that may be before us. Great as is the sorrow we feel because of his departure from us, we know that the sorrow in his own household is greater, and to Mrs. Niccolls and her daughters we extend our tender sympathy and commend them to the loving care of our Blessed Lord, Whom he loved and served.

We recommend that this expression of appreciation of Dr. Niccolls be written in the minutes of the Board and that a copy be sent to Mrs. Niccolls and her family.

D. M. Skilling -
Committee

Adopted & ofwd

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LINDENWOOD COLLEGE
FOR WOMEN · · · · ·
WELLESLEY OF THE WEST
JOHN L. ROEMER, D.D., PRESIDENT
SAINT CHARLES, MISSOURI.

September 13, 1916.

To the Board of Trustees
Lindenwood College.

Gentlemen:

Since our last meeting we have lost by death another member of the Board, one who consecrated his talents and means to the development of Lindenwood College. To Col. James Gay Butler we owe more than to anyone else, the prominence of the school and the assurance of its future. Up to his last conscious moment on earth he spoke of Lindenwood and pledged the President of the College to carry on the work according to his plans, assuring him that every need for the advancement of the work would be provided.

In accordance with the permission granted, Col. Butler commenced the building of Niccolls Memorial Hall, signing a personal contract for the payment of same. The only thing left undone was the letting of the contract for the furnishings. This has been done by Mrs. Butler and all the furnishings are under her personal contract for payment. July 10, 1916, while the President of the College was in Colorado, Col. Butler let contracts for the enlargement of the Dining Room, the Boiler House, the sewage from the Natatorium and the new road to replace the old one torn out in the enlargement of the Dining Room. About everything he could think of that was needed he contracted for before going to the hospital. A more thoughtful man would be hard to find. He saw everything that he thought necessary and seeing meant favorable action.

During the summer many other improvements were made for which the College will be responsible. The city has laid a granitoid sidewalk and gutter along Kingshighway, which will necessitate an expenditure of about one thousand dollars for the College frontage. This improvement compels an additional improvement of the campus at Margaret Hall.

All the buildings have been gone over. Sibley has had little expended upon it as the occupancy of Niccolls Hall and an enlarged enrollment will necessitate a remodeling next year. Jubilee Hall has been painted and refurnished in part and the entire building screened. Butler Hall, being new, required little attention excepting the Gymnasium and Swimming Pool, which was painted

LINDENWOOD COLLEGE
FOR WOMEN · · · · ·
WELLESLEY OF THE WEST
JOHN L. ROEMER, D.D. PRESIDENT
SAINT CHARLES, MISSOURI.

September 13, 1916.

Board of Trustees #2

in white enamel.

Owing to the cutting off of other roadways heavy traffic had to be permitted on Butler Way resulting in added expense for repair.

A new Water Filter has been purchased for drinking water, the cistern water being abandoned for drinking purposes for sanitary reasons.

A modern hotel kitchen has been installed, a new cold storage box of large capacity purchased, and an entire new set of china dishes with the "L.C." monogram on each piece ordered.

With the improvements in buildings and the demands made for things that are modern, the kitchen and dining room, the money makers of the College, could no longer remain in their antiquated form.

In accordance with your instructions, the old cemetary owned by the First Presbyterian Church of St. Charles and within the enclosure of our campus was purchased for $200.00 and paid for out of the College treasury

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The outlook for the coming school year is encouraging. Last year we had one hundred and fifty-nine students in residence during the year and twenty-three day students. So far we have accepted one hundred and eighty student boarders and have a large waiting list. Many are writing and wiring us to accept their daughters but it is impossible to give favorable reply. Sibley, Jubilee, Butler and even Margaret Halls are crowded. Music teachers are compelled to sleep in their teaching rooms in the Conservatory of Music and servants are asked to "double up" as well as students. Practice rooms in Sibley Hall have been taken and pianos placed in the hallways. When Niccolls Hall is completed the congestion will be relieved. This will be about January. It is our firm belief we could have opened with two hundred and fifty students in residence had Niccolls Hall been ready for occupancy.

LINDENWOOD COLLEGE
FOR WOMEN · · · · ·
WELLESLEY OF THE WEST
JOHN L. ROEMER, D.D. PRESIDENT
SAINT CHARLES, MISSOURI.

September 13, 1916.

Board of Trustees #3

The Faculty for the coming year will have representatives from Vassar, Wellesley, Bryn Mawr, Chicago University and the Universities of Missouri, Wisconsin and Kansas. We regret that Dr. Frank L. Horn, Dean of the College Faculty, felt compelled to resign on account of ill health and a desire to be with friends in Toledo, Ohio. In testimony of his nine years of service we advanced him two months salary as a testimony of appreciation. Miss Lucinda de L. Templin, from the Faculty of the University of Missouri, has been appointed Acting Dean for the coming year.

The financial condition of the past year is shown in Exhibit A attached to this report, which is a trial balance of the books. This shows receipts amounting to $75,243.33 with a cash balance July 1, 1916 of $1,863.58. This, after paying to the Treasurer of your Board $1,500.00 to be applied to your note in the Mercantile Trust Co. and $541.42 Fire Insurance and deducting $2,653.24 accounts unpaid but in the main good.

The following report to Synod is presented for your consideration:

"The Board of Trustees of Lindenwood College, in making its annual report to Synod, expresses its deep sorrow in the loss of one of its members, Col. James Gay Butler. Col. Butler, during his life, consecrated a part of his large income to the building up of the College. In the past two years he expended over $300,000.00 in the physical equipment, his last new dormitory being erected to the memory of his friend and pastor, the Rev. Samuel Jack Niccolls, D.D., who, for over fifty years, was a beloved member of the Synod of Missouri. Not only in his material gifts was he a potent factor in building up a great Presbyterian school but, with his gifts, was incarnated the Christian spirit of the man for Christian education of young womanhood. We rejoice to know that the College he so dearly loved will be able to go on to greater achievements by bequests he provided and by the added generosity and personal interest of his beloved wife.

LINDENWOOD COLLEGE
FOR WOMEN · · · · ·
WELLESLEY OF THE WEST
JOHN L. ROEMER, D.D., PRESIDENT
SAINT CHARLES, MISSOURI.

9

September 13, 1916.

Board of Trustees #4

During the year 1915-16 the enrollment reached the highest mark in its history, one hundred and eighty-two. One hundred and fifty-nine of these were students in residence in the dormitories and twenty-three local students. Seventeen states were represented in the enrollment, divided denominationally as follows: Presbyterian, 83; Methodist, 42; Christian, 12; Protestant Episcopal, 9; Catholic, 10; Lutheran, 8; Baptist, 8; Jewish, 4; Evangelical, 3; Congregational, 1; Christian Science, 2. One hundred and twenty-three were church members upon enrollment, fifty-nine non church members.

During the month of February, under the direction of the College Board, Rev. W. M. Cleaveland, D.D., of the First Presbyterian Church of Joplin, Mo., accompanied by his wife, visited the College, holding special religious meetings and conferences with the students. The result of this visit was a great spiritual awakening. Several were received into the local churches and about fifty are reported to have united with their home churches since. Every member of the Faculty is a professing Christian.

Financially, the year was a banner year. The total receipts amounting to $75,243.33, with a net profit of $1,863.58 to be applied to the physical improvement of the College. The assetts of the school are estimated at $500,000.00 with liabilities practically nil.

The Board recommends to Synod for appointment to the Board of Trustees, Class 1919, the following members - B. P. Fullerton, D.D.; LL.D., John F. Hendy, D.D., John Mac Ivor, D.D., Robert Rankin and Emmet P. North, M.D.

GEORGE B. CUMMINGS, TREASURER LINDENWOOD COLLEGE.

Interest Ridgley fund	$ 388.86	
" extra Elberta loan	18.00	
" bank balance	24.90	
" 5% certificates	85.46	
" Mercantile Club bonds	12.50	
Dividend per Col.J.G.Butler	30.00	
Rec'd. from Hy.Wyman, former Treas.	500.00	
Interest on bank balances, additional to above	5.80	
Annuity Interest Meryl R.& I. Co.	9.00	
Do Lillian H. Miller	12.00	
	1,086.52	
Interest on notes in bank		$ 265.31
War tax stamps		3.50
Annuity blanks and account books		21.09
Safe deposit box rent		5.00
Cummings bond premium		5.00
Insurance premium paid		616.47
Rec'd. from College ($541.42 and $1500)	2,041.42	
Sachs note for collection	556.00	
Tornado insurance collected	54.30	
Watson fund income former Treas. a/c	150.00	
Paid account $9,500.00 notes		1,500.00
Paid College account Sachs		556.00
Paid College Tornado insurance		54.30
Accrued interest on loans bought (9+93.75)		102.75
Neil ~~Cash~~ account invested c/o Neil Investment		100.00
Cash on hand		658.82
	$ 3,888.24	$ 3,888.24
Ridgley fund	$10,000.00	
Watson fund	12,000.00	
Commission Elberta Loan	400.00	
Annuity fund	1,000.00	
Gift Col. J.G.Butler	500.00	
Special funds		
5% certificates		10,700.00
Real estate loans		12,000.00
" " " annuity account		700.00
Mercantile Club bonds		500.00
	$27,788.24	$27,788.24

1086.52 / 150 / 1236.52 / 500 / 736.52

17% beg. 167.28 / 42.50 / 363.79 / 48.76 / 102.75 cash / 736.52

May 15, 1916.

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CREDIT

Departmental:		
Art	$ 1,052.50	
Board, living, etc.	37,749.50	
College Fees	2,165.15	
Class Music	915.25	
Expression	1,159.38	
Glee Club	66.78	
Graduating Fees	330.00	
Halls	1,584.25	
Literary tuition	9,367.30	
Piano	6,865.68	
Pipe Organ	383.75	
Science Fees	611.06	
String Instruments	716.50	
Voice	3,355.00	$66,322.10
Miscellaneous:		
Book Store	152.61	
1914-15 Cash Balance	408.43	
Campus Fund	249.02	
Gifts	1,500.00	
Guests and Infirmary Meals	150.50	
Board of Trustees	5,000.00	
Land Rental	8.00	
Old Accounts paid, 1914-15	929.32	
Old Accounts Unpaid, 1914-15	320.00	
Trunk Collections	59.05	
Vacation Board	77.50	
Interest	66.80	8,921.23
		$75,243.33

Trial Balance

LINDENWOOD COLLEGE

St. Charles, Mo.

June 30, 1916

Old Accounts Unpaid, 1914-15:

D. M. McIver,	$ 10.00	
E. T. Burke,	100.00	
W. R. Alexander,	210.00	$320.00

Accounts Unpaid, 1915-16

E. F. Appel,	$ 47.70	
Fred D. Bennett,	146.00	
J. M. Bloodworth,	73.80	$13928.69
W. R. Baker,	5.00	
J. D. Cox,	15.00	
C. B. Faris,	12.00	
C. F. Funkhauser,	10.00	
J. L. Grigg,	145.00	
Pauline Goddard,	35.05	1799.98
W. C. Hayhurst,	147.50	
Wilhelmina Herwig,	275.00	
Grace Hutchinson,	190.00	
Joe Jackson,	150.00	
Grace Lauman,	195.00	
C. C. Lemly,	130.10	
Thos. Mabrey,	75.00	
Ed. L. Meyer,	72.50	1525.83
C. E. Meyer,	37.50	
Sam. B. Payne,	15.00	
H. A. Pieper,	10.00	
O. R. Slavens,	2.20	
J. P. Somerville,	30.89	
S. W. Stophlett,	160.00	
Frank Taylor,	10.00	
Mrs. L. Vinyard,	300.00	
C. F. Wilson,	43.00	2,333.24
		$ 2,653.24

Building Repairs and Improvements:

Butler Hall,	245.10	
Jubilee Hall,	521.16	
Sibley Hall,	1,333.58	
Margaret Hall,	446.95	
General Buildings,	226.57	
General Plumbing Supplies,	86.76	
Other Buildings,	259.09	
Plumbing Butler Hall,	141.65	
" Jubilee Hall,	176.57	
" Sibley Hall,	212.04	
" Margaret Hall,	52.52	3711.69
Amt fwd.,		$21972.83

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Trial Balance

LINDENWOOD COLLEGE

St. Charles, Mo.

June 30, 1916

DR.

Commissary:		
Grocery Supplies,	$ 3,024.97	
Meat,	2,664.76	
Butter,	1,494.59	
Salaries, Cooks and Maids,	2,195.27	
Housekeeper,	529.00	$13928.59
Fuel:		
Coal,	681.52	
Freight on coal,	809.82	
Hauling on coal,	308.61	1799.95
Departmental Equipment:		
General Class Room Equipment,	189.22	
Art Dept,	44.52	
Household,	728.62	
Science,	171.16	
Kitchen and Dining Room,	392.31	1525.83
Departmental Expense:		
Piano,	163.50	
Organ,	244.70	
Physical Training,	287.26	
Science,	79.88	
Records,	16.60	
Domestic Science,	214.63	1006.57
Building Repairs and Improvements:		
Butler Hall,	245.10	
Jubilee Hall,	521.16	
Sibley Hall,	1,333.58	
Margaret Hall,	446.95	
General Buildings,	226.57	
General Plumbing Supplies,	86.76	
Other Buildings,	269.09	
Plumbing Butler Hall,	141.55	
" Jubilee Hall,	176.57	
" Sibley Hall,	212.04	
" Margaret Hall,	52.52	3711.89
	Amt fwd.,	$21972.83

Amount forward,..... $21,972.83

Faculty and Administration:

John L. Roemer, President,.....	$2,499.97	
F. L. Horn, Dean,.....	1,200.00	
Mrs. Lillie Roemer, Dean of Students,.	300.00	
Claire A. Berry, English,.....	800.00	
Agnes L. Sturges, Domestic Science,...	500.00	
Cornelia F. Powell, " " ...	300.00	
Kathrin Baker, English and Math,.....	400.00	
Edna M. Ralston, Math and Science,....	750.00	
Cora M. Porterfield,.Latin,.....	800.00	
Irene Scrutchfield, Language,.....	600.00	
Frances H. Haire,Physical Training,...	500.00	
Edna Hanna, Piano,.....	800.00	
Geo. Cibulka, Piano,.....	665.25	
Ariel F. Gross, Piano,.....	590.00	
Agnes Gray, Violin,.....	687.75	
Walter R. Gerak, Voice,.....	1,700.00	
Alice A. Linnemann, Art,.....	600.00	
Mildred Fontaine, Expression & Proctor,	600.00	
Catherine M. Sutherland,Piano,.....	400.00	
Nurse,.....	285.00	
Sam S. DeKins, Field Secretary,.....	450.00	
Olive A. Rauch, Secretary,.....	720.00	
Sarah M. Findley, Librarian,.....	300.00	16,447.97

Ground Repairs:

General Repairs and Improvements,.....	2,313.69	
Cyclone Damages,.....	67.76	2,381.45

Sundry Office and Other Expense:

Stenographer,.....	326.38	
Bulletins,.....	400.99	
P.O.Box and Stamps,.....	221.07	
Telephones and Telegrams,.....	217.49	
Departmental Printing,.....	50.00	
Office Printing and Supplies,.....	200.00	
Campaign materials,.....	359.05	1,774.98

Scholastic Allowance:

Ministerial Allowance,.....	1,407.50	
Scholarships,.....	300.00	
StudentS' Service,.....	2,410.00	4,117.50

Amt. Fwd., $46,694.73

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Amount forward,.....$46,694.73

General Sundries:

Invitations for Commencement,.....	$ 442.44	
Lyceum and Lectures,.....	241.35	
Library,.....	447.25	
Light,.....	851.61	
Laundry,.....	1,929.65	
Express,.....	5.44	
Receptions,.....	92.65	
Water Service,.....	276.00	
Miscellaneous,.....	177.44	
Prizes,.....	61.70	
Hardware Sundries,.....	124.13	
Gamma House,.....	328.67	
House Cleaners,.....	54.50	
Household Expense,.....	357.02	
Infirmary,.....	85.09	
Chaperonage,.....	1.45	
Disinfectant,.....	316.17	
		5,792.56
Barn and Livery,.....	338.33	
Outdoor Employees,.....	1,711.82	2,050.15
Hogs and Chickens,.....	40.50	
Purchase of Cemetery,.....	200.00	240.50
Loans Paid,.....	5,500.00	
Board of Trustees,.....	2,041.42	7,541.42

Canvass 1915-16:

Mathilda Dallmeyer,.....	893.05	
Sam DeKins,.....	606.00	
Brell & Gerhard,.....	513.40	
F. L. Horn,.....	192.24	
E. F. Robb,.....	350.55	
A. L. Jones,.....	1,119.50	
J. L. Roemer,.....	221.41	
Miscellaneous,.....	56.44	
		3,952.59

Amount forward, $66,271.95

Amount brought forward,.....		$66,271.95
Canvass 1916-17:		
Agents,.....	$1,615.42	
Advertising,.....	178.10	1,793.52
Advertising and Printing:		
Advertising,.....	970.93	
Advertising and Printing,.....	1,690.11	2,661.04
Old Accounts 1914-15,.....	320.00	
Accounts unpaid 1915-16,.....	2,333.24	2,653.24
Cash Balance,.....		1,863.58
		$75,243.33

Saint Charles, June 3, 1916.

The Board of Trustees of Lindenwood Female College met at the College at ten o'clock A.M., pursuant to adjournment and of notice duly given.

There were present: Colonel James Gay Butler, Dr. B. K. Stumberg, Dr. D. M. Skilling, Dr. A. L. Odell, Dr. J. L. Roemer and George B. Cummings.

Dr. Skilling led the opening prayer.

The minutes of the meeting of June 1st were approved and the Board adjourned to take part in the graduating exercises of the College.

Geo B Cummings

George B. Cummings,

Secretary.

Clerk

St. Louis, Mo., Sept. 13, 1916.

The Board of Trustees of Lindenwood Female College met at 705 Odd Fellows Building, St. Louis, Missouri, on September 13, 1916 at 4 P.M., pursuant to call and notice duly given.

There were present the following members of the Board of Trustees: Rev. J. L. Roemer, D.D., Vice President, who presided, Rev. J. F. Hendy, D.D., Rev. S. C. Palmer, D.D., Rev. A. L. Odell, D.D., Rev. B.P. Fullerton,D.D., Rev. D.M. Skilling, D.D. and Messrs. Robert Ranken and George B. Cummings, Secretary-Treasurer.

Rev. Dr. Palmer opened the meeting with prayer. The minutes of the meetings of June 1 and June 3 were read and approved. (Disc) Attention was called to the recent death of the President of the Board of Trustees, COL. JAMES GAY BUTLER.

Dr. Roemer read his REPORT AS PRESIDENT of the College and which includes a report that he proposes to make to Synod at its October meeting. He also presented a FINANCIAL STATEMENT that accompanies his report, both as appear at the end of these minutes. Dr. Fullerton commented upon the report, moving that it be approved and adopted. Dr. Hendy seconded the motion and spoke with considerable enthusiasm on the splendid report and gave expression of thanks to Almighty God for the evident prosperity of the School.

A motion made that Rev. John W. Mac Ivor, Pastor of the Second Presbyterian Church and Dr. Emmet P. North be recommended to Synod as MEMBERS OF THE BOARD OF TRUSTEES to succeed Col. James Gay Butler and Henry Wyman. The motion was carried. A motion was made and carried that Rev. B. P.Fullerton,D.D.,L.L.D., Rev. J. F. Hendy,D.D. and Mr. Robert Ranken be recommended to the Synod for re-election as members of the Board of Trustees of the Class of 1919.

The Treasurer made report of his accounts as shown by the statement following these minutes. On motion the RENEWAL of $8000. of the $9500.00 NOTE maturing at the Mercantile Trust Company was approved and the Vice- President authorized to sign a renewal of the note.

Dr. Skilling was asked to take the chair and announced that it would be in order to ELECT A PRESIDENT OF THE BOARD of Trustees to fill the vacancy occurring on account of the death of Col. Butler. Dr. Fullerton moved that the Secretary cast a ballot on behalf of those present for Dr. J. L. Roemer as President of the Board of Trustees. Motion was seconded by Dr. Hendy, and ballot being cast, Dr. Roemer was declared elected, explanation being made that while it was unusual and not intended as a precedent, the condition of the affairs of the College and relation

to its benefactors made it wise to elect the present President of the College, President of the Board.

There being a vacancy in the VICE-PRESIDENCY, nominations were called for. Dr. Fullerton and other members of the Board called attention to the need for a Vice President who could act as President of the Board in the absence of the President and co-operate with him in the affairs of the College. Dr. Skilling was nominated as VICE-PRESIDENT and on motion duly ELECTED.

On motion Mr. George B. Cummings was re-elected as SECRETARY AND TREASURER of the Board.

Motion of Dr. Fullerton carried that the President, Vice-President and Secretary, and two other members, constitute the Executive Committee.

On motion the President was requested to appoint a Committee to go over the by-laws, consisting of the officers and two others, report to be made at the October meeting. Drs. Odell and Palmer were named as the other members of this Committee.

It was moved that when adjournment be had, that it be to meet on October 2nd, to take any action necessary prior to making report to Synod, which motion carried.

The President was requested to call a meeting to be held at the Mercantile Club, in the City of St. Louis, or at such other place as he might designate on the 24th of October to convene at 10 A.M.

On motion, the meeting adjourned.

Geo B Cummings
Secretary

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LINDENWOOD f. COLLEGE

ST. CHARLES, MO.

OFFICE OF SECRETARY-TREASURER
ST. LOUIS, MO.

Sept 6. 1916.

Includes report of May 13. 1916

Receipts—

From former Treasurer	853.11
Interest on Bank balances	35.07
Interest on Certificates of Deposit	281.30
Interest on $12900 R/E loan (Elberta) bought from former Treasurer	303.75
Interest on Annuity Fund Investments	25.16
Interest on Mercantile Club Bonds	12.50
Dividend Industrial Loan Co. 10 shares	30
Income on Watson Fund Investments	206.89
Tornado Insurance Collected	54.30
Received from College for Cr. a/c Note $9500	1.500
do do for a/c Insurance	541.42
	$3836.61

above credited as follows:
Annuity Income $25.16 Watson Fund Income $461.73
Dividends $30. Ridgely Fund Income $658.43
General a/c Income $655.4 General Fund Formerly $500.
College $2041.42 Total $3833.24

Payments.

Interest on $9500 Note $217.31		
Interest on $8000 same 198.67		
Interest on $12000 Note 82.66	$498.64	
Interest Charged College		357.31
Interest a/c General		141.33
Interest accrued on Investments (Obion Co. Bds)		69.
do. do. Annuity a/c $9. Watson a/c $93.75	3+30+36.	102.75
Expense Printing Annuity Cts		20.25
do Rubber Stamps, Files, a/c Book		3.34
Safe Deposit Rent $5 Treas. Bond $5.		10.
Insurance paid to College		54.30
Lida Miller Annuity Paid to Aug 1. 1916.		30.
Paid on a/c $9500 Note Balance $8000		1.500
Year Tax Stamps on Notes 1.90 + 1.60		3.50
Invested General Fund		300.
Cash on hand		628.36
Insurance Premiums Paid		616.47
		3.836.61

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Special Funds.

Watson Fund	$12.800	
Ridgley Endowment Fund	10.000	
Lida Miller Annuity	1.000	
General Fund 600+300 –	900	
Bills Payable $8000 – College 12.000 Investment.	20.000	$44.700

Investments

Elberta Peach Co loan	12.000	
Lillian H. Miller A/c loan	400.	
Meryl Inv Co. A/c loan (Development)	300.	
Mercantile Club Income Bonds	500.	
10 shares Industrial Loan Co.	500.	
Obion Co. Tenn Drainage Bonds	23.000.	
Borrowed for College 5000+4500. less 1500.	8.000	44.700

St. Louis, October 2, 1916.

The Board of Trustees of Lindenwood Female College met at the office of the Secretary, 721 Locust Street, St. Louis, Mo., at 10 o'clock A.M., pursuant to call and notice duly given.

There were present Rev. B. P. Fullerton, D.D., Rev. A. L. Odell, D.D., Rev. D. M. Skilling, D.D. and Messrs. Robert Ranken and George B. Cummings.

Dr. Skilling being delayed in reaching the meeting, Dr. Fullerton was asked to preside.

The minutes of the meeting of Sept. 13, 1916 were read and on motion approved.

A report for Synod and recommendations as to the election of Trustees was, on motion, approved.

Dr. Odell presented his resignation as a member of the Board of Trustees, stating the reasons ~~that~~ he considered it necessary to do so. The matter was, by mutual consent, laid over until the next meeting of the Board.

On motion, the meeting adjourned.

Geo B Cummings
Secretary

The Board of (Directors) and Trustees of Lindenwood College met at the Mercantile Club, October 24, 1916, at 10 A.M., pursuant to call of the President and notice duly given.

There were present Messrs. J. L. Roemer, Robert Ranken, David M. Skilling, S. C. Palmer, B. P. Fullerton and George B. Cummings.

The opening prayer was led by Dr. Roemer.

President Roemer called the meeting to order and presided.

The minutes of the meetings held September 13 and October 2nd were read and respectively approved.

Resignation of Dr. Odell was presented and on motion of Dr. Palmer was accepted and regret expressed that he found it necessary on account of other pressing duties to resign as a member of the Board. The Secretary was directed to express the appreciation of the Board for the interest and services of Dr. Odell during his connection with the Board and the College. The election of a successor was discussed, several names suggested and on motion of Dr. Palmer the Executive Committee was asked to consider the matter and make recommendations for the filling of this vacancy on the Board.

Mr. Ranken moved, and motion carried, that the expenses of the Trustees in connection with attending meetings be paid.

The Committee on Resolutions concerning the death of Col. Jas. G. Butler, consisting of Messrs. Skilling, Roemer and Palmer, reported.

Dr. Roemer reported the election by the Synod of the following members of the Board as recommended: Rev. B. P.Fullerton, D.D., Rev. J. F. Hendy, D.D., Robert Ranken, Rev. John W. MacIvor and Emmett P. North, M.D.

Upon motion of Dr. Fullerton, Dr. Palmer was requested to go through all the records of the College for the purpose of reporting upon the present condition of the Charter and other important matters that might need attention or action, and that a reasonable compensation be agreed upon for such services, which motion carried.

On motion of Dr. Fullerton, the salary of the Treasurer was fixed at $500.00 per year.

The Treasurer reported that the securities belonging to the Endowment Fund had been placed in a safe deposit box at the Mercantile Trust Company, and the Company would

be notified that in having access to the box the Treasurer would be accompanied by a member of the Executive Committee. The following were named as members of the Executive Committee: David M. Skilling, Chairman, and Messrs. Roemer, Palmer, Ranken and Cummings.

The Treasurer was authorized to make any arrangement that he could with regard to Mr. Bennett's past due note for tuition of his daughter.

The matter of meetings of students not connected with any Evangelical Church was discussed and upon motion it was declared to be the sense of this Board that meetings held in the College be confined to such as may be approved by this Board and that this Board does not approve the granting of request made for the holding of Christian Science meetings among the students.

Secretary

St. Louis, Mo. Dec 15 1916.

The Board of Directors of Lindenwood Female College met at the office of Dr. Fullerton in the Odd Fellows Building, St. Louis, Mo., December 15, 1916, at ten A.M. pursuant to call and notice duly given.

There were present the following Directors: - Rev. J. L. Roemer, Rev. J. F. Hendy, Rev. B. P. Fullerton, Rev. D. M. Skilling, Rev. Geo. P. Baity, Rev. J. W. MacIvor and Messrs. Robert Ranken and Geo. B. Cummings.

President Roemer presided and called on Dr. Hendy to lead the opening prayer.

The minutes of the meeting of the Board held October 24th were read and approved. The minutes of the meeting of the Executive Committee held December 1st, were read and approved.

Dr. Roemer stated that the funeral of Dr. W. J. McKittrick would be held at the First Presbyterian Church at two o'clock. Arrangements were made to attend in a body. Preliminary resolutions were presented by a Committee consisting of Dr. Fullerton, Dr. MacIvor and Mr. Ranken and the Committee requested to prepare and send to Mrs. McKittrick and her son suitable resolutions on behalf of the Board.

As President of the College Dr. Roemer reported concerning the health and high standard of the students, of favorable credits by other colleges and that the enrollment consisted of 176 resident and 25 day students.

The appointment of the following Committees was announced by the President:

Endowment & Needs, Members of the Executive Committee
Buildings and Grounds, Cummings, North and Ranken
Faculty & Curriculum, Skilling, MacIvor and Roemer
Auditing, Hendy, Baity and Ranken
Dedication of Niccoll's Memorial, MacIvor, Baity, Hendy, Skilling and Rogers.

The proposition of the Republic that the Board donate a scholarship to be awarded by the paper upon votes of subscribers was presented by Dr. Roemer and he was requested to thank the paper for its interest, with the explanation that it would be contrary to the method of conducting the college to enter into such an arrangement.

The Executive Committee reported inquiry through Dr. Palmer and Mr. Ranken at its instance of the availability of Mr. O. P. Blake for membership on the Board.

Motion was made by Dr. Skilling and carried, that Mr. Blake be elected to succeed Dr. Odell.

Dr. Fullerton moved that whereas the title Board of Directors, used in the Charter, had fallen into disuse and the designation "Board of Trustees" substituted without any apparent formal action authorizing the change having been taken.

Resolved that in all the records the title "Board of Directors" be used hereafter.

Mr. Ranken moved that the facts concerning the term for which members of the Board are to be elected according to the amendment to the Charter, which fixes the term at six years, and a recommendation for carrying into effect this provision be prepared by the Executive Committee and submitted to the Board to submit to Synod. Carried.

Dr. Skilling moved that the action of Dr. Palmer in arranging with Mr. Bruyere to have prepared an abstract of title to the College properties be approved, and the Executive Committee authorized to pay for the same. Carried.

The matter of Dr. Palmer's compensation was left with President Roemer to report upon later.

A petition from eleven students concerning the holding of Christian Science meetings was read.

On motion answer was directed to be made as follows:

The Board of Trustees appreciates your desire to hold religious services as your petition states, but, owing to the character of the Charter of the College and its historic position, it finds it impossible to grant your request. It is the hope of the Board that you will all find happiness in worship as it is conducted in the College.

Geo B Cummings
Secy.

The Treasurer reported as follows:

Received:		
Balance last report Sept. 6, 1916	$624.99	
Interest on bank balances	5.09	
Dividends, Jas.G.Butler Endowment Fund	550.14	
Coupon Mercantile Club Bond	12.50	
Annuity Endowment Income	21.00	
	$1,213.72	
Paid:		
Interest on $8000 loan	122.02	
Interest on $12,000 loan	121.32	
Copies of By-Laws & Typewriting	2.00	
Salary Secretary-Treasurer	125.00	
Students' Allowances Watson Fund	300.00	
Cash Balance	543.38	
	1,213.72	
Investments:		
Elberta Peach Co. R.E.Loan (Note collected since report)	12,000.00	Income
Obion Co. Tenn.6% Drainage Bonds	23,000.00	1,380
Lillian H. Miller R.E.loan	400.00	24
Development Corpa R. E.Loan	300.00	18
Mercantile Club Rental Bonds	500.00	25
10 shares Industrial Loan Co.	500.00	30
	36,700.00	
and received from Executors for James Gay Butler Endowment Fund atmarket		
200 sh. American Tobacco Co. Pfd.	21,400.00	1,200
40 sh. Industrial Loan Co. (Par)	2,000.00	120
48 sh. Liggett & Myers Tobacco Co.Pfd.	5,808.00	336
32 sh. P. Lorillard Co. Pfd.	3,744.00	224
20 sh. Mercantile Trust Co.	6,820.00	360
	76,472.00	
To be received:		
100 sh. British American Tob.Co.Ord'y	1,800.00	
Borrowed for use of College	8,000.00	125
	86,272.00	3,842
Watson Fund Endowment	12,800.00	
Ridgeley Fund Endowment	10,000.00	
Annuity Endowment Lida Miller	1,000.00	
Note Mercantile Trust Co.	8,000.00	
Note Mercantile Trust Co.(Paid since report)	12,000.00	
Jas.G.Butler Endowment Fund	41,572.00	
General Fund	900.00	
	$86,272.00	

The Treasurer reported that all Investments had been checked into Safe Deposit Box by Dr. Roemer and Mr. Ranken. On motion the Executive Committee was authorized to take any action it might find necessary to take for collection of loan of Elberta Peach Co., in default.

Adjourned.

Geo B Cummings
Secretary

Page 25 follows page 20—

Meeting of April 18, 1917.

See page 35—

June 1. 1917—

The Board of Directors of Lindenwood Female College met at the Mercantile Club, St. Louis, Mo., June 1, 1917, at ten o'clock A.M. pursuant to notice duly given. There were present: Dr. Roemer, who presided, Drs. Hendy, Skilling, MacIvor, Stumberg, M.D. and Messrs. Ranken, Blake and Cummings.

Dr. Hendy led the opening prayer.

The minutes of the meeting of the Board held December 15, 1916 and April 18, 1917 and of the Executive Committee held March 14, March 19, April 3 and May 21 were read, and on motion approved and action taken ratified.

The President explained how the selection of investments for the gift to the Endowment Fund by Mrs. Butler was made.

The Committee appointed for the purpose of conferring with the Trustees for Mrs. Butler reported that the gift as agreed upon consisted of the following:

		Income
500 sh. Central Leather 7% Preferred @ 112	$56,000	3,500
100 sh. Republic Iron & Steel Co. 7% Prfd. @ 102	10,200	700
500 sh. American Locomotive Co. 7% Prfd. @ 102	51,000	3,500
500 sh. Railway Steel Spring Co. 7% Prfd. @ 98	49,000	3,500
100 sh. Mercantile Tr.Co. 18% @ 357½	35,750	1,800
Certificate of Deposit Ind.Loan Co. 5%	25,000	1,250
Cash	23,050	
	$250,000	$14,250

On motion the report of the Committee was accepted and its action ratified and approved.

The Treasurer reported the receipt and deposit of the stocks in the safe deposit box of the College at the Mercantile Trust Company.

The Treasurer reported receipts and disbursements and condition of College Funds including investment with the approval of the Finance Committee in T. M. Turner R/E Loan of $7,250, the treating of Obion Co. Drainage Bonds as Endowment Fund investments, the advances for a/c of the College to pay notes at Mercantile Trust Co. and for closing year and summer campaign and the receipt of $2,000 for Martha D. Hunter annuity. Itemized report being presented, approved and filed.

Audit July

Dr. Palmer moved that the Auditing Committee be instructed to in July of each year employ an Accountant to go over the accounts of the College and Treasurer for such compensation as they may agree upon, copies of the report to be forwarded to the Board members. Motion carried.

President Roemer nominated as Auditing Committee Messrs: Ranken and Blake.

President Roemer reported the general condition of the College and probability of a deficit for the year, the purchase and storing of thirty cars of coal and condition as to sororities.

President Roemer read the recommendation of the Faculty for the granting of diplomas, certificates and degrees.

On motion of Dr. Skilling the recommendations of the President and Faculty were approved and authority given to grant to the class of 1917 diplomas and certificates and confer degrees, as follows: (~~Printed~~ List) Page 28 A

Motion carried that the Faculty, Committee and the President be empowered by the Board to select the ablest teacher it can command to teach the Bible and that they outline the course of Bible study.

On motion Mr.T.H. Cobbs was elected to membership on the Board in the class of 1920.

On motion the following officers were elected for the ensuing year:

President, Dr. John L. Roemer,
Vice-President, Dr.David M. Skilling,
Secretary & Treasurer, Geo. B. Cummings.

The following Committees were appointed: Executive, D. M. Skilling, Chairman, Messrs. Roemer, Cummings, Ranken, Palmer, Cobbs and Blake. Faculty: Drs. Skilling, Roemer and MacIvor. Buildings & Grounds: Messrs. Ranken, Stumberg and Cummings. Auditing: Messrs. Ranken and Blake. Finance & Investment: Blake, Ranken and North. Revision of the By-Laws: Dr. MacIvor, Mr. Cummings and Dr. Skilling.

Auditing - Revision By Laws

The Finance Committee was authorized to invest the Hunter annuity Endowment and other Endowment Funds and with the Treasurer to re-assign Investments for the Endowment Funds.

On motion, adjourned to meet at the College June 5, at 12:30 P.M.

Closed with prayer.

Geo B Cummings
Secretary

The Class of Nineteen Hundred and Seventeen

of

Lindenwood College

Eighty-sixth Annual Commencement

GRADUATES, 1916-17.

Associates in Arts

Bryant, Beth
Faris, Adalyn
Gordon, Lena
Heckman, Adele
Hanna, Lois
Mabry, Alma
Meyer, Lillian
Randolph, Blanche
Rankin, Jessie
Roetzel, Cecile
Southard, Corinne
Stalcup, Lillian
Tillotson, Vecie
Wetzel, Dorothy

Home Economics

Harvey, Bessie
Meyer, Lillian

Piano

Baits, Maurine
Catlin, Mabel
Howard, Mildred
Hunter, Hazel
Middendorf, Esther
Roberts, Lucile
Wilson, Lucile

Bachelor of Music

Ehrhard, Leona May

Voice

Somerville, Helen Margaret

Certificates in Public School Music

Baits, Maurine
Roberts, Lucile
Somerville, Helen Margaret
Wilson, Lucile

Normal Course Piano

Catlin, Mabel

State Certificates to Teach

Roetzel, Cecile
Southard, Corinne
Stalcup, Lillian
Wetzel, Dorothy

Art

Bigham, Marie
Graham, Rebecca

Expression

Cron, Beatrice
Hughes, Helen
Pettit, Louise
Speed, Lucile

Academy

Cardy, Mary K
Gordon, Lena
Gould, Ruth
Jones, Dorothy
Keeling, Ruth
Keogh, Mildred
Maxfield, Margaret
Murrel, Sarah June
Page, Elsie
Peckham, Edwina
Roetzel, Mildred
Spornaman, Ruth
Van Guilder, Alice
Wait, Lillian
Wilson, Heloise

June 5th 1917

The Board of Directors of Lindenwood College met at the College in St. Charles, Missouri, June 5th 1917 at 12:30 P.M., pursuant to adjournment and notice duly given, and following the Commencement exercises.

There were present Drs. Roemer, Skilling and Palmer, and Messrs. Ranken and Cummings.

The minutes of the meeting of June 1st were read and on motion approved.

The Board on motion amended the By-Laws to increase the number of members of the Executive Committee from five to seven and approved the Committees nominated at the meeting of June 1.

Dr. Palmer presented the following resolution, which on motion was adopted:

> The Board of Directors of Lindenwood Female College hereby set aside the sum of $50,000 from the Endowment Fund provided by Mrs. Margaret L. Butler, widow of James G. Butler, for the purpose of endowing the Bible Chair in Lindenwood College, the same to be known as Margaret L. Butler Bible Chair.

On motion the Treasurer was authorized to pay the expense account of the Faculty Committee in connection with the filling of the Bible Chair and of this and other Committees in connection with their work.

Adjourned with prayer by Mr. Cummings.

Note - This is the 20th Commencement consecutively attended by Mr. Ranken.

Geo B Cummings.
Secretary

Treasurer's Account.

Received

Cash Balance Reported June 1, 1916	$658.82	
Borrowed of Mercantile Trust Co. (To Purchase Obion Co.Dr.Bonds)	12,000.00	
Industrial Loan Co.,Ctfs.Deposit Cashed	10,800.00	
Interest on Industrial Loan Co. Ctfs.	200.00	
Int.Elberta Peach Co. Loan $12,000	646.12	
Int.Meryl R.E.& I.Co.Loans $400&$300-1 yr	42.00	
Int.Obion Co.Tenn.Drainage Bonds$23,000-1 year	1,380.00	
Int.Mercantile Club Rental Bonds $500-1 year	25.00	
Interest on Bank Balances	18.66	
Dividend Industrial Loan Co. 50 shares	30.00	
M. D. Hunter Annuity	2,000.00	
Elberta Peach Co., Loan Paid	12,000.00	
Jas.G. Butler Endowment (Cash)	23,050.00	
Jas. G. Butler Estate	4,034.25	
Income Jas. G. Butler Endowment	1,876.89	
Received after June 1st	420.00	
Checks outstanding	272.50	
		$69,454.24

Paid

Bought Obion Co.(Tenn) Drainage Bonds	23,000.00	
Accrued Interest " " "	69.00	
Interest on $12,000 note	311.98	
Interest on $8,000 note	376.69	
Students allowances Watson Fund	768.00	
Lida Miller Annuity	60.00	
Stationery, Typewriting, Safe Deposit) Directors' Meetings, Treasurer's salary)	525.95	
Note paid with proceeds Elberta Peach Co. Loan	12,000.00	
Advanced College a/c to pay note	8,000.00	
Advanced College to close year	5,000.00	
Bought T. M. Turner R/E Loan	7,250.00	
Balance in Bank (Deduct checks $272.50)	12,092.62	
		$69,454.24

For meeting of Board June 1, 1917 and June 5, 1917.

ENDOWMENT FUNDS

	Carried at	Income
Ridgeley Fund		
Obion Co. Dr. Bonds	$10,000	$600
Lida Miller Annuity		
Obion Co. Dr. Bonds	1,000	60
Watson Fund		
Obion Co. Dr. Bonds	12,000	720
Meryl R. & I. C. Loan	300	18
Mercantile Club Rental Bonds	500	25
General Funds		
Lillian Miller Loan	400	24
10 sh. Industrial Loan Co.	500	30
Jas. G. Butler Endowment		
40 sh. Industrial Loan Co.	2,000	120
200 sh. American Tob. Co. Pfd.	21,400	1,200
48 sh. Liggett & Myers Tob.Co.Pfd.	5,808	336
32 sh. P. Lorillard Co. Pfd.	3,744	224
100 sh. British American Tob. Co. Ordinary	1,800	125
20 sh. Mercantile Trust Co.	6,820)	
Do Increase to market	200)	360
100 sh. Mercantile Trust Co.	35,750	1,800
500 sh. Central Leather Pfd.	56,000	3,500
100 sh. Republic Iron & Steel Co. Pfd.	10,200	700
500 sh. American Locomotive Pfd.	51,000	3,500
500 sh. Railway Steel Spring Co.Pfd.	49,000	3,500
Industrial Loan Co. Certifs. Deposit	25,000	1,250
T. M. Turner R/E Loan	7,250	362.50
To be invested	17,800	
	$ 318,602.	$18,454.50

The Board of Trustees of Lindenwood College met at the Mercantile Club, St. Louis, April 18, 1917, at 4 P.M.

Present, Messrs. Roemer, Blake, Ranken, MacIvor, Palmer, North and Skilling.

President Roemer presided. Prayer was offered by Mr.MacIvor. D. M. Skilling was appointed Secretary pro tem.

President Roemer stated the purpose of the meeting to be the consideration of whether to accept the gift of $250,000 from Mrs. Butler in cash or in stocks. It was moved by Dr. Palmer and seconded by Mr. Ranken that a Committee consisting of the President and Messrs. Blake, Ranken and North, be appointed with power to consider the whole question and to accept the cash or stocks or part cash and part stocks, according to their best judgment.

The Board directed the Secretary and President to issue an annuity bond to Mrs. Hunter, in the sum of $2000. HBC HBC providing payment of $100 per year for life. HBC

The Board voted to increase the Bond of the Treasurer to $10,000.00.

The Board voted that the salary of the Treasurer be $100.00 per month beginning May 1, 1917.

The Board adjourned.

Signed D. M. SKILLING,
Secretary.

Geo B Cummings
Secretary

TRIAL BALANCE AND FINANCIAL STATEMENT

LINDENWOOD COLLEGE

St. Charles, Mo.

May 25th, 1917

DR.

Commissary		
Groceries,	$9,698.45	
Meat,	4,349.58	
Butter & Eggs,	2,046.42	
Salaries cooks & maids,	2,063.00	
Housekeeper,	570.00	$18,727.45
Fuel:		
Coal,	2,350.45	
Freight,	1,376.95	
Freight 1917-18 acct,	120.68	
Hauling,	530.80	4,378.88
EQUIPMENT		
General Class Room,	205.73	
Old Gymnaisum,	406.45	
Library,	597.62	
Art Room,	4.50	
Filter,	1,162.00	
General Household,	1,133.20	
Kitchen,	2,082.65	
Dining room,	24.00	
Domestic Science room,	53.00	
Dishes and silverware,	760.80	
Book store,	157.46	
Victrola and Records,	137.29	
Office,	486.42	
Pianos,	1,000.00	
Science,	7.61	
Chickens and Stock,	1.96	
Automobile,	435.00	8,655.69
		8.655.69
Building Repairs:		
Butler Hall,	752,97	
Jubilee Hall,	452.11	
Sibley Hall,	591.19	
Margaret Hall,	440.47	
Sibley Cottage,	211.05	
Boiler House and other bldgs,	103.32	2,551.11
Amt fwd,		$ 34,313.13

amount forward,.....		$34,313.13
General Repairs,.....		
Hardware Sundries,.....	$ 85.17	
Plumbing, Margaret Hall,	126.38	
" Sibley Hall,..	120.36	
" Jubilee Hall,.	217.12	
" Butler Hall,..	$ 35.32	584.35
Grounds		
Repairs,.....	470.67	
Improvements,.....	1,823.49	2,294.16
Scholastic allowances		
Ministerial,.....	525.00	
High School scholarships,	575.00	
Service scholarships,....	2,056.25	
student discounts,.....	99.25	3,255.50
Departmental Expenses		
Piano,.....	178.67	
Pipe Organ,.....	90.00	
Physical Training,.....	225.63	
Science,.....	184.79	
English Dept,.....	2.52	
Domestic Science Dept,...	160.99	
Printing,.....	253.03	1,095.63
Faculty and Administration,..		17,516.10
Office Expense		
Misc. Sundries,.....	369.05	
Stenographer,.....	439.25	
Interesr and Note stamps,	10.20	
Bulletins,.....	467.83	
P.O.Box rent and stamps,	251.59	
Telephone and Telegrams,.	206.99	
Advertising, magazines,..	1,523.78	
" material,...	978.75	
Printing catalogs,.....	1,099.82	5,347.26
Agents' Salaries and Expenses		
A.L.Jones,.....	93.20	
J. A. Sterling,.....	566.13	
F. W. Snider,.....	54.39	
G. F. Smith,.....	210.00	
Sam S. DeKins,.....	883.05	
Alma Hickman,.....	245.85	
Lucinda DeL.Templin, ...	423.98	
O.A.Rauch,.....	225.25	2,701.85
Amount forward		$67,107.98

Amount forward,...		$67,107.98
General and Sundry expenses		
Misc. canvas expense,.....	$ 105.05	
Barn & Livery,.....	255.98	
Electric Repairs,.....	68.28	
Prizes,.....	10.00	
Chaperonage,.....	53.10	
Garden account,.....	76.25	
Disinfectant,.....	680.55	
Automobile,.....	251.97	
General Household expenses,....	424.61	
Household help,.....	963.94	
Lighting,.....	1,120.87	
Architects,.....	350.00	
Laundry,.....	2,008.71	
Lyceum and Lectures,.....	607.06	
Niccolls Hall,.....	3.72	
Misc. Expense,.....	170.61	
Outdoor labor,.....	2,689.27	
Gas service,.....	219.99	
Gen'l buildings,.....	6.70	
Water service,.....	293.10	
Extra labor,.....	116.11	
Infirmary,.....	199.08	
Board of Trustees,.....	21.10	
Athletic Assn,.....	7.50	10,703.55
Accounts Receivable and Cash		
Accounts unpaid,.....	5,594.96	
Petty Cash,.....	10.47	
Balance in Banks,.....	2,030.22	7,635.65
		$85,447.18

CREDITS

Departmental Revenue

Board,	$46,523.06	
College fees,	2,597.85	
Class Music,	1,022.83	
Expression,	1,425.00	
Glee Club,	104.77	
Halls,	1,805.86	
Literary tuition,	11,978.15	
Piano Dept,	7,133.74	
Pipe Organ,	102.75	
Science fees,	771.00	
Stringed Instruments,	424.00	
Voice Department,	2,830.00	
Art,	839.25	
additional board, old accts,	1,416.89	
		$78,975.15

Sundry Resources

Cracker Store,	133.41	
Swimming pool fee,	2.50	
Guest & Infirmary meal,	128.55	
Trunk collections,	93.35	
Interest & Dividends,	30.00	
Gifts, John L. Roemer,	1,099.99	
cash Balance from 1915-16,	1,863.58	
Money Order account,	87.66	
College Board for Bible Chair,	250.00	
Domestic Art fees,	22.72	
Individual Credits,	78.07	
Loan,	2,000.00	
Annual Gift,	109.30	
Students' Loan Fund,	152.90	
Diploma fees,	420.00	6,472.03
		$85,447.18

Oct 1, 1917

The Board of Directors of Lindenwood College met at the office of Thos. H. Cobbs in the Third National Bank Building, St. Louis, Mo., October 1, 1917, at three thirty P. M. pursuant to call and notice duly given.

There were present: Dr. J. L. Roemer, President, who presided, Dr. Geo. P. Baity, Dr. B. C. Palmer, Dr. J. F. Hendy, Dr. John W. MacIvor, Messrs. Robert Ranken, Orville P. Blake, Thos. H. Cobbs and Geo. B. Cummings, Secretary.

The minutes of the meetings of June 1 and June 5th were approved, copies having been furnished each member of the Board. Report was made of the proceedings and action of the Executive Committee since the last meeting and approved.

President Roemer reported conditions at the College and outlined proposed report to Synod. He reported that Rev. Ralph S. Calder, D.D., formerly of Grove City (Pa) College had taken up the work of the Bible Department, that a bookkeeper had been employed to keep the College accounts, that practically all available space had been taken by a superior body of students, the church preferences being Presbyterians members 82 preference 26, Methodist 35 preference 13, Congregational 5, Baptist 8 preference 10, Christian 13, Episcopal 14 preference 3 Lutheran 8, Hebrew 1, Catholic 9 preference 2 Christodelphian 2, Christian Science 4 preference 1 - total 236.

Dr. Roemer reported that quite an acreage had been farmed with successful results as had been the case in raising pigs and chickens for the use of the College.

Mr. Cobbs reported on requirements of the Charter, concerning election of Directors and moved that in order to conform with the Charter that recommendation be made to Synod that election of Directors be for terms of six years, that at the meeting of Synod to be held October 23, 1917 at Jan 1 Fulton, the following be elected for a term expiring in 1920. Dr. S. C. Palmer, Geo. B. Cummings, Emmet P. North, B. Kurt Stumberg, Orville P. Blake; that the following be elected for a term expiring in 1921, Dr. D. M. Skilling, Dr. G. P. Baity, Dr. J. L. Roemer, Dr. H. C. Rogers and E. W. Grove. That at the expiration of the terms of the following in 1919 election be for a term of six years, Dr. B. P. Fullerton, Dr. J. P. Hendy, Dr. John W. MacIvor, Messrs. Robert Ranken and Thos. H. Cobbs. Mr. Cobbs motion carried.

Term Directors Expiration 1920 — 1920/6 — 1921/7 — 1919/1925 — Sutherland 1919/26

Mr. Blake reported for the Auditing Committee that the books of the College and Treasurer had been audited by Westerman Trader & Co., whose report was submitted to the Board,

That the Investments and funds of the Treasurer had been examined and checked, the Investments being as follows:

(See Statement "A" as follows)

The Treasurer reported the carrying of Buildings, Grounds and Equipment on his books as follows: Buildings, $247,000; Boiler House & Pipe lines $5,000; Campus $35,000; Furnishings & Equipment, $45,000; Total $332,000. Add Endowments $318,602 and deduct note $10,000 makes net amount $640,602.

The Auditing Committee recommended the installing of a system of accounting at the College that would meet the needs of the Institution. Motion carried that the recommendation of the Committee be approved and the Committee be continued during the year and be requested to put the recommendation into effect.

Mr. Ranken reported for the Finance and Investment Committee, Investments made since last report and total Investments as shown above as having been verified by the Auditing Committee. The sale of rights to subscribe for Liggett & Myers Tobacco Co. Preferred stock, the assurance to Paul Brown & Co. that sale would be reported to the Board and its approval asked; all of which was, on motion, approved.

The Finance Committee recommended the setting aside of the following Investments for the Endowment of the Bible Department:

40 shares Industrial Loan Co.	$2,000
Certificates of Deposit Industrial Loan Co.	12,250
T. M. Turner Farm Loan	7,250
Poinsett Co. Ark. Drainage Bonds	1,000
Obion Co. Drainage Bonds	11,000
Greene & Lawrence Drainage Bonds	1,500
Cross Co. " "	4,500
Lawrence Co. Road Improvement Bonds	10,500
TOTAL	$50,000

On motion, the recommendation was approved and the Treasurer directed to carry it into effect.

Authority was given to pay Insurance Premiums as they mature and to carry and renew loan of $8,000 with the understanding that it would be reduced as funds are available for that purpose.

The Treasurer reported receipts and disbursements from the date of Auditors report as follows and submitted his account books and bank statements.

Treasurer's Cash Statement.

June 30 Balance per report of

Westerman Trader & Co.	$6,694.39	
Interest on Bank balances	32.31	
Advance to College repaid	10,000.00	
Income J. G. Butler Endowment		
Mercantile Trust Co. Dividends	540.00	
Railway Steel Spring Co. "	875.00	
Republic Iron & Steel Co. "	175.00	
P. Lorillard Co. "	56.00	
Liggett & Myers Tob. Co. "	84.00	
Central Leather Co. "	875.00	
American Tobacco Co. "	300.00	
American Locomotive Co. "	875.00	
Industrial Loan Co. "	30.00	
Do Ctf. Dep. Interest	260.41	
Cross Co. Ark. Bonds "	123.75	
Greene & Lawrence Co. Bonds "	45.00	
Poinsett Co.	60.00	
Sale Rights Liggett & Myers Tob. Co.	17.04	
		$21,042.90
Paid interest accrued on Investments bought	430.89	
Invested J.G.Butler's End. Fund	17,500.00	
Secy-Treas. Salary, Stenographer copies minutes, Telephones, Expense Bldg. Com. & Directors	432.75	
Travel Expense, Grove City, Pa.	44.72	
Lida Miller Annuity	30.00	
General Fund Y.W.C.A. Furnishing	500.00	
Cash Balance	2,104.54	
		$21,042.90

Page 40 for continuation

Adjourned to meet at the College October 22, 1917 at ten A.M.

Leo B. Cummings

ENDOWMENT FUNDS

	Carried at	Income
Ridgeley Fund		
Obion Co. Drainage Bonds 6%	$10,000	$600
Lida Miller Annuity		
Obion Co. Drainage Bonds 6%	1,000	60
M. D. Hunter Annuity Obion Co. Drainage Bonds 6%	2,000	120
Watson Fund		
Obion Co. Drainage Bonds 6%	12,000	720
Meryl R. & I. Co. Loan 6%	300	18
Mercantile Club Rental Bonds 5%	500	25
General Funds		
Lillian Miller Loan 6%	400	24
10 sh. Industrial Loan Co. 6%	500	50
Jas. G. Butler Endowment		
MLB 40 sh. Industrial Loan Co. 6%	2,000	120 –
200 sh. American Tob. Co. Prfd. 6%	21,400	1,200
48 sh. Liggett & Myers Tob. Co. Prfd. 7%	5,808	336
32 sh. P. Lorillard Co. Prfd. 7%	3,744	224
100 sh. British American Tob. Co. Ordinary 25%	1,800	125
20 sh. Mercantile Trust Co. 18%	6,820)	
Do Increase to market	330)	360
100 sh. Mercantile Trust Co. 18%	35,750	1,800
500 sh. Central Leather Prfd. 7%	56,000	3,500
100 sh. Republic Iron & Steel Co. Prfd. 7%	10,200	700
500 sh. American Locomotive Prfd. 7%	51,000	3,500
500 sh. Railway Steel Spring Co. Prfd. 7%	49,000	3,500
MLB 12,275 50 Industrial Loan Co. 5% Ctf. Depst.	12,300	615 –
MLB T. M. Turner R/E Loan 5½%	7,250	362.50 –
MLB Obion Co. Drainage Bonds 6%	11,000	660 –
MLB Poinsett Co. " " 6%	1,000	60 –
MLB Greene & Lawrence Co. Drainage Bonds 6%	1,500	90
MLB Cross Co. Drainage Bonds 5½%	4,500	247.50 –
MLB Lawrence Co. Road Imprv. Bonds 5%	10,500	525 –
Students Funds Industrial Loan Co. Ctf. Dep.	700	35
" " Watson St 2496		
MLB 2677 50		
	$319.302	$19,437.00

Oct 1st 1917

The Board of Directors of Lindenwood College met at the College, St. Charles, Mo., pursuant to adjournment.

There were present: Dr. J. L. Roemer, President, who presided, Dr. D. M. Skilling, Dr. S. C. Palmer, Robert Ranken and Geo. B. Cummings, Secretary.

The opening prayer was led by Dr. Palmer, the minutes of the meeting of Oct. 1, 1917 were approved.

President Roemer called into conference with the Board Dean Templin and Dr. Calder, who explained to the Board the workings of their departments, conditions as to school and faculty, plans, prospects and with recommendations.

It was the sense of the Board that another year be added to the course next year, including the Bible Department with a view to an ultimate four year college course; that the business course be changed to a Secretarial course, using present members of the faculty and office as instructors and giving certifica tes to graduates; that there be included in the Bible course a provision for meeting requirements for credit at State University but that such not be the primary object of course.

The President read proposed report to Synod. Motion carried that the report be approved and filed with the Secretary; that Synod be requested to print the report in full in its minutes at the expense of the College, if necessary, and that President Roemer be thanked and complimented on the very complete report and good showing it marks.

On motion, Dr. Skilling was requested to attend the meeting of Synod to present the report and request of the Board as the representative of the College and to introduce Dr. Calder, incumbent of the Margaret L. Butler Chair of the Bible.

President Roemer reported suggestion of the College Physician that an addition to the President's garage be built and fitted for emergency cases in connection with the Infirmary.

On motion, recommendation referred to the Building Committee with power to act.

During recess the Building Committee met and when the Board convened, reported favorably on proposition to build addition for emergency cases to cost about ~~$500.~~ 1,200

The Board took a recess to attend chapel, where Dr. Palmer conducted the devotional exercises, to meet all the members of the faculty, who gathered in the Reception

Room of Jubilee Hall for that purpose to inspect improvements to Sibley Hall and to have lunch with the students.

The following matters were brought out in conference with President Roemer, Dean Templin and Dr. Calder --

Superior character of faculty and students, increase of College Department over Academy, change in study of languages, those selecting French being 129, Spanish 49, German 13, large number selecting Journalism (91), need for having in mind when purchasing equipment for Academy, use in College Department, growth of educational department, advisability of care in issuing certificates for teaching to the end that those not well equipped be discouraged from taking certificates for their own sake and that of College, popularity of home makers course.

Dr. Calder outlined his plans and courses, stated that most of the students were in his classes, that while the Bible as literature was taught the spiritual influence was emphasized. The Board was well pleased with Dr. Calder's report and suggestions.

On motion, adjourned. Geo B Cummings Secy

May 20, 1918.

The Board of Directors of Lindenwood College met at the office of Thos. H. Cobbs, Third National Bank Bldg., May 20, 1918 at three o'clock. There were present, Dr. D. M. Skilling, who presided at the request of the President, Dr. J. L. Roemer, Dr. B. K. Stumburg, Dr. Emmet P. North, Messrs. Ranken, Cobbs and Cummings.

The meeting opened with prayer by Dr. Skilling.

The minutes of the meeting of the Board, October 22, 1917, were read and approved. The minutes of the meetings of the Executive Committee, April 29, 1918 and May 6, 1918 were read and approved and on motion the respective acts of the Executive Committee ratified.

The President read ~~presented~~ recommendations for conferring of degrees and granting of diplomas and certificates and a financial analysis and report. On motion the report was received and recommendations of President and Faculty for conferring of degrees and granting of diplomas and certificates granted.

Motion, by Dr. Roemer, carried that Messrs. Cobbs, Skilling and Stumburg be appointed a committee on presentation of plan of more closely coordinating the operations of the Board and College.

LINDENWOOD COLLEGE CATALOG
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GRADUATES - 1917-1918

ASSOCIATES IN ARTS

Amis, Alice Webb
Baysinger, Helen Jones
Briant, Mae
Crowl, Pauline
Dunwoody, Mary
Eberly, Mildred Adele
Elliott, Eledith
Firestone, Maurine
Forsythe, Goodner
Henderson, Mildred
Jordan, Adrienne L.
Kinkade, Ruth Alma
Moehlenkamp, Eleonore
Moore, Madge L.
Moore, Mary Jane
Pierson, Lillian Frances
Price, June
Sandberg, Ruby
Schaper, Florence
Simmons, Annette
Southard, Ruth
Stumpe, Ella Ida
Thompson, Velma Eleanor
Tiemann, Corinne
Tiemann, Florence Eleanor
Toomey, Petronella
Traggitt, S.Louise
Udstead, Liv
Wallenbrock, Eleanor Marie
Wiener, Helen
Weissgerber, Pauline
Wilson, Agnes
Wilson, Dorothy

STATE CERTIFICATES TO TEACH

Baysinger, Helen Jones
Beckman, May
Briant, Mae
Elliott, Eledith
Hoyt, Marian
Kinkade, Ruth Alma
Moehlenkamp, Eleonore
Sandberg, Ruby
Schaper, Florence W.
Simmons, Annette
Southard, Ruth
Tiemann, F lorence Eleanor
Udstead, Liv
Waite, Martha
Wallenbrock, Eleanor Marie
Wilson, Agnes
Wilson, Dorothy

CERTIFICATE IN HOME ECONOMICS

Beckman, May
Eliott, Eledith
Hoyt, Marian
Stumpe, Ella Ida
Tiemann, Corinne
Tragitt, S.Louise
Waite, Martha

HOME MAKER'S CERTIFICATE

Bonsal, Ruth
Burlingame, Anne
Sutton, Corinne
Wunderlick, Mildred

BACHELOR OF MUSIC

Ford, Mary Louise (voice)
Geronin, Edeline (piano)
Hart, Pauline (piano)
Hawkins, Dollie Hamilton (piano)

DIPLOMA IN PIANO

Leopold, Marguerite
Rea, Hazel
Williams, Alma

DIPLOMA IN VOICE

Johnstone, Ouita

PUBLIC SCHOOL MUSIC

Ford, Mary Louise
Johnstone, Ouita
Leopold, Marguerite
Rea, Hazel

BACHELOR OF ORATORY

Finger, Helen A.

DIPLOMA IN EXPRESSION

Castles, Martha L.
Schaper, Florence W.
Moran, Hazelle

CERTIFICATE IN EXPRESSION

Betts, Hazel

NORMAL DIPLOMA IN PHYSICAL EDUCATION

Castles, Martha L.

CERTIFICATE IN PLAYGROUND

Castles, Martha L.
Firestone, Maurine
Pierson, Lillian Frances
Rowley, Elizabeth

ACADEMY

Begeman, Eunice
Bloodworth, Annie Laurie
Buchner, Mary Elizabeth
Carlton, Ethel
Catron, Jean
Docking, Alice
Flagg, Mary Sybil
Fiorita Nina
Geronin, Edeline
Harmon, Elizabeth Agnes
John, Emma Florence
Koch, Katherine
Lohman, Margaret H.
McClelland, Louise
Merriam, Marjorie E.
Oberman, Maude Elizabeth
Price, Juliet
Schaus, Eunice
Sebree, Alice Farrington
Woodruff, Jessamine
Weber, Bernadine

The Treasurer called attention to ruling regarding right to exemption from payment of income tax and his visit to Collector. Mr. Cobbs expressed the opinion that the College is not required to prove itself exempt until the question is raised.

Dr. Roemer moved that the June meeting of the Board be held at the College in St. Charles, Tuesday morning, June 11th, at ten o'clock. Carried.

The President requested that the seal be sent to the College for use on diplomas and certificates authorized, which was approved without formal action.

On motion, adjourned.

Geo B Cummings
Secy

June 11,1918

The Board of Directors of Lindenwood College met at the College in St.Charles at ten o'clock pursuant to call and notice duly given - there were present Dr.J.L.Roemer President,who presided,Dr.D.M.Skilling,Dr.J.W.MacIvor,Dr. S.C.Palmer,Dr.J.F.Hendy,Emmet P.North,M.D.,B.Kurt Stumberg,M.D.,Messrs Robert Ranken,Thos.H.Cobbs,and George B. Cummings. Dr.Hendy led the opening prayer.

The minutes of the meeting of the Board held May 20th,1918,were read and on motion of Dr.Palmer the record approved.

The President read report for the year recommending regarding home for Dr.Dalder,compensation to Dr.Palmer, Sororities and their properties,and appointment of a legal advisor - together with statement of receipts and expenditures.

At the suggestion of the President Dr.Calder,Dean of the Bible Department,and Miss Templin,Dean of the College,appeared before the Board and made report of their respective departments. The President suggested that these reports and papers be referred to the Faculty Committee which was approved.

Sororities

Motion carried that the whole matter of Sororities and their property be referred to the Faculty Committee with power to act.

Adjourned for lunch.

The President finishing his report asked for borrowing capacity of $30,000.00.

The following resolution was presented by Mr Cobbs and carried - that the Finance Committee be empowered to authorize the President of the College to borrow such money as may be needed for the current expense during the summer,not exceeding $30,000.00,same to be borrowed from such banks and on such terms as may be directed by the Committee.

On motion the matter of a home for Dr Calder was referred to the Finance Committee together with the Building and Grounds Committee to report at the next meeting of the Board.

The Treasurer presented complete report of his accounts,receipts and disbursements prepared by Westerman Trader and Co..Accountants,with approval of Auditing Committee.

The Treasurer was on motion authorized to pay to the President of the College (for reduction of notes at bank to $10,000.00 the sum of ~~$4,000~~.00 out of income on Endowment Funds. Including $450 of $3,550. Watson Fund -

Dr.Palmer explained regarding the work that he had done in connection with historical records and title papers. On motion Dr.Palmer and the Secretary were requested to go further into condition of titles and relationship to Synod and report.

On motion Mr T.H.Cobbs was appointed Counsel and Advisor of the Board for the ensuing year.

Dr.Skilling was called to the chair.

Resignations of Dr.Fullerton and Dr.Rogers were on motion referred to the Executive Committee for recommendations as to acceptance and nominations to fill vacancies.

Motion that the Auditing Committee have accounts of the College and Treasurer audited was carried.

Dr.Roemer again took the chair.

Mr Cobbs presented report of Special Committee on coordination of work of Board and College. On motion each recommendation was gone over, approved, and adopted and the report as a whole accepted and the Committee on By-laws requested to suggest amendments to correspond, the Finance Committee to consist of five members.

Report of Committee to
Board of Directors of Lindenwood Female College

We, your committee, appointed May 20, 1918, to present a plan for coordinating the operations of the Board and the College and the management of the Endowment Funds, beg leave to report that we have had three or four meetings, have gone over the By-laws, have consulted with the President of the College, the Treasurer, and some other members of the Board, and have decided upon the following recommendations.

1st - In the Special Charter granted by the State of Missouri in 1853, as amended in 1870, the management of affairs, of the corporation was vested in this Board of fifteen Directors, and they were given the power and entrusted with the duty of not only managing the financial affairs of the corporation, but of appointing "officers, professors, teachers, and other officers of said college," and of prescribing the course of study and in establishing and enforceing " all needful and proper regulations for the government thereof.

The College and the Board are one and there should be unity of purpose and unity of action.

The Board, of course, must act by and through its officers agents and committees. These officers, agents and committees should be responsible to the Board, should report to the Board and receive instructions from the Board.

Under the By-laws, as they now stand, there are certain standing and special committees. These committees should be appointed with care and should carefully and strictly perform the duties imposed upon them, reporting to the Board. These committees should have regular and frequent meetings and should keep thoroughly informed and in constant touch with the work committed to them. If the committees promptly attend to the work committed to them the work of the Board and of the College will move along harmoniously. We therefore recommend that the committees of the Board be enjoined to a faithful performance of all the duties committed to them, and that they cooperate with the officers of the Board and of the College in every way possible to promote the best interests of the institution under our charge.

2nd - The By-laws provide for an " Endowment and Needs Committee ", but do not specify the duties of such committee. We understand that in lieu of that committee there has been appointed a Finance Committee.

We recommend that there be appointed or elected by the Board a Finance Committee of five; that that committee be charged with the duty of supervising all the finances of the Board and of the College; that they shall have immediate supervision of the endowment and endowment income under the direction of the Board, and also immediate supervision of the college receipts and disbursements under direction of the Board, and that the officers who handle the endowment and college funds shall do so under the direction of this committee, and that this committee hold frequent meetings at the college itself so as to keep in touch with all the finances of the institution. In order to partially compensate this committee for its services we recommend that a reasonable allowance, not to exceed $5.00, be paid to each member for each meeting held at the college, not exceeding five meetings each year.

3rd - We recommend that the Treasurer be continued, but that his responsibility be limited to the handling of the Endowment Funds and the income therefrom, and that these be handled under the direct supervision of the Finance Committee and that the Treasurer, as and when directed by the Finance Committee, shall turn over to the College President, or the officer charged with the handling of the college funds, the income from the endowment to be used under the

direction of the Board, or Finance Committee, and that the Treasurer and the Finance Committee furnish to the officers of the College semi-annual statements of all endowment funds to be entered on the books of the College.

4th -The collection and disbursing of the funds at the College require constant attention at the institution, and since the President of the College has been the administrator of its financial affairs, we recommend that he be charged with the duty of collecting, disbursing, recording, and accounting for all of the funds to be collected at the College, and used in supporting of the institution, and that he collect and disburse these funds under the direct supervision of the Finance Committee, and that he have kept at the College a complete set of books showing not only the Endowment Funds, but the appraised or estimated value of the real estate, buildings and equipment, and showing all receipts and all disbursements, making monthly reports to the Finance Committee and semi-annual reports to the Board.

5th - We further recommend that the Treasurer of the Board and the President of the College each be bonded for the faithful discharge of his duties for such an amount as may be deemed fair by the Board, and that the expense of these bonds be paid out of the income from the College.

6th - We further recommend that the Committee on Revision of the By-laws be instructed to revise same in harmony with such of these recommendations as may be adopted by the Board, and report at the next meeting of the Board.

Respectfully submitted,

Thos.H.Cobbs
D.M.Skilling
B.Kurt Stumberg

Committee

The President presented a proposed budget which was on motion of Dr.MacIvor approved (budget not filed)

The President asked Dr Skilling to take the chair. Dr. Roemer made a statement regarding his election as President both of the College and the Board recommending that another member now be elected President of the Board.

Dr.Palmer moved a vote of thanks and expression of the sentiment of the Board of appreciation of the very tactful manner in which Dr.Roemer had filled the difficult positions of President of the Board and College.

Dr.Palmer moved that Dr.MacIvor be elected President of the Board for the ensuing year. Carried.

Dr.MacIvor was called to the chair.

On motion Dr.Skilling was elected Vice-President.

On motion George B Cummings was elected as Secretary and Treasurer, at present salary.

The following Committees were appointed and approved by the Board;

Executive Committee -Messrs MacIvor, Skilling, Roemer, Ranken, Cobbs, Stumberg, Cummings

Finance Committee - Messrs Ranken, Palmer, Cobbs, North, Cummings.

Building and Grounds Committee - Messrs Stumberg, Ranken, Roemer.

Faculty to be appointed by Dr MacIvor and reported later

Moved that the Committee on Bylaws report amendment to provide for appointment of Committees at the June meeting of the Board. Carried

On motion adjourned.

Geo B Cummings
Secretary

St.Charles,October 7,1918

The Board of Directors of Lindenwood College met at the College at ten A.M. pursuant to call and notice.

There were present Drs.J.W. MacIvor,D.M.Skilling,S.C. Palmer,G.P.Baity,J.L.Roemer,E.P.North(M.D.),B.K.Stumberg(M.D.), and Messrs.Robert Ranken,Thos.H.Cobbs and George B.Cummings.

The opening prayer was led by Dr.Baity.

The minutes of the meeting of the Board held June 11, 1918,were read and on motion approved. The minutes of the Executive Committee held September 3,1918,were read and on motion approved.

President Roemer made report concerning the College and suggestions as to its future. He recommended a four years college course; the employment of an architect;the purchase of the Amond tract north of Margaret Hall;arrangements for a home for Dr. Calder;and that matters of salary and duties of Dean of the Bible Department be considered.

Motion carried that matters pertaining to determining what would be expected by way of services and compensation of Dean of Bible Department be referred to the Faculty Committee for report at this meeting.

President Roemer reported having received a letter from Mr Amond stating that he would not accept less than $15,000.00 for his property,payable,one-third in cash and $1,000.00 per year with six per cent on deferred payments but possession not to be given until perhaps next July.

Dr.Stumberg reported for the Buildings and Grounds Committee that the price asked was more than the value of the property but that the Committee favored buying it.

President Roemer read a letter from Pastors of the "East End Parish", St.Louis Presbytery,asking that two scholarships beginning September,1919,be offered for young women of that section of the city of St.Louis. He said that this might be done when the College comes into expected endowment funds. On motion the matter was referred to the Executive Committee to be reported on to the Board.

President Roemer stated that he had asked Dr.Calder and Miss Templin to explain to the Board requirements and advantages of a full four years college course. On motion two o'clock was set for time of hearing them.

Dr.Stumberg for the Buildings and Grounds Committee reported a meeting held August 22. Recommended employment of an architect,suggesting Mr.Jamison; the need of an Administration Building,Heating and Filtration plants.

President Roemer read a letter from Mr LaBeaume regarding his continued services and plans for the future of the College.

At twelve o'clock the Board adjourned for chapel in which Drs.Baity and MacIvor were asked to take part. At one-thirty reconvened.

Dr Calder in response to questions stated that he heartily approved of coming to four years college course, stating some of the advantages and effect upon present constituency and income until thoroughly established.

Dr.Roemer reported number of present students that would be in college and number in academy.

Miss Templin concurred in recommendation and dropping of academy courses,urging advantages.

Dr.Calder and Miss Templin were excused.

Dr.Skilling moved that steps be taken by the Board to change to four years college course,beginning as soon as possible.

Dr.Baity amended with motion that whole matter be referred to the Faculty and Curriculum Committee. Carried.

Moved by Dr.Baity that the Buildings and Grounds Committee be given authority to negotiate for purchase of Amond property at not to exceed $15,000.00. Carried.

Motion carried that Buildings and Grounds Committee negotiate for option on Leistner property at not to exceed $10,000.00 reporting to Executive Committee and that Committee have power to authorize purchase,having in mind possibility that this property may not be found to fit in general plan for future of College.

Dr.Skilling reported for Faculty Committee conference with Dr.Calder. Recommended that Dr.Calder's salary be increased to $3,000.00,he to rent his own home,increase to begin when Dr.Calder has arranged for this. Dr.Palmer moved adoption of recommendation. Carried.

Dr.Skilling reported regarding interpretation of work expected from Bible Department,recommendation that occupant of Bible Chair be the College Pastor,hold special services at various times during the year,exercise pastoral oversight over students,be familiar with their spiritual condition,and seek to lead those not Christians to faith in the Lord Jesus Christ as a personal Saviour.

Moved that this matter be left in the hands of the Committee for further consideration.

The Treasurer reported receipts and disbursements since the last meeting of the Board, itemized with bank statement, conditions regarding insurance and suggested purchase of U.S. Bonds. On motion report was approved.

Matter of employment of an architect was discussed, Dr. Stumberg going over the question of personal qualifications of architects at length. Dr.MacIvor brought out the relation of Mr.LaBeaume to the College and its constituents.

Moved and carried that the Buildings and Grounds Committee go thoroughly into the matter and report further to the Executive Committee.

Motion carried that Messrs MacIvor, Cobbs and Roemer be appointed a Committee to confer with the Mercantile Trust Co. and others, hear any requests and suggestions, and report to the Executive Committee regarding the Butler Estate and Trusts, that the Executive Committee have full power to take any action it may deem necessary in relation to these matters and including authority of appointment of a fiscal agent.

Moved that the President of the Board, the President of the College and Mr Cobbs be appointed a Committee to prepare a minute setting forth our appreciation and thanksgiving to God for the gifts coming to us from Col. and Mrs Butler.

The BY-LAWS Committee reported meeting and progress, asking for further time which on motion was granted.

The whole matter of insurance was on motion referred to the Finance Committee with power to act.

Regarding report to Synod, President Roemer stated that he had sent report to Dr Miller, Stated Clerk of Synod.

Dr Stumberg stated that Abstract had been completed with exception of some minor details and would soon be ready for delivery. Dr Palmer's Committee on this matter was continued.

The Board approved as Auditing Committee Messrs Cobbs, Ranken, Skilling and Faculty Committee Drs MacIvor, Skilling and Roemer.

The Executive Committee was given authority to fill vacancies in the Board on the report of the Secretary after conference with those removed from State or unable to serve.

Dr MacIvor reported that members of the Executive Committee as individuals and not officially had met with Committee of Westminster College at its invitation and had friendly discussion of matter of Butler Estate. Dr Roemer stated that no agreement or understanding was had.

On motion the Treasurer was authorized to pay $5.00 to each member attending except those resident in St.Charles.

On motion adjourned to meet in December at such date and place as the President of the Board may designate.

FUND	AMOUNT	INVESTED	INCOME
Ridgley	$10,000	$10,000	
Watson	12,800	12,800	..50
Jas.G Butler	241,902	241,902	6,326.25
M.L.Butler Bible Chair	50,000	50,000	797.50
General	21,630.73	2,030	19.02
Annuity	3,000	3,000	24.99
Students Gift	371.23	374.96	
Students Loan	271.29	250	
Buildings	252,000	252,000	
Campus and Grounds	35,000	35,000	
Equipment	60,719.43	60,719.43	
		$668,076.39	$7,168.26
	$687,694.68		687,694.68

Annuities Paid		30	
Insurance Paid		510	
Expense (Inventory	$690		
(Board,Salary,etc	420		
(Safe Deposit,etc		1,119	
College forward		19,550	
" Bible Dept		1,000	
Cash		4,577.55	
		$694,862.94	$694,862.94

Geo B Cummings
Secretary

DECEMBER 9,1918

The Board of Directors of Lindenwood College met at the office of Thos.H.Cobbs,3rd National Bank Building,St Louis,Mo., at 2 P.M. pursuant to adjournment and to call and notice duly given.

There were present Rev.Dr John W MacIvor,who presided, Rev.Dr D.M.Skilling,Rev Dr S.C.Palmer,Rev Dr J.L.Roemer,Dr B Kurt Stumberg,Messrs Robert Ranken,Thos.H.Cobbs and Geo.B.Cummings, Secretary.

The meeting was opened with prayer by Dr Palmer

The minutes of the meeting of the Board held October 7,1918, were read and on motion approved. The minutes of the meetings of the Executive Committee October 28,1918,and November 4,1918,were read and on motion approved.

Dr Roemer presented a minute of appreciation of the gifts and bequests of Col.and Mrs J.G.Butler. On motion resolutions were adopted accordingly and directed to be spread upon the minutes.

Dr Roemer presented minute regarding change in curriculum as follows;

The Board of Directors at its meeting held October 7 decided to take steps to change the present curriculum of the College from a two to a four year course. The whole matter was referred to the Faculty Committee. At a recent meeting of the Faculty Committee held December 5,1918,it was decided that the following recommendation be presented (be presented) at this meeting of the Board;

Faculty Committee

1 - That in the College year 1919-1920 the Junior College year be added and in the year 1920-1921 the Senior College year be added.

2 - That for the present and until further ordered by the Board, the Academy Department be undisturbed, - the 3 years of Academy work remaining in the course of studies.

3 - That the Conservatory of Music be coordinated with the Literary Department and regular courses be outlined leading to the degrees of Bachelor of Music and Master of Music.

On motion recommendations were approved and directed to be adopted.

Treasurer's itemized report was read and bank statement was presented.

The President asked an advance on account of the Bible Department of $1,000.00 which on motion was approved.

Dr Stumberg reported regarding negotiations with Mrs Leistner for her property and on motion the Treasurer was directed to pay $1,000.00 earnest money on execution of escrow agreement $2,000.00 on tender of deed showing good title.

Dr Stumberg also reported purchase of Amond property progressing. On motion the Treasurer was directed to pay $5,000.00 initial payment on same.

On motion the President and Secretary were directed to execute contracts, notes, deeds of trusts and any other papers required in connection with purchase of the Leistner property and of the Amond property.

Dr Stumberg presented Abstract to College properties which was referred to the legal Committee

Mr Cobbs reported progress in the Butler Estate matters

On motion of Dr Palmer, seconded by Dr Skilling the following Resolution was unanimously adopted;

"Whereas, various claims have been asserted against the estates of James Gay Butler, Deceased, and Margaret L Butler, Deceased, which are adverse to the interests of Lindenwood Female College, and certain court proceedings have already been begun by some of said claimants; and

WHEREAS, Dr John W MacIvor, the President of this Board, Dr John L Roemer, the President of the College, and Thos. H. Cobbs, Counsel for this Board, have heretofore been acting as a Committee for the investigation and defense or adjustment of said claims; and

WHEREAS, quick and secret action may be necessary;

NOW, THEREFORE, BE IT RESOLVED, that the said Committee, consisting of Dr MacIvor Dr Roemer, and Mr Cobbs, be continued, and that they be and are hereby given full power and authority, for and in the name of Lindenwood Female College, to employ such counsel, make such defense and take such action for the protection of the interests, and the enforcement of the rights of Lindenwood Female College, as to them may seem best; to purchase, settle or adjust such of said claims, on such terms as to them may seem best; to collect, receive and receipt for all property, bequests and rights due, belonging to or coming to Lindenwood Female College, from said estates, or from trusts connected therewith, or created by said parties, or either of them; to use so much of said property and bequests as may, in their opinion, be needed for the protection of the interests of Lindenwood Female College, and for the purchase, settlement or adjustment of any or all claims against said estates, which they may think best to purchase, settle or adjust; to borrow such money as, in their opinion, may be necessary for the accomplishment of these purposes; to pledge or sell such and so much of

the property, bequests, claims and rights belonging to or coming to Lindenwood Female College from said estates, or from said trusts as, in their opinion, may be needed to accomplish these purposes; and to do any and all things which they may think needful for the preservation and protection of the interests of Lindenwood Female College in said estates and trusts."

Geo B Cummings Secretary

It being the desire of the Board of Directors that a special minute be made at this meeting of the appreciation of the generous bequests that have been made the College by Col. James Gay Butler and recently by his wife, Mrs Margaret Leggatt Butler, your Committee would recommend that the following brief minute be inscribed on a separate page of the records of the Board.

The history of Lindenwood College is the history of noble and generous benefactors who from time to time have consecrated their wealth to the College that things material might be transmuted into spiritual life.

We would not be unmindful of the founders Major George C. Sibley and his wife Mary Easton Sibley, who gave themselves and their all to establish in the great Southwest territory of the United States a College for the higher education of young women.

We would recall with grateful hearts the gifts of Mr and Mrs Samuel Watson and Mr Stephen Ridgeley who established the first endowment of the College that the work might be carried on.

We would, however, in an especial manner take official notice of the gifts of Col. James Gay Butler and those of his wife, Mrs Margaret Leggatt Butler.

Col. Butler on June 9, 1914, when he unearthed the first spade of dirt for the building that bears his family name publicly stated it was a visible token of his personal consecration to a New Lindenwood. How well he carried out his purpose is known to us all. Butler Hall, Niccolls Hall, the power plant and all the modern equipment of the College he provided, and upon his death August 22, 1916, he generously provided for the future needs of the College to help make it what he desired.

Mrs Butler, to whom Col. Butler committed the greater furthering of the College interest, was loyal and true to her husband's wishes as manifested by her gifts during life and at her death July 16, 1918.

We We briefly would record of both of them

"THE FOUNDERS OF A NEW LINDENWOOD COLLEGE"

and thank Almighty God for the benefactions He has made through His servants and friends of the College.

Geo B Cummings
Secy.

St.Louis,May 23,1919

The Board of Directors and Executive Committee of Lindenwood College met at the office of Thos.H.Cobbs,Third National Bank Building,at four o'clock in the afternoon pursuant to call and notice duly given.

There were present Rev Drs.J.W.MacIvor,who presided,D.M. Skilling,S.C.Palmer,Dr B.K.Stumberg,Messrs Robert Ranken,Thos.H.Cobbs and Geo.B.Cummings.

Dr Fullerton was prevented from attending on account of a funeral. Dr Roemer was detained on account of May Day exercises at the College.

Miss Templin,Dean,was present and presented the names of graduates and candidates for degrees.

Dr Palmer led the opening prayer. On motion reading of minutes was dispensed with.

On motion degress were authorized to be conferred and certificates and diplomas issued as follows:

GRADUATES 1918-1919

Degree of Associate in Arts and Diploma

Martha Lanier Amis
Mary Frances Bains
Helen Moore Chalfant
Louise Child
Maurine Cunningham
Natilla Darby
Ruth Dolan
Dorothy Dunn
Bertha Eastin
Mary Lee Faris
Loula Franklin
Irene N Friedman
Leontine Ginter
Florence Lillian Garves
Sibyl Harrison
Aida Virginia Haverkamp
Vera Myskel Hinkle
Dorothy Jones
Kathryn Keefer
Ruth Keeling
Marion Estelle Knapp
Margaret L McFann
Louise McGee
Virginia Gyrtrude Miller
Sara Jane Murrell
Mary Ann Niccolls
Edith Owen
Helen Jewel Peck
Eva Rowan
Alice Farrington Sebree
Helen Imogene Shepard
Margaret Steed Smith
Irene Verne Stephens
Christine Melton Webster

Literary Diploma

Suzaine Brecht

State Certificate to Teach Reported

Elizabeth Clark
Ruth Dolan
Bertha Eastin
Aida Virginia Haverkamp
Adrienne Lloyd Jordan
Marion Estelle Knapp
Marie T Reintges
Helen Imogene Shepard
Margaret Steed Smith
Irene Verne Stephens

Diploma in Home Economics

Helen Moore Chalfant
Elizabeth Clark
Marion Estelle Knapp
Louise McGee
Edith Owen
Marie T Reintges

Home Maker's Certificate

Gladys Irene Lanyon
Etta Mildred Scott
Lula Reno

Degree Master of Music - (Piano)

Edeline Geronin
Mary Ann Niccolls
Lucile Dorothea Roberts

Degree Bachelor of Music -(Piano)

Mary Louise Dunwoody
Mary Ellen Young

Diploma in Music

Dorothea B Sodeman (Piano)
Margery White (Voice)
Margery White (Violin)
Dorothy Vinyard(Voice)

Certificate Public School Music

Mary Louise Dunwoody
Katharine Koch
Jessie Gordon French

Normal Diploma in Physical Education

William Lucille Wingate

Certificate in Playgrounds

William Lucille Wingate

Secretarial Certificate

Agnes E Duebbert
Adrienne Lloyd Jordan
Esther Marie Duebbert
Froncie Clay Rowell

Certificate in Expression

Ernest Frances Embry
Jessie Elgin Hamilton
Fredericka Priesmeyer
Helen Steel

High School Certificates Academy

Constance Adamson
Constance Eleanor Barr
Marjorie Buchanan
Margaret Chandler
Frances L.Cooper
Thelma Cotton
Helen Blanche Dante
Estelle Ann Elzemeyer
Mildred Martin
Fredericka Priesmeyer
Larraine Putzier
Helen Elizabeth Rule
Berenyce Henrietta Schwab
Martha Scoggin
Johnnie Marie Settle
Dorothy Smith

Ernest Frances Embry
Inex Virginia Ernest
Jessie Gordon French
Leta Irene Hunter
Miriam Kennedy
Virginia Smith
Dorothea B Sodeman
Harriet Mary Terry
Mary Ellen Young

Conferring Honorary Degree B. L.
(As of Class of 1913)
Dorritt Stumberg

Miss Templin explained that one year of proposed four year college course would be added next year and those receiving degree of Associate in Arts returning advanced toward final A.B.degree.

Discussion of conditions,tone and deportment of the young ladies and attitude of faculty as to dress and appearance followed.

Miss Templin was excused.

The Treasurer reported in connection with deposit of securities belonging to Endowment Funds and collateral to loan at St.Louis Union Trust Company the expressed willingness of that Company to confer on matter of sale of Securities. On motion the Finance Committee was asked to confer as to advisability of sale of any of securities.

Suggestion was made that Annual Meeting of Board be held June 23rd and the Auditing Committee be asked to have accountants report ready at that time.

Mr Cobbs reported that House bill known as Governor's bill with amendments by himself and others had passed and was awaiting action of Governor.

That Senate bill and House bill favored by colleges and others had failed of passage, without amt - Senate bill carried with amendments

On motion adjourned.

Geo B Cummings
Sec'y.

St.Charles,Mo.,June 23,1919

The Board of Directors of Lindenwood College met at the College St.Charles,Missouri,Monday,June 23rd,1919,at ten A.M. pursuant to call and notice duly given. There were present Rev.Dr. J.W.MacIvor,President,who presided,Rev.Dr J.L.Roemer,Rev.Dr.S.C. Palmer,Rev.Dr.B.P.Fullerton,Rev.G.P.Baity,Dr.E.P.North,Dr.B.K. Stumberg,Messrs Robert Ranken,Thos.H.Cobbs and G.B.Cummings. Rev. Dr.D.M.Skilling was prevented from attending on account of illness in his family.

The meeting was opened with prayer by Dr.Fullerton.

Dr.Roemer moved that after the reading of the minutes the matter of the Faculty be taken up.

The minutes of the meetings of the Board of Directors held December 9,1918,and May 22,1919,and of the Executive Committee held March 24,1919,May 28,1919,and June 4,1919,were read and on motion were respectively approved.

Dr.Roemer,President of the College,read his annual report including proposed budget and financial statement. Dr.Roemer suggested names of Dr.Cleaveland and Mr John Garrett to fill vacancies on the Board. Told of action of legislature regarding requirements for accrediting of schools and colleges to be submitted to the State University and explained need of new equipment.

Dr.Roemer moved that budget be approved,which motion was carried.

Dr.Fullerton moved that the salaries of members of the Faculty recommended by the Faculty Committee be approved. Carried.

Treasurer read report of receipts and disbursements for the year to date and receipt of St.Louis Union Trust Company for Investments of Endowment Funds. On motion of Dr.Palmer approved.

Dr.Roemer moved that accounts of College Treasurer and all other accounts of college be audited by Certified Public Accountant. Not carried as action had heretofore been taken.

Dr.Palmer moved that present officers of the Board be reelected. Carried.

Recess taken for lunch. At 1.30 P.M. meeting reconvened.

Dr.R.S.Calder read report of work of Bible Department for the year.

Miss L deL Templin,Dean,read report of work to May 27th,her third annual report. On motion both reports were ordered filed.Dr. Calder and Miss Templin were excused.

Dr.Roemer moved that the Treasurer's salary be fixed at Fifty Dollars per month for next year,which motion carried.

On motion the Finance Committee was authorized to sell and dispose of, reinvest, and generally to act as it may see fit with regard to management of Investments and Securities of the Endowment Funds but subject to the direction of the Executive Committee.

On motion ~~of~~ Dr.Roemer, Dr.Baity and Dr.MacIvor were appointed a Committee to nominate members of the Board to fill vacancies and for reelection by the Synod at its October meeting of those whose terms expire at that time, also nominations for Committees.

Dr.Palmer was called to the Chair and presided.

DrlBaity reported following nominations; - to succeed Dr. Hendy, deceased, Mr George W Sutherland for the term expiring in 1919. To succeed Mr O.P.Blake, Mr John J.Garrett for the term expiring in 1920. Also the following Committees;

EXECUTIVE - Dr.MacIvor, Dr.Skilling, Messrs Ranken, Cummings, Cobbs, Dr.Stumberg and Dr Roemer.

FACULTY - Dr.Skilling, Dr.MacIvor, Dr.Roemer, Dr.Palmer, Dr.Baity

BUILDINGS AND GROUNDS - Mr Ranken, Dr.Stumberg and Dr.Roemer

Spl = Suth = Cobbs = Garrett

FINANCE - Mr Sutherland, Mr Ranken, Mr Cobbs, Dr North, Mr Garrett Mr Cummings.

AUDITING- Mr Cobbs, Mr Ranken, Dr Skilling, Dr Fullerton

On motion the report of the Committee was approved with election of officers and appointment of Committees as recommended.

Dr MacIvor resumed the Chair.

On motion the Treasurer was authorized to pay $50.44 to Directors for expenses of attending meetings in addition to amounts heretofore paid, Carried.

Mr Cobbs read report on Butler Estate matters including report of Special Committee as referred to in minutes of March 24th and supplemental thereto to date including financial report.

On motion of Dr Roemer report was approved. The action of the Executive Committee approving, ratifying and adopting report referred to in its minutes approved and the Special Committee continued with same power and authority heretofore given it and with direction to include matter of Inheritance Tax claims.

Dr.Roemer stated that Dr Calder has asked that a house be bought or built for his use. Matter was discussed and previous action ~~allowed to stand~~. increasing Dr Calder's salary from the time of his providing his own home and vacating Margaret Hall to stand

On motion adjourned.

Geo B Cummings

George B.Cummings,Treasurer

Lindenwood College

Controlling a Account		Investments Carried at	Income	Balance
10,000	Ridgley Fund			
	10 M Obion Tenn Bonds	10,000	600	600
12,800	WATSON FUND,For'd		450.50	138.50
	12 M Obion Co Tenn Bonds	12,000	720	
	Meryl R.& I.CO Loan	300	18	
	Mercantile Club Bonds	500	Defsult	
			1138.50	
241,902	JAS.G.BUTLER ENDOWMENT FUND			
	200 sh American Tob.Co.Pfd	21,400	1,200	
	500 " American Locom.Co Pfd	51,000	a 2,625	
	500 " Central Leather Co.Pfd	56,000	3,500	
	48 " Liggett &Myers Tob Pfd	5,808	336	
	32 " P.Lorillard Co Pfd	3,744	224	
	Extra		480	
	120 " Mercantile Trust Co	42,900	b 1,800	
	100 " Republic Iron & Steel Co Pfd	10,200	700	
	500 " Railway Steel Spring Co Pfd	49,000	3,500	
	Ctf.Dep.Industrial Poan Co	50	2.50	
			14,367.50	
	100 " British & American Tob.Co Bearer£ 1	1,800	(Div)(64/68)142.18	14,509.68
	Add			
	a Collected by St.L Union Bank 875)			
	b " " " " " 360)			
	and 240 extra less 44.25 comm or 1,430.75)			
50,000	MARGARET L BUTLER BIBLE ENDOWMENT			
	Ctf Dep Industrial Loan Co	12,250	612.50	
	40 sh Industrial Loan Co	2,000	120	
	Greene & Lawrence Co Bonds	1,500	90	
	Lawrence Co Ark Bonds	10,500	525	
	Cross Co Ark Bonds	4,500	247.50	
	Poinsett Co Ark Bonds	1,000	60	
	T.M.Turner R/E Loan	7,250	363.10	
	Obion Co Tenn Bonds	11,000	660	
			2,678.10	
314,702	CARRIED FORWARD	314,702	18,976.28	15,248.18

314,702	Brought forward	314,702	18,976.28	-15,248.18
21,630.73	GENERAL FUND, For'd	3,700.73		
	Ctf Dep Industrial Loan Co	100	2.50	
	10 sh Industrial Loan Co	500	30	
	Meryl R/E & I Loan	400	24	
	$1000 War Savings Stamps 1918/1923	830	56.50	
	M.D.Hunter Note $200.00	100		
	Do paid St.L.U Trust Co on act	50		
	Bank balance and interest		62.88	119.38
	Hunter Note paid on acct	50		
3,000	ANNUITY ENDOWMENT FUND, For'd		24.99	44.99
	Obion Co Tenn Bonds	3,000	180	
362.48	STUDENTS GIFT FUND		.06	
	Subject to order of President of College			
22.15	Industrial Loan Co Ctf Dep	350	22.15	
	$30 War Savings Stamps 1918/23	24.96		
	$15 " " " 1919/24	12.48		
262.54	STUDENTS LOAN FUND			
	Subject to order of President of College			
19.66	Industrial Loan Co Ctf Dep	250	19.66	
	$35 War Savings Stamps 1919/24	29.12		
	Collected acct M.D Hunter Note			
347,719.43	Buildings	252,000		
	Campus and Grounds	35,000		
	Real Estate Purchased	25,000		
17,000	Do Loans			
	Equipment and Supplies	60,719.43		
		693,117.99		
	Credit on Hunter Note	50		
704,718.99	CARRY FORWARD	$693,067.99	$23,093.25	$15,412.55

14.600
567.50
56.50
14.024
420.92
13.603.28

704,718.99	Brought forward	693,067.99	23,093.23	15,412.55
15,412.55	Brought over			15,412.55

EXPENDITURES

Annuities paid		160	
Insurance paid		3,379.58	3,379.58
Architects paid		810.56	810.56
College a/c forward			16,000
Do	Current year	3,550	3,550
Do	Watson Fund	450	
Do	Do Current year	600	
Do	Bible Department	2,678.10	
Invested in Real Estate		8,000	
Directors Meetings		91.35	
Salary (1 mo last year inc)		1,200	
Inventory		690	
Abstract & History		262	
Accountants		25	
Safe Deposit		10	
Butler Papers, Stenographer		28	
Postage, Telephones, Expense a/c Balance			2,306.35
Students Funds invested 41.60 To Pres.R - $100.001		41.60	
Insurance Reserve		500	
Cash Balance		517.06	1,017.06
720,131.54	693,067.99	23,093.25	27,063.55
Brought over	27,063.55		
	720,131.54		

Geo B Cummings Secy.

LINDENWOOD COLLEGE
ST. CHARLES, MO.

SARAH M. FINLEY, LIBRARIAN
OFFICE OF THE LIBRARY

LINDENWOOD COLLEGE LIBRARY

Number of Volumes:
October 6,1919.
3654
When all books have been added number will be
4083

Volumes added:
September
118
Volumes on hand to be added
276
Volumes on outstanding order
94
Volumes to be added by binding
59
Total of additions for first semester
547

10/6/19

St.Charles,October 6,1919

The Board of Directors of Lindenwood College met at the College in St.Charles,Mo.,Monday,October 6,1919,pursuant to call and notice duly given. There were present Rev Dr J.W.MacIvor,who presided,and Rev.Drs J.L.Roemer,D.M.Skilling,Geo.P Baity,S.C.Palmer and Messrs Robert Ranken,Thos H Cobbs,Geo W Sutherland,B Kurt Stumberg,Emmett P North,John T Garrett and Geo B Cummings. Absent Rev B.P.Fullerton, E W Grove,Rev Br H.C.Rogers. Mr La Beaume,architect,was also present.

Meeting opened with prayer by Dr Palmer.

Minutes of the meetings of the Executive Committee held June 25, June 29 and Septemebr 26,1919,were read and on motion of Dr Palmer approved.

Minutes of the meeting of the Board of Directors held June 23 were read and on motion of Dr Palmer approved.

Reading of the Treasurer's report was dispensed with on motion.

The Treasurer presented bills of La Beaume & Klein for $543.00; Pitzman & Co,Surveyors and Engineers,for $320.00 and W.H.Markham & Co for $143.00 were on motion ordered paid.

Mr Cobbs presented and read report of the audit by Marwick, Mitchell,Peat & Co.

The Treasurer reported that the General Fund represented balance of undesignated gifts from Col.and Mrs Butler.

The Treasurer reported that the Mercantile Club Bonds in Watson Fund were of doubtful value and recommended replacement by 10 shares of Industrial Loan Co from General Fund,both gifts from Col.Butler; that owner of property on which T.M.Turner loan is held by M.L.Butler Endowment wishes to pay said loan off in November. On motion both matters were referred to Finance Committee with power to act.

Dr Palmer's motion carried that it was the sense of the Board that exhaustive report of the Auditing Committee was heard with appreciation,that the report be referred to the Finance Committee to consider and make recommendations to the Executive Committee as to Inventories,Valuations,Insurance,Depreciation,Appreciations,System of College Accounts,Scholastic Allowances,General Fund and Contract with St.Louis Union Trust Co and that the Executive Committee have full power to take such action as it might deem advisable in each matter.

President Roemer read report of the College and recommended erection of an Administration Building,under the direction of a Special Committee of which the President of the Board would be the Chairman and Messrs Sutherland,Cobbs and Garrett with the present members of the Building and Grounds Committee be members and that the Finance Committee make a careful study of the finances and work out some permanent plan of financial management.

On motion of Dr Skilling recommendations of President Roemer as to Special Building Committee and financial plan were approved

and adopted.

President Roemer reported 290 resident students, 12 from St. Char Estimated revenue $175,000.00 to $185,000.00. Building of a new kitchen, filtration and fire prevention plant, improvement of Leistner and Amond properties recently purchased, purchase by Buildings and Grounds Committee of 18 acres south of the city Water Tower for $11,717.55 making an acreage of 54 acres owned by the College.

On motion the bill against Dr Calder for his daughters was authorized to be cancelled and in cases where the Watson Fund was insufficient that the College allow to other minister's daughters the same amount allowed to such out of the Watson Fund.

Mr La Beaume read recommendations, gave estimates and presented blue prints looking toward the erection of Administration Building, improvement of Sibley Hall, and outlining future growth as to buildings and location.

Dr Roemer's motion carried that the Special Committee on Buildings proceed to the erection of an Administration Building and improvement of Sibley Hall and Power Plant as soon as possible. Location and plans to be decided by that Committee in consultation with the architect and that Committee report at the next meeting of the Board on a further building program.

Mr Cobbs reported for the Butler Estate Committee informally and on Inheritance Taxes that the Executor and Trustee would make settlement this month and that he with other beneficiaries had approved sale of the J.G.Butler home.

Motion of Mr Ranken prepared by Mr Cobbs carried that the Special Committee on Butler Estates was authorized and directed to receive and receipt for all Securities and proceeds of the Butler Estates and Trusts and to turn the net proceeds of said Estates and Trusts over to the St.Louis Union Trust Co, the Financial Agent, through the Treasurer and Financial Committee, with the understanding and agreement that said funds shall be kept separate as the "Margaret L Butler Gift Fund" and shall be subject to withdrawal at any time and expenditure for building or other purposes as ordered by the Board or the Executive Committee.

1925

Motion carried that Dr Roemer present to Synod names of those Directors whose terms expire this year with recommendation that they be reelected for a term of six years, that is, Dr Mac Ivor, Mr Ranken, Mr Cobbs, Dr Fullerton and Mr Sutherland.

Meeting adjourned with prayer by Dr Baity.

Geo B Cummings
Secretary

St.Louis,February 5,1920

The Board of Directors of Lindenwood College met at two o'clock February 5,1920,at the office of Thos H Cobbs,3rd National Bank Building St.Louis,pursuant to call and notice duly given.

There were present Rev Dr D.M.Skilling,who presided and opened the meeting with prayer,Rev Drs J.L.Roemer,S.C.Palmer,J.W.Mac Ivor and Messrs Robert Ranken,T.H.Cobbs,J.T.Garrett,G.W Sutherland,B.K. Stumberg,E.P.North and G.B.Cummings,Secretary. Messrs Klein and La Beaume,Architects,were also present.

Dr Roemer stated that the architects had plans and figures for proposed new Administration Building.

Mr Eugene Klein was asked to present and explain estimates and bids. He reported bid of W.M.Sutherland Co (not related to Director Sutherland) $327,000.00; Westlake Co $354,000.00; Godfrey Co $360,000. Stewart Co $367,000.00; Gamble Co $367,000.00.

Mr Klein stated that the heating plant, and lines,walks,road grading,equipment,etc., and architects fees would be extra.

Dr Mac Ivor came in and took the chair at Dr Skilling's request.

Moved by Dr Skilling that Building Committee and Finance Committee appoint members to meet with the architects,go carefully over plans,bids and estimates and finding same satisfactory they be authorized to let the contract. The Sutherland bid being favored by the Board with substitution of Fox bid for plumbing. Carried.

Mr Sutherland asked Dr Roemer to express his opinion of need for building proposed and plans presented which he did strongly approving same.

The architects and Dr Skilling asked to be excused.

Mr Cobbs presented and moved the following resolution be adopted. Mr Sutherland seconded and motion carried that resolution be adopted.

A - Resolution - At a special meeting of the Board of Directors of Lindenwood Female College,duly called and held on the 5th day of February 1920 ,a quorum being present,the following resolution was unanimously adopted;-

"WHEREAS Lindenwood Female College is now the owner and holder of _____ shares of the _____ capital stock of see list of stocks at "B" _____ represented by certificate # _____ and

WHEREAS said Lindenwood Female College desires to effect a sale of _____ shares of said stock of said company,

NOW THEREFORE be it resolved that J. W. Moe Jr president of this corporation, be and he is hereby authorized, empowered and directed to sell, assign and transfer the aforesaid shares of stock and he is hereby empowered and directed to execute, in the name of this corporation by him as such president, any and all instruments necessary to accomplish the sale, exchange and transfer of said certificate of stock, and

BE IT FURTHER RESOLVED that George B Cummings, the secretary of this corporation, be and he is hereby authorized, empowered and directed to affix the corporate seal of this corporation to said instrument of sale, assignment or transfer and to attest the same with his signature".

I, George B Cummings, secretary of Lindenwood Female College, do hereby certify that the foregoing is a full, true and correct copy of a resolution adopted at a meeting of the Board of Directors of Lindenwood Female College, held on the 5th day of February 1920.

WITNESS my signature this _____ day of _____ 19 .

Geo B Cummings
Secretary

B - List of Stocks -

On motion the Secretary was authorized to prepare and certify a copy of the above resolution for each particular stock and for the respective number of shares that the Finance Committee should from time to time see fit to sell.

Mr Sutherland reported and moved acquiescence in request of Industrial Loan Co that matter of representation on its Board be held in abeyance for the present. Carried

Mr Cobbs reported regarding raising of question by attorneys representing beneficiaries as to charge of Mercantile Trust Co as Trustee for Butler Trusts and objection to same asking if this Board desired to join in contesting. Motion carried that our attorney be authorized to join in such contest. On motion adjourned.

Geo B Cummings
Secretary

St.Louis,February 16,1920

The Board of Directors of Lindenwood College met at the office of T.H.Cobbs,3rd National Bank Building St.Louis,February 16,1920,at two o'clock pursuant to call and notice duly given.

There were present Rev Dr J.W.MacIvor,who presided,Rev Drs. S.C.Palmer and J.L.Roemer,Messrs Ranken,Sutherland,Garrett,Cobbs, Stumberg and Cummings,also Mr Eugene Klein representing the architects.

Mr Ranken,Chairman of the Building and Grounds Committee, asked Mr Klein to read the bid of the Sutherland Company found by the representatives of the Building and Grounds Committee and the Finance Committee to be the lowest bid for the Administration Building. Mr Cobbs stated that he had gone over the technical features of the contract.

Motion made and carried that the report of the Committee be approved and that the contract for the Administration Building be let according to the bid of the Sutherland Company.

Dr MacIvor excused and Dr Roemer presided.

Motion carried that Messrs Sutherland and Garrett work out with Mr Klein the details of the Fox bid for Power House addition, Heating and pipe lines,and authorize purchase of material.

On motion adjourned Geo B Cummings Secretary

St.Charles,February 23,1920

Upon invitation of the President of the College,as many members of the Board as could find it possible were present at the ground-breaking for the new Administration Building. The notice was necessarily brief,but the following responded to the very urgent invitation of the President - Rev Drs.S.C.Palmer,J.L.Roemer,Messrs B.K.Stumberg and G.B.Cummings and Robert Ranken. The following sent telegrams and letters of regret;

The rest of the Board were not able to be present on account of the shortness of the invitation.This was no fault of the College administration,as no notice was given of the breaking of the ground until just a short time before the work was to be commenced.

The services of the day were conducted in the chapel.Dr R.S. Calder opened the service with prayer.Dr J.L.Roemer presided,giving a brief resume of the growth of the school.Mr G.B.Cummings,Secretary of the Board,in behalf of the Board,made an address telling of the wishes of Col.Butler for such a building,and the final consummation of a thought that had long been under consideration.Addresses were made by Mayor Fred Meyer of the City of St.Charles,Architect Klein and Contractor Sutherland.Mr Francis Becker,in behalf of the neighborhood spoke as a neighbor,felicitating the College upon its wonderful growth and the coming of the new building.Miss Betty Castle led the students in a number of songs. After the services in the chapel, the Board of Directors,guests,faculty and students formed in line

and marched from the chapel to the grounds, all joining in singing the old Lindenwood Hymn -

"School of our mothers, in days of yore,
Goal of their fond ambitions long,
Within the portals of thy door,
Ideals were formed and wills made strong.
Thy honored rule was ever good,
Old Lindenwood, Old Lindenwood."

The exercises at the breaking of the ground were opened with prayer by Dr S.C.Palmer, the oldest member of the Board in time of service. The ground was then broken by the President of the College, Dr John L Roemer, followed by Mr Robert Ranken, the other members of the Board of Directors, the Mayor, President of the Chamber of Commerce, after which the Senior Class conducted the further ceremony of breaking ground. Miss Olive Townsley, President of the Senior Class, made an address in behalf of the student body." S.R.

Motion by Dr S.C.Palmer carried that the Board felicitate Dr Roemer on the bringing of Lindenwood College to the point of accomplishment that marks the attainment of what has been in the hearts of all those who have been interested in Lindenwood since its beginning.

On motion adjourned. Geo B Cummings Secretary

St.Louis, May 21, 1920

The Board of Directors of Lindenwood College met at the office of Thos H Cobbs, 3rd National Bank Building St.Louis, May 21, 1920, at 9 A.M. pursuant to call and notice duly given.

There were present Rev Drs J.L.Roemer, S.C.Palmer, J.W.MacIvor, Messrs B.K.Stumberg, Thos H Cobbs, J.T.Garrett, Robert Ranken and G.B.Cummings.

On motion of Dr Roemer, Dr Palmer called the meeting to order and led the opening prayer. The Treasurer handed each member a fully itemized statement of his accounts to date.

Dr Roemer, President of the College, reported the following students for award of certificates and diplomas and conferring of degrees and moved that they be granted such, which motion carried.

FOR CERTIFICATES * ACADEMY

Frances Marquis Becker
Almeda Eugenia Bell
Mary Priscilla Calder
Frances Carlton
Ruby Frances Craghead
Isabel Doerr
Elisabeth Elliott Deming
Frances Louise Eads
Mary Alice McFann
Margaret Jessie McIntosh
Mary Opal McLennan
Helene Frances Millsap
Elinor Carr Montgomery
Dorothea Jane Montgomery
Thelma Louise Neal
Dannie Nelms

Mary Claiborne Fray
Esperance Freeman, honor student
Georgia Blair Gibson
Irene Marie Hastings
Sara Jane Hindman
Melba Alice Jaspering
Mary Louise Keaton
Inez E Puckett
Lulu Renc
Gladys Schultz
Janet Ruth Steedman
Mary Tebbe
Margaret Louise Ogle
Mildred Ogle
Mary Elizabeth Patterson
Willella Pearson
Juanita Fae Pharis
Marion Playter
Helen Marguerite Waddington
Martha Lee Wilber
Susan Iola Woodfill
Dorothy Page Wright

HOME MAKER'S CERTIFICATE

Elva Jane Jennings
Viola E Nehls

CERTIFICATE IN EXPRESSION

Mildred Alden
Helen Estelle Hydrick
Ida Sheppard

SECRETARIAL CERTIFICATE

Cornelia Achepohl
Viola E Nehls
Liv Udstad

CERTIFICATE IN PLAYGROUNDS

Myra Chick
Helen Esther Hill

STATE CERTIFICATE TO TEACH

Helen Brownlee
Lillie Harrison
Minerva Leady
Ruth Railsback

PUBLIC SCHOOL MUSIC

Emma Florence John

FOR DIPLOMAS

HOME ECONOMICS

Laura Mary Simpson

DIPLOMA IN MUSIC

Pauline Pate Doerr (Voice)

NORMAL DIPLOMA PHYSICAL EDUCATION

Elizabeth Mae Erdman
Marion Hardmann
Grace Annette Kramer
Helen Lloyd Ruehl

DIPLOMA IN LIBRARY SCIENCE

Vera Ross Carlisle
Erma Lucile Dunham
Rowena O Gamber
Emily C Sharp
Olive Townsley

DIPLOMA IN EXPRESSION

Mary Lucile Cherry
Jessie Elgin Hamilton

FOR CONFERRING OF DEGREES

BACHELOR OF MUSIC (Piano)

Lena Allison
Millye Detrick(Piano)
Gladys Vivian Howard
Katherine Elizabeth Koch
Helen Imogene Shepard
Lee Sims

ASSOCIATE IN ARTS

Marguerite Bowers
Ellen Margaret Bowles
Helen Bruce Brownlee
Kathryn S Burch
Vera Ross Carlisle
Elizabeth Holyoke Castle
Jeannette Clarkson
Gladys Evangeline Danielson
Margaret Catherine McClain
Helen Ruth Railsback
Agnes Lucile Reed
Helen Arnet Salyer
Janet Harper Stine
Mildred Otta Dial
Lillie Harrison
Patti Hendy
Helen Estelle Hydrick
Hortense Hood
Kathleen Lade
Minerva Leady
Jessie Lehman
Virginia Lewis
Ruth Sumner
Berenice Thomure
Zelle Whitmarsh
Hilda Wright

Dr Stumberg, for the Buildings and Grounds Committee, reported purchase of the Bloebaum property approximately 60 acres for $15,000.00, $750.00 commission, for consideration of $5,000.00 cash and $10,000.00 purchase money deed of trust executed by himself at 5% for 5 years with the privilege of paying $1,000.00 or any multiple at any interest paying date upon notice. Motion of Mr Garrett carried, that the action of Buildings and Grounds Committee, in view of the necessity for prompt action and possibility of embarrassment to the College be ratified and approved.

Treasurer reported having advised the St.Louis Union Trust Company to hold coupons and dividend checks payable in London exchange until the low rate of exchange at present prevailing should advance, approved.

Treasurer called attention to provision for insuring material for Administration Building as provided in contract. Referred to the Finance Committee for action. Treasurer presented bill of Attorney Bruere for $115.75 payment of which was approved as was also such amount as would be required to acquire fee simple title from the City of St.Charles to the Bloebaum property and easement on which Niccolls Building encroaches.

Dr MacIvor reported execution of petition for deed of fee of Langstadt property, which action was approved and the President authorized to execute and seal any instruments required in the purchase of this and the Bloebaum property.

Mr Cobbs reported on the Butler Estates and payment of $8,000.00 additional to Westminster College of which $5,000.00 was to be paid to Attorney John F Green in accordance with the understanding between our Special Committee on Butler Estates and Committee of Westminster College, which action was approved.

The President was requested to call the June meeting of the Board, to be held at the College, on June 21st at 10 A.M.

On motion of Mr Ranken the meeting adjourned

Geo B Cummings
Secretary

Commencement Exercises, May 27, 1920

The Board of Directors of Lindenwood College met at the College to take part in the Commencement Exercises, May 27, at 10 A.M. There were present Rev Drs J.L.Roemer, H.C.Rogers, S.C Palmer, Messrs Robert Ranken, Thos H Cobbs, J.T.Garrett, B.K.Stumberg and G.B.Cummings.

Dr Rogers made the Commencement address. Dr Roemer announced the prizes and awarded the Certificates and Diplomas and conferred degrees in accordance with authority given him at the last meeting of the Board.

Dr Palmer led the closing prayer and pronounced the benediction

On motion the meeting adjourned. Geo B Cummings Sec'y

St.Charles, June 21,1920

The Board of Directors of Lindenwood College met at the College in St.Charles Monday, June 21,1920 at ten A.M. pursuant to call and notice duly given. There were present the following Directors; John W MacIvor, President, who presided, Robert Ranken, Samuel C Palmer, George W Sutherland, Thomas H Cobbs, John L Roemer, John T. Garrett, B Kurt Stumberg and George B Cummings, Secretary.

The following members were absent; David M Skilling, George P Baity, Harry C Rogers, Baxter P Fullerton, Emmett P North and E.W. Grove.

The meeting was opened with prayer by Mr Sutherland. The Secretary reported that it was the desire of the Finance Committee to have minutes of its meetings read with those of the Executive Committee; approved. The minutes of meetings of the Board of Directors on the following dates were read and on motion respectively approved; October 6,1919; February 5,1920; February 16,1920; February 23,1920; May 21,1920; May 27,1920.

The minutes of the meetings of the Executive Committee on the following dates were read and on motion respectively approved; November 14,1919; January 5,1920.

The minutes of the meetings of the Finance Committee on the following dates were read and respectively approved; November 4, 1919; November 14,1919; (Joint meeting); January 5,1920 (Joint meeting); February 16,1920; April 21,1920; May 14,1920.

The President of the College read his annual report stating that there had been an enrolment of 335 with an average of 286 in the college and 10 day pupils. Of these 134 expressed preference for the Presbyterian Church, 66 Methodist, 24 Christian, 17 Congregational, 19 Baptist, 40 Episcopal, 4 Christian Science, 6 Lutheran, 9 Catholic, 5 Jewish, 1 Church of Christ and 10 no preference. Also the following; the death of Miss Vera West, teacher of English, the marriage of Miss Nellie Curtis Childs, nurse, Changes in Faculty, Courses of Study, Health, Home Coming Week for the 89th Commencement including representatives of 39 classes from 1856 to 1920 coming from Los Angeles to Philadelphia, Chicago to Dallas, College Clubs, Campus area(114 acres), New Building and Scholarships.

Recommendations was made that

1 - All chairs be endowed and the interest of people of means be sought to that end.
2 - That scholarships be provided to assist worthy students
3 - That two thousand dollars for the library be made available for the fall of 1920.
4 - That Miss Cora M Porterfield who has completed twelve years of faithful service to the college be paid fifty dollars per month for twelve months.
5 - Recommendation withdrawn at request of Board.

Motion carried approving recommendation Number 1

Motion carried that recommendation Number 2 be approved and that it be the sense of the Board that the Finance Committee set aside ten per cent of the income from the Endowment Funds for scholarships and honor loans.

Motion carried approving recommendations Number 3 and 4.

Dr Calder, Dean of the Bible Department, on invitation presented report of his department for the year. Motion carried that report be received without recommendation which it was suggested be taken up with the Faculty Committee.

Dr Calder's report showed First Semester, 96 Academy Students, Old Testament History, Genesis to Ruth, with the Bible as text, 115 Junior College, Life of Christ, Text, Harmony of the Gospels, Stevens & Burton, 32 Senior College, History of the Bible, Hunting Elective Course, 27 Hebrew Prophesy, Driver's Isaiah. Second Semester, 91 Academy, Old Testament History, Samuel to Esther, 104 Junior College, Fundamentals in Religion, Coffin's Some Christian Convictions, subjects; What is Religion? Morality, Christianity, Immortality, Bible, Faith, Prayer, Church, Sin, Salvation, Christ and etc. 20 Senior College, History of the Bible, elective 13 Mark, 32 History of Missions, Moore's Spread of Christianity in the Modern World.

Enrolled, First Semester, Academy 96, College Classes 174; Total 270
" Second " , " 91, " " 169, " 260
Average 265 in classes for year. Extra Class work also reported.

Recess for lunch to 2 P.M.

After lunch the Board reconvened and heard report of the Dean, Miss Templin; Enrolled 335, from 23 states, 3 foreign countries, College Senior 54, Junior 162, Academy Senior 38, Junior 45, Sophomore 36, Day Pupils 10. The report included Enrolment by Departments, Hours of Faculty, Grades, Degrees and Certificates, College Clubs and Publications including Preliminary History of the College by Dean Templin.

Dr Roemer read financial report of the College and presented proposed budget for next year amounting to $215,310.00.

BUDGET OF EXPENSES FOR 1920-1921

Buildings, (including improvements and repairs on Niccolls, Sibley, Jubilee, Butler, Margaret, and other buildings	$10,000.00
Campaign, (canvassers, salaries and expenses)	3,750.00
Campus, (general upkeep on grounds, roadways, tennis courts, etc	1,200.00
Commissary, (including groceries, meats, butter, eggs, salaries cooks, maids and dietitian)	60,000.00
Departmental (expenses in maintaining various departments outside of equipment)	1,400.00
Equipment, (including china and glassware, silverware, linen, kitchen, furniture, carpets, library books and equipment, class rooms, domestic science, office, pianos, science	14,000.00
Faculty and Administration;	
Literary Department	44,900.00
Conservatory of Music	12,900.00
Administration (General and Student)	10,920.00
Buildings and Grounds	7,440.00
Fuel and Electric Power	15,000.00
Office Expense	2,800.00
Publicity (including advertising, printing, catalogs, bulletins, College Club organizations)	11,000.00
Scholastic Allowance	5,000.00
Sundries	15,000.00
	$215,310.00

ANTICIPATED REVENUE FOR 1920 - 1921

288 Students at $760.00	$218,880.00
Bible Chair Endowment	3,000.00
Miscellaneous Revenues	3,500.00
	$225,380.00

The Finance Committee through Chairman Sutherland presented report by reference to minutes of its meetings read and with itemized statement of Endowment Funds, Buildings, Equipments, Grounds, Income and Expenditures as shown by books of the Treasurer of the Board.

Motion carried that there be carried on the books at the college all accounts including record of Endowments, property and income in accordance with previous direction of the Board and that a complete statement be rendered mpnthly to the Finance Committee by the College.

The Buildings and Grounds Committee through Dr Stumberg reported that new boiler had arrived and payment for same of $3,333.00 less freight about $115.00 was due, that house occupied by Superintendent of grounds called for improvements of about $2,360.00, that a drain for Eastlick Hall at a cost of about $110.00 was needed and that to heat the Sorority houses acquired would call for an expenditure of $1,500.00 to $1,600.00.

Motion carried approving payment for boiler, putting in drain for Eastlick Hall and providing heat for Sorority houses so far as Building & Grounds Committee may deem necessary and improvement of custodian's house referred to Building & Grounds Committee.

Announcement was made that the election of officers and nomination of directors for six year term class of 1920 was in order; Chairman MacIvor appointed Messrs Sutherland and Roemer a Nomination Committee and they reported nominations of the following officers.

For President of the Board -- John W MacIvor
Vice President ---------- David M Skilling
Secretary and Treasurer-- George B Cummings

following were on motion nominated. For Directors Class of 1926 ~~following were on~~

Samuel C Palmer, D.D.
B Kurt Stumberg, M.D.
John T Garrett
Emmet P North, M.D.
George B Cummings

On motion nominations approved and nominees respectively, duly elected

Mr Cobbs presented report of Special Committee on Butler Estates showing receipts from the M.L.Butler Estate and Trust as aggregate of $1,167,285.36 with a small amount still to be accounted for and a remainder interest in Nellie B Eastlick and John L Roemer, trusts and contingent interest in Bethesda and Missouri Association for the Blind Trusts, the Rod Leggatt trust now being distributable to the college on account of the death of the life beneficiary.

Report carried recommendations;

1 - That the transactions of the Committee be approved.
2 - That the Committee be continued with all the powers and authority previously had and given.
3 - That the Committee turn over to the St.Louis Union Trust Company to be held as a General Fund,subject to sale and use in Building operations the balance of securities in its hands.

Motion carried approving each recommendation.

The report showed sale of the following stocks and payment of notes,attorney's fees,claims of beneficiaries and heirs of Col. and Mrs Butler and the sum of $63,000.00 to the Board's Treasurer for new building and obligations of the Board,sale of 3744 shares British American Tobacco Co. and rights for $95,080.80,
252 Liggett & Myers Tobacco Co.,rights for $4,054.68,and additional rights for $4,116.42,
P Lorillard Co. rights for $1,601.60
12 shares American Machine & Foundry Co.,for $1,377.48
480 shares American Tobacco Co. Com. for $131,395.20
28 shares Railway Steel Spring Pfd. for $2,996.00
(This to J.G.Butler Endowment Fund)
24 shares Mac Andrews and Forbes $4,073.76
Composite Realty to liquidation $2,080.00
Dividends, $39,462.00
Report was made of sale of 133 shares British American Tobacco stock belonging to the J.G.Butler Endowment Fund which was approved.

On motion the Committee was authorized to pay to Westminster College up to $10,000.00 provided settlement with Mercantile Trust Co is fully carried out as agreed.

Motion by Dr Roemer carried that the President of the Board, Chairman of the Finance Committee and Mr Garrett be a Committee to fix compensation of Mr Cobbs. Dr Roemer added to Committee.

Mr Cobbs presented resolutions carrying agreement with the Sororities which was adopted;

Whereas,the change of Lindenwood Female College from a two year,"Junior ",to a four year,"Class A," college has disqualified Junior Sororities,and

WHEREAS,the Zeta Chapter of Eta Upsilon Gamma and the Theta Chapter of Sigma Iota Chi,and the Tau Chapter of Beta Sigma Omicron, Junior Sororities in Lindenwood have,therefore,voluntarily retired and withdrawn from the College and have sold their furniture and equipment to the College,and

WHEREAS,the Zeta Chapter of the Eta Upsilon Gamma and the Theta Chapter of Sigma Iota Chi,each owned a building located on the College campus in which each had an equity of about $1,500.00,invested by or for the members of said chapter,and

WHEREAS,each of said chapters has generously offered to give its equity in its building to the college for the purpose of establishing a scholarship in the name of said chapter,and

WHEREAS,the Buildings and Grounds Committee has recommended to this Board that said gifts be accepted and that two permanent scholarships be established in recognition of said gifts -

NOW THEREFORE BE IT RESOLVED; -

First; That the gifts of said buildings to the college be accepted, that the loyal spirit of the young ladies be commended, and that in recognition of said gifts two perpetual scholarships be and are hereby established to pay a gross sum of $200.00 per annum each.

Second ;That one of said scholarships shall be known as the "Zeta Chapter of Eta Upsilon Gamma" Scholarship, and the other shall be known as the "Theta Chapter of Sigma iota Chi" Scholarship.

Third; That each of said scholarships shall be awarded to some deserving, worthy young lady each year and that she shall be given a credit of $200.00 for that year on account of tuition or other expenses at the college for that year, said credit to apply month by month.

Fourth; That each of said scholarships shall be awarded for only one year at a time, and if possible, announcement of these awards shall be made at the college commencement each year.

Fifth; That the award of each of said scholarships shall be made by the President of the college to a young lady recommended by a Committee, or representative, of the Alumnae of the Chapter for which it is named, which recommendation must have the approval of the President of the college, or of a Committee appointed by the President. If the Alumnae shall fail at any time to make satisfactory recommendation, then the President of the college may make the award to some young lady selected by the President or by a Committee appointed by the President for that purpose.

Sixth; That any student who has enjoyed the benefit of either of these scholarships during any year may apply for reappointment for the succeeding year, but no such student shall have any claim on either of such scholarships until she is recommended or appointed as above, and no such student shall be eligible for reappointment unless she has made a record in the college which is satisfactory to the President of the college.

Seventh; The requirements for appointment to either of said scholarships shall be as follows;

a - Any girl who has completed a four year high school course shall be eligible to apply.

b - It is understood that any girl who applies for the scholarship pledges herself to honestly endeavor to make the most of her opportunities, if she is appointed.

c - The scholarship may be withdrawn from any appointee at any time by the President of the college, if the one to whom it is awarded shall, in his opinion, fail to live up to the high standards of the college and of young womanhood.

Mr Cobbs presented resolution and petition of students that the new Administration Building be called the Roemer Administration Building. Dr Palmer moved adoption carried.

WHEREAS, the students of Lindenwood Female College have petitioned the Board of Directors, asking that the Rev John L Roemer, D.D., President of the College, be honored in the naming of the new Administration Building, because "he has had a large part to play in the development of the newer and greater Lindenwood," and

WHEREAS, "Of the four who consecrated themselves in 1914 to a greater Lindenwood -Dr Niccolls, Col and Mrs Butler and Dr Roemer" - but one (Dr Roemer) remains to be honored in the naming of a building on the campus - buildings having been named for each of the other three already, and

12 000	Obion Co Tenn Bonds	12 000	135	
	10 sh Industrial Loan Co	500	18	
	Meryl R & I Co Loan	300		900
	Paid College for beneficiaries			
	ANNUITY ENDOWMENT FUND Forward		4499	
	Obion Co. Tenn Bonds	3 000	180	
1 000	Lillian Miller Annuitant			60
2 000	Martha D Hunter " "			100
50 000	MARGARET L BUTLER BIBLE FUND"			
	40 sh Industrial Loan	2 000	140	
	Greene & Lawrence Co Bonds	1 500	90	
	Lawrence Co Bonds	10 500	525	
	Cross Co Bonds	4 500	247 50	
	Poinsett Co Bonds	1 000	60	
	Obion Co Bonds	11 000	660	
	7 Gt Britian & Ireland Bonds	6 737 50		1283
	J. F. Luecke R. E. Loan	12 750	382 50	7438
	Paid College for Salary, etc			2400 84
	on Industrial Loan Co + Turner Loan Paid		907 54	
243 352 55	JAS. G. BUTLER END'T FUND forward		875	
	200 sh Am Tobacco Pfd	21 400	1200	
	500 sh Am Locomotive Pfd	51 000	3500	
	500 sh Central Leather Pfd	56 000	3500	
	48 sh Liggett & Myers Pfd	5 808	336	
	36 sh P Lorillard Pfd	3 744	224	
	120 sh Mercantile Tr. Co.	42 900	3480	
	500 Sh Ry. Steel Spg. Pfd.	49 000	3500	
	100 sh Republic I & S Pfd	10 200	700	
	Ctf. Dep. Industrial Loan Co	50	250	
	28 Sh. Railway Steel Spg Pfd	2 996		
58 40	British Amer Tob Co. Sold. (Coupon)	58 40	13315	260
	$400 U. S. Bonds Purchased	357 44		
	St. Louis Union Int. on balances		3010	
	~~398.605.21~~			
10 000 00	STEPHEN RIDGLEY FUND Forward			
	Obion Co Bonds	10 000	600	
5 003 44	GENERAL FUND Forward			
	Meryl Loan Pd		12	
	Hunter Note	50		
	J. F. Luecke Loan	1 250	3750	729
	1 M War Savings Stamps	830		
	Industrial Loan Co Ctf Dep	100	250	
	Mercantile Club Bonds	500		
	United States Bonds			
	Interest & Dividend a/c		13426	1.020
	$550 United States Bonds	491.48		357
	see over — + 398.605.21			
336 263 63	BUILDINGS GROUNDS AND EQUIPMENT			
	Administration Building	21.100.		
	Do Austin ~~Fox~~ Fox	4.300		
	Do Sorority			
25.000	Notes Payable			
	St Louis Union Trust Co	690.63		
	Mercantile Trust Co		145.96	
	First National Bk, St. Louis	o/p	142.04	392
63.000	M.L. Butler Special a/c		3.92	
	Architects Admin. Bld a/c	8.074.66	12701.30	
	Do Gen'l a/c		2400.84	127948
	Insurance Paid			615952
	Commissions Paid St. Louis Union			66480
	Expense a/c			291191
			$22.416 04	15.60074
748.478.02		755.293.32	$748 478 02	755.293.32
			$770 894 06	$770 894 06

Campus & Grounds	35.000
Leistner Property	10.000
Raymond Property	15.000
Langstadt Property	11.936.80
Blackburn Property	15.000
	$ 86.936.80
Sibley Hall	61.000
Jubilee Hall	48.000
Butler Hall	50.000
Nicholls Hall	70.000
Margaret Hall	9.000
Sorority Houses	6.000
Mech. Bldgs	18.386.28
Equipment	49.282.13
	$ 398.605.21

Treasurer's report
Trustee meeting 1920
Geo B Armstrong
Treasurer

WHEREAS, the new Administration Building constitutes a great step toward the realization of the dreams and plans of those who have heretofore consecrated themselves and their means " that the Great Southwest should have a college for young women equal to the best in the country," and

WHEREAS, this Board recognizes the great service which Dr Roemer and his wife have rendered to the college,

NOW THEREFORE BE IT RESOLVED; -

That the new Administration Building, now under construction be named and hereafter known as the "Roemer Administration Building."

Treasurer's report attached

Adjourned with prayer by Dr Palmer.

Geo B Cummings
Secretary

October 11, 1920

The Board of Directors of Lindenwood College met at the College, St. Charles, at ten A M. pursuant to call and notice duly given. There were present John W MacIvor, President, who presided, Robert Ranken, Geo. W Sutherland, John T Garrett, Thos H Cobbs, John L Roemer, Emmett P North, Samuel C Palmer, B Kurt Stumberg and Geo B Cummings, Secretary-Treasurer.

The meeting was opened with prayer by Mr Ranken.

The minutes of the meeting of June 21, 1920, were read and approved. Minutes of the meetings of the Finance Committee for the months of July, August, September and October were read and approved.

President Roemer made report of condition of the school and read expression of thanks by the Y.W.C.A. Council.

Following recommendations by President Roemer, on motion of Dr Palmer, and second of Dr Roemer, approved -

1 - Special Building and Grounds Committee and Dean Templin requested to go into plans for improvement of Sibley Hall to be made when Administration Building is sufficiently advanced to admit of changes. Also include changes in Dining Room and Gymnasium - all to report to the Executive Committee for such action as that Committee may take.

2 - Present rule as to church attendance in St. Charles Sunday morning to stand.

3 - Donation of $500.00 to St. Joseph Hospital, St. Charles, for Building, one half in one year, one half second year.

Building and Grounds Committee reported by Dr Stumberg at request of Mr Ranken - Increased cost Boiler House $600.00 plus cement approach and Fox contract $75.00 for erecting stack. Additional improvements Ordelheide house $1,316.00. Latter approved. Dr Roemer suggested that Dr Stumberg attend monthly meetings of Finance Committee.

Dr Roemer made verbal report for Faculty Committee.

Recess taken for lunch.

Chairman Sutherland made report for the Finance Committee including an itemized statement of Treasurer's accounts.

Borrow

Dr Palmer moved that Chairman of Finance Committee and President of the College be authorized to borrow from time to time not to exceed at one time in the aggregate, from the Union Savings Bank, St.Charles, $25,000.00, First National Bank, St.Charles $25,000.00, and First National Bank, St.Louis, $100,000.00 for the uses and purposes of the College and payment for Administration Building and other improvements as authorized. Carried

Mr Cobbs read for the Auditing Committee the result of the audit by Richards Audit Co. Dr Palmer moved and motion carried that report be received.

Mr Sutherland moved, seconded by Mr Garrett, that it be the sense of the Board that while the books do not now reflect actual values of buildings, there be no change on the books at present. This in view of the recommendation of auditors of an increase to present replacement values. Carried.

Motion carried that General Fund be carried into M.L.Butler Fund when set up.

Mr Cobbs made report for Special Committee on Butler Estates.

Dr Palmer's motion carried that Mr Cobbs see what can be done toward sale of Maryland Avenue property with view to giving proceeds to Mrs Eastlick.

(Insert below) Dr Palmer moved that Committee be continued with all and every power and authority heretofore given it . Carried.

Dr Stumberg moved that Special Committee on Butler Estates turn over to the Treasurer all moneys coming into the hands of the Committee and all securities now on special deposit with St.Louis Union Trust Co be held by it as fiscal agent as a General Fund subject to withdrawal and sale and use of proceeds by Finance Committee for improvements authorized and reinvestment. Carried.

Securities

Motion by Mr Ranken, seconded by Mr Garrett, carried that any two of G.W.Sutherland, T.H.Cobbs, and G.B.Cummings, have authority to withdraw securities from St.Louis Union Trust Co from time to time for sale and disposal.

Motion carried that payments to Treasurer by Special Committee as shown by reports be approved.

Motion carried that Mr Cobbs and President of College report to Executive Committee for action recommendation as to designation of gifts and bequests to College in memory of donors.

The following resolution, authorizing sale of any or all of the securities reported on hand by Special Committee on Butler Estates as well as any part of them, offered by Mr Sutherland, carried, and Secretary of Board authorized to certify copies of same for each stock or security sold.

" WHEREAS Lindenwood Female College is now the owner and holder of _____ shares of the capital stock of _____ _____ represented by certificate and

WHEREAS said Lindenwood Female College desires to effect a sale of _____ shares of said stock of said company,

NOW THEREFORE be it resolved that John W Mac Ivor, the President of this corporation, be and he is hereby authorized, empowered and directed to sell, assign and transfer the aforesaid (shares of stock) and he is hereby empowered and directed to execute, in the name of this corporation by him as such President, any and all instruments necessary to accomplish the sale, exchange and transfer of said certificate (of stock,)(and)

AND BE IT FURTHER RESOLVED that George B Cummings, the Secretary of this corporation, be and he is hereby authorized, empowered and directed to affix the corporate seal of this corporation to said instrument of sale, assignment or transfer and to attest the same with his signature."

Mr Garrett reported for the Committee appointed to fix Mr Cobbs" compensation in connection with Butler Estates and Trust matters that amount was fixed at $12,500.00 on condition that Mercantile Trust Co Trustee pay that amount for services rendered in connection with U.S. Income and Inheritance Taxes, Delaware Inheritance Tax, etc.- that that amount had been received and paid to Mr Cobbs.

Geo B Cummings, Secy.

JUNE 20,1921

The Board of Directors of Lindenwood College met at the College in St.Charles for its regular June meeting at 10 A.M. June 20,1921,pursuant to call and notice. There were present the Rev J.L.Roemer,D.D.,Rev S.C.Palmer,D.D.,Rev D.M.Skilling,D.D., Messrs G.W.Sutherland,T.H.Cobbs,Emmett P North,M.D.,J.T.Garrett, B Kurt Stumberg,M.D.,and G.B.Cummings. The Rev Drs J.W.MacIvor, G.T.Baity,B.P.Fullerton and H.C.Rogers sent explanation of necessity of their absence.

Upon motion of Dr Roemer, Dr Palmer presided until Dr Skilling,who was detained in the city,reached the College. Mr Sutherland led the opening prayer.

The minutes of the meeting of the Board of Directors of October 11,1920,were read and approved.

The minutes of the meetings of the Finance Committee for November 9, December 10, January 11, February 11, March 15, April 14, May 10, June 10, were read and approved.

The minutes of the meetings of the Buildings and Grounds Committee held 3/21+ 14/22+ 14/28+ 4/10+ 6/13. were read and approved.

The minutes of the meeting of the Executive Committee for March 21, April 22 and 28, June 10 and 13, were read and approved.

The action of the Finance Committee in accepting the gift of the Hon. Charles W Holtcamp of the sum of $500.00 (Five Hundred Dollars) Annuity Fund to be known as the Dorothy Holtcamp Badgett Bible Memory Verse Fund,income to be used as reward to Freshman students for memorizing Scripture verses was approved, the terms of the gift agreed to and Judge Holtcamp's letter ordered filed. The appreciation of the gift and thanks to Judge Holtcamp expressed at the direction of the Committee was also approved.

President Roemer read his annual report on the operations of the College and called attention to the increasing financial growth and the net gain in the operation of the College during the seven years of his incumbency. He also spoke of the Condition of Enrollment; Student Government; High Scholarship; Admission to College Union; First Four Year College Degree awarded at Commencement to Miss Pauline Weissgerber of Lebanon,Mo.,the degree of Bachelor of Science; the Work of the Y.W.C.A. and the religious phase of the work,there being a splendid course of Bible Study,preaching services Sunday evenings with required attendance; daily chapel at noon; church attendance in St.Charles with the President preaching in the chapel should the weather interfere; the need of an additional worker in religious education and training; the superior character of the Faculty and the marriage of three members,Misses Jesse,Roberts and Weissgerber.

Supplementary to the report of the President that of the Bursar was read,showing

Cash May 31	$2,697.82
Account receivable	2,882.50
Board of Directors' Loan	30,000.00
Inventory	3,935.19
	$39,515.51

Outstanding obligations	$12,297.73
Estimated surplus	28,685.78
Students accounts estimated doubtful	800.00
A net advance to Board	23,500.00

Dr Roemer also reported the following students as recommended for allowances from the Watson Fund - Helen Calder, Priscilla Calder, Dorothy Ely, Elizabeth Lee, Arlee Norris, Esther Saunders, Dorothy Taylor.

Dr Roemer presented the following budget for the coming year 1921-22

Buildings (including improvements and repairs on (Niccolls, Jubilee, Butler and other buildings ---	$15,000.00
Campaign (Canvassers' salaries and expenses----------	7,500.00
Campus (General upkeep on grounds, roadways, tennis (courts, etc ----------	2,500.00
Commissary (including groceries, meats, dairy products, (butter and eggs, salaries of cooks, maids, dietitian	75,000.00
Departmental (expenses in maintaining various departments (outside of equipment ----------	2,500.00
Equipment (including china, glassware, linen, silverware, (and kitchen ----------	6,000.00
Faculty and Administration Salaries	
College Faculty ----------	50,550.00
Music Faculty ----------	14,550.00
Student Administration ----------	7,700.00
Office Administration ----------	5,600.00
Buildings and Grounds ----------	9,600.00
Fuel, Gas and Electric Power ----------	18,700.00
Office Expense (including Accountant, Interest on Notes, (postage stamps, stationery and supplies --------	3,500.00
Publicity (including Advertising, Printing, Catalogues, (Bulletins, Students Handbooks and College (Club Organizations ----------	13,850.00
Sundries (including Auto, Chaperonage, Lectures, Household (Expense, House Cleaning, Infirmary, Laundry, Water (Service, etc ----------	20,000.00
	$252,550.00

ANTICIPATED REVENUE FOR 1921-1922

325 students at $760.00 (average)----	$247,000.00
Bible Chair Endowment ----------	3,000.00
Miscellaneous Revenues ----------	3,500.00
	$253,500.00

On motion of Mr Sutherland the report of the President was received and the budget adopted and Watson Fund Allowances approved and on motion of Dr Roemer the report of the Bursar was received.

Dr Roemer presented the names of those recommended by the Faculty for degrees, diplomas and certificates, which on motion was approved as follows; -

DEGREES

B.S. In Home Economics - Miss Pauline Weissgerber

Associate in Arts

Lilyan Bowman
Alice Chapman
Laura Cross
Ernest Francis Embry
Carol Gillmor
Edna Honeywell
Virginia Kieth
Miriam Kennedy
Helen Louise Kiser
Alma May Murphy
Mary Olevia Nyberg
Margaret Owen
Helen M Peyton
Marion Stone

DIPLOMAS

Home Economics

Eva Marie Fleming
Pauline French
Edna Honeywell
Vesta Mudd
Leone Stanford

Music(Piano)

Mildred Jeannette Asbury
Lucile E Hohner
Velma Lucile Pierce

Normal Diploma in Physical Education

Mary Beryl Arbogast
Florence Jane Bartz
Evelyn Brownlee
Kathleen Fleming
Odella McGowan
Dorothy Jane Weber

Expression

Edith Dockstadter
Marguerite M Ehlers
Ernest Francis Embry

Pipe Organ

Maurece Parker

CERTIFICATES

Academy

Lorna Stewart Alexander
S Marne Anderson
Viola Boschert
Edna Brown
Helen Graham Calder
Etta Louise Jackson
Helen Fay Kahn
Madeline Lucy Lasar
Laura Fay McCormick
Mildred Louise Miller

Mary Sophia Cartwright
Virginia Dell
Nan Lyle Dickey
Maeotta Divelbiss
Vera Eberle
Bernadene Irene Edes
Evelyn Estes
Marjorie Harlowe Goodwin
Mary Margaret Harriman
Stella Whiffin Harris
Hazel Hill
Lillian Pittman
Kathleen Redburn
Caroline Frinda Richardson
Josephine Rosenberg
Elwillda Belle Springer
Madge Nannie Louise Stover
Frances Titzell
Olga M Swanson
Ruth Evelyn Yourtee

Home Makers

Dorothy Taylor

Expression

Merla M Goldsmith

Playground

Edith Reid

State Certificate to Teach

Lilyan Bowman
Eva Marie Fleming
Alma May Murphy
Helen Peyton

Public School Music

Lena Mary Allison
Maurece Parker
Elizabeth Swaim

Voice

LaNelle Breckenridge

Public School Art

Claire E Ehleb

Dr Skilling, Vice President of the Board, at the request of Dr Palmer, took the chair.

Dr Roemer reported that the preference of students as to churches was Presbyterian 112; Methodist 90; Baptist 28; Episcopal 21; Catholic 13; Christian 17; Congregational 6; Christian Science 5; Jewish 6; Lutheran 4; no preference 23; total 325.

Dean Templin reported the enrollment for the year 325. A fewer number of students dropped out during the first semester than experienced last year. Students from 22 states and one foreign country. In the College were 1 senior, 13 juniors, 51 sophomores, 164 freshmen; academy department, 36 seniors, 38 juniors, 21 specials. There were 42 transfers from 17 states, Missouri leading with 15. A complete statement of enrollment by courses in each department and hours of the Faculty with comparative grades of students appeared in the report.

Following the Dean's report, Dr Roemer made recommendation which was on motion approved, that is

1st - that the academy courses be dropped as catalogue schedule courses at completion of next year.

2nd - that students of high school standing above eight units be listed as Special Students, the purpose being to present only the College courses in our catalogue; to classify those who are not meeting the College requirements as " Special Students " and to give larger liberty in accepting students not fulfilling completely the College requirement.

Further, that there be an appropriation of $2,500.00 for Library purposes;

$2,000.00 for the purchase of practice pianos;

$5,000.00 for purchase of equipment and furnishings for Sibley and Jubilee.

Dr Roemer read a communication received from Mesrrs Becker and Wills objecting to the architecture of entrance to Roemer Hall. On motion of Mr Cummings matter wasreferred to Messrs Cobbs, Sutherland and Stumberg with authority to take any action they may deem necessary.

Adjourned for lunch
Reconvened at 2 P.M.

Mr Sutherland made report for Finance Committee, including statement of stocks and bonds belonging to the Butler General Fund that had been sold and the borrowing of $65,000.00 from the First National Bank of St Louis secured by 500 shares Railway Steel Spring Company, Pfd., and $42,000.00 from the Tower Grove Bank of St. Louis secured by 432 shares International Shoe Company, Pfd. On motion approved.

Passed agent

Mr Cobbs reported for the Special Committee on Butler Estates, the turning over to the St. Louis Union Trust Company as fiscal agent securities aggregating $1,059,705.06 par value to be subject to withdrawal and sale by Finance Committee.

Cash to Treasurer	$32,000.00
Balance on hand	873.37

Included in cash $13,470.00 the proceeds of sale of 100 shares of American Tobacco stock, common B

Mr Cobbs stated that the Auditing Committee had arranged for audit of the College books.

He also reported that the question of income tax against Butler Estates had been decided in favor of the College and that nothing had been accomplished in regard to title to Maryland Avenue property in which Mrs Eastlick has a life interest.

Depository

Dr Roemer suggested that the Central Trust Company, St. Charles, be included as a depository of College funds. Approved.

Borrow

Motion carried that the Finance Committee be authorized to borrow up to $200,000.00 in addition to present loans from any banks or trust companies it may arrange for loans with and with authority to pledge any required collateral and to select depositories.

Motion carried that the Secretary be authorized to certify copies of this resolution inserting name of bank or trust com- with which loans may be arranged by the Finance Committee.

Motion carried that the President of the College and the Chairman of the Finance Committee be authorized to borrow not to exceed in the aggregate at any one time during the next fiscal year -

$10,000.00 from Central Trust Co St Charles
$20,000.00 from Union Savings Co St Charles
$20,000.00 from First National Bank St Charles

That the Secretary be authorized to certify copies of their authority to make these loans to each bank.

On motion the Finance Committee was authorized to sell any of the stocks or bonds in the Margaret L Butler General Fund for the purpose of making payment on obligations of the Board and for the new administration building and its equipment and for reinvestment. The Secretary was authorized to certify the following form of resolution for each security as sold, completing the same in accordance with the facts in each case.

At a special meeting of the Board of Directors of Lindenwood Female College, duly called and held on the day of 19 , a quorum being present, the following resolution was unanimously adopted;-

"Whereas Lindenwood Female College is now the owner and holder of _____ shares of the capital stock of _____ represented by certificate # and

Whereas said Lindenwood Female College desires to effect a sale of _____ shares of said stock of said company

NOW THEREFORE be it resolved that President of this corporation, be and he is hereby authorized, empowered and directed to sell, assign and transfer the aforesaid shares of stock and he is hereby empowered and directed to execute, in the name of this corporation by him as such President, and all instruments necessary to accomplish the sale, exchange and transfer of said certificate of stock, and

BE IT FURTHER RESOLVED that George B Cummings, the Secretary of this corporation, be and he is hereby authorized, empowered and directed to affix the corporate seal of this corporation to said instrument of sale, assignment or transfer and to attest the same with his signature."

I, George B Cummings, Secretary of Lindenwood Female College, do hereby certify that the foregoing is a full, true and correct copy of a resolution adopted at a meeting of the Board of Directors of Lindenwood Female College, held on the _____ day of _____ 19 .

WITNESS my signature this _____ day of _____ 19 .

_____

Secretary

Mr Sutherland reported insurance on the new building and recommended the carrying of Fire Insurance of 80% of its value and Tornado at 50% of its value, which on motion was approved.

The terms of Directors expiring this year being reported, Mr Sutherland made a motion, which carried, that the following be recommended to the Synod of Missouri for election in the class of 1927 -

1927

Rev J.L.Roemer, D.D., Rev D.M.Skilling, D.D., Rev H.C.Rogers, D.D
Rev G.P.Baity, D.D., and Mr Lee Montgomery of Sedalia.

On motion of Dr Palmer the following officers of the Board were reelected -

Rev J.W.MacIvor, D.D., President
Rev D.M.Skilling, D.D., Vice President
G.B.Cummings, Secretary-Treasurer.

On motion adjourned.

Geo B Cummings Sec'y

The Board of Directors of Lindenwood College held its regular October meeting at the College the tenth inst.at ten A.M. pursuant to call and notice. There were present John W MacIvor,D.D.,(1916) President of the Board,who presided;Robert Ranken,(1896),Samuel C Palmer (1892),John L Roemer,D.D.(1906),B Kurt Stumberg(1915), Harry C Rogers,D.D.(1915),Thos H Cobbs(1917),Geo.W Sutherland(1919), John T Garrett (1919),Geo B Cummings (1915),Secretary,and Lee Montgomery,elect(1921). Explanation of necessity for absence received from David M Skilling,D.D.(1902),Baxter P Fullerton,D.D.(1911) Geo P Baity,D.D.(1916),Emmett P North (1916).

The minutes of the meeting of the Board on June 10th,and of the Finance Committee on July 8th,September 9th,and October 7th were read and approved. On motion the minutes of the Finance Committee being made a part of the records.

Mr Cobbs reported on Butler Estate and Trusts that the Executor and the Trustee were ready to make final distribution,the portion coming to the College being about $2o,ooo from both. On motion the acceptance of Liberty Bonds and Real Estate Notes was approved and the Committee asked to prepare a resume for the Board's records. There was expression of appreciation of the great amount of work and the successful handling of delicate and difficult matters by Messrs MacIvor,Roemer,Cobbs and the Committee.

Mr Cobbsread report of Audit of College books showing

Cash in banks	$9,065.92
Improvements and additions to Buildings	267,244.54
Mortgage notes against property	23,000.
Notes payable to banks	107,000.
Inventory of supplies	4,282.37
Accounts receivable	1,087.10
Endowment investments	1,462,895.35
Uninvested	346.56
Land	76,897.63
Buildings	581,486.18
Furniture,Fixtures and Equipment,less depreciation	54,468.29
Prepaid expenses	7,104.65
Deferred credits for room reservations	3,830.
Capital,Endowment funds	1,615,694.42
Butler estate Com.	873.37
General fund	437,756.97

Report showed Net income after deducting depreciation of $8,903.69 as $18,798.55

Chairman Sutherland reported for the Finance Committee that at September 30th Investment in buildings and Equipment was $720,860, Grounds $76,897 less Mortgages $23,000 plus since July 1st Sibley Hall $12,000.,Jubilee Hall $15,000.,President's Home $7,500.,Science Hall $700.,a total of $832,900. Roemer Hall $347,500.Notes at First National Bank St.Louis $129,000.,Tower Grove Bank St.Louis $42,000.,Advanced by College $20,000. with $20,000.advanced by College and used a/c Roemer Hall since Oct.1st. That there had been no change in the Securities which amount to $1,452,000 plus. The policy of the Committee is to dispose of Common Stocks (about $98,000.) That no revaluation of Buildings and Grounds had been made on the books awaiting return to

normalcy, but that the architects had placed valuations on Buildings for Insurance purposes. That endowment Income is about $90,000. Net Endowment about $1,250,000. Recommended beginning to write off depreciation on Roemer Hall. Stated that if banks will carry loans they may be reduced by Income and Endowment not be reduced.

Mr Sutherland also reported application for Annuity by Lida Miller if on $1,000 rate would be $80, her age being 65 years and her health not good, received through Dr Roemer. On motion approved, and authority given to issue Annuity. Authority asked by Committee to borrow up to $100,000 additional to present Loans. On motion approved with authority to pledge Collateral necessary.

The Committee was on motion authorized to sell any of the Investments, Stocks or Bonds owned it may see fit to sell and the Secretary authorized to certify the following resolution on each case.

At a special meeting of the Board of Directors of Lindenwood Female College, duly called and held on the _____ day of _____ 19 , a quorum being present, the following resolution was unanimously adopted;

"WHEREAS Lindenwood Female College is now the owner and holder of _____ shares of the capital stock of _____ _____ represented by certificate # _____ and

WHEREAS said Lindenwood Female College desires to effect a sale of _____ shares of said stock of said company.

NOW THEREFORE be it resolved that President of this corporation, be and he is hereby authorized, empowered and directed to sell, assign and transfer the aforesaid shares of stock and he is hereby empowered and directed to execute, in the name of this corporation by him as such president, and all instruments necessary to accomplish the sale, exchange and transfer of said certificate of stock, and

BE IT FURTHER RESOLVED that George B Cummings, the Secretary of this corporation, be and he is hereby authorized, empowered and directed to affix the corporate seal of this corporation to said instrument of sale, assignment or transfer and to attest the same with his signature."

I, George B Cummings, Secretary of Lindenwood Female College, do hereby certify that the foregoing is a full, true and correct copy of a resolution adopted at a meeting of the Board of Directors of Lindenwood Female College, held on the _____ day of _____ 19

WITNESS My sighature this _____ day of _____ 19 .

_____

Secretary

The Treasurer reported for Special Committee of Finance Com. on rates customary on Annuities. Dr Roemer's motion carried that the Finance Committee be, in intervals between Board meetings, authorized to issue Annuities at special rates from time to time as it may approve.

Mr Ranken asked Dr Stumberg to report for the Building and Grounds Committee. He reported Improvements to Art Room, Basement, of Sibley, Jubilee and Dining Room. The President's Rooms and Offices and class rooms vacated making room for about 35 students besides employees Repairs in Butler and Niccolls. Cost of changes in Sibley Hall $12,127. President's Home (Y.W.C.A.Building) $7,562. Equipment $5,287 for rooms and dining room. Automatic Telephone $3,800.

Recess for chapel exercises.

Following chapel exercises in the auditorium of Roemer Hall and Lunch ~~the Board~~ meeting resumed. Dr MacIvor excused to meet an appointment in the city, Dr Palmer asked to take the chair.

President Roemer reported, showing enrollment of 353 (a gain of 56) 317 boarders and 36 day students, gains of 35 boarders and 21 day students. All but 36 entering with credits enough for college. Religious preferences, Presbyterian 112, Methodist 93, Christian 25, Baptist 23, Episcopal 18, Roman Catholic 15, Jewish 12, Lutheran 7, Evangelical 6, Congregational 5, Christian Science 3, Brethren 1, Unitarian 1 and 32 not stating.

Estimated returns for the year will be $254,879.50 against $221,996.55 the year previous. Expectation that will with economy carry operating expense. More applications for aid than previously, and wise provision of Board made taking care of most of these. Dr. Roemer paid tribute to the workmen who made it possible to go into the new building for the opening of the school year. Marked difference since occupying new class rooms with adequate teaching facilities for the first time.

Attention called to the dedication of new building October 20th and the desire of the President and Faculty that members of the Board be present. The Y.W.C.A. opened with a large membership and is active in the religious work of the school.

Dr Roemer stated that he expected the school to show a surplus and that the income from the Endowment Funds should in about five years pay for the new building, urging that this be the policy. The Board approved the suggestion.

Geo B Cummings Secy.

October 20. Roemer Hall dedicated. President Roemer presided. Dr. MacIvor made presentation address. Acceptance of building by Dr Roemer. Address of dedication by Dr H.N.McCracken, President of Vassar College. Prayer of dedication by Dr Skilling. Representatives of Missouri State and Washington Universities with greetings. Benediction, Dr R.C.Williamson, Pastor of Tyler Place Church, St.Louis. Inspection of Building, Luncheon for Guests, Recital by Students.

Geo B Cummings
Secy.

Preliminary Meeting, May 23, 1922

The Board of Directors of Lindenwood College met at the office of Thos.H Cobbs at 2 P.M. pursuant to call and notice. There were present Rev J.W.MacIvor, D.D., President; Rev J.L.Roemer, D.D., Robert Ranken; Rev S.C.Palmer, D.D.; J.T.Garrett; B.K.Stumberg, M.D.; T.H.Cobbs; Geo.B.Cummings. Opening prayer was made by Dr Palmer.

Dr Roemer reported recommendations of the Faculty of students and graduates for awarding the diplomas, certificates and degress. Dr Palmer moved that recommendations be approved and that diplomas, certificates and degress be awarded and conferred accordingly.

The Minutes of Executive Committee held jointly with the Finance Committee April 27th, at which approvel of improvements at estimated cost of $36,500. was acted on, were read and approved. As also the action of the Committee approving the borrowing of $12,000. to be reimbursed out of July income.

On motion adjourned to meet at the College May 30th to attend Commencement.

CERTIFICATES AWARDED

ACADEMY

Carol Bear
Marian Louise Bowers
Catherine Brennan
Olga Carrico
Helen Chick
Helen C Evans
Alfreda V Grantham
Mercedes Hicks
Grace J Mason
Rosalynde M Johnston
Helen Lee Maupin
Verna Marie Meyer
Helen M Mulliken
Rilye S Nelson
Bernice J Peltason
Dorothy E Robinson
Mary Helen Rogerson
Marguerite Rosenfield
Audrey St Jean
Elizabeth H Sawyer
Glenda H Sloan
Lucille S Spalding
Alma G Weissgerber
Eva Mae Wiener
Elizabeth Wyman
Marjorie Wyman

HOME MAKER'S CERTIFICATE

Mierin Litman
Stella Rowland
Agnes Walker

CERT. IN EXPRESSION

Mercedes Hicks
Elwilda B Springer

STATE CERTIFICATE TO TEACH

Melvin Bowman
Grace Chandler
Mildred Dial
Eva Mae Fleming
Patti Hendy
Helene Millsap
Vesta Mudd
Mary Lucille Redden
Anna Shelton
Florenz Smith
Marion Stone
Elizabeth Watkins

CERTIFICATE IN PUBLIC SCHOOL MUSIC

Frances M Becker
Esther Alice Hund
Margery Wiley
Josephine C McNay
Esther McC Saunders

SECRETARIAL CERTIFICATE

Nellie Elizabeth Iler
Sarah Levine
Geraldine H Wills
Alberta W Metzger
Marian C Schwarz

PLAYGROUND CERTIFICATE Eugenie May Andrus

CERTIFICATE OF MUSIC (Piano) Fannie H Hill Maria M Hill

DIPLOMAS IN MUSIC (Piano)

Ella Louise Clark
Josephine M Erwin
Blanche R Traynor
Lorene Whits

DIPLOMA IN VIOLIN Nan Core

DIPLOMA IN ORGAN Marian William Titus

DIPLOMA IN VOICE Frances M Becker, Esther McC Saunders, Gladys M Sullivan, Margery Wiley

DIPLOMA IN EXPRESSION Ida Felicitas Hoeflin

DIPLOMA IN LIBRARY SCIENCE Thelma Rich

DIPLOMA IN HOME ECONOMICS Katherine Tinsman Mildred Silvers

NORMAL DIPLOMA IN PHYSICAL EDUCATION Eugenie May Andrus

CONFERRING OF DEGREES

ASSOCIATE IN ARTS

Sarah Marie Arthur	Maxine Jackson	Mary L Redden
Melvin E Bowman	Helen Jones	Margaret R Roy
Elizabeth Bungenstock	Roma Key	Caroline Sheetz
Mary P Calder	Mary Louise Martin	Anna J Shelton
Dorothy Cannon	Cecilia Miller	Frances E Smith
Hazel E Coley	Helene F Millsap	Janet R Steedman
Elizabeth Cowan	Lucy S Mullinax	Adele H Stine
Elizabeth E Deming	Mary L Ozment	Kathryn Weiss
Roberta A Guthrie	Louise Parkin	Mary C Yount
Hazel Anna Howard		

B.O IN EXPRESSION — Bernice Elizabeth Diekroeger

B.M. IN MUSIC(Piano) — Velma Lucille Pierce

B.S.IN HOME ECONOMICS — Eva Mae Fleming, Mildred Dial

B.S. IN PHYSICAL EDUCATION — Julia M Horner

B.S. IN EDUCATION — Patti Hendy

A.B. DEGREE

Grace A Chandler, Louise Child, Florenz E Smith

The Board of Directors of Lindenwood College met at the College May 30th attending Commencement.The Commencement address was given by Dr H.M.Gage of Coe College,Iowa,after which meeting adjourned.

Geo B Cummings Sec'y.

June 20,1922

The Board of Directors of Lindenwood College met at the College on Tuesday,June 20,1922,pursuant to call and notice.There were present Rev J.W.MacIvor,D.D.,President of the Board who presided;Rev G.P.Baity (excused)T.H.Cobbs;J.T.Garrett;Lee Montgomery;E.P.North,M.D.;Rev S.C. Palmer,D.D.;Rev J.L.Roemer,D.D.;Robert Ranken;B.K.Stumberg,M.D.;Rev D.M.Skilling,D.D.;Geo.B.Cummings. Absent,Rev B.P.Fullerton,D.D.;Rev H.S.Rogers,D.D.;G.W.Sutherland. The opening prayer was led by Dr Skillin Minutes of meetings were read and approved as follows;meeting of Board October 10,1921;May 23,1922;Executive Committee April 27,1922;Finance Committee November 16,1921;December 9,1921;January 11,March 14,April 17;April 27;May 11,1922.

Dr Roemer reported favorable action by the city of St.Charles on petition for vacating of Houston Street and that Mr Bruere had agreed to deed to the College his interest in same in consideration of easement over road to Watson Street.

Dr Roemer made his eighth annual report as President of the College,noting the dedication of Roemer Hall,the new Administration Building,October 20,1921,Dr Henry Noble MacCracken,President of Vassar College,delivering the dedicatory address; recognition of Lindenwood as a four year standard college by the North Central Association; Commencement on May 30th at which eight were graduated from the four year college course; that the religious exercises consisted of the regular chapel exercises,Sunday evening services,Y.W.C.A.meetings;the selection of an excellent leader as student secretary of Y.W.C.A.;the nedessity of religious work among students and suggesting change in Bible work .

The following recommendations were presented -

1 - That the President of the College be authorized to sign petition of citizens for paving Kingshighway,Watson and Clay Streets,should citizens of St.Charles initiate.

11 - That appropriation of $2,500. be made to pay for purchase of books and equipment for the library

111 - That appropriation of $8,500. be made for Service Scholarships.

1V - That all Ministerial Scholarships be placed on basis of Service Scholarships.

V - That all the Faculty be placed on same annual contract basis, the President making same from year to year.

Dr Roemer further recommended larger equipment and improvements for next year as follows at estimated cost noted. This was referred to Buildings and Grounds Committee with power to act.

Jubilee Hall, new roof on dining room	$508.
Niccolls Hall, additional toilets	1,400.
New hog pen	400.
Roemer Hall, additional equipment for class room and laboratory	5,000.
Margaret Hall, furnishings	1,500.
Tea Room, addition of two rooms	3,900.
Approval of cement walks and steps on east side of Roemer Hall	300.

Dr Roemer stated that the Alumni were planning for a Centennial gift to be known as the Mary Easton Sibley Scholarship.

On motion the following action was taken on recommendations -

1 - Petitions to be signed when approved by Finance Committee.

11 and 111 - Appropriations approved

1V - Approved

The Watson Fund Scholarships to be reported on by Mr Cobbs to Executive Committee and that Committee to have power to act with regard to placing on service basis.

V - Following discussion motion carried that the President make appointments from year to year, including Bible Department, in usual way as provided by By-laws.

On motion of Mr Cobbs the President was authorized to appoint a Committee for scientific study of operation of other colleges of like character with reference to their contracts with Faculties. Dr Roemer, Dr Skilling and Mr Cobbs were appointed.

Dr Roemer made verbal report for the Faculty Committee after which meeting adjourned for lunch.

After lunch Dr Skilling took the chair, Dr MacIvor having been excused. Dr Skilling called attention to the request of Messrs Becker et al to appear before the Board in connection with contract and roadway leading from Watson Street. On motion of Mr Cobbs was asked to continue in the handling of this matter.

Dean Templin then presented her report as a part of the President's annual report, this being her sixth annual report. Noted the past year as most successful in the history of the college; the graduation of second class in the four year course, in the first class there was one graduate, in the second eight; the formal admission of Lindenwood College in the Missouri College Union, it being the only woman's college which belongs; the admission to North Central Association of Colleges and Universities assuring acceptance of our credits by other members; the addition of two members of the Faculty holding PH.D degrees, one in Department of Chemistry and the other in Biology;

the holding of night schools under direction of Mr Dailey during the first semester for teachers in the St.Charles Schools.

		1921	1922
Total enrollment, College Dept,	Freshmen	164	185
	Sophomore	51	84
	Junior	13	21
	Senior	2	9
Academy Dept -	Junior	38	22
	Senior	36	18
	Specials	21	25
	Totals	325	364

Report was also made of enrollment by departments and hours of the Faculty; attention was called to the Lindenwood College Clubs organized in twelve centers from New York City to California; the publication of Catalogue, Bulletin, Handbook, Annual and second edition of History of College and the intention to get out second edition of the Alumni Directory and list of formerstudents; the organization of honor society Alpha Sigma Tau.

Dr Roemer presented the budget for 1922-1923 as follows -

Buildings (including repairs on Sibley, Niccolls, Jubilee, Butler and other buildings)	$8,000.
Campaign (Canvassers' salaries and expenses)	7,500.
Campus (General upkeep on grounds, roadways, tennis courts)	2,300.
Commissary (Including groceries, meats, dairy products, butter & eggs, and salaries of cooks, maids, dietician)	62,000.
Departmental (Expenses in maintaining various departments outside of equipment)	3,000.
Equipment (Including china, glassware, linen, silverware, furniture, and kitchen)	5,500.
Faculty and Administration Salaries;	
College Faculty	59,000.
Music Faculty	14,000.
Student Administration	5,150.
Office Administration	7,600.
Buildings and Grounds	11,500.
Infirmary	1,550.
Post Office	900.
Fuel, Gas and Electric Power	19,000.
Office Expense (Including Accountant, Interest on notes, postage stamps, stationery and supplies)	3,500.
Publicity (Including advertising, printing, catalogues, bulletins, students' handbook & College Club organizations	17,800.
Sundries (Including auto, chaperonage, lectures, household expense, house cleaning, infirmary, laundry, water service, etc)	20,000.
	$248,300.

ANTICIPATED REVENUE FOR 1922-1923

315 students at $767. (average)	$241,605.
Bible Chair Endowment	3,000.
Miscellaneous Revenues	4,000.
	$248,605.

Treasurer reported that Tower Grove Bank and First National Bank had acceded to the request to reduce interest rate on loans from 6% to 5½%. Also that Mr George D Markham had stated to him that it ws was his purpose to make a donation of $500. from his firm to the College and that Judge Holtcamp was considering adding $500. to the Dorothy Holtcamp Badgett Bible Verse Memory Fund for additional rewards.

On motion the Finance Committee was authorized to make and renew loans and to sell stocks and investments, extending authority heretofore given. Authority was given to borrow $5,000. for purpose of paying past due insurance premiums.

On motion the President of the College was given a borrowing capacity during the next fiscal year at

Union Savings, St Charles		$20,000.
First National "	"	20,000.
Central Trust "	"	10,000.

Dr Roemer stated proposition to issue quarterly magazine by English Department in addition to the Bulletin. On motion carried, allowing $1,000. for publication of magazine and Alumni Directory.

Mr Cobbs reported for the Special Committee on Butler Estates the balance $452.60 and stated that he would prepare a resume for the minutes. On motion requested to pay balance over to Treasurer.

On motion Auditing Committee authorized to arrange for audit.

On motion of Mr Cobbs a resolution authorizing sale of securities was passed. The Secretary was directed to certify copies as sales may be made, in the form heretofore adopted.

On motion of Dr Roemer and seconded by Dr North the matter of compensation for Secretary-Treasurer for the year beginning July 1st was referred to the Finance Committee with power to fix same at any amount not to exceed $100. per month.

On motion of Dr Palmer, seconded by Mr Ranken, the present officers were reelected unanimously for the ensuing year as follows-

President - - Dr J.W.MacIvor
Vice President- Dr D.M.Skilling
Secretary-Treasurer- Geo.B.Cummings

On motion Dr Palmer, Mr Cobbs, Mr Garrett and Dr North were appointed to nominate Standing Committees for the coming year; following a are the new Committees

EXECUTIVE
J.W.MacIvor, D.D.
D.M.Skilling, D.D.
Geo.B Cummings
Robert Ranken
George W Sutherland
Thos H Cobbs
J.L.Roemer, D.D.

FACULTY
J.L.Roemer, D.D.
J.W.MacIvor, D.D.
S.C.Palmer, D.D.
E.P.North, M.D.
J.T.Garrett

AUDITING
Thos H Cobbs
Robert Ranken
D.M.Skilling, D.D.
Lee Montgomery
G.P.Baity, D.D.

BUILDINGS & GROUNDS
Robert Ranken
B.K.Stumberg, M.D
J.L.Roemer, D.D.

FINANCE
Geo W Sutherland
Robert Ranken
Thos H Cobbs
J.L.Roemer, D.D
Geo B Cummings
J.T.Garrett

Geo B Cummings Secy.

St.Charles,November 27,1922

The Board of Directors of Lindenwood College met at the Colleg at 10 A.M. November 27,1922,pursuant to call and notice.

There were present Rev John W MacIvor,D.D.,President of the Board,who presided;Robert Ranken,Esq.,Samuel C Palmer,D.D.,John L. Roemer,D.D.,B Kurt Stumberg,M.D.,Thos.H Cobbs,Esq.,Geo.W.Sutherland,1 David M.Skilling,D.D.,John T Garrett,Esq.,Emmett P North,M.D.,Lee Montgomery,Esq.,and Geo B Cummings,Secretary.

The opening prayer was made by Dr Skilling.

Minutes of the meetings of the Board May 23rd and June 20th wer read and approved.

Minutes of meetings of Finance Committee October 10th and November 10th were read and approved.

President Roemer reported completion of building of roadways, walks,extension of Gymnasium,and Tea Room,Improvement of Eastlick Hal and installing of Lights.

From the Dean's office he reported enrollment of 381,of whom 180 were from Missouri;Kansas 40;Illinois 38; Oklahoma 37; Iowa 17; Arkansas 16;Nebraska 12;Texas 8;Colorado 4;Louisiana 4;Indiana 3; Michigan 3;Wisconsin 3;Wyoming 2; and one each from 14 States,New Yor and California included. Religious preference;Presbyterian 144,(last year 134) Methodist 97(last year 106) Christian 27;Episcopal 25;Baptist 22;Catholic 21;Lutheran 14;Jewish 11;Congregational 8;Christian Science 4;Evangelical 2:brethren 2 and one each,Latter Day Saints, Unitarian,United Brethren,Ethical Society. In College Department 2nd Semester,June 1922 and 1st Semester November 1922; Freshmen 185 in 2n and 195 in 1st; Sophomores 84 in 2nd and 74 in 1st;Juniors 21 in 2nd and 35 in 1st;Seniors 9 in 2nd and 18 in 1st;Academy 40 in 2nd and 29 in 1st;Specials 25 in 2nd and 30 in 1st; Extension Course 15 in 2n and 23 in 1st.

Dr Roemer recommended purchase of Radio Receiving Set,at cost of $500. Approved. He stated looking forward to use of part of Endowment in additional buildings and acquiring of additional land along State Highway.

Chairman Sutherland reported financial condition; Campus and Grounds $88012, Roemer Hall $378982, Other Buildings $336465, Furniture and Fixtures $107711,(last year $54468),Endowment $1,356,558, Invested,(last year $1,453,000) Loans from Banks $97,000, Remainder interest in Trusts $315,180, Current Assets $31827. Mortgages on College Properties $21,000, Notes at St.Charles Banks $15,000, Total Obligations $118,000, Capital account $2,158,000. Income for last year College $16220, Invested Endowment $83,096 and other $318, Total $99,624. No income received from Obion Co Bonds,Central Leather Co., Republic Iron and Steel stocks. College advanced and charged for improvements last year $36435, this year $44000 making $81700 in all. Overdrafts account of no income from Obion Co Bonds Bible Fund $827.2 Watson Fund $1478. Annuity $285. Suggestion made that Obion Co.Bonds be exchanged for Income producing investments in Margaret L Butler General Fund. That depreciation of 2% be charged against Roemer Hall for first ten years. That Invested Endowment be maintained as at present without further reduction. That Income be used to restore amounts in Buildings and Improvements. Check of Union Electric for $717.22 refund under contract for Lines and conduits reported.

On motion of Mr Cobbs approved depreciation of 2% to be charge Roemer Hall for ten years and that no change be made in carrying valu of other Buildings at present. Motion of Dr Palmer carried that repor be received and recommendations as to investments and endowments be approved.

Mr Sutherland reported sale of common stocks and part of American Tobacco Co Preferred as previously authorized pending. That market has materially improved, Liggett & Myers Common having gone up to 225. Motion carried authorizing sale of stocks as acted on at previous meetings and again adopting form of resolution required for transfer with authority to President and Secretary to endorse and assign stocks and certify copies of resolution for each sale.

Mr Cobbs presented audit of College Books showing Capital account $2,158,970. less liabilities on Notes, secured by Real Estate $21000, secured by Collateral $97000 (Bank) and at St.Charles $15000. Remainder interest in Trusts and other items (in trusts) $315,180. Of Capital, in current accounts $18,113.48, Endowment Investment account $1,356,558.38. Land $88,612.43. Buildings $715,448.17. Furniture, Fixtures, Equipment $107,711.55. Remainder Interests $315,180. Prepaid items etc. $13,713.57. Total footings $2,615,338.08. Mortgages Leistner, $4000 at 6%, $1000 and Interest payable March 24th annually; Aymond $7000 at 6%, $1000 and interest payable December 23r annually. Bloebaum $10,000 at 5% payable May 6th, 1925. Net Income $74,735.46 of which $58,515.46 was from Endowment Funds and $16,220 from College operations after depreciation on Equipment. Expense items; Interest paid $9,915.10, Insurance $3,146.90, Commissions to Fiscal Agent and Brokerage $2,811.80. Treasurer $600. Audit $800. Postage, Revenue Stamps, Stenographic Work $267.91. Scholarship Allowances $6,526.85. Campus $1090.55. Library Expense $240.61. Total $24,899.22 against gross Income $99,634.68 leaving net income $74,785.46

College Income $140,522.85, Board $10,161.25, Halls $64,272.06 Literary Tuition $13,292, Piano and other items making total $246,643.10. Main items of expense $76,887.74, Salaries $58,097.56, Commissary $17,536.38, Publicity $3,050.50, Office Expense $2,175.48 Departmental $12,796.60, Fuel $11,063.89, Labor $7,198.72, Campaign Gas and Electric $4,735.78, Ministerial allowances $800, General Expense $15,611.53, Repairs and replacements $12,362.51, Depreciation Equipment $14,989.56, Total Operating Expense $238,175.09. Of Assets $289,466.21 was disbursed through College General Fund and not specified as to detail. On motion report received.

Dr Roemer made verbal report for Faculty Committee, and suggested carrying Buildings as part of Endowment.

Dr Stumberg reported verbally for Buildings and Grounds Committee. Suggested building of Fence around grounds, enlarging Golf Course, acquiring thirty acres balance of Langstadt Land at $15 to $20000. Referred to Buildings and Grounds Committee and Finance Committee.

Mr Cobbs made final report for Special Committee on Butler Estates. Report shows receipt of Balances coming to College from the Estates of Jas G Butler and Margaret L Butler in Probate and the Margaret L Butler Trust dated March 17, 1917, and the M.L.Butler Trust for Rod Leggatt. A remainder interest of 20/25 in property 4240 Maryland the W ½ Lot 20 City Block 3913a, contingent. Contingent interests in Trusts for Bethesda and the Missouri Association for the Blind. Securities received from Executors and Trustees were turned over to St.Louis Union Trust Co. Fiscal Agent and Cash to the Treasurer of the Board. On motion report approved and Committee discharged.

Geo B Cummings
Secretary

St.Louis, March 12,1923

The Board of Directors of Lindenwood College met at the office of T.H.Cobbs,St.Louis, pursuant to call and notice,on March 12th,1923, at 2 P.M. There were present Messrs J.W.MacIvor,D.D.,who presided, Thos.H.Cobbs,Geo B Cummings, J.T.Garrett,E.P.North,M.D., S.C.Palmer,D.D. Robert Ranken, D.M.Skilling,D.D.,and B.K.Stumberg,M.D.

The meeting was opened with prayer led by Dr Skilling.

Mr Ranken stated that the Buildings and Grounds Committee had gone over the matter of erection of a dormitory for the Teachers and recommended that such be done.

Dr Roemer explained the advantage of having separate living quarters for members of the Faculty,increased room for students in dormitories thus vacated, increased revenue and plan to reimburse outlay from operating revenues. Recommended location adjoining Eastlick Hall with Heating plant at a cost of $36000 to $40000.

Motion of Dr Skilling carried that recommendation of Buildings and Grounds Committee be approved.

Motion carried that Buildings and Grounds and Finance Committee be authorized to arrange for erection of Teachers' Dormitory and Heating Plant at a cost of not to exceed $50,000.

Dr Roemer stated that another Dormitory for Students would soon be necessary and that a building plan for five years or more should be made. Motion carried that President of Board,President of College, and Chairman of Finance and Buildings and Grounds Committees should consider such a plan and report to the Board.

Dr Roemer called attention of Assembly's College Board having made a gift of $1000 years ago and their suggestion of its return for use elsewhere. Treasurer stated that certain life insurance policies had been made payable to the College.

Motion carried that Finance Committee have full power to take action with reference to any such Insurance as may be or become payable to the College,the disposition of the proceeds and income and for protection of surviving members of family or dependents of insured by payment of income or annuities,either by agreement or independent action of the Committee.

Dr Stumberg stated that the State Highway Engineer had suggested use of a strip of College ground about eight by six hundred feet along the Highway which the County would have to pay for unless the College donated it. Motion carried that the enlarged Buildings and Grounds Committee,consisting of Messrs. Ranken,Roemer,Stumberg,Sutherland,Cobbs and Garrett, have power to act as they may see fit with regard to the matter.

Geo B Cummings
Secretary

St.Louis,May 25,1923

The Board of Directors of Lindenwood College met at the office of T.H.Cobbs in St.Louis Friday May 25,1923,at 2 P.M. pursuant to call and notice. There were present Dr MacIvor,who presided, and led the opening prayer,Messrs Cobbs.Cummings,Garrett,North,Roemer, Ranken and Stumberg.

Dr Roemer read report of action of Faculty and recommendation that degrees be conferred and Diplomas and Certificates be issued as follows;

AWARDING OF CERTIFICATES

ACADEMY

Veldron Cazier
Blanche Ethel Fish
Marguerite Roselia Hersch
Martha Johnson
Luzelle Lyons
Marguerite Daisie McNee
Doris E Ross
Mayme Small
Katherine White
Charlotte Helen Spreyne
Helen Stuckey
Georgiana Warburton Sutherland
Ruth E Taylor
Thelma Margaret Tobin
Anna Belle Webster
Mary Delle Webster
Oda Wentworth

CERTIFICATE IN MUSIC

Marguerite Roselia Hersch (Piano
Mildred Hardman (Piano
Oda Wentworth (Clarinet

CERTIFICATE IN PUBLIC SCHOOL MUSIC

Della Douglas
Mary Louise Stevison
Grace I Stumpe
Helen Sturtevant
Marguerite Young

CERTIFICATE IN PUBLIC SCHOOL ART

Elaine Myers

CERTIFICATE IN EXPRESSION

Marian Louise Bowers

AWARDING OF DIPLOMAS

DIPLOMA IN MUSIC

Mary Virginia Bauer(Piano
Esther Hund (Voice
Lois Luckhardt (Cello
Martha Porter (Piano

DIPLOMA IN EXPRESSION

Helen Elizabeth Studer
Leah Thompson

DIPLOMA IN HOME ECONOMICS

May Harrison
Mary Hartquest
Rebecca Hopkins
Edna Marshall Krinn
Juanise Scoggin
Ruth Warren Soule

DIPLOMA IN LIBRARY SCIENCE

Isabel Johnson
Genevieve Yost

CONFERRING OF DEGREES

ASSOCIATE IN ARTS
(Junior College Course)

Kathleen Adams
Aleen Deem Atkinson
Mildred Aylor
Margaret Elizabeth Boss
Berenice Boyd
Bonnie B Butner
Helen Graham Calder
Bertha L Cooper
Dorothy Vernon Dale
Etta Louise Davenport
Dorothy Maude Emery
Esther Edith Gearhart
Elisabeth Dill Lee
Mary Margaret Knoop
Lillian Ernestine Trapp
Viola Carolyn Karrenbrock
Helen Kready
Ruth D Martin
Roberta Moehlenkamp
Ruth Constance Murray
Laura Estelle Myer
Julia Louise Palmer
Harriet Elizabeth Ridge
Eleanor Foster Sanders
Helen Louise Scott
Margaret Jane Taggart

BACHELOR OF MUSIC

Frances Marquis Becker (Voice
Ella Louise Clark (Piano
Marian William Titus (Organ
Esther McCarrel Saunders (Voice
Gladys Sullivan)Voice

MASTER OF MUSIC

Velma Lucille Pierce (Piano

BACHELOR OF SCIENCE

B.S. in Physical Education

Florence Jane Bartz
Mary Margueret Clark
Kathleen O'Hare Fleming

B.S. in Education

Louise Child
Dorothy Dean Ely
Marian S Greene
Beth A Hall
Alma May Murphy
Helen M Peyton
Marion Stone

BACHELOR OF ARTS

Jeannette Clarkson
Laura Corss
Tom Border Johnson
Carolyn Una Myll
Marion Stone

(As of the Class of 1922)

Dr Roemer also reported that State Teachers Certificates would be issued to the following -

STATE CERTIFICATE TO TEACH

Florence Bartz - Missouri, Montana
Louise Child - Missouri
Dorothy Dean Ely-Missouri
Kathleen O'Hare Fleming - Missouri, Illinois
Marian S Greene- Missouri
Beth S Hall - Missouri
Alma May Murphy- Missouri
Helen M Peyton - Missouri, Kansas
Marion Stone - Missouri

STATE CERTIFICATES IN SPECIAL DEPARTMENTS

Jeannette Clarkson - Louisiana High School
Dorothy Dale - Missouri One-year
Della Douglas - Missouri Public School Music
Maxine Finke - Missouri Commercial
Esther Gearhart - Kansas Three-year Elementary
Alice Elizabeth Hansbrough - Missouri Physical Education
Tom Border Johnson - Oklahoma One-year
Margaret Knoop - Missouri One-year
Edna Marshall Krinn- Missouri One-year Home Economic
Orlo Lambert - Missouri One-year Home Economic
Elisabeth Dill Lee - Missouri Junior College
Isabella McMenamy - Missouri One-year Home Economic
Elaine Myers - Missouri Public School Art
Laura Estelle Myer - Missouri One-year
Helen Riordan - Missouri Junior College
Mary Louise Stevison-Missouri Publis School Music
Grace I Stumpe - Missouri Public School Music
Helen Sturtevant - Wisconsin Public School Music
Marguerite Young - Missouri Public School Music

CERTIFICATE IN PLAYGROUND

Alice Elizabeth Hansbrough

SECRETARIAL CERTIFICATE

Gertrude Wagner Bird Maxine Finke

Motion carried that recommendation of Faculty be approved and conferring of Degrees and Award of Diplomas and Certificates authorized.

Mr Cobbs presented instrument granting to Theodore C Bruyere an easement over private roadway and asphalt street twelve feet wide on the East and South side of Block 292 running South from Watson Street in what was formerly Houston Street to about 5 or 6 feet of property of Bruyere, then West 5 or 6 feet from said property to private Right of Way in and over a strip about 6 feet long by 10 feet wide between the end of the driveway belonging to Bruyere and and roadway and asphalt street belonging to College, to be used as

means of ingress and egress to Watson Street, and being in consideration of Bruyere's interest in vacated portion of Houston Street. If private road ~~is~~ changed by college easement terminated and similar easement to be conveyed in new road. On motion President of Board authorized to execute deed of easemnt.

Treasurer reported meeting of Porto Rico Tobacco Co. and

for purpose of increasing Capital stock. On motion Messrs. Sutherland, Cobbs, Garrett and MacIvor asked to look into matter and on their approval President of Board authorized to execute proxies.

In connection with proposed Teachers' Dormitory Dr Roemer reported abandonment of plan at present on account of high cost of building and stated that he had an offer from Mr Wills of his property across from Roemer Hall for $20,000. Included in Wills property his home and 14 lots at 50 feet each. Referred to Buildings and Grounds Committee for report to June meeting of Board.

Dr Stumberg stated that a roadway, curbs and gutter, back of Dr Roemer's house and the Tea Room would cost $837. and a walk back of Eastlick Hall $85. Buildings and Grounds Committee given Power to act.

Geo. B. Cummings
Secretary

St. Charles, June 19, 1923

The Board of Directors of Lindenwood College met at the college in St. Charles June 19, 1923, at 10 A.M. There were present Messrs J.W. MacIvor, who presided, Geo. P. Baity, Thos H Cobbs, Geo B Cummings, J.T. Garrett, J.L. Roemer, Robert Ranken, D.M. Skilling, G.W. Sutherland, B.K. Stumberg. Absent, Messrs North, Montgomery, Palmer, Fullerton, Rogers, four of whom being across the country too far to attend. Dr Baity led the opening prayer.

Minutes read and approved ; Board of Directors, Nov 27, Mch 12, May 25
Finance Committee; Dec. 18, Jan. 17, Feb. 16, Mch 12, Apl 18, May 11.

President Roemer read his ninth annual report including the following - See A

Recommendation of the President numbers ONE to FIVE were approved Matter of increase of tuition to $700. was deferred until the fall meeting.

President Roemer then presented Financial Statement - See B - and Proposed Budget - see C

Budget for next year approved.

Chairman Sutherland reported for the Finance Committee that Minutes of its meetings formed main part of report; That two Deeds of Trust amounting to $11,000 on College property had been paid, leaving but one bearing 5% unpaid on Bloebaum land $10,000; That Republic

Iron and Steel Co had resumed payment of dividends; The Mercantile Trust Co had paid extra dividend of $1,100 and Leroc Realty Co final liquidation dividend. He recommended that Laboratory equipment be depreciated at 20% per year and other percentages stand. Approved.

Dr Stumberg reported verbally for Buildings and Grounds Committee. Asked appropriation of $1,800 for Roemer Hall equipment and $400 for Infirmary equipment. Approved. Presented LaBeaume and Klein's bill for $1,200 for plans for Teachers Dormitory, which on motion of Dr Baity was referred to Finance Committee with power to act. Stated that Mr Fox would need to pay in advance for Boilers and asked $1,000 on contract. Approved.

Dr Roemer reported for Faculty Committee and stated that all members of Faculty were members of evangelical churches.

Mr Sutherland called attention to option on Dr Stumberg's farm. Dr Roemer stated that an offer had been made for it for use as a roadhouse but refused by Dr Stumberg. Dr Skilling moved that authroity be given to purchase for $10,000. Carried

Adjourned for lunch. Reassembled at 1.30

Discussion of purchase of Wills property. Mr Sutherland's motion that it be the policy of this Board to regard Watson Street as the north line of college property. Carried

Resolution prepared by Mr Cobbs, a copy of which had been sent to each of the Directors, was read and on motion approved and adopted.

RESOLUTION

WHEREAS, Information has come to us that certain life insurance policies, payable to Lindenwood Female College, have already been issued, and

WHEREAS, it is our desire and the desire of Lindenwood Female College that definite assurance be given to each and every person who has taken out, or who may hereafter take out and pay for, any such life insurance policies, that the proceeds actually received and accepted by Lindenwood Female College from such policies shall be held as memorials to the persons paying for same, and that said proceeds will be properly used and disposed of, and

WHEREAS, we deem it best to make definite provisions, in advance, for receiving and handling the proceeds of any such life insurance policies and thereby to encourage and induce others to insure their lived for the benifit of Lindenwood Female College.

NOW, THEREFORE, BE IT RESOLVED, that Lindenwood Female College, in consideration of the policies of life insurance which have already been issued and those that may hereafter be issued for its benefit, does hereby declare and bind itself irrevocably as follows, towit;-

FIRST; If the person who has paid for any such life insurance policy shall, by will or other document duly executed, give specific directions as to the use, or uses, to be made of the proceeds of said policy and income therefrom, then it will hold, use and dispose of such of the proceeds of said policy and income as are actually received and accepted by it, in accordance with said specific directions.

SECOND, If the person who has paid for any such life insurance policy, shall not give or leave specific directions as to the use

and disposition of the proceeds of said policy, but shall leave s wife or husband surviving, then it will invest such of the proceeds of said policy as it may actually receive and accept, in good income b producing securities or property, and will, during the life of said surviving wife or husband, pay to her or to him, the income actually received by it from the investment of said proceeds, which said income shall be paid monthly, quarterly, semi-annually or annually, as and when received by it.

THIRD, If the person who has paid for any such life insurance policy, shall not give or leave specific directions as to the use and disposition of the proceeds of said policy, and shall not leave a wife or a husband surviving, or if a wife or husband shall have been left surviving, then after the death of said wife or husband, it will hold and invest any and all funds actually received and accepted by it from, or on account of, any such policy, as permanent endowment funds, and will carry the same on its books and records under some name which will be an appropriate memorial to the person who paid for said insurance, and will use only the income from said endowment funds and use that income only for such purposes as the Board of Directors may from time to time direct.

Dr MacIvor stated that election of officers and appointment of Committees was in order. Dr Roemer moved that present officers be reelected and Committees be same as last year. Carried

Dr Baity stated that Dr Roemer and Mr ~~Maltby~~ Motley should have transportation from the Wabash and M.K.& T. Board approved calling attention to these roads.

On motion borrowing capacity of $20,000 each from Union Savings Bank and First National Bank St Charles and $10,000 from Central Trust Co St Charles, approved.

After prayer by Dr Skilling adjourned.

A

NINTH ANNUAL REPORT OF PRESIDENT ROEMER

To the Board of Directors of Lindenwood College, Gentlemen;

In presenting my ninth annual report of the College, I am conscious that the continued growth of the College and the opening of greater opportunities that confront us are due in no small measure to the hearty cooperation of this Board and the sympathetic coworkers who have shared in the earnest endeavors to develop Lindenwood College as a leading Christian institution of learning for women.

1 - Review of the School Year - The Enrollment for the year was the largest in our history. This was due to the fact that there were a larger number of day students than ever before and that High School teachers and others of St Charles who were unable to avail themselves of the day classes attended the extension courses given by some of our teachers several nights during the week.

Total enrollment 424 - College students 333; Academy 30; Specials 37; Night Classes 24.

Denominational record - Presbyterian 156; Methodist 101; Christian 27; Episcopal 26; Baptist 22; Catholic 21; Lutheran 14; Jewish 11; Congregational 9; Christian Science 4; Evangelical 3; Church of the Brethren 2; Latter Day Saints 1; Unitarian 1; United Brethren 1; Ethical Society 1.

Health - We have been blessed during the past year with remarkably good health. The new infirmary arrangements were more than satisfactory.

Honors -During the year our students won distinction in debate, h having defeated two teams from Washington University and one from Missouri University.

11 - CURRICULA - The curricula of the school is composed of -

1 - Arts and Sciences, the completion of the four year course conferring the degree A.B.
2 - Vocational courses, with the degree B.S
3 - Music, Art and Oratory, with accompanying certificates, diplomas and degrees.

The recognition of our four year standard college is attested by the great demand for teachers for the first grade high schools. None of our students who are desirous of teaching were left without positions, the salaries attached to the positions secured ranging from $1,250 to $1,600 for the year. Our aim is to make our College distinctively a college for women, meeting a woman's needs, fitting her along the lines of educational culture for the duties of her sphere in the home, in the state and in the church.

111 - THE FACULTY - During the absence of Dean Templin, who has been attending Columbia University on a leave of absence, her duties were willingly and faithfully and efficiently performed by several teachers

Under the ruling of the North Dentral Association, the grade of teachers has been raised as regards degrees required, and we have tried to keep the new standards adopted. Our new teachers occupying the equivalent of a professor's position must have their Master's degree; a and the heads of departments their PH D degree. All the heads of depart ments have not the Ph D degree but we have the proportionate share for the high standing of a college of Class A grade

The salaries of teachers are perceptibly higher for the caliber we seek. As a rule I have tried to follow a plan of my own, keeping in mind a minimum salary of $1,500 for instructors, $2,000 for those of professorial rank, and $3,000 for heads of departments. The time has come for calculating salaries in terms of cash and not part board and part money. The boarding question is always one that gives us comcern when employing a teacher. We calculate that it is costing the college, for each teacher, more than $400 per annum, and depriving us of at least one additional student that might be taken.

V111 - RECOMMENDATIONS - The following recommendations are made for your consideration -

1 - That an appropriation of $2,500 be made as heretofore for the purchase of new books and equipment for the Library.
2 - That an appropriation of $10,000 be made for scholarships, not including Ministerial Scholarships which are provided for by special funds.
3 - That an appropriation of $2,500 be made for Golf Course and Athletic Field
4 - That the President of the College with the approval of the Finance Committee be empowered to secure, if deemed advisable, a suitable person for Field Secretary to promote the financial interests of the College, looking forward to the Centennial Celebration in 1927.
5 - Three new pianos are needed for our music teachers and it is recommended that an appropriation of $1,500 be made for the purchase of same.

1V - FUTURE CHARACTER OF SCHOOL - During year have financially helped 51 students, since 1918, 158. Award of scholarships are made on the basis of scholarship, need and efficiency. Students receiving college

aid are called upon to render service and no two scholarships are awarded to one student. Our aim is not to have a rich girls school nor a poor girls school but one where rich and poor can meet on one common level. Increased scholarship funds will be necessary.

V - COMING CENTENNIAL - In 1927 propose celebrating 100th anniversary of founding of college. Growing interest is taken by Alumnae in "Mary Easton Sibley Scholarship Fund." A Field Secretary for four years to keep the school before the churches, Alumnae and givers to education.

Report also commented on material equipment, Dormitory, Recreation Golf, Athletic Field, Music, Library and Pipe Organ.

Financial report shows receipts for operating expenses $256,736.60 and expenditures $247,832.75. Budget for coming year estimated at $266,940. To meet expenditures are four possible ways -

1 - Increase price of tuition
2 - Increase students
3 - Remove scholarship awards
4 - Reduce salaries of teachers

B.

FINANCIAL STATEMENT

Financial Necessities for June and Estimated Surplus for Fiscal Year 1922-23

Cash in Bank May 31, 1923 - - - - - -		$980.42	
Accounts Receivable - - - - - - -		1,815.70	
Board of Directors, Loan - - - - - -		21,000.00	
paid out of Operating Revenue-to be reimbursed by Board of Directors			
Bible Chair Expense - -	$500.00		
Library Books and Magazines	1,206.87		
Service Scholarships -	8,214.45		
Alumnae Directory -	862.10		
Roemer Hall Equipment -	2,804.58		
Niccolls Hall, account additional toilets -	426.74		
Roemer Hall Building -	408.34	14,423.08	
Merchandise on hand -			
Commissary - - -	734.52		
Stationery Store - -	942.50		
Books and Sheet Music -	886.61		
Fuel - - - - - -	328.70		
Alum - - - - - -	1,470.52		
Hardware and Plumbing Supplies -	219.26		
Tea Room - - -	34.11		
Household Supplies -	444.42		
Hay and Grain - -	37.00	5,097.64	$43,316.84

DR.

Accounts Payable - - - - -	11,149.04	
Current Expense, Month of June, estimated -	3,000.00	
Readjustment of Students Accounts -	313.95	
Bills Payable - Union Savings Bank -	20,000.00	34,462.99
Estimated Balance when above adjustments are made June 20, 1923 - - - -		$ 8,853.85

BUDGET OF EXPENSE FOR 1923-24

Buildings(including repairs on Butler,Jubilee,Niccolls, Roemer,Sibley and other buildings - - -		$12,000.00
Campaign(Canvassers' salaries and expenses) - - -		7,500.00
Campus(General upkeep on grounds,roadways,tennis courts,Golf Links,etc) - - - - -		2,700.00
Commissary(including groceries,meats,dairy products, kitchen and dining room,laundry,kitchen expense and salaries of cooks,maids,Dietitian		63,000.00
Departmental(expenses in maintaining various departments outside of permanent equipment) - -		3,500.00
Equipment(including china,glassware,linen,silverware, furniture,kitchen,infirmary) - - - -		5,000.00
Faculty and Administration Salaries;		
College Faculty - - -	$66,500.00	
Music Faculty - - -	16,500.00	
Student Administration -	5,650.00	
Office Administration -	8,640.00	
Infirmary - - - - -	1,600.00	
Post Office - - - - -	900.00	99,790.00
Gnenral Labor on Buildings and Grounds - - - -		13,500.00
Fuel,Gas and Electric Power - - - - - - -		19,450.00
Office Expense(including postage,telephone and telegraph,stationery and supplies) -		3,500.00
Publicity(including advertising,catalogues,bulletins, Students' Handbook and College Club Organizations - - - - - - - - -		17,000.00
General Expense(including auto truck,chaperonage,filter plant,household expense,housecleaning,infirmary,laundry,lectures,water service,etc -		20,000.00
Total -		$266,940.00

ANTICIPATED REVENUE FOR 1923-23

325 students @ $770.00 (average) - -	$250,250.00	
Bible Chair Endowment Revenue - -	3,000.00	
Miscellaneous Revenues - - - -	3,500.00	256,750.00

SUMMER IMPROVEMENTS 1922

Butler Hall,Gymnasium - -	$13,280.33	
Sibley Hall,Infirmary - -	2,983.12	
Roadways - - - - -	17,171.49	
Clay St,Sidewalks and Curb -	1,850.00	
Stone Wall,King Highway -	2,520.00	$37,804.94

ADDITIONAL

Jubilee Hall,Refrigerator Room -	1,282.50	
Sibley Hall,Additional Lavatories	300.00	
Electric Overhead Distributing System -	891.79	
Tea Room Building - - -	4,564.21	7,038.50
		$44,843.44

a/pvd Geo B Cummings
Secretary

St.Louis,September 10,1923

The Board of Directors of Lindenwood College met at the office of Thos.H.Cobbs,St Louis,September 10th,1923 at 2 P.M. pursuant to call and notice. There were present Messrs. Cobbs,Cummings,Fullerton,Montgomery,North,Palmer, Roemer,Ranken,Skilling,Sutherland and Stumberg.

Dr Palmer was asked to preside as Dr MacIvor was out of the city and Dr Skilling was delayed in getting to the meeting. Dr Palmer led the opening prayer.

Dr Roemer stated that the object of the meeting was to act upon request for proxy to vote stock of Industrial Loan Co. by its representatives in favor of a proposition to reduce the Capital Stock,organize a Trust Company and distribute stock of Trust Company to holders of Industrial Loan Co. stock and for the Trust Company to own the stock of the Loan Company. He explained the business necessity for this action and opinion of Board of Company that it was to the advantage of the stockholders. Dr Roemer being a member of the Board and knowing of its position, Dr Fullerton moved that this Board approve the proposition of the Industrial Company as contained in their letter dated July 14th, 1923,a copy of which is on file with the Secretary of this Board and presented at this meeting,and that the President and Secretary of the Board of Directors of Lindenwood College be directed to execute the proxy submitted authorizing the voting of the stock of the Industrial Loan Co.,owned by Lindenwood Female College in favor of the proposition contained in the letter above referred to. The motion was duly discussed,voted upon and carried.

Dr Roemer stated that one of the St Charles banks had offered to pay 2% on daily balances as is done by St.Louis depositories. Motion carried that all the St.Charles banks be asked to do the same.

Dr Roemer reported on matter of paving of Watson St and his signing of remonstrances and petition as authorized. On motion action approved.

Dr Roemer stated that the College was overcrowded. That 371 beds in the dormitories were all occupied and some students living in St.Charles,with a waiting list of applicants.

Dr Skilling's motion carried that the Buildings and Grounds Committee consider the matter and report at an early meeting of the Board.

On motion adjourned.

Geo B Cummings
Secretary

St.Charles,October 15,1923

The Board of Directors of Lindenwood College met at the College in St.Charles Monday,October 15,1923,pursuant to call and notice duly given. There were present Messrs J.W.MacIvor,President of the Board who presided;Geo.B.Cummings,Secretary,Thos H Cobbs, J.T.Garrett,E.P.North,S.C.Palmer,Robert Ranken,J.L.Roemer,B.Kurt Stumberg,and Geo W Sutherland.

Dr Palmer led the opening prayer. Minutes of the meetings of the Board June 19th amd September 10th and of the Finance Committee July 10th,September 19th,and October 12th were read and approved.

Chairman Sutherland made report of the Finance Committee

 of which the minutes for part. Stated that the income from invested endowment for last year averaged 6¼% and that with income on Central Leather, Republic Iron and Steel and Obion Co. Bonds delinquent if paid, the average would be 6¾%. Central Leather is behind in dividends $3500, Republic Iron and Steel $525 and Obion County Interest $2160, a total of deferred income of $6185. for the year or $15730 total amount in default to date. Letter from St. Louis Union Trust Company showing progress toward realization on Obion County Bonds being made slowly. List of improvements made was read, reflected in auditors report. Accounts due from students show gratifying condition, there being due on 1920-21 account $469, on 21-22, $2817, on 22-23, $1424. Invested in Buildings, Grounds and Equipment after depreciation, $955,723. Endowments $1,658,000.

Chairman Sutherland also reported improvements made during the year, and that the College had advanced for the Board's account $57,350.

On motion the report was approved.

Chairman Cobbs stated that the Auditing Committee had made its report at a previous meeting and called attention to recommendation if Accountants that Endowment Securities be carried at par (which would much reduce the book values, they now being carried at value when received) and near to present market values. Upon this and Accountants suggestion that a system of verifying students accounts as between the offices of Dean, College Secretary and Bursar no action was taken. Any changes that might be deemed advisable in the accounts of the College the Chairman of the Auditing Committee, Chairman of the Finance Committee and the President of the College were authorized to make.

For the Buildings and Grounds Committee Dr Stumberg called attention to the need for a new dormitory and stated that the architects were present with data and for consultation. Mr Sutherland stated that income for this year would be enough to take care of amount due college and at bank.

President Roemer made his report showing improvements made to the physical equipment, the enrollment as being 384 students at opening and stated that he did not anticipate a deficit in running expenses this year. That Dr Stumberg had given the College $500 of proceeds of his farm to reduce amount of purchase to $9600, the net cost to him. This sum was placed in the Mary Easton Sibley Centennial Endowment Fund with Dr Stumberg's approval.

President Roemer stated that at times there were questions raised about adjustments with students who wished to or did withdraw before end of year. Recommended appointment of an Adjustment Committee and on motion the Chairman of Finance Committee, Counsel, and College Secretary were appointed such Committee with power to act as they may see fit as cases may be referred to them.

LaBeaume and Klein, Architects, were introduced and a general discussion of building new Dormitory and relation to present plans and equipment. After lunch members of the Board went over the ground inspecting proposed location. Motion carried that building be erected at a cost not exceeding $200,000 and $25,000 for extension of Dining Room. Income bearing endowment not to be reduced.

Motion of Mr Cobbs carried that Tower Grove Bank be added to depository banks

The Secretary was authorized to turn over to the President of the College all deeds and other formal papers to be kept in College vaults.

Geo B Cummings

St.Louis,November 6,1923

The Board of Directors of Lindenwood College met at the office of LaBeaume & Klein,Compton Building,St.Louis,at 2 P.M. on the 6th of November,1923, pursuant to call and notice. There were present Messrs MacIvor,who presided,Cobbs,Cummings,Garrett, Ranken,Roemer,Stumberg and Sutherland.

The object of the meeting was stated to be the consideration of report of Building and Grounds Committee concerning the location of proposed new dormitory. Dr Stumberg for the Committee stated that three meetings had been held at the College and in the architects office; that the Committee recommended a change in location from that selected by the Board to one suggested by the Administration and facing toward Roemer Hall instead of facing Niccolls Hall.

Blue prints of locations and of the General Plan prepared some time ago were presented by the architects. Dr MacIvor objected to the change as apt to limit the future development to a school to 500 or 600 resident students. A general and exhaustive discussion of the entire matter followed after which a motion carried approving the Committee's report.

Geo B Cummings
Secretary

St.Louis,November 26,1923

The Board of Directors of Lindenwood Female College met at the office of LaBeaume & Klein,Architects,Compton Building,St. Louis,Mo.,at 2 P.M. this 26th day of November,1923,pursuant to call and notice. There were present Rev B.P.Fullerton,D.D.,Rev. J.L.Roemer,D.D.,Dr B Kurt Stumberg,and Messrs Ranken,Sutherland, Garrett and Cobbs.

In the absence of the President,Vice President and Secretary,Mr Sutherland was duly chosen as Chairman of the meeting a and Mr Cobbs as Secretary of the meeting.

The architects presented the general plans for a new dormitory which they had prepared after consultation with the College authorities.

On motion of Dr Stumberg,seconded by Mr Ranken,it was unanimously voted to change the fire escape shown on the plan from an outside iron fire escape to an enclosed or inside concrete fire escape.

Dr Roemer moved that inasmuch as the architects had estimated that the building as planned by them could be erected for $200,000.00 they be authorized to complete the plans and specifications for the building and to take bids on the same. This motion

 was seconded by Mr Ranken, and after discussion it was unanimously carried.

On motion of Dr Roemer, seconded by Mr Ranken, it was unanimously voted to ask not to exceed ten bidders to bid on the construction of the building. The names suggested were

Wm M Sutherland Construction Company 151,738
Wuellner 130000. Westlake Construction Company
Dickie Construction Company 146,230.
Humes and Deal Company 142000.
Chapline Construction Company 165,500.
Gamble Construction Company 161,750
Mr Botany and others at St Charles, Mo 163400.
Some construction company at Columbia, Mo
Some construction company at Sedalia, Mo
And one other name to be supplied later
Bright Construction 157,244 Simon 155000.

The Chairman submitted a letter from the St. Louis Union Trust Company, submitting form of proxy for stockholders meeting of the P Lorillard Company at which was to be decided the question of reducing the par value of the shares of common stock of said company from $100.00 each to $25.00 each, and on motion of Mr Garrett it was unanimously voted to authorize the St. Louis Union Trust Company to sign said proxy for the College.

There being no further business, the meeting adjourned, subject to call under the by-laws.

Geo. Blumenschein
Secretary

St,Louis,Mo,Jan.23,1924

The Board of Directors of Lindenwood College met at the office of Thos.H.Cobbs in St.Louis January 23,1924,at two P.M. pursuant to notice.

There were present Messrs J.W.MacIvor,D.D.,who presided, T.H.Cobbs,Geo.B.Cummings,B.P.Fullerton,T.J.Garrett,J.L.Roemer, Robert Ranken,G.W.Sutherland,B.K.Stumberg.

The Buildings and Grounds Committee presented proposed Contracts for New Dormitory,which were reported on as being in form by Mr Cobbs. After a discussion and consideration the Contracts were,on motion of Dr Fullerton,approved and execution directed,the lowest and best bids being as follows -

J.J.Wuellner & Sons Co. Main Contract $121,400.
Austin S Fox, Heating $9,380.:Plumbing $10,079;
Water Mains $432.: Gas Mains $233.:Hot Water & Return $1,708.: Sanitary Sewer $793:in two Contracts of $9,380 and $13,245 respectively.

On motion of Dr Fullerton it was decided that iron pipe to cost less than $800. additional be used, as clay pipes become clogged with roots, for

On motion of Dr Stumberg the Buildings and Grounds Committee were authorized to have plans made for extension of Dining Room and present to the Executive Committee for action.

Dr Roemer suggested that it would be necessary to increase charge for tuition in order to meet the expense of maintenance without a deficit and suggested increase to $750 per student.

Dr Fullerton's motion carried that President of College present schedules showing results at $700, $725, and $750.

Matter of Field Representative was brought up and recommendation of one ~~man~~ made by Dr Roemer.

Dr Fullerton's motion carried that Committee on Field Man be given further time.

Motion carried authorizing Treasurer to sign and Chairman or Vice-Chairman countersign checks on Board's Funds on deposit with Banks and Trust Companies. (see page 92)

On motion the following resolution regarding sale and transfer of stocks belonging to the College was adopted and the Secretary directed to execute certified copies as sales may from time to time be made.

Geo B Cummings
Secretary

St.Charles,Mo,May 27,1924

The Board of Directors of Lindenwood Female College met at the College in St.Charles,Mo., May 27th,1924,at 9.30 A.M. pursuant to call and notice.

There were present Messrs. Skilling,Vice-Chairman,who presided,Cobbs,Cummings,Garrett,Ranekn,Roemer,Rogers,Stumberg and Sutherland.

The opening prayer was led by Mr Cummings.

Dr Roemer presented the report and recommendations of the Faculty for the issuing of Diplomas and Certificates and the conferring of Degrees.

Mr Garrett moved that Diplomas and Certificates be issued and Degrees conferred in accordance with the recommendation of the President and Faculty as follows - the motion was seconded by Dr Rogers and carried -

CERTIFICATES

ACADEMY

Ethelyn Abraham
Roslyn Jeannette Cohen
Margaret Miller Enloe
Barbara Helen Lundy
Annette Evelyn Goldstein
Adele Marie Herman
Audrey Marie Jensen
Jean T Johnston
Margaret Lynch
Edwina Faris Reeves
Edna Evelyn Steele
Frances Helene Stumberg
Dorothy Mae White
Beverly R Wurtele

CERTIFICATE IN MUSIC

PIANO

Ada Marguerite Bruere
Mary Priscilla Calder
Elizabeth Rose Ganner
Mae Kane
Delia Elizabeth Kinkade
Mary B Markham

CERTIFICATE IN PUBLIC SCHOOOL MUSIC

Virginia Bauer
Evelyn Helwig
Lucille Jordan
Virginia Litzelfelner
Rachel L Strong
Etolia Skelton

CERTIFICATE IN PUBLIC SCHOOL ART

Ada Adelzide Hemingway

CERTIFICATE IN ORATORY

Ruth Lydell Hahn
Theo Meyer
Harriet Webster

CERTIFICATE IN BUSINESS

SECRETARIAL CERTIFICATE

Mildred E Barnett
Leona L Ehrhard
Helen E Saunders
Frances M Stanford

STATE CERTIFICATES TO TEACH

LIFE - MISSOURI

Eugenie Andrus
Adeline Ayers
Gladys Campbell
Alba Chapman
Helene Millsap
Eleanore Moehlenkamp
Isabel McMenamy
Katharine Moore
Geraldine Wills
Page Wright
Katherine Yount

Five Year - Missouri

Etolia Skelton

Three Year - Missouri

Virginia Bauer
Priscilla Calder
Mildred Carpenter
Dorothy Clough
Margaret Ferguson
Florence Griffith
Allene Guthrie
Virginia Heinrich
Evelyn Helwig
Ada Hemingway
Lucille Jordan
Sara Lett
Virginia Litzelfelner
Rose McClelland
Hallie McKee
Janet Robinson
Rachael Strong
Dorothy Towers

One Year - Missouri

Louise Clough

OTHER STATES

Lucile Killingsworth, Oklahoma
Katherine Tinsman, Texas
Kathryn Weiss, Indiana

DIPLOMAS

DIPLOMA IN MUSIC

Piano

Florence V Hanna
Helen Elizabeth Harrison
Florence Allene Howard
Marguerite McCormick
Clio Morgan

DIPLOMA IN VOICE

Frances Camp

DIPLOMA IN HOME ECONOMICS

Mary Elizabeth Bramlitt
Leona Louise Clough
Constance Levy
Dorothy B Towers
Eunice H Willbrand

CONFERRING OF DEGREES

ASSOCIATE IN ARTS

(Junior College Course)

Marian Louise Bowers
Gladys V Clifton
Dorothy Clough
Reba E Crowe
Lois Eleen Denning
Catharine A Garrett
Josephine Gatteys
Elinor Grubb
Mary Hagler
V Maree Hasbrook
Virginia E Heinrich
Lucille Killingsworth
Rose Moss McClelland
Hallie M McKee
Helen Lee Maupin
Verna Marie Meyer
Margierite Mitchener
Mildred Morehead
Mary Margaret Perdee
Ruth A Shapiro
Cora M Wallenbrock

SENIOR COLLEGE DEGREES

Bachelor of Music

Esther Alice Hund (Voice)

Master of Music

Gladys Sullivan (Voice)

Bachelor of Science

Geraldine H Wills (Business)
Ruth Gladys Campbell(Home Economics)
Isabella McMenamy (Home Economics)
Katharine Moore (Home Economics)
Eleanore Moehlenkamp (Education)
Katharine Tinsman(Home Economics)
Eugenie May Andrus (Physical Education)
Adaline Lewis Ayres(Physical Education)
Dorothy Page Wright (Physical Education)
Kathryn Elizabeth Weiss (Science)

BACHELOR OF ARTS

Mary Priscilla Calder
Mildred Louise Carpenter
Alba Esther Chapman
Margaret Adele Ferguson
Florence Griffith
Roberta Allene Guthrie
Ruth Kern
Roma Mae Key
Helen Frances Millsap
Keo Richards
Janet Robinson
Oreen Morris Ruedi
Janet Ruth Steedman
Martha Whaley
Mary Catherine Yount
Caroline Sheetz.

Dr Roemer stated that the new dormitory had so far progressed as to have considered the name it should bear. He spoke very appreciatingly of the work and influence of Dr Robert Irwin, President of the College from 1880 to 1893, the time of his death, he dying in the service of the College.

Dr Rogers moved that Dr Roemer's recommendation that the new dormitory be named Irwin Hall meet the approval of the Board. Carried.

Dr Stumberg called attention to Contracts for Dining Room and Kitchen and Mr Cobbs' letter stating that they appeared to be in form.

Mr Garrett moved that all contracts for new work presented to the Board and Finance Committee by the Buildings and Grounds Committee be approved and execution on behalf of the College ratified.

Dr Roemer reported on matter of proposed Field Agent and suggested the name of a promising candidate. The matter was generally discussed and the Committee was asked to present recommendations at the June meeting of the Board.

The Board adjourned to take part in the Commencement exercises.

Dr Harry Rogers delivered the Commencement address, which was most scholarly, well received and sounded a note of deep spiritual character.

Adjourned to meet at the College for the regular June meetin on June 10th.

Geo B Cummings Secretary

St. Charles, Mo., June 10, 1924

The Board of Directors of Lindenwood College met at the College at ten A.M. for the regular June meeting pursuant to call and notice.

There were present Messrs T.H.Cobbs, Geo.B Cummings, B.P. Fullerton, J.T.Garrett, Lee Montgomery, J L.Roemer, Geo W Sutherland, and B.K.Stumberg. Other members were prevented from attending by illness or absence from the State, The meeting was opened with prayer by Mr Cobbs.

Minutes of the meetings of the Board were read and on motion approved. Minutes of the Finance Committee were read and on motion approved. Board Oct 15. 1923, Nov. 6 + Nov 26. 1923, Jan 3. 1924 + May 27. 1924,

Suggestion was made that Minutes show amounts of various bids for the new dormitory showing the advantageous figure at which contract was let.

President Roemer read his annual report showing continued prosperity and growth of college. The following recommendations in the President's report were considered separately and on motion approved -

1 - That an appropriation of $2,500 be made as heretofore for the purchase of new books and equipment for the library
2 - That an appropriation of $10,000 be made for Scholarships, not including Ministerial Scholarships which are provided for by special funds.
3 - That an appropriation of $2,500 be made for the Golf Course and Athletic Field
4 - That an appropriation of $2,000 be made for the purchase of pianos
5 - For Infirmary Equipment, $500
6 - For Farm Equipment $675
7 - For Educational Equipment $9,000
(Departmental Equipment and Apparatus)

The President's report included references to the following -

Sub-Freshmen	23
Freshmen	245
Sophomore	74
Junior	17
Senior	28
Special	37
Extension	5
	429

Presbyterian	183
Methodist	107
Christian	20
Episcopal	21
Baptist	19
RomanCatholic	17
Lutheran	17
Jewish	14
Congregational	13
Christian Science	5
Evangelical	9
Church of the Brethren	1
No affiliation	3
	429

It was with great sorrow we lost by death Proffessor Roy S Dailey,who as the head of the Education Department for the past four years,did a very significant work. We regret that with the close of her contract on July 1,we will lose Dean Templin, she leaving to complete her work for the degree of doctor of philosophy.

The Bursar's report shows operating Receipts and Disbursements as follows -

Board and Tuition	$274,563.27
Miscellaneous Revenues (Post Office,Tea Room) (Trunk Hauling,Book Store)	5,636.50
Room Reservations Forfeited	800.00
Bible Chair,received from Board	1,500.00
Gamma and Sigma Scholarships	400.00
	$282,899.77
Operating Disbursements	250,160.80
Estimated Surplus	$ 32,738.97

President Roemer presented proposed Budget for year 1924-1925,which was on motion of Dr Stumberg approved -

Buildings(including repairs on Butler,Jubilee, Eastlick,Margaret,Niccolls,Roemer, Sibley and other buildings	$16,000.00
Campaign(salaries of College representatives and campaign expenses	8,500.00
Campus(general upkeep on grounds,roadway,golf links,tennis courts	3,500.00
Commissary(including dairy products,groceries, meats,kitchen and dining room laundry, kitchen and dining room help,kitchen expense and Dietitian's salary	70,000.00
Departmental(expense of maintaining educational departments outside of permanent equipment and apparatus	4,500.00

Equipment(including china,glassware,linen, silverware,infirmary,dormitory furniture replacement - - - - - - - - - -		$5,500.00
Faculty and Administration Salaries		
College Faculty - - - -	$83,400.00	
Music Faculty - - - - -	19,600.00	
Student Administration -	8,000.00	
Office Administration -	9,600.00	
Infirmary Administration	1,200.00	
Post Office and Stationery Store -	1,500.00	123,300.00
General Labor on Buildings and Grounds - - - -		16,000.00
Fuel,Gas,Electric Power - - - - - - - - - - - - - -		22,500.00
Office Expense(including postage,telephone, telegraph,stationery,supplies - -		4,000.00
Publicity(including advertising,Bulletins, catalogue,students handbook - - - - - -		18,700.00
General Expense(including auto truck,chaperonage, filter plant,household expense, housecleaning,infirmary,laundry, lectures,prizes,traveling expenses and water service - - - -		26,000.00
Total - - - - -		$318,500.00

1924-25 Promotion 32M Total 314820. music 2500

ANTICIPATED REVENUE FOR 1924-25

400 students @ $799.00 (average) - -	$316,000.00
Bible Chair Endowment Revenue - - -	3,000.00
Miscellaneous Revenue - - - - - -	3,500.00
	$322,500.00

Chairman Sutherland of the Finance Committee referred to the Minutes of the Committee as part of his report and read a comparison of the Budget for year now closing,showing expenditures almost entirely within estimates and receipts for year much more than estimated. Reported following bills,which on motion were approved for payment -

W.H.Markham & Co. $1,000 on O.K. of bill for $2,616.58
Tower Grove Bank Interest $149.76
LaBeaume & Klein Architects $1,500
J.J.Wuellner & Sons on Architects' Certificates $16099 and Austin Co $2,700 on account of heating and $5,525 on account of plumbing for new dormitory
Also the transfer of $1,500 from Bible Fund Income to General Funds for Bible Chair

Motion carried authorizing the borrowing of $16,000 from Tower Grove Bank and execution of notes and pledge of securities by officers of the Board

Also approval of pledge of 432 shares International Shoe Co Preferred stock as security for loans in addition to 576 shares American Locomotive Co Preferred heretofore pledged.

The Treasurer was directed to send to President Roemer

$27,500 to apply on bills allowed.

Motion carried authorizing President Roemer to arrange for borrowing capacity at First National Bank, St Charles, and Union Savings Bank St. Charles, up to $20,000 each and up to $10,000 at Central Trust Co., St Charles, during the fiscal year 1924-1925.

Chairman Sutherland reported that borrowing line at Tower Grove Bank would be up to $125,000.

Dr Stumberg reported conditions with regard to Boiler House and smoke stacks.

Dr Roemer stated that the price asked for ground across Kingshighway for Boiler House was larger than he thought advisable to pay. It was the sense of the Board that when needed to be built location should be on ground now owned and beyond present plant toward the northwest.

Motion carried to refer, with power to act, matter of stacks for Boilers and additional Hot Water Boiler to Mr Garrett and the architects, ~~with power to act~~

Dr Fullerton's motion carried approving naming of new dormitory Irwin Hall in memory of Dr Robert Irwin. Suggestion was made that Dr Roemer advise members of Dr Irwin's family of action of the Board.

On motion of Dr Roemer, seconded by Dr Fullerton, the present officers were reelected to their various offices, Dr Skilling being Acting President during absence of Dr MacIvor ~~in Europe~~.

OFFICERS OF THE BOARD

John W. MacIvor, D.D. - - - - President
David M Skilling, D.D. - - - Vice-President
George B Cummings - - - - - Secretary and Treasurer

Motion of Dr Fullerton carried that Committees now serving be reappointed -

STANDING COMMITTEES

EXECUTIVE	FACULTY	AUDITING
John W MacIvor, D.D.	John L. Roemer, D.D.	Thomas H Cobbs
D.M. Skilling, D.D.	H.W. MacIvor, D.D.	Robert Ranken
Robert Ranken	Emmet P North, M.D	D.M. Skilling, D.D.
George B Cummings	S.C. Palmer, D.D.	Lee Montgomery
Thomas H Cobbs	John T Garrett	George P Baity, D.D.
George W Sutherland		
John L Roemer, D.D.		

BUILDINGS AND GROUNDS	FINANCES
Robert Ranken	G.W. Sutherland
B Kurt Stumberg, M.D.	Robert Ranken
John L. Roemer, D.D.	Thomas H Cobbs
	John L Roemer, D.D.
	George B Cummings
	John T Garrett

Chairman Cobbs of the Auditing Committee announced that the same auditor would be employed as heretofore if no objection - approved.

President Roemer reported that Committee to select a Field Man was prepared to make selection and motion carried authorizing the Committee to employ and arrange terms. #5

Miss Templin read her eighth annual report as Dean in which she called attention to the following -

FACULTY - Dr Roemer will have this year the strongest faculty in the history of the school. Two additional members with the Ph.D degree will be added for the coming year and assistants have been added who hold the A.M.degree and in every case are experienced teachers.

AWARDING OF HONORS - The awarding of honors was more difficult this year owing to the number who were really qualified.The fellowship was awarded to Catherine Yount,who had made the highest record for the four year course,her average was 1054 points. Priscilla Calder with an average of 1045 was a close second.

RECOGNITION BY OTHER COLLEGES - The recognition which our graduates receive in other colleges is a real indication of the type of work being done in the college. Hour for hour credit has been allowed and they have been able to enter the graduate departments of other colleges without condition. One of our seniors this year has been admitted to the graduate department of Smith College.

LINDENWOOD COLLEGE CLUBS - During the past year new clubs have been organized in Dallas Des Moines and St.Charles,making a total of 21 organizations. Their interest in the college has been shown by the work they are doing to raise money for the Mary Easton Sibley Scholarship Fund.

CONCLUSION - I cannot close my report without expressing my sincere thanks to the members of the Board of Directors and to the President,Dr Roemer,for the many courtesies extended to me during the eight years I have been connected with the college. I have very happy memories of our association together and I assure you that I wish all good things for the college and for you individually.

Dr Roemer moved that Messrs Fullerton,Skilling and Cobbs prepare a resolution to go into the Minutes recognizing Miss Templin's service and accomplishments and expressing appreciation of the Board in view of the fact that she expected to leave for a course looking to a Doctor's degree. The following resolution was prepared by the Committee -

Miss Lucinda deL Templin,A.B.,B.S.,A.M.,became a member and Dean of the Faculty of Lindenwood College,in St.Charles, Mo.,in 1916,coming from a position in the Faculty of the Missouri State University. Her splendid bearing and fine culture gave her at once a leading part in the life and activities of the College. Her one aim has been to serve the cause of higher education for women and to bring Lindenwood College to a position among colleges striving for the same end. And to her is conceded the leadership in the educational development of the Institution,bringing it from the position of a Junior College to a position among the Class "A" colleges of the State. She has been hearty in her cooperation with the Faculty,and has secured their cooperation with her.And her influence on the student body,as a whole,has been most wholesome and stimulating.

The Board,with great reluctance,has accepted her resignation,and only because of her desire to pursue her post-graduate work,has done so and follows her with a profound interest and best wishes for her success in whatever field of activity she may be engaged in her future work,and makes record of its high appreciation of the splendid service she has rendered as Dean of the Faculty of Lindenwood College.

Mr Cobbs suggested that there should be a formal recognition of the ten years of service and most remarkable accomplishment in developing and building up of the college by Dr Roemer. Dr Fullerton's motion carried that Messrs Cobbs and Skilling prepare a suitable paper to be read on opening day of the next school year and spread upon the Minutes and that all members of the Board be asked to attend.

After prayer by Mr Cummings, meeting adjourned.

Geo B Cummings Secy

October 13,1924

The Board of Directors of Lindenwood College met at the University Club in St.Louis, October 13,1924, at 10 A.M., being the regular fall meeting of the Board and in recognition of the tenth anniversary of Dr.Roemer as President of the College. There were present; Dr MacIvor, who presided, Messrs Cobbs, Cummings, Fullerton, Garrett, Montgomery, Roemer, Rankin, Skilling, Sutherland and Stumberg. The Minutes of the June and September meetings were read and approved, as were those of the Finance Committee for July and September.

Treasurer reported balance at First National Bank	$5370.66
St.Louis Union Trust Co, income - - - - -	12955.00
Tower Grove Bank - - - - - - - - - - - - -	2045.06

Chairman Sutherland of the Finance Committee made report of the financial condition showing, among other things,

Borrowed from Tower Grove Bank - - - - - - - - - -	$95,000.00
" " First National Bank of St.Louis --	25,000.00
and by College in St.Charles - - - - -	30,000.00

The loans in St.Louis being for erection of Irwin Hall and furnishing. Advances by College for account of the Board - -$31,907.00

The income from endowment for the year averaged 6¼%. Had income from Central Leather stock and Obion County bonds been received, average would have been 6-9/10%, these being delinquent, the Leather Company $3500. and the Obion County $2160.

The Finance Committee will dispose of the common stocks held when the market advances in accordance with the expression of the Board.

The College report shows uncollected -

Students accounts for 1921-22	- -	$2631.
1922-23	- -	1053.
1923-24	- -	1395.

The following bills were recommended for payment and, on motion, approved.

LeBeaume & Klein - - - - - - - - - -	$1000.	on account
For Screens - - - - - - - - - - - -	600.	" "
For Ford Supply - - - - - - - - - -	2500.	" "
For Lammert account furnishing Irwin Hall -	2000.	
For Stix, Baer & Fuller - - - - - -	2000.	acct furnishing
For Bottani on account - - - - - -	2000.	
For Wuellner - - - - - - - - - - - -	3089.14	

Mr Cobbs presented the Auditor's Report and called attention to the outstanding features in it.

The matter of reduction on account of liquidation of the Union Electric Building Co. amounting to $6666. was approved, explanation having heretofore been made to the Board and again at this meeting, the company having sold its building for less that the estimated and capitalized value as carried on its books.

With regard to providing water at the Stumberg farm the Buildings and Grounds Committee was authorized to act as it may deem best, also with regard to roof for farm buildings.

President Roemer made his report and report to Synod, a copy of which follows these minutes. Dr Roemer was excused, after which Mr Cobbs called attention to the ten years of service and accomplishment by Dr Roemer as President of the College, offering the following resolution, which was unanimously adopted.

"RESOLVED, that as an expression of appreciation for the faithful and efficient services rendered by Dr John L. Roemer as President of Lindenwood College during the past ten years, his salary be increased from $2500. to $5000. per year, payable in monthly installments, beginning with the first of November, 1924, and continuing until the further order of the Board."

Dr Skilling called attention to the religious phase of the work of the College and it was the sense of the Board that this part of the work should continue to be emphasized strongly and in accordance with the Deed of Gift and Expression of the founders and benefactors of the College.

On motion Dr Skilling was added to the Faculty Committee.

The Board discussed the advisability of securing a director of religious activities with special emphasis on the personal relationship to the students and their spiritual needs.

Geo B Cummings Secy

St. Louis, June 1, 1925

The Board of Directors of Lindenwood Female College met at the office of Thos. H. Cobbs in the city of St. Louis at 2.30 P.M. pursuant to call and notice. There were present Messrs Garrett, who presided, Cobbs, Cummings, Ranken, Roemer, Stumberg and MacIvor

Dr MacIvor was called by the Chair to report for the Faculty on recommendations for degrees, diplomas and certificates as follows, presented with letter of transmittal from Dean Gipson. On motion the recommendations of the Faculty were approved and degrees, diplomas and certificates directed to be conferred as follows -

BACHELOR OF ARTS - Elizabeth Arveson, Maude Arveson, Margaret Boss, Helen Calder, Viola Karrenbrock, Marian Kaufman, Helen Kready, Roberts Mackechnie, Roberts Moehlenkamp, Maye Randolph, Sara Shomberg, Helen Towles, Mary Frances Wertz.

BACHELOR OF SCIENCE - Maude Arveson (Education), Gertrude Bird, (Business), Charlotte Buck, (Business), Martha Messinger (Home Economics), Anna Podrasky (Business)

BACHELOR OF MUSIC - PIANO - Virginia Bauer, Gertrude Wallrich

ASSOCIATE IN ARTS - Ellen Boyce, Arabel Couper, Pauline Davis, Etta Feist, Blanche Fish, Frances Fitzgerald, Helen Fleming, Marjorie Groves, Lillian Hinkle, Eleanor Kleinschmidt, Ethel Landreth, Thelma McCoy, Laura Margaret Mellette, Dorothee Meyers, Audrey Nixon, Adelaide Peabody, Isabel Poole, Larita Scoggin, Margaret Slavens, Frankie Stumpe, Elizabeth Sweet, Virginia Symns, Lillian Travers, Margaret Wilson, Miriam Wright.

DIPLOMA IN HOME ECONOMICS - Nadine Ault, Mary Frances Lynch, Bessie McNary, Kathryn Porter, Verlee Schwartz, Marjorie Wills

DIPLOMA IN MUSIC - VOICE - Carmela Graziadei

DIPLOMA IN MUSIC - PIANO - Elsa Bredhnitz, Lucille Krog, Susan Wright

CERTIFICATE IN BUSINESS - Bernice Barkley, Lydia Dodge, Marian Mayers Sylvia Rubins, Christine Young.

CERTIFICATE IN ORATORY - Dorothy Dunseth

CERTIFICATE IN PUBLIC SCHOOL MUSIC - Eleanor Dressel, Helen James, Wanda Little, Katherine Sampsell.
LIFE - MISSOURI - Elizabeth Arveson, Maude Arveson, Margaret Boss, Viola Karrenbrock, Helen Kready, Martha Messinger, Roberta Moehlenkamp, Mary Frances Wertz.
FIVE YEAR - MISSOURI - Alice Elizabeth Hansbrough, Anna Podrasky.
THREE YEAR- MISSOURI- Viola Boschert, Ellen Boyce, Annavere Brookshire Helen Calder, Roberta Mackechnie, Audrey Nixon, Elizabeth Owens, Sara Shomberg.
ONE YEAR - MISSOURI - Mary Frances Lynch, Bessie McNary, Kathryn Porter, Verlee Schwartz, Virginia Symns.
ELEMENTARY - MISSOURI - Iola Denny, Clara Harte, Virginia Liles, Dorothy Rumph.

Dr Roemer made report for the Faculty Committee, stating there would be some changes in the personnel of the Faculty for the next school year.

On motion adjourned.

Geo B Cummings Secy

June 9, 1925

Representatives of the Board of Directors attended the Commencement Exercises at the College, the Commencement address being made by the Hon. Sam A Baker, Governor of the State of Missouri. The occasion was a most happy one. The Governor stressed and urged the spiritual and serviceable objectives and benefits of education and brought out the advantages and necessities of attention to what is sometimes called "the old fashioned virtues and accomplishments". At this time diplomas and certificates and degrees were issued and conferred in accordance with the authority given by the Board.

Geo B Cummings Secy

June 22, 1925

The Board of Directors of Lindenwood Female College met at the College at ten A.M. pursuant to call and notice. There were present Messrs Cobbs, who on motion was called upon to preside, Cummings, Garrett, North, Roemer, Ranken, Stumberg and Sutherland. Dr Roemer led the opening prayer. The Minutes of the meetings of the Board of October 13 and June 1 were read and approved. Minutes of the meetings of the Finance Committee of November 13, December 10, 1924, January 14, February 9, April 15, May 11, 1925, were read and approved.

Mr Ranken, Chairman Buildings and Grounds Committee, reported addition to the Filtration Plant as having been authorized after consideration by the Committee with Mr Garrett and the architects, at an approximate cost of $3500., and the authority given the architects to draw plans for the new athletic field, the grading and laying out of grounds being subject to the approval of the Board. Motion carried approving both items and authorizing payment for Filtration Plant.

Mr Sutherland, Chairman of the Finance Committee, reported sale of 100 shares of American Tobacco Co., preferred, at 106½, and investment of $10000. in Women's College of the M.E. Church at Fort Worth, Texas, 6% bonds at 98, also receipt of $200. from Kansas City Lindenwood Club for the Sibley Centennial Fund, and purchase of 2000 Wadima Hospital at 98 for this Fund. Reported various purchases of bonds and sales of stock, details of which will appear in Auditor's report. Also suggested the approval of the payment of the following bills -

Dorothy Holtcamp Badgett Bible Verse Fund, $25., Interest due First National and Tower Grove Banks; Farm Repairs about $900., a total of $1827.24 as shown by memorandum from the College.

Board approved the investments, sales of stock, payment of bills, and directed the Treasurer to send to the President of the College $2000. to apply on the bills.

Treasurer reported on deposit First National Bank, $5831.99, Tower Grove Bank $1334.25.

Chairman Sutherland called attention to the necessity of the borrowing of funds for summer expenses. On motion the amounts were placed not to exceed $20000 at the First National Bank and $10000. at the Central Trust Company of St. Charles.

Reported loans at First National Bank $44000.; Tower Grove Bank $35000.; and at the College $666.06. Also that all mortgages, deeds of trust and liens have been paid and satisfied with the exception of a small lien on electric work at Irwin Hall which is covered by a bond.

Report of amount of insurance -Buildings $700000 Fire; Buildings contents $120000.; $390000 Tornado; contents $60000.

Motion carried authorizing Chairman of the Finance Committee to sign and execute any transfer of stock, resolution or any other necessary papers at any time that the President and Vice-President of the Board might be absent and the Secretary was authorized to certify resolutions showing his authority to do so.

A resolution authorizing sale and transfer and signature and execution of transfers of stock from time to time was presented and on motion carried, the Secretary being directed to furnish certified copies of resolutions, as may become necessary.

At a special meeting of the Board of Directors of Lindenwood Female College, duly called and held on _____ day of _____ 19 , a quorum being present, the following resolution was unanimously adopted -

"WHEREAS Lindenwood Female College is now owner and holder of _____ shares of the capital stock of _____ represented by certificate #

WHEREAS said Lindenwood Female College desires to effect a sale of _____ shares of said stock of said company.

NOW THEREFORE BE IT RESOLVED that _____ President of this corporation, be and he is hereby authorized, empowered and directed to sell, assign and transfer the aforesaid shares of stock and he is hereby empowered and directed to execute, in the name of this corporation by him as such _____ President, and all instruments necessary to accomplish the sale, exchange and transfer of said certificates of stock, and

BE IT FURTHER RESOLVED that George B Cummings, the Secretary of this corporation, be and he is hereby authorized, empowered and directed to affix the corporate seal of this corporation to said instrument of sale, assignment or transfer and to attest the same with his signature."

I, George B Cummings, Secretary of Lindenwood Female College, do hereby certify that the foregoing is a full, true and correct copy of a resolution adopted at a meeting of the Board of Directors of Lindenwood Female College, held on the _____ day of _____ 19 .

_____
Secretary

President Roemer presented his eleventh annual report and read reports made to him by Dean Gipson and Field Representative Blocher. They reported 457 students, of whom 408 were in the College Department and candidates for degrees. The religious preferences were Presbyterian 155; Methodist 104; with representatives of Christian Episcopalian, Baptist, Roman Catholic, Lutheran, Jewish, Congregational, Christian Science, Evangelical, Church of the Brethren and seven, who had no affiliation, making up the total. Report on student body from educational and health standpoints; the Faculty, merging of psychology with education and sociology departments and the names of seven new members of the Faculty; noting the erection and dedication of Irwin Hall and improvements to the dining room. Stated that the religious life of the school has been maintained by teaching of the Bible, religious addresses and vesper services. Called attention to the needs of the library; to scholarships, especially to the Mary Easton Sibley Scholarship Fund, which it is hoped to be made $100000. at the Centennial celebration in 1927. Reported receipts from Board and Tuition $299085.04, with total receipts $316526.22. Operating disbursements $296274.89, leaving a surplus of $20000. Recommendations approved - $2500. for new books and magazines for the library; an appropriation of $10000. for new scholarships in addition to the Ministerial Scholarschips; $10000 for Athletic Field and other outdoor work; $300. for Infirmary; $5000. for Educational Equipment; $2500. for preparation toward Centennial Celebration. Motion carried approving each recommendation. The expenditure for outdoor work being under the direction of the Buildings and Grounds Committee and Mr Garrett.

Dean Gipson's report was read and after expression of approval of its completeness and ideals was ordered filed.

Dr Roemer also read a report from the Journalistic and Hospital Departments. Favorable comments were made of the handling of the health of the students and Dr Stumberg was complimented on his prevention of serious illness.

Dr Roemer presented check for $4244.79, receipts for account of Sibley Fund, making total $10744.79 and the Treasurer was directed to deposit check with fiscal agent.

Dr Roemer also reported a request from the Rasmussen Bee Estate in Colorado, subject to the life estate in the husband, Lindenwood and Park College sharing in the residue.

Adjourned for lunch

Following lunch, the Buildings and Grounds Committee presented the architects plans for the Athletic Field and Dr Stumberg suggested grading, making of cinder walks, hockey field, toboggan slides and tennis courts, on the cost plus basis. Motion carried approving suggestion and appropriating up to $10000. for the work.

Dr Stumberg called attention to the surplus in the College operating expenses for various years and Dr Roemer moved that the Chairman of the Finance Committee report a recommendation to that Committee and it be given power to transfer balances to capital account.

Report was made of application to withdraw alcohol for scientific purposes. Motion carried ratifying the application and the giving of required bond. (application may be signed by President Roemer, Dr Stumberg or such representative as they designate -

Following proposed budget for next year was presented By Dr Roemer and approved -

ESTIMATED BUDGET FOR EXPENSE 1925-26

Buildings(including repairs and upkeep on all buildings) -		$16,000.
Campus(general upkeep on grounds,roads,golf links and tennis courts) -		5,000.
Commissary(including dairy products,groceries,meats,kitchen and dining room help,kitchen and dining room laundry,kitchen expense and Dietitians' salary		70,000.
Departmental(expense of maintaining departments,independent of permanent equipment and apparatus) - - -		4,500.
Equipment(including chine,glassware,silverware and furniture replacement) -		5,000.
Faculty and Administration Salaries		
College Faculty - - - - - -	$81,370.	
Music Faculty - - - - - - -	14,300.	
Student Administration - -	6,500.	
Office Administration - - -	8,100.	
Infirmary Administration - -	1,750.	
Post Office and Stationery Store - -	1,300.	
Possible Increase in Music Department Expense - - -	2,500.	115,820.
General Labor on Buildings and Grounds - - - - - - - - - - -		16,000.
Fuel,Gas and Electric Power - - - - - - - - - - - - - - - - -		22,500.
General Expense(including auto truck,upkeep,filter plant, household expense,house cleaning,infirmary, laundry,lectures,prizes,traveling expenses, water service,etc.) - - - - - - - - - - - - - -		24,000.
Office Expenses(including telephone,telegraph,stationery supplies,postage) - - - - - - - - - - - - - - -		4,000.
Promotion(includes campaign salaries and expenses,advertising in magazines and newspapers,high schools, religious papers,bulletins,catalogue,Students' Handbook,etc) - - - - - - - - - - - - - - - - - - -		32,000.
		$314,820.

Anticipated revenue for 1925-26;

400 students @ $780. - - - - - -	$312,000.	
Margaret L Butler Bible Chair Rev.	3,000.	
Gamma and Sigma allowance - - -	400.	
Miscellaneous Revenues - - - - -	5,500.	$320,900.

Motion carried approving engaging the Auditor and having audit made.

Matter of Bible Department was discussed. Motion carried requesting Faculty Committee to investigate propriety of getting a suitable woman to have charge of Bible and religious work of the College with recommendation to be reported to the Board.

Attention was called to the expiration of terms of the various directors and Dr Roemer's motion carried reelected to the Class of 1931 those whose terms expire in 1925 subject to the approval of Synod

Mr Sutherland's motion carried that present officers be elected to succeed themselves. The Board and officers reelected being.

Class of 1926	Class of 1927	Class of 1931
Samuel C Palmer,D.D.	Harry C Rogers,D.D.	B.P.Fullerton,D.D.
George B Cummings	David M Skilling,D.D.	John W MacIvor,D.D.
Emmet P North,M.D.	George P Baity,D.D.	Robert Ranken
B Kurt Stumberg,M.D.	John L Roemer,D.D.	Thomas H Cobbs
John T Garrett	Lee Montgomery	George W Sutherland

Officers of the Board - President,John W MacIvor,D.D.,Vice President David M Skilling,D.D.,Secretary and Treasurer,George B Cummings.

Motion carried that Thomas H Cobbs be acting President of the Board in the absence of the President and Vice President and that he be authorized to sign any transfers,resolutions or any other papers and that the Secretary be authorized to certify the same.

A Committee on nominations for Committees was appointed and report follows,their report being approved -

EXECUTIVE- John W MacIvor,D.D.,D.M.Skilling,D.D.,Robert Ranken,Geo. B Cummings,Thomas H Cobbs,B Kurt Stumberg,M.D.,John L Roemer,D.D.

FACULTY - John L Roemer,D.D.,John W MacIvor,D.D.,D.M.Skilling,D.D., Thomas H Cobbs,Emmet P North,M.D.,John T Garrett.

AUDITING - Thomas H Cobbs, D.M.Skilling,D.D.,B.P.Fullerton,D.D.,Lee Montgomery,George P Baity,D.D.,Samuel C Palmer,D.D.,Harry C Rogers,D

FINANCE - George W Sutherland,Robert Ranken,Thomas H Cobbs,George B Cummings,John T Garrett,John L Roemer,D.D.

BUILDINGS AND GROUNDS - Robert Ranken,B Kurt Stumberg,M.D., John L Roemer,D.D.

Motion carried expressing the Board's appreciation of the management of the College and its administration by the President with the splendid showing during the past year.

On motion adjourned.

Atd 10/12/25

Geo B Cummings
Secretary

October 12,1925

Board of Directors of Lindenwood College met at the College Monday, October 12, 1925 at 10:00 A. M. pursuant to notice, for ~~it being the~~ regular fall meeting of the Board.

There were present- Dr. McIvor, who presided, Cobb, Cummings, Garrett, North, Palmer, Ranken, Roemer, Sutherland, Stumberg and Skilling.

Dr. McIvor presided and called on Dr. Skilling to lead the opening prayer.

Minutes of meeting of the Board June 22nd 1925 were read and, on motion, approved.

President Roemer presented letter and report to the Synod including nominations for Directors for election of Directors class of 1931 which, on motion of Dr. Skilling, was approved.

Report and

Chairman Sutherland made report for the Finance Committee; among other things payment of a $500 Deed of Trust and re-investment in a $500 Bond; the purchase of Participations out of small miscellaneous balances at the recommendation of the St.Louis Trust Co. and recommended payment of Mr. Bottani's bill of $609.55, all of which, on motion, was approved. Reported additions to Campus and Grounds, buildings and equipment as shown by the Auditor's report that the buildings were carried on the books at $961,876.00, equipment $116,805.00, and these with Campus and Grounds $129,712.30 represent a total of 1,208,394.00; that Investments carried on the books amount to $1,351,080.00, total assets to $2,919,339.00; that notes at The First National and Tower Grove Banks amount to $179,000.00; that after charging off depreciation the net income of the College amounted to $16,825.00, endowment Fund Income $83,466.00, total income for the year being $95,473.00; that net income of $63,734.00 had been added to the capital fund.

Income in default- Central Leather $3500, Obion County Bonds $2160, Poinsette County Bonds $60.

That it was the plan of the Finance Committee to move by sale the common stocks- Lorillard- 164 shares, American Tobacco B, 22 shares, Porto Rico 40 shares. That uncollected students' accounts for 1921 and 22 amounted to $1688, 1922/23- $717, for 1923/24- $670, for 1924/25 $3289, a total of $6364.60; that advances had been made by the College for the Board's account amounting to $31,549, up to July and $7000 since.

Dr. Roemer stated that College would have about $190,000 early in October and could advance the Board $60,000 until spring.

Mr. Sutherland reported various sales of American Tobacco stock and re-investment of the proceeds.

On motion of Dr. Skilling report and action approved.

Dr. Roemer, President of the College reported surplus in College Profits and income by years, during his administration totaling $220.472.04; that after charing depreciation, the net income had been $179,570.16.

Mr. Cobbs reported for the Auditing Committee, presented detailed audit by certified accountant, from which Mr. Sutherland had gathered much of his report.

On motion - approved.

Dr. Skilling moved that the President appoint a Committee of two who with himself, could look into the matter of an Advisory Board consisting of men of wealth and influence; which motion carried. Appointed Messrs. McIvor, Roemer and Cobb. Motion carried authorizing sale of stocks under direction of Financial committee as it from time to time should see fit and Secretary directed to certify resolutions required in form heretofore adopted.

Dr. Palmer addressed the Board, expressing his great gratitude as the oldest member in point of service over the accomplishments of the College and then led the closing prayer.

Adjourned.

Geo. B. Cummings,
Secretary.

The Board of Directors of Lindenwood Female College met in the office of Thos. H. Cobbs, in St. Louis May 29-1926 pursuant to call and notice. There were present Messrs. T. H. Cobbs who on motion preseded, J. L. Roemer, B. K. Stumberg, J. L. Garrett and Geo. B. Cummings Secretary. Dr. Roemer presented report of Faculty with recommendations. Motion duly carried approving report and directing the issueing of Certificates and diplomas and conferring of degrees as recommended.
and as follows:

Margaret Frances Banks	A.A.	Mary Lucille Hodge	A.A.
Elizabeth Celeste Barnes	A.A.	Helen C. Holtgrewe	A.A.
Margaret Oliver Bell	A.A.	Laura Calma Johns	A.A.
Mayetta Beyer	A.A.	Josephine Lupfer	A.A.
Marjorie Louise Braham	A.A.	Kathryn McDavid	A.A.
Frances Groves Caskey	A.A.	Erma May Meier	A.A.
Mary Chapman	A.A.	Emma Monier	A.A.
Louisa Cochrane	A.A.	Anna Maire Nelson	A.A.
Margaret Dawson	A.A.	Margaret Adele Roberts	A.A.
Katherine Dolman	A.A.	Mary Louise Ruddick	A.A.
Alice Ethell	A.A.	Minnie Norton Seip	A.A.
Letha Faver	A.A.	Martha Maclay Shortridge	A.A.
Frances Frazier	A.A.	Selma Sonin	A.A.
		Helen Wisdom	A.A.

Julia Dixon	A.B.	Ida Hoeflin	A.B.
Eleanor Brown	A.B.	Isabel M. Johnson	A.B.
Naomi Virginia Foristell	A.B.	Marian Elizabeth Kordsiemon	A.B.
Phyllis Hackmann	A.B.	Grace V. Larson	A.B.
Dorothy M. Hall	A.B.	Gladys M. Lynn	A.B.

Helen Lee Maupin	A.B.	Georgia Marjorie Street	A.B.
Mrs. Clara G. Schulz	A.B.	Cora M. Wallenbrock	A.B.

Alice Elizabeth Hansbrough B.S. (Education)
Mary Margaret Knoop - A. B. - B. S. (Education)
Mary Elizabeth Bramlitt - B. S. (Home Economics)
Louise Clough - B. S. (Home Economics)
Dorothy B. Towers - B. S. (Home Economics)
Euncie H. Willbrand - B. S. (Home Economics)
Esther Scott Dyar - B. S. (Business)
Helen Elizabeth Harrison - B. M. (Piano)
Marguerite Rosalie Hersch - B. M. (Piano)
Viola Boschert - B. S. (Business)
Elva M. Collipriest - Certificate in Business
Mary M. Collisson - Certificate in Business
Anna Marian Martin - Certificate in Business

Helen Almont - Certificate in Oratory
Frances Baggett - Certificate in Oratory
Betty Birch - Certificate in Oratory
Willa Adelle O'Bannon - Certificate in Oratory
Audery Ruth Richert - Certificate in Oratory
Dorothy Williams - Certificate in Oratory

Elizabeth Loise Burke - Certificate in Public School Music
Esther Allene Byrd- Certificate in Public School Music
Margaret Cope - Certificate in Public School Music
Nellis Ruth Don Carlos - Certificate in Public School Music
Albert Keys - Certificate in Public School Music
Lois Louise Lawton - Certificate in Public School Music
Euneva T. Lynn - Certificate in Public School Music
Elizabeth Prince - Certificate in Public School Music

Mary Evelyn Cherry - Diploma in Piano
Norma Erdwurm - Diploma in Piano
Margaret Katherine Fox - Diploma in Piano
Lavena Morrison - Diploma in Piano
Anita Rudowsky - Diploma in Piano
Elise Rumph - Diploma in Piano
Silva J. Snyder - Diploma in Piano

Wilma Edith Sanderson - Certificate in Piano
Evelyn Shirley - Certificate in Piano

Elizabeth Rhoads - Diploma in Public School Art
Beryl Wade -Diploma in Public School Art
Lucile Marie Ward - Diploma in Public School Art

Geraldine Fitzgerald - Diploma in Voice
Vola May Miller - Certificate in Home Economics

adjourned
Leo B. Cummings
Secretary

Change Ayres Hall to Frost Ayres 18 1907

June 8,1926

The Board of Directors of Lindenwood College held its regular June meeting at the College in St.Charles June 8th,1926, pursuant to call and notice. There were present Messrs J.W.MacIvor, President of the Board,who presided,Geo.B.Cummings,Secretary,Thos.H. Cobbs, J.T.Garrett,Lee Montgomery,E P.North,J.L.Roemer,Geo.W.Sutherland and B.Kurt Stumberg. Dr MacIvor opened the meeting with prayer.

The minutes of the meetings of the Board held October 12,1925 and May 29,1926,were read and approved.

The minutes of the Finance Committee November 11,1925,December 14,1925,January 13,1926,April 14,1926,and May 19,1926,were read and approved. The action recorded in the various minutes of the Finance Committee being also approved.

Chairman Sutherland further reported for the Finance Committee; Due the College for advances for the Board's account $107,000. Due First National and Tower Grove Banks,St.Louis,$92,000. and approved for Sibley Hall improvements and other improvements $60,000. That about four years income would be required to pay these amounts. Sale of American Tobacco and Liggett & Myers Tobacco stocks at very good prices. Investment of proceeds of sales in bonds and real estate notes in units of around $10,000.

On motion action so reported approved.

Dr Roemer read his twelfth annual report and presented reports of Dean Gipson and Field Secretary Blocher.

Dr Roemer and Dr MacIvor were appointed to arrange for speakers for the Centennial exercises in 1927.

In his report Dr Roemer recommended -

1 - Appropriation of $2,500. for books and magazines during the year
2 - Appropriation of $10,000. for scholarships
3 - Appropriation of $15,000. for centennial,to be expended under the direction of the College.
4 - Appropriation of $5,000. for educational equipment
5 - Request of students that attendance at church services on Sunday mornings be optional.
6 - Nomination of the following Directors whose terms are expiring to succeed themselves; Messrs Cummings,Garrett,North,Palmer and Stumberg.
7 - That Rev.Leonard V Buschman be nominated to succeed Dr Fullerton who has removed from the State.

Recommendations one,two,three,four,six and seven were each considered and on motion in each case approved.

Number five was referred to President Roemer and Dean Gipson but not approved. Dr Roemer's recommendation that name of Jubilee Hall be changed and renamed for Dr. George F. Ayres was approved

Dr Roemer read report to Synod including nominations for election of Directors.

Dr Roemer presented budget proposed for next year totaling $334,500. which was approved.

Dr Stumberg reported for the Buildings and Grounds Committee;among other things; the paving of Watson Street and proposed paving of Kingshighway and the improvements to Sibley Hall.

Dr Roemer presented Miss Templin's suggestion anout writing a History of Lindenwood for the Centennial and her estimate of the amount that she should receive.

On motion referred to Messrs Stumberg,Sutherland and Cobbs with full power to act.

Dr Roemer presented proposition of Lida Miller to turn over to the Board certain securities on condition that she receive $120. per month during life. Mr Cobbs explained how the matter could be handled. Motion carried referring to the Finance Committee with authority to act.

Election of officers declared to be in order

Dr Stumberg's motion carried to suspend the rules and direct Lee Montgomery to cast a ballot for reelection of present officers. Following declared elected - John W MacIvor, President of the Board; David M Skilling, Vice President of the Board; Geo.B Cummings, Secretary and Treasurer.

The Secretary called attention to action of the Board a authorizing either Geo.W Sutherland or Thos.H.Cobbs to act as President of the Board in the absence of the President and the Vice President and the action of each of them under such authority including signing of notes, pledging collateral, transferring stock and signing proxies. On motion approved and action ratified in each case.

On motion the authority of either Geo.W Sutherland and Thos.H Cobbs to act as President was extended and continued for the next year.

The following Committees were appointed -

EXECUTIVE - John W MacIvor, David M Skilling, Robert Ranken, John L Roemer, Thos.H.Cobbs, B.Kurt Stumberg, Geo.B Cummings.

FACULTY - John L Roemer, John W MacIvor, David M Skilling, Thos H Cobbs, Emmet P North, John T Garrett.

AUDITING - Thos H Cobbs, David M Skilling, L.V.Buschman, Lee Montgomery, Geo.P Baity, Samuel C Palmer, Harry C Rogers.

FINANCE - Geo W Sutherland, Robert Ranken, Thos H Cobbs, John T Garrett, John L Roemer, Geo.B Cummings.

BUILDINGS AND GROUNDS - Robert Ranken, B Kurt Stumberg, M.D., John L.Roemer.

On motion the Finance Committee was authorized to sell such stocks, belonging to the various Funds, as it might from time to time see fit and the Secretary directed in each case to certify the following form of resolution, which on motion was adopted duly.

At a special meeting of the Board of Directors of Lindenwood Female College, duly called and held on the _____ day of _____ 19 , a quorum being present, the following resolution was unanimously adopted; -

"Whereas Lindenwood Female College is now the owner and holder of _____ shares of the capital stock of _____ and _____ represented by Certificate #

WHEREAS said Lindenwood Female College desires to effect a sale of _____ shares of said stock of said company.

NOW THEREFORE be it resolved that President of this corporation, be and he is hereby authorized, empowered and directed to sell, assign and transfer the aforesaid shares of stock and he is hereby empowered and directed to execute, in the name of this corporation by him as such President, and all instruments necessary to accomplish the sale, exchange and transfer of said certificate of stock, and

BE IT FURTHER RESOLVED that Geo.B Cummings, the Secretary of this corporation, be and he is hereby authorized, empowered and directed to affix the corporate seal of this corporation to said instrument of sale, assignment or transfer and to attest the same with his signature.

_____

I, George B Cummings, secretary of Lindenwood Female College, do hereby certify that the foregoing is a full, true and correct copy of a resolution adopted at a meeting of the Board of Directors of Lindenwood Female College, held on the _____ day of _____ 19

WITNESS My signature this _____ day of _____ 19

_____

Secretary

The Board of Directors of Lindenwood Female College met in the office of the President of the College in St.Charles,Mo.,for its regular fall meeting on October 11,1926 at ten a.m. pursuant to call and notice. There were present Messrs John W MacIvor,President of the Board,who presided,Thos.H Cobbs,L.V.Buschman,J.T.Garrett, E.P.North,S.C.Palmer,Robert Ranken,John L Roemer,B.K.Stumberg,Geo W Sutherland and Geo B Cummings,secretary. The meeting was called to order and opening prayer led by Dr MacIvor.

The Chairman introduced L.V.Buschman,Director elect,who expressed his appreciation of his selection and willingness to serve.

The minutes of meetings of the Board of June 8,1926, and of the Finance Committee June 8,July 10,Sept 13, were read and approved.

Dr Roemer reported regarding St.Charles Hotel proposition and motion was carried to amend the minutes of the Finance Committee of July 10,1926,so as to authorize the President of the College to subscribe for stock in the Hotel Company to the amount of $5,000.

Mr Cobbs presented report of Audit of books and accounts of the College and Treasurer by Certified Public Accountant and which Mr Sutherland used in making report for the Finance Committee.

Chairman Sutherland of the Finance Committee pointed out main features of Accountant's statement among others; that Total Assets of the College were $2,936,826.75 with Loans and deferred Credits $99,640.,Remainder interests$317,180.,Endowment Funds $1,711,242.59, Income $1,185.89, General Fund Capital $807,578.27, Net Capital $2,837,186.75. Invested Funds in hands of St.Louis Union Trust Co $1,375,258.98, Cash,Receivables and Inventory $17,338.66, Real and Personal Property $1,216,028.66, Prepaid Expenses $11,020.45, Total $2,619,646.75, present worth Furniture,fixtures,etc.,$112,310.04, Buildings $966,272.16, Land $137,446.46. Income from College operations $33,534.72, from Invested funds $78,070.51, Expenses;Scholarships $9,758.39,Field Secretary $5,534.79, Interest paid $5236.86, Insurance $3779.42, Commission to Fiscal Agent,etc.,$2,716.85, Centennial Expense $1,089.39, Miscellaneous $1,797.62, Total $29,913.31. Net income $81,691.92 transferred to Capitol account.

For the Mary Easton Sibley Scholarship Fund Chairman Sutherland reported in hands of Board $17,082. College $580.

That Obion County bonds owned by College had been included in agreement of Bondholders after conference with St.Louis Union Trust Co. Asked about valuation of Sibley Hall for insurance purposes and a valuation of $125,000 on motion approved.

Resolution authorizing sale and transfer of stocks, and certificate by Secretary when called for of a copy of Resolution, in form heretofore (See minutes of June meeting) adopted was on motion duly carried.

Motion carried authorizing President Roemer to sign any papers required in connection with procuring government consent for use of alcohol for scientific purposes.

Dr Stumberg reported improvements to Buildings and Grounds and especially the great improvement to Sibley Hall,its increased attractiveness and convenience with preservation of historical value.

President made verbal report mentioning Centennial preparations,Sibley Hall improvement,enrollment of 458 students of whom 29 are Seniors,43 Juniors,137 Sophomores and 249 Freshmen. In addition to college enrollment,extension work is being done for teachers and town students. States represented cover several states,Missouri having 162 enrolled,Illinois 59,Arkansas 34,Nebraska 27,Iowa 16,Oklahoma 40, Texas 15. Religious preference Presbyterian 187,Methodist 67,Episcopa 33,Baptist 20,Christian Science 11,Hebrew 15,Christian 27,Congrega-

136 Ational 27, None 3

Authority of either Mr Sutherland of Mr Cobbs to sign notes, transfer stock and certify resolutions, to execute proxies and powers of sale and transfer and exchange in the absence of the President and Vice President was on motion duly given.

Geo B Cummings Secretary

May 16, 1927

The Finance Committee of the Board of Directors of Lindenwood College met at the office of Thos. H Cobbs in St. Louis Monday, May 16, 1927, at two p.m. There were present Messrs Sutherland, Chairman, Cobbs, Roemer, Stumberg and Cummings, Secretary. The minutes of meeting of April 20th were read and approved.

Dr Roemer handed the Treasurer check for $2,552.50 for the Mary Easton Sibley Scholarship Fund and which was deposited in the St. Louis Union Trust Co to the credit of that fund.

Chairman Sutherland reported the following; Note at First National Bank, St. Louis, maturing May 29th $22,000, need to borrow $3 $30,000 now and $18,000 in June to apply on amount due the College. Motion carried approving renewal of note and borrowing amounts suggested. Payment of $8,000 to First National reported.

Read report of College showing among others, Cash to Credit of Board at College $2,141.56. At First National Bank in St. Louis April 29th $4,736.07 and Tower Grove Bank $1,384.09. Interest received on balances First National Bank $8.35, Tower Grove Bank $2.21. Interest paid on notes First National Bank $116.11, Tower Grove Bank $129.17.

Due College $17,000 last year and $127,450 this year.

College Receivables $4,200 Cash $16,068

Reported sale of U.S.A. Bonds and investments in South Carolina Baptist Hospital Bonds $7,500 and for Sibley Fund $4,500. bought at 98½; That Dividend on Lorillard Common had been passed.

That Mr Blocher had reported $49,482. received and coming for Sibley Fund.

Geo B Cummings Secretary

The Board of Directors of Lindenwood College met at the office of Thos. H. Cobbs in St. Louis Monday May 16th, 1927 at Two P. M. pursuant to call and notice.

There were present Messrs. John W. MacIvor, President, who presided, Leonard V. Buschman, John L. Roemer, Thos. H. Cobbs, B. Kurt Stumberg, Geo. W. Sutherland, and Geo. B. Cummings, Secretary.

Dr. Roemer stated that the purpose of the meeting was to hear and act on the report of the Faculty and other matters.

He read report of action of Faculty recommending students for graduation and issue of Diplomas, and certificates and the conferring of degrees.

Motion carried approving recommendations of the Faculty and the giving of diplomas and certificates and conferring of degrees as suggested and as shown at the end of these minutes.

Dr. Roemer stated that there should be erected a building for the Library and Art Department and to relieve congestion in Roemer Hall. After discussion and suggestion of need of a Chapel motion carried that the Board approved the erection of a building, the character and location to be determined later, the following to investigate and report at the next meeting of the Board, Messrs. Roemer, Sutherland and Cobbs.

Suggestion of Dr. Stumberg that about $30,000 should be expended on Jubille Hall was approved, as was the improvement of Campus, Golf Course and Fences at Farm and purchase of a Tractor and Mower.

The Board adjourned to meet June 20th for the regular June meeting and May 30th for such business as may come up and to take part in Centennial exercises.

Request from Mrs. Hunter that her annuity be purchased referred to Dr. Roemer and Mr. Cobbs with power to act, on motion of Dr. Roemer.

Resignation of Dr. Rogers reported by Dr. Roemer and recommendation that Mr. Orville P. Blake be nominated to succeed him approved and that members whose terms expire be nominated to succeed themselves -- David M. Skilling Geo. P. Baity, John L. Roemer, Lee Montgomery, Orville P. Blake.

Report of Faculty

LIST OF CANDIDATES FOR DEGREES, DIPLOMAS AND CERTIFICATES.

1926/28

B. (Bachelor of Arts)

een Baker

y Louise Blocher

nh Pauline Davis

thy Belle Dunseth

a Elizabeth Goode

ginia Hoover

na Kramer

el C. Landreth

ie Laney

guerite McNee

na Meyer

a Lois Mitchell

tha Pepperdine

y Margaret Ransom

iam D. Robinson

ie Frances Schnedler

el Marie Spreckelmeyer

a May Stubbins

S. (Bachelor of Science in Education)

en Baysinger

elle O. Pfaff

S. (Bachelor of Science in Home Economics)

es Mathilda Boschert

avere Chenoweth Brookshire

B. S. (Bachelor of Science in Home Economics (Cont.

Susie Loraine Lyster

Bessie B. McNary

Delta Neumann

Marguerite Irene Tainter

Marjorie Virginia Wills

B. S. (Bachelor of Science in Business)

Bernice Barkley

B. M. (Bachelor of Music)

Lavena Morrison

This note should write on board minutes of May 16th — page above to get on one page

1926/27

A. A. (Associate in Arts)

Elizabeth Campbell

George Evelyn Cone

Mildred Rebecca Dalton

Aline B. Davidson

Mary Katherine Day

Helen M. Diehr

Marguerite Denise

Nadine Beckwith Faris

Irene Hall

Margaret V. Hoffmann

Mary Alice Lange

Elizabeth McClintock

Eugenia Pearson

Marion Alice Robb

Lucie May Sharon

Evelyn Shirley

Lucy Smith

Margaret Louise Smith

Marjorie Smith

Evelyn Teller

Helen Ann Weaver

Audrey Weinberg

Norine Ziegler

Diploma in Piano

Helen Roper

Dorothy Irene Wallace

Florence Ziegler

Diploma in Voice

Clara Bowles

Euneva Lynn

Jeanette Martin

Diploma in Organ

Eugenia Bair

Certificate in Public School Music

Helen Massey

Phyllis Frances Schloesser

Geraldine Schwartz

Inez Westering

Certificate in Oratory

Mary Louise Blocher

Dorothy Dean Jansen

Margaret Madden

Adria Spielberger

Certificate in Business

Nancy Hitner

Catherine Joslyn

Marian Kraettly

Nellie Elizabeth McClanahan

Louise Moffett

Peggy Lou Palmer

Certificate in Public School Art

Mildred Smith

Grace Walker

Certificate in Physical Education

Mary Tripodi

A.B. (Bachelor of Arts)
Ayleen Baker
Mary Louise Blocher
Sarah Pauline Davis
Dorothy Belle Dunseth
Anna Elizabeth Goode
Virginia Hoover
Leona Kramer
Ethel C Landreth
Dixie Laney
Marguerite McNee
Verna Meyer
Anna Lois Mitchell
Bertha Pepper dine
Mary Margaret Ransom
Miriam D Robinson
Arlie Frances Schnedler
Ethel Marie Spreckelmeyer
Edna May Stubbins

B.S. (Bachelor of Science)
(in Education)
Helen Baysinger
Estelle O Pfaff

B.S. (Bachelor of Science)
(in Home Economics)
Agnes Mathilda Boschert
Annavere Chenowith Brookshire
Susie Loraine Lyster
Bessie B McNary
Delta Naumann
Margaret Irene Tainter
Marjorie Virginia Wills

B.S (Bachelor of Science)
(in Business)
Bernice Barkley

B.M. (Bachelor of Music)
Lavena Morrison

A.A. (Associate in Arts)
Elizabeth Campbell
George Evelyn Cone
Mildred Rebecca Dalton
Aline B Davidson
Mary Katherine Day
Helen M Diehr
Marguerite Denise
Nadine Beckwith Faris
Irene Hall
Margaret V Hoffmann
Mary Alice Lange
Elizabeth McClintock
Eugenia Pearson
Marion Alice Robb
Lucie May Sharon
Evelyn Shirley
Lucy Smith
Margaret Louise Smith
Marjorie Smith
Evelyn Teller
Helen Ann Weaver
Audrey Weinberg
Norine Ziegler

DIPLOMA IN PIANO
Helen Roper
Dorothy Irene Wallace
Florence Ziegler

DIPLOMA IN VOICE
Clara Bowles
Euneva Lynn
Jeannette Martin

DIPLOMA IN ORGAN
Eugenia Bair

CERTIFICATE IN PUBLIC SCHOOL MUSIC
Helen Massey
Phyllis Frances Schloesser
Geraldine Schwartz
Inez Westering

CERTIFICATE IN ORATORY
Mary Louise Blocher
Dorothy Dean Jansen
Margaret Madden
Adria Spielberger

CERTIFICATE IN BUSINESS
Nancy Hitner
Catherine Joslyn
Marian Kraettly
Nellie Elizabeth McClanahan
Louise Moffett
Peggy Lou Palmer

CERTIFICATE IN PUBLIC SCHOOL ART
Mildred Smith
Grace Walker

CERTIFICATE IN PHYSICAL EDUCATION
Mary Tripodi

St.Charles,June 20,1927

The Board of Directors of Lindenwood College met at the College in St.Charles for its stated June meeting the 20th of June 1927,at ten a.m. There were present Messrs Buschman,Cobbs,Garrett, Palmer,Roemer,Sutherland,Stumberg,MacIvor and Cummings. The meeting was called to order by Dr Roemer,who called on Dr Palmer to lead in the opening prayer.Absence of Dr Skilling,Moderator of Synod on account of meeting of that body,Messrs Montgomery and North,who are absent from the State,and Dr Baity noted. Letter of Mr.Orville P. Blake,nominee to succeed Dr.Rogers, expressing his appreciation of selection and willingness to serve,read. The Minutes of the meetings of the Board October 11,1926,and May 16,1927,and of the Finance Committee November 18 and December 15,1926,and January 18,March 16, April 20 and May 16,1927,were read and respectively approved. Dr. Roemer asked Mr Buschman to lead in prayer especially remembering Mr.Ranken,who was recently operated on and is still in the hospital.

Chairman Sutherland of the Finance Committee reported on College operations and relations of expenditures to budget,several items showing a saving below the amounts appropriated. Reported among others;Cash on hand at College $9050;Accounts of Students $8600previous years and $2528 current year; due College from Board $123,499. Amounts due banks on notes- 1st National St.Louis $52,000 plus $18,000 recently added;Tower Grove Bank $30,000 on Board's account.Reported no dividends on Porto Rican Tobacco stock for 5 or 6 years. Sibley Fund invested $28,932; Last receipt from College for this Fund $4745.04 deposited with St.Louis Union Trust Co.

Insurance heretofore eliminated foundations,etc.,but companies now required all included.Mr Sutherland recommended revaluation of Buildings to enable to increase insurance up to 80%. Approved.

President Roemer reported for the College as follows in part; The successful 100th anniversary exercises and far reaching effect on alumni and placing the College before the public. Class of 1856 and every class from 1875 to 1897 were represented among the older classes.1000 graduates and students attended and up to 2000 guests at one time including many from other colleges and universities. 1000 newspapers wrote up the Centennial. Stated that Sibley Hall was rededicated Oct.24,1926;that health was remarkable and scholarship average high.Few cases of discipline.Reported changes in Faculty and reasons and that all of Faculty were members of evangelical churches. Operating and Income Receipts-$378,469;Expense $316,047;Balance $62,422/

Recommended and all of following approved on motion - 1 - allowance of $3000 for library; 2 - allowance of $12,000 for scholarships,above maintenance credits(89 having received this year) 3 - $700 to paint Irwin Hall for the first time; 4 -Nomination of Directors whose terms expire for reelection by Synod substituting - Mr Orville P.Blake for Dr Rogers,resigned; 5- Adoption of Budget submitted. #4. Directors 1933. Messrs Roemer, Skilling, Montgomery, Baity, Blake

1933.

He presented report of Dean noting 80 on Honor Roll,Senior Class growing and strengthening of Four Year Course.

Dr MacIvor spoke of matters in report and emphasized need to make for permanency in Faculty.

Dr Roemer also presented report of Library and Journalism Depts.Also suggested that KMOX wished the College to join the Underwriters at a charge of $7500. per year.Mr Cobbs motion carried expressing appreciation but declining with thanks request to become a sustaining member.

Dr Stumberg reported for Buildings and Grounds Committee. The New Building Committee continued to October on motion.

Committee on Hunter Annuity given further time.

Mr Cobbs moved the reelection of all officers whose terms are now expiring, which motion carried and following declared elected; J.W.MacIvor, President of the Board; David M. Skilling, Vice-President; Geo.B.Cummings, Secretary and Treasurer; Thos.H.Cobbs, Counsel.

On motion Mr Garrett was added to the Buildings and Grounds Committee, and Mr Buschman to the Faculty Committee. Other members reappointed to respective Committees.

Mr Cobbs reported death of Mr Keough and that Ernest Boyd had succeeded to his business and would audit books and accounts of the College and Treasurer on same terms. Approved.

Resolutions concerning sale and transfer of stocks and authority of Mr Sutherland and Mr.Cobbs to act as President in absence of President and Vice President were presented and on motion adopted.

On motion the President of the College was authorized to borrow for use of the College from banks in St.Charles up to $20,000 each from 1st National Bank and Union Savings Bank and from Central Trust Co.up to $10,000. The secretary was directed to certify this action to the respective banks. The Budget submitted by President Roemer and adopted is itemized on following page.

Officers, Directors and Committees as follows;

Officers of the Board

John W.MacIvor, D.D. - - - - - -President
David M.Skilling, D.D. - - - - - -Vice President
Geo.B.Cummings - - - - - - - - -Secretary & Treasurer
Thos.H.Cobbs - - - - - - - - -Counsel

Members of Board and Standing Committees of Board of Directors

Executive
John W.MacIvor, D.D.
D.M.Skilling, D.D.
Geo.B.Cummings
Thos.H.Cobbs
George W.Sutherland
John L.Roemer, D.D

Faculty
John L.Roemer, D.D.
John W.MacIvor.D.D .
Emmet P.North, M.D.
Samuel C.Palmer, D.D.
John T.Garrett
L.V.Buschman

Buildings and Grounds
J.T.Garrett
B.Kurt Stumberg, M.D.
John L.Roemer, D.D.

Finances
George W.Sutherland
Thos.H.Cobbs
John L.Roemer, D.D.
Geo.B.Cummings
John T.Garrett

Auditing
Thos.H.Cobbs
D M.Skilling, D.D.
Lee Montgomery
George P.Baity, D.D.
Orville P.Blake

Estimated Budget of Expense for 1927-28

Buildings (repair and upkeep on all buildings)	$16,000.00
Campus (general upkeep on grounds, roads, golf links, tennis courts) - - - - - - - - - - -	7,000.00
Commissary (dairy products, groceries, meats, kitchen and dining room help, kitchen and dining room laundry, kitchen expense, Dietitian's salary) - - - - - -	75,000.00
Departmental (maintenance of educational departments, independent of permanent equipment and apparatus) - - - - - - - - - -	6,000.00
Equipment (replacement of china, glassware, silverware, furniture, furnishings)	7,500.00
Faculty and Administration salaries - - - - - -	126,000.00
Fuel, Gas and Electric Power - - - - - - - - - - -	26,500.00
General Labor on Grounds and Buildings - - - -	17,000.00
General Expense (Covering auto truck upkeep, filter plant, household expense, housecleaning, infirmary, household laundry, lectures, prizes, travel expense, wayer service) - - - - - - - - -	24,000.00
Office Expense (stationery supplies, postage, telephone, telegraph) - - - - - -	5,000.00
Promotion (including campaign salaries and expenses, advertising in magazines, newspapers, high school publications, religious papers, monthly Bulletin, catalogue, Students' Handbook, new Alumnae Directory) - - - - - - - - - - - - - - - - - -	35,000.00
	$345,000.00

Anticipated Revenue for 1927-28

400 resident students @ $830.00 - - -	$332,000.00
Day Students - - - - - - - - - - - - - -	4,000.00
Margaret L. Butler Bible Chair - - - -	3,000.00
Miscellaneous Revenue - - - - - - - -	10,000.00
	$349,000.00

St.Louis Mo. Sept 21,1927

The Executive Committee of the Board of Directors of Lindenwood College met at the office of Thos.H.Cobbs in St.Louis Mo Sept 21, 1927 at Two P.M. pursuant to call.

There were present Messrs: Skilling,Vice President,who presided, Sutherland,Roemer,Stumberg,Cobbs,Garrett and Cummings.

The meeting was opened with prayer lead by Dr.Roemer.

An affidavit required by the U.S.Revenue Dept in connection with withdrawal of alcohol free from tax for scientific purposes was presented and on motion of Dr.Roemer approved with the granting of authority for Dr.MacIvor,Dr.Roemer,Dr.Stumberg or Mr.Motley to execute papers and sign for withdrawals as may be from time to time necessary or required. This to confirm action taken in 1925 the affidavit furnished at that time having been misplaced by the Dept.

The Secretary was authorized to certify any form of Resolution required in connection with the sale,transfer or exchange of stocks belonging to the College. On motion the minutes of the meeting of June 1927 of the Board were corrected approving granting Jubilee Hall ayes Hall, subject to approval of Board

It was suggested that regular October meeting be held at the College the third Monday of October at Ten A.M. (17th)

On motion adjourned.

The Board of Directors of Lindenwood College met at the College in St.Charles for the regular fall meeting Thursday,October 17,1927 at ten a.m. There were present Messrs MacIvor,President,who presided,Sutherland,Cobbs,Roemer,Buschman,Garrett,Montgomery,North, Palmer,Stumberg and Cummings,Secretary. Dr Palmer was asked to lead in the opening prayer. Minutes of meetings of the Board on June 20, 1927,of the Executive Committee September 21,1927, and of the Finance Committee September 21,1927,were read and respectively approved.

Dr Roemer,President of College, made his report;among others the following being reported; Enrollment at opening September 14; Seniors 42;Juniors 38;Sophomores 112;Freshmen 255;Specials 18;Total 465. Church preferences,Presbyterian 179;Methodist 83;Christian 35; Episcopal 34;Baptist 33;Jewish 15;Congregational 15;Lutheran 12; Catholic 11; Christian Science 8; Evangelical 9; Universalist 2; Anglican 1; Reformation 1;no indication 9. States represented Missouri 136; Illinois 57;Kansas 48;Oklahoma 43;Nebraska 33;Texas 20; Iowa 13 with 22 from other states represented including Manilla, Washington,California,Louisiana,Michigan and New Jersey. Requirements for admission have been raised and a course in orientationis being given. Personal attention and guidance is furnished new students by the sociology department and Dean looking to best choice of course to be taken. Improvements have been made to Buildings and Campus. Jubilee Hall has been greatly improved and will be rechristened Ayres Hall. A stone wall will be erected along Kingshighway to Clay Street. The "King" of the Campus,an elm tree over 150 years old ended its life on the grounds and its passing formally observed.Dr Roemer spoke of the death of Mr Ranken,of his long and faithful service on the Board,his having attended every Commencement for thirty years except that just preceding his death,and his active interest in the growth of the College and its physical improvement as well as the spiritual welfare of the students and faculty.

Dr Roemer presented request of Student Governing Board that compulsory church attendance Sunday mornings in St.Charles be removed. He explained that the weather sometimes interfered and that there was a feeling that voluntary action would be more beneficial. Recommended as follows,all after discussion approved;

1 - Granting of request as to church attendance

2 - That Buildings and Grounds Committee be authorized to negotiate for and acquire Coal Street from the City of St.Charles and to acquire use of lot owned by the City and which lies just back of Irwin Hall,and Niccolls Hall.

3 - That Jubilee Hall after October 21,1927,bear the names of Ayres Hall,in honor of Dr George Frederick Ayres,President of the College from July 8,1927,to October 23,1913,the date of his death, and during whose administration Jubilee Hall was built.

4 - That Mr Craig McQuaid,President of the United States Bank in St.Louis,be nominated for membership on the Board.

Dr Roemer presented and moved the adoption of the following resolution; Recognizing the work) See Minutes for June 1928)

Chairman Sutherland presented report of Finance Committee using the report of Audit by C.P.A. under direction of Mr Cobbs of the Auditing Committee. Showed; Deposits in Banks $5,879.32;students fee due $5,535.54;increase in Book value of Buildings $50,818.50 of which $43,208.75 was for improvements to Sibley Hall; additions to Furnishings and fixtures $21,860.38; depreciation $16,881.02; increase in Endowment Funds $22,859.00 of which $19,634.45 was from donations to the Mary Easton Sibley Scholarship Fund. Insurance carried Fire;

 Buildings $788,000; contents $123,800; Tornado; Buildings $487,800; contents $64,100.

Mr Sutherland stated that income on productive investments averaged 6 1/10%; that Central Leather, Jefferson Hotel Investment and Obion Co were still in default. That Porto Rican Tobacco Co. had resumed dividend payments after five years of no dividends, rate being 7%. That Lorillard Tobacco Co. had passed its dividends on Common stock. Recommended and Board approved transfer of Poinsett Co bond, in default to General Fund and another investment be transferred to the Bible Fund to replace it. That to comply with the Annuity Agreements $300.00 be permanently placed in that fund to cover one year's advance of amount of Annuity payments, the amount to be charged to General Income account.

Balance sheet of Audit shows; Assets; Current $19,152.28; Endowment Funds with Fiscal agent $1,398,414.30; Land, Buildings and Furnishings and Equipment $1,287,891.97; Stock St. Charles Hotel $5,000. Prepaid expenses $13,026.49; Total $2,723,485.04. Remainder Interests $317,180. Liabilities Payables and deferred Credits $110,522.41. Capital account $2,612,962.63; Income; College operations $52,418.23; net gross $379,258.69; Endowments $79,770.65. Charged against Endowment Income; Scholarships $12,860.80; interest 3,825.75; insurance $4,184.86; fiscal agent $2,533.61 and Field secretary, Centennial expense, Campus, Repairs, History of Lindenwood, Salary and Audit making a Total of $17,839.31. Net Income $70,257.54.

Mr Cobbs referred to Audit used in Finance Committee report as report of his Committee on Audit. Stated conditions regarding Central Leather stock.

On motion Dr Roemer was asked to prepare a minute concerning the death of Mr Ranken.

Additions to valuation of Buildings for Insurance purposes referred to Finance Committee for action.

$4,613. was handed the Treasurer for Sibley Fund from College

Motion was made and carried authorizing the Finance Committee to sell and dispose of any stocks or other investments as it may see fit and to make such investments and reinvestments as may meet its approval. The secretary was directed to certify such form of resolution in form heretofore used or as may be required for transfer in connection with the transfer of stocks and securities. Motion further authorized the Committee to exchange securities, to subscribe for stock and accept any stock and other securities in exchange for or connection with changes in corporations whose stock the College may hold.

Attention was called to the frequent inability to obtain the signature of the President or the Vice President to contracts, transfers, proxies and powers of attorney and on motion duly made and seconded, it was unanimously voted to authorize and appoint George W Sutherland and or Thos. H. Cobbs as Acting President with the same powers, duties and authorities as the President; to execute contracts, notes, pledges of collateral, transfers, proxies and powers of attorney, at any time the same may be needed in the absence of the President and to sign the same as Acting President.

On motion duly made and seconded, the Finance Committee was duly authorized to sell and dispose of any of the stock or other securities owned by Lindenwood Female College, to exchange securities, to subscribe for stock and accept stock and other securities in connection with the reorganization of or changes in corporations in which Lindenwood Female College owns stock and to handle the investments and reinvestments of the funds of Lindenwood Female College.

Attention was also called to the fact that, in the transfer of stocks and securities, it was necessary to supply the transfer officers or agents with resolutions or certificate in proper form, showing that the transfer had been duly authorized by the Board of Directors

and,on motion duly made and seconded,the secretary was duly authorized to certify such resolutions and authority in such form as may be required for the transfer of any stocks or securities authorized to be transferred by the Finance Committee,as having been duly authorized by this Board.

November 28,1927

The Executive Committee of the Board of Directors of Lindenwood College met at the office of Thos.H.Cobbs in St.Louis at 2 p.m. Monday,November 28,1927,pursuant to call and notice. There were present Messrs Sutherland,who presided,Cobbs,Buschman,Garrett, Roemer,Stumberg,and Cummings,Secretary. Notices of the meeting were sent to members of the Board in St.Louis.

Attention was called to the action of the Finance Committee concerning the sale of Mercantile Trust Company stock at 550 or better and that the market had advanced above that amount. Motion of Mr Cobbs carried that the action of the Committee in offering and selling the 370 shares owned by the Butler Funds be approved and ratified.

Mr Sutherland reported that about 560 would be realized and that the funds would be increased about $75,000 over amount at which the stock came to the college.

Dr Skilling was reported unavoidably detained and Dr MacIvor as out of the city.

Dr Roemer introduced Dr Buschgen who explained how the company with which he is connected raises Endowment Funds and on what terms. He suggested a comapign for $1,000,000. for Lindenwood.

March 27,1928

The Executive Committee of the Board of Directors of Lindenwood Female College met at the offices of Thos.H.Cobbs in St.Louis March 27,1928,at twelve o'clock,pursuant to notice. There were present Messrs MacIvor,President of the Board,who presided,Cobbs,Garrett, Roemer,Stumberg and Cummings,Secrrtary.

Dr MacIvor stated that the matter of qualifying Dr Calder under the Pension Plan would have to be acted on before the end of March. Dr Roemer stated that an agreement was necessary to justify the Assembly's Board to act and that Dr Calder was willing to pay two and one half per cent of his salary if Lindenwood was willing to pay the remaining seven and one half per cent. That while Dr Calder would be entitled to about $1,000. per year in eight years the College would be bound only during his connection with the Bible Department.

Dr Roemer's motion carried that the College pay a sum equal to 7½ % of Dr Calder's present salary. Mr Garrett voting NO on account of the principal involved. Motion carried authorizing the President of the Board to sign agreement required by the Pension Board. Adjourned.

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folder

November 21,1927

The Finance Committee of Lindenwood College Board of Directors met at the office of Thos.H.Cobbs in St.Louis,November 21,1927. at 2 p.m. There were present Messrs Sutherland,who presided,Cobbs, Garrett,Roemer,Stumberg and Cummings. The Committee having met with the Board in October the minutes of the meeting of the Board were referred to. Chairman Sutherland reported as follows -

Balances at First National Bank St.Louis $5,686.35; St.Louis Union Trust Co. Income $5,566.18; Income for October $14,535.69; advanced by College $20,000. which was with $5,000. additional applied on Note at First National Bank and that $5,000. had been paid on Note at Tower Grove Bank; College report shows expended on improvements $5,572. and on Campus $3,044. for Board's account; Amount now charged to Director's account last year $115,306 and $66,993 this year of which $20,371 was on Ayres Hall and $6,200 furnishings; cash in banks at St.Charles $80,240; Students Accounts receivable $16,967. Recommended payment of $5,000. on notes at First National Bank in St.Louis which was approved; that $4,613. received last month for Sibley Fund with $8,000 from Participations had been invested in $12,500 Bonds of Church of Christ Tulsa; That $350 had been received as a donation from W.H.Markham & Co. to be credited to General Fund at St.Louis Union Trust Co; that Mercantile Trust Co had asked that Hotel Jefferson stock be exchanged for new issue which was being done by the Fiscal Agent; called attention to market on Mercantile Trust Co stock,around 550 to 560;

After discussion a motion was made by Mr Cummings,seconded by Mr Cobbs,that in view of the holding of 584 chares in the remainder Trusts and the disposition to reduce holdings in any one institution that the 370 shares held in endowment funds be sold at 550 or better. Carried.

Mr Cobbs reported for the Committee appointed to look into matter of remainder interest in Maryland Avenue property in which Mrs Eastlick has a life interest. The property has been very heavily damaged by the recent cyclone; Mrs Eastlick,who is over sixty,approves of a sale; the other remainder men are willing to sell; expense of restoration too large to justify holding; the committee advise sale for $ if former tenant or others are willing to buy. Dr Roemer's motion carried that the committee be authorized to make sale and the officers make such deed as Counsel Cobbs should approve.

Mr Cobbs reported on matter of Hunter Annuity that statutes fixed present worth of such annuity at $918. and that Mrs Hunter had asked purchase at amount of ariginal donation $2,000. Dr Roemer's motion seconded by Mr Garrett,carried that in view of intention of Mrs Butler back of the gift and legal conditions the Committee discourage purchase but be authorized to pay $1,000 if deemed advisable.

Mr Cobbs reported that Central Leather interests had offered to exchange new securities for stock in preference to fighting the College over the matter on a basis of 95 and accrued dividends and to give the College any amount over 95 if any awarded by the appraisers. Mr Garrett's motion seconded by Mr Cummings carried approving exchange and sale of new securities and the action of the President and Secretary in signing agreement at request of Committee which had been given power to act.

Mr Sutherland reported that if tornado insurance was carried at 80% the rate would be reduced and mpre insurance carried. Motion carried that increase be approved;as to carrying hail storm insurance that none becarried.

Mr Cobbs reported application approved to self insure under workmen's Compensation law for succeeding year.

Geo B Cummings
Secy

December 15,1927

The Finance Committee of the Board of Directors of Lindenwood College met at the office of Thos.H.Cobbs in St.Louis December 15, 1927,at two o'clock. There were present Messrs Sutherland,Chairman who presided,Cobbs,Garrett,Roemer,Stumberg and Cummings,Secretary. The Minutes of meeting of November 21,1927,were read and approved.

Mr Cobbs reported settlement by attorneys with Central Leather Company and that the Eastern attorneys were in doubt as to amount of their fee.

That the Hunter Annuity had been adjusted and the College had paid Mrs Hunter $1,000. The Treasurer was directed to refund that amount to the College and to have Investment in Annuity account of $2,000. transferred to the General Fund,on motion of Dr.Roemer.

The minutes of the Executive Committee held November 28,1927, were read and approved.

Balances at First National Bank in St.Louis $6,123.96 and at St.Louis Union Trust Co J.G.Butler Income Account $2,237.15 and M.L. Butler Income Account $1,692.44 were reported,as well as renewal of Note for $18,000. due December 7 at First National Bank in St.Louis.

Chairman Sutherland read report of operations of College among others showing improvements to date $5,737. advances to Directors account $184,702. Receivables,Old $8,400.,Current $103,716., Cash $61,966.

Mr Sutherland reported $50. additional donation from W.H. Markham & Co and sale of 370 shares of Mercantile Trusts Company averaging about $560 per share and 200 shares sold by Trustee of Remainder Trusts.

Recommended payment of $5,000. on Note at First National Bank in St.Louis,approved.

Reported Investments; $10,000. University Christian Church of Seattle at 99; $10,000. First Christian Church Chillicothe at $5,000. Court Arcade at 99½, also selection of other investments of funds realized on Mercantile Trust Co. stock.

Called attention to market on American Tobacco Co and amount held, Committee approved sale of down to 1000 shares as Messrs Sutherland and Dobbs may see fit.

Reported increase of Tornado Insurance to 80%

Dr Roemer reported that the City Council had taken action favoring vacating of Coal Street and a direction that an ordinance be drawn,also negotiations for lease of Reservoir site and proposed easement to City for sewer pipe to use in washing out Reservoir.

Geo B Cummings Secy

January 23,1928

The Finance Committee of the Board of Directors of Lindenwood College met at the office of Thos.H.Cobbs in St.Louis on Monday,January 23,1928,at two o'clock pursuant to notice. There were present Messrs Sutherland,Chairman,who presided,Cobbs,Garrett,Roemer, Stumberg and Cummings,Secretary. The minutes of the meeting of December 15 were read and approved.

Mr Cobbs reported regarding condition of title to Maryland Avenue property and willingness of other holders of remainder interests to convey to the College. Also that Mrs Doyle who had occupied the property for years prior to the cyclone might be interested in buying in present condition. Motion made and carried that Messrs Cobbs and Sutherland be authorized to sell at the best price obtainable.

Chairman Sutherland reported balances in First National Bank St.Louis $1,857.50,St.Louis Union Trust Co Butler Income Accounts $4,190. and suggested payment of $5,000 on Notes at First

National Bank which was approved. Reported that $5,000. had been pai on Note at First National Bank, leaving $20,000 at that bank and $20,000 at Tower Grove Bank after payment above authorized.

That $2,625 had been paid to Cobbs, Logan and Alexander for use in connection with settlement with eastern attorneys handling the Central Leather matter.

That the College had taken up the Hunter Annuity and investment held in Annuity Account had been transferred to General Account.

Read report of operating accounts of College and comparison with Budget. Report showed advances for Board's account $187,061, Receivables $92,500, Cash $48,700.

Mr Sutherland reported sale of 200 shares American Tobacco Co Preferred at 120 and that investments had been made of most of the proceeds of sales of stocks. Presented account of W.H.Markham for Insurance premiums, balance $1,897.50. Payment of $600 was authorized and Treasurer directed to send that amount to College.

Reported proposition of Republic Iron & Steel Co to consolidate with Trumbull Steel Co and which would not affect our holding of Preferred stock. Motion carried approving giving of proxy to vote in favor of proposition.

Mr Cobbs reported condition of Central Leather matter and it was discussed in various abgles. Motion carried approving referring New Jersey attorneys position to American Bar Association if they would agree and abide by decision.

Geo B Cummings
Secy

February 16, 1928

The Finance Committee of the Board of Directors of Lindenwood College met at the office of Thos.H.Cobbs in St.Louis at two o'clock February 16, 1928. There were present Messrs Sutherland, who presided, Cobbs, Garrett, Roemer, Stumberg and Cummings, Secretary. The Minutes of the meeting of January 23, 1928, were read and approved.

Mr Cobbs reported progress in the sale of the Maryland Av. property and Central Leather matters.

Chairman Sutherland read report of College operations. Improvements $9,529, Campus $3,856, Equipment $3,789, and that advances to Direstors now amounted to $188,621. Dr Roemer suggested that this might be applied to amortization of carrying of Roemer Hall as part of Endowment. Bank balances reported First National Bank St.Louis $3,770.10, Tower Grove Bank $1,403.81, St.Louis Union Trust Co $517.

Payment of $600 on account of W.H.Markham & Co approved and Treasurer directed to send that amount in addition to usual $500. to the College.

Mr Sutherland reported payment of balance of $2,000 Note at First National Bank, which action on motion was ratified. Also the call of Bonds of St.Paul M.E.Church Pueblo at 102 and Trinity Episcopal Church Tulsa at 102, $10,000 of the first and $11,000 of the latter. The Exchange of Tulsa Bonds for a like amount of the new issue was approved.

Dr Roemer presented lease of Water Tower property adjoining Niccolls and Irwin Halls from the City of St.Charles at a rental of $1 per year, for a period of thirty years, with option to buy. Lease approved and the Board at its October 1927 meeting having given authority to acquire, the President ratified and Secretary executed same on behalf of the College.

Geo B Cummings
Secy

April 25,1928

The Finance Committee of the Board of Directors of Lindenwood College met at the office of Thos H.Cobbs in St.Louis at two o'clock April 25,1928. There were present Messrs Sutherland,Chairman,Cobbs, Roemer,Stumberg,Garrett and Cummings,Secretary. The Minutes of meeting of February 16,1928,were read and approved.

Chairman Sutherland read the College report showing among others; Income for March $2,577., payment of $4,000. and $2,000 on note at First National Bank St.Louis. Charge against Directors account now $191,690. Receivables $3,403 and $9,500. Cash $38,450.

Mr Sutherland reported payment of $14,000 balance of note at First National Bank St.Louis; that College would need 5/16/28 $26,000 and 6/5 $14,000; that there had been sold of Liggett & Myers Tobacco Co Preferred 100 shares each at 140,145¼ and 146.50 or an average of 144.6 reducing holding to 1086 shares and of American Tobacco Co Preferred sold 100 shares at 126 reducing to 1088 shares; that First Baptist Church Houston had called bonds at 102 our holding being $11,000.

Reference was made to authority to borrow and the Chairman asked to arrange loans to provide the $40,000 needed by the College.

Motion carried directing sale of American Tobacco Co Preferred and Liggett & Myers Tobacco Co preferred down to about $100,000 each,market calue at discretion of Messrs Sutherland and Cobbs.

Motion carried approving investments in Southwestern Bell Telephone Company and Union Electric at discretion of Messrs Sutherland and Cobbs up to $100,000.

Mr Sutherland presented letter of St.Louis Union Trust Co stating that Bondholders Committee holding Obion County Bonds proposed making sale of land for an amount that would yield about 29% each on bonds and coupons and recommending acceptance.

Motion carried that College acquiesce and not oppose proposed action.

Mr Cobbs reported that Mrs Doyle had offered $2,000 for the Maryland Avenue property , $1,000 cash and $1,000 mortgage.

Motion carried approving acceptance of offer and authorizing officers of the Board to make quit claim deed.

Mr Cobbs reported correspondence in the Central Leather Company matter.

Mr Sutherland reported readjustment of fire and tornado insurance to include foundations as required by insurance companies and increasing tornado insurance at reduced rates so that each,fire and tornado,amount to $912,200.

Bill for premiums approved,subject to checking,and payment of $600. authorized.

The Buildings and Grounds Committee reported advisability of grading so that there might be a view of the campus and buildings from the State Highway. Estimated cost $7,500. Building of wall and fence on highway side estimated $5,500. -this included and illuminated sign. Putting in of reservoir to relieve pumps and furnish 40,000 to 50,000 gallons of clear water per day,estimated $5,000. Improvements of Butler Hall $12,000 to $15,000. Other improvements about $1,500.

Motion carried approving recommendations and authorizing Buildings and Grounds Committee to make the improvements at a cost from $30,000 to $40,000.

Geo B Cummings
Secy

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May 24,1928

The Board of Directors of Lindenwood College met in the office of Thos H.Cobbs in St.Louis at two o'clock,May 24,1928.There rwere present Messrs Cobbs,Garrett,McQuaid,North,Roemer,Sutherland, Stumberg and Cummings,Secretary. Mr Cobbs was asked to preside and explained that Dr MacIvor and Dr Skilling were attending the General Assembly at Tulsa as were some others of the Board.

Dr Roemer presented the report of the Faculty and recommendations as to conferring of degrees and granting of diplomas and certificates. On motion of Dr Roemer the report was approved and recommendations approved and conferring of degrees and granting of degrees,diplomas and certificates authorized as follows; (separate sheets 148B 148C-

On motion the President of the College was given authority to borrow for the needs of the College for the fiscal year beginning July 1,1928 from the First National Bank St.Charles up to $20,000, the Union Trust Co up to $20,000 and the Central Trust Co up to $ $10,000 and the secretary directed to so notify the banks.

Geo B Cummings Secy.

Finance Committee May 24,1928

The Finance Committee of the Board of Directors of Lindenwood College met with the Board in the office of Thos H Cobbs in St.Louis May 24,1928, at two o'clock. There were present Mesrs Sutherland,Chairman,Cobbs, Garrett,Roemer,Stumberg and Cummings,Secretary. The minutes of the meeting of April 25,1928 were read and approved.

Chairman Sutherland read report of College operations; Directors Account shown to be $192,483; Income for April $14,976; Chairman reported Bank balances at First National Bank St.Louis, $3,509.89;Tower Grove Bank $1,410.76; St.Louis Union Trust Co, Income Butler Funds $5,859;Interest paid First National Bank $38.20; Tower Grove $33.33. Reported transfer from General Fund to Bible Fund of Bond of Webster Groves Presbyterian Church and of Poinsett Co Bond from Bible Fund to General Fund.

On motion Chairman authorized to borrow $8,000 from Tower Grove Bank toward amount needed on Board's account by College.

Mr Cobbs reported that on account of delays in title papers transfer of 4240 Maryland Avenue had not been completed. This being the property in which Mrs Eastlick has a life estate and which was wrecked by the tornado. That he had prepared deeds for the various interests to sign and that is being done.

He reported that eastern attorneys claimed $4,000 and expenses as their fee in Central Leather matter. Motion carried authorizing Messrs Sutherland and Garrett to work the matter out with Mr Cobbs acting as counsel and Chairman and with power to act.

Payment of $600 per month on Insurance Premium account was approved. Dr Roemer handed Treasurer $5,000 collection on Mary Easton Sibley scholarship fund which is to be deposited with fiscal agents.

Chairman reported borrowing of $25,000 from First National Bank St.Louis and payment to the College of $26,000.

That decline in market of Tobacco stocks had delayed sale of the American Tobacco and Liggett & Myers stocks.

Geo B Cummings Secy

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CANDIDATES FOR DEGREES, DIPLOMAS AND CERTIFICATES

1927-28.

A. B. DEGREES

Achelpohl, Doris-A.B.
Baldwin, Edna-A.B.
Birch, Betty-A.B.
Boop, Daphne-A.B.
Brown, Elizabeth-A.B.
Brown, Virginia-A.B.
Campbell, Virginia Sue-A.B.
Cameron, Ruth-A.B.
Edwards, Bernice-A.B.
Henney, Mildred-A.B.
Hood, Janet-A.B.
Kuykendall, Elizabeth-A.B.
Liddle, Harriet-A.B.
McCafferty, Marie-A.B.
Meier, Erma-A.B.
Meyer, Dorothee-A.B.
Moehlenkamp, Cornelia-A.B.
Palmer, Julia-A.B.
Parmelee, Rose-A.B.
Paterson, Mildred-A.B.
Schumacher, Esther-A.B.
Stumberg, Frances-A.B.
Thompson, Clarice-A.B.
Thompson, Geraldine-A.B.
Walker, Kathryn-A.B.
Wisdom, Helen-A.B.

B. S. DEGREES

Edwards, Edmonia-B.S. (Education)
Foster, Ruth-B.S. (Home Economics)
Iffirg, Mildred-B.S. (Education)
Lett, Sara Birdena-B.S. (Education)
McCoy, Christine-B.S. (Home Economics)
Martin, Marian-B.S. (Business)
Miller, Vola-B.S. (Home Economics)
Routzong, Katharine-B. S. (Home Economics)
Rudolph, Helen-B.S. (Education)
Stone, Mary Frances-B.S. (Education)
Spreckelmeyer, Ruth-B.S. (Business)
Webb, Gertrude-B.S. (Business)

B. M. DEGREES

Boschert, Carrie-B. M. (Public School Music
Bruere, Marguerite-B.M.(Piano)
Lynn, Euneva-B.M. (Public School Music)
Roper, Helen-B.M. (Piano)
Snyder, Silva-B.M.(Piano)

assoc art

A. A. DEGREES

Bear, Virginia
Berry, Jeanne
Dunn, Frances
Hull, Gertrude
Lamb, Louise
Lide, Elinor
Masters, Dorothy
Ott, Virginia
Sachs, Rosalind
Saxe, Mary Gene
Terry, Grace
Vance, Ruth

CERTIFICATE IN PHYSICAL EDUCATION

McCafferty, Marie
Williams, Mary Lucille

CERTIFICATE IN PUBLIC SCHOOL MUSIC

Plass, Alice
Roper, Helen
Smith, Marilouise
Snyder, Silva
Whittaker, Frances
Wolf, Lillian
Young, Sarah

CERTIFICATE IN ORATORY

Bowman, Josephine
Crutcher, Marian B.
Olcott, Ruth
Patton, Inez

CERTIFICATE IN HOME ECONOMICS

Oliphant, Beatrice
Ware, Frances

CERTIFICATE IN BUSINESS

Bell, Winifred
Twenhoefel, Ruth

5/24/28

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CERTIFICATE IN PUBLIC SCHOOL ART

Baker, Ruth

DIPLOMA IN ORGAN

Patterson, Susan
Sutton, Dorothy

DIPLOMA IN PIANO

Brown, Virginia
Craven, Mary Catherine

DIPLOMA IN VIOLIN

Criswell, Kathleen

DIPLOMA IN VOICE

Martin, Jeanette

The Board of Directors of Lindenwood College held its regular June meeting at the College on June 18th,1928,at 10 am. pursuant to call and notice. There were present Messrs J.W.MacIvor, President of the Board who presided,L.V.Buschman,Thos.H.Cobbs, J.T.Garrett,John L.Roemer,Craig MacQuaid, B.Kurt Stumberg and Geo B.Cummings,Secretary. Absent on account of illness or being away from the State,Messrs Skilling,Sutherland,Montgomery,Palmer and Blake.

Dr Buschman led the opening prayer.Minutes of the meetings of the Board of October 17 and May 24; of the Executive Committee November 28 and March 27;of the Finance Committee were read.and approved. Finance Com 11/21 + 12/15/27 - 1/23 2/16 4/15 5/24/28

Finance Committee Report from minutes of its monthly meetings,which have been regularly held and attended by all the members of the Committee; --Report from month to month of

(1) Advances for Board's account by the College and amountingto $115,306 forward from last year and now $192,483 as reported at meeting of May,1928.

(2) Comparison of expenditures with Budget

(3) Income received,interest paid on bank notes,payments on account of notes and notes made.

(4) Improvements to Buildings,Campus and Grounds.

(5) Receipts for Mary Easton Sibley Scholarship Fund

(6) Sales of stocks,American Tobacco Co.,Preferred,and Liggett & Myers Tobacco Preferred,at prices much above amounts charged when received from Butler estates.

(7) Sale of Mercantile Trust Co.stock during recent large increase of market prices,advance of about $75,000 over amount charged when received from Butler Estates and reducing a large holding to a more conservative amount.

(8) Approval of reduction of holding of American Tobacco Co,Preferred,and Liggett & Myers Tobacco Preferred,to about $100,000 each when market justifies and Investment in Southwestern Bell Telephone Co Preferred or other secutities.

(9) Increase of tornado insurance to equal fire insurance at reduced rates,each being now over $900,000.

(10) Arrangement to self insure under Workmen's Compensation Act and renewals.

(11) Taking up of Hunter Annuity for $1,000

(12) Donations from W.H.Markham & Co

(13) Acquirement of lease of Reservoir property and vacating of Coal Street by City of St.Charles. Lease for thirty(30) years at $1.00 with option.

(14) Payment on account of Attorneys Fees in connection with settlement with Central Leather Co and acceptance of stock and cash in place of old stock.

(15) Consolidation of Republic Iron & Steel Co and Trumbull SteelCo

(16) Payment in full of notes at First National Bank in St.Louis and later making new notes there for $40,000 and at Tower Grove Bank for $8,000 additional to repay College on account of advances.

(17) Report that Bondholders' Committee Obion Co bonds expected to sell lands and pay 29% on bonds and coupons in default.

(18) Sale of Maryland Ave property in which Mrs Eastlick has a life estate with contingent remainder in College and others,property wrecked by recent tornado.

(19) Recommendation of Buildings and Grounds Committee that about $7,500 be expended grading of Campus to State Highway,Building of wall and fence on highway side about $5,500. Putting in reservoir to relieve pumps and furnish 40,000 to 50,000 gallons of clear water daily.Improvement of Butler Hall about $12,000,other work about $1500.

 Committee approved expenditure of $30,000 to $40,000 on above.
(20) Transfer of Poinsett Co.Bond and substitution in Bible Fund of Bond of Webster Groves Presbyterian Church.
(21) Authority given Messrs Sutherland,Cobbs and Garrett to settle with eastern attorneys Central Leather Co matter.
(22) Execution of papers,proxies,and transfers and making of notes by President of Board and Messrs Cobbs and Sutherland under authority as Acting President.

Dr Roemer reported that he had a conference with the Executive Committee and notified Dr Calder that at the end of his present contract with the College July 31,1929,same would not be renewed. Dr. Roemer then presented his report as President of the College,among other things noting the following; -Enrollment 460,representing 30 States;140 from Missouri,59 from Illinois,49 from Kansas,43 from Ohio, 37 from Arkansas,34 from Nebraska,21 from Texas,15 from Iowa, and 22 from other States and territories including Alabama,British Columbia, California,Louisiana,Manilla,Massachusetts,Minnesota,New Jersey,Pennsylvania,Washington. Religious preference -Presbyterian 180,Methodist 86,Episcopal 38,Christian 35,Baptist 34,Jewish 6,Roman Catholic 12, Christian Science 8,Congregational 15,Evangelical 10,Lutheran 12,and others not indicated 15.
The Holtcamp -Badgett Bible Prize and the President's Prize aroused a great deal of interest and there were a number of contestants.
Freshmen 261, Sophomore 112, Juniors 43, Seniors 43. Enrollment
A number of changes in the Faculty are to be made on account of marriage,change of residence,to take other positions,and for other reasons.
Lease of Water Tower property reported (as noted in the minutes of the Finance Committee) for a period of thirty(30) years at $1.00 per year with prior option to buy if City of St.Charles should desire to sell.
Minutes on the death of Mr Ranken presented as follows -
"That the Board of Directors of Lindenwood College desire to express their appreciation of the long and faithful and capable services of Mr.Robert Ranken,who during his connection with the College attended the meetings of the Board faithfully,being absent only when necessarily detained,and having the record of attending every Commencement except one. This was the Commencement of 1927,when Mr Ranken was upon his last bed of sickness. His separation from us was a distinct personal loss and we desire to make known through this record our appreciation of him as a Christian gentleman,a church worker,and a capable and faithful member of this Board."

Recommendations - First,appropriation of $3,500 for Library for books and magazines
Second - Scholarships,not including Ministerial,$15,000.
Third - Appropriation of $5,000 for educational equipment.
Fourth - Recommendation that plans be secured for a Library and Art Building and that the Finance Committee on recommendation of the Buildings and Grounds Committee have authority to approve and make the appropriation.

The above recommendations were taken up separately and each approved.

Proposed Budget presented and approved.

A letter from a representative of the Synod of Missouri regarding a closer fellowship and looking toward strengthening of Presbyterian Educational Institutions in the State was read, with advice that it would be presented to the Missouri Synod U.S.A. for consideration. Motion passed that this Board looks with favor on the survey of the educational situation in Missouri as related to the Presbyterian Church.

Dr Roemer presented Dean's report, Report of Library, Report of Journalism Dept. Dean reported high average of scholarship; diplomas and certificates issued, B.A.26, A.A.12, B.S.12, Vocations 35, Musical, Art and Oration 23, total 108. Hours of Faculty, Department enrollment, Grades also reported.

In Journalism report was made of wide use of news by City and other papers with interesting clippings and stories.

Library has 11,312 volumes, circulation 10,415 books, reading room attendance 53,650, expenditures $3,047.59.

Mr Cobbs reported in regard to Central Leather Co Stock that settlement had been made with the company through attorneys in the east who claimed a larger fee than he thought they were entitled to receive That he was expecting to have the matter adjusted by arbitration. The action of the Finance Committee giving Mr Cobbs, as our counsel, full power to act in the matter was approved. Mr Cobbs reported sale of 4240 Maryland Av, St. Louis, for $2,000. This is property in which Mrs Eastlick has a life interest with remainder over to possible children and which property suffered most severely in the tornado. He ststed that he had prepared deeds and other remaindermen were preparing to execute them and when title is accepted the matter will be closed. On motion the action was approved.

Dr Stumberg of the Buildings and Grounds Committee requested the following appropriations, $5,000 for decorating Roemer Hall, up to $1400 for painting in Irwin Hall, up to $1900 for underground cable to Margaret and Eastlick Halls and including the Tea Room and Gables; all of which were approved.

Dr MacIvor stated that the election of officers and appointment of Committees was in order. On motion duly made and seconded the present officers were reelected to succeed themselves, Dr Buschman putting the question. The Committees were appointed with changes as noted below-

Officers

President--John W MacIvor Counsel --Thos.H.Cobbs
Vice President-David M Skilling -Secretray-Treasurer-Geo.B.Cumming

Committees - Executive -John W MacIvor, D.M.Skilling, Geo.B.Cummings, Thos.H.Cobbs, John T Garrett, John L.Roemer, Geo.W Sutherland.
Finance - Geo.W.Sutherland, Thos.H.Cobbs, John L.Roemer, Geo B.Cummings, John T Garrett, Craig MacQuaid
Buildings and Grounds -John T Garrett, B.Kurt Stumberg, John L.Roemer
Faculty - John L.Roemer, Emmet P North, M.D, S.C.Palmer, John T Garrett, L.V.Buschman
Auditing - Thos.H.Cobbs, Orville P Blake, D.M.Skilling, Lee Montgomery, Geo.P.Baity.

Geo B Cummings
Secy

ESTIMATED BUDGET OF EXPENSE FOR 1928-29

BUILDINGS, repairs and upkeep on all buildings - - - - -	$17,000.
CAMPUS, general upkeep on grounds, roads, golf links, tennis courts - - - - - - - - - - - - - - - - -	7,000.
COMMISSARY, dairy products, groceries, meats, kitchen and dining room help, kitchen and dining room laundry, kitchen expense, dietitian's salary -	75,000.
DEPARTMENTAL, maintenance of educational departments, independent of permanent equipment and apparatus - - - - - - - - - - - - - - - - -	6,000.
EQUIPMENT, replacement of china, glassware, silverware, furniture, furnishings - - - - - - - - - - - -	5,000.
FACULTY AND ADMINISTRATION SALARIES - - - - - - - - -	129,000.
FUEL, GAS, ELECTRIC POWER, - - - - - - - - - - - - - - - - -	24,000.
GENERAL LABOR ON BUILDINGS AND GROUNDS - - - - - - - -	19,000.
GENERAL EXPENSE, covering upkeep of auto truck, filter plant, household expense, housecleaning, infirmary, household laundry, lectures, prizes, travel expense, water service, etc -	26,000.
OFFICE EXPENSE, stationery, supplies, postage, telephone, telegraph - - - - - - - - - - - - - - - - -	5,000.
PROMOTION, including campaign salaries and expenses, advertising in magazines, newspapers, high school publications, religious papers, monthly bulletins, catalogue, students handbook - - - - - - - - - - - - - - - - - - -	35,000.
	$348,000.

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ANTICIPATED REVENUE FOR 1928-29

400 resident students @ $830. - - - -	$332,000.
Day students - - - - - - - - - - - - - -	3,500.
Margaret L Butler Bible Chair - - - -	3,000.
Miscellaneous revenue - - - - - - - -	10.000.
	$348,500.

Geo B Cummings
Secy

Next 181

The Board of Directors of Lindenwood Female College held the regular fall meeting at the College on October 15, 1928 at 10 A.M. pursuant to call and notice. There were present Messrs. MacIvor, President, who presided, Buschman, Cobbs, Garrett, Montgomery, MacQuaid, North, Roemer, Sutherland, Stumberg, Skilling and Cummings, Secretary. Dr. Skilling led in the opening prayer.

The minutes of the meeting of June 18th were read and approved. Draft for $1918.50 for credit to Mary Easton Sibley Scholarship Fund received from College. Also $23,000.00 advance to Board for use in payment of last of Board's bank loans.

President Roemer presented his report among others, including the following:

Improvements during the summer include:

Butler Hall - Remodeling	$15,428.45
Refurnishing	4,167.56
Stone wall on Clay Street	3,240.00
Reservoir and Filter House	5,091.12
Roadway, Ayres and Butler	3,945.20
Golf Course	6,307.78
Roemer Hall - Painting	3,800.00
Irwin Hall - Inside painting	1,558.00
Switchboard Room	2,990.00
Work to be completed:	
Fence on highway	952.00
Electric signs and cable	3,355.67
Farm Building	900.00

Reported fire on September 25th at noon that practically destroyed Margaret Hall. Insurance settlement of $14,144.00 on building and $4,276.50 on contents considered very favorable. No recommendation made at this time for new conservatory. Eastlick Hall serving temporarily. Referred to plans for new Library Building and presented blue prints.

That more than usual requests were being made for scholarship aid. Stated that disposition is to make Lindenwood not a finishing School but one of self help.

Enrollment includes	1927/8 - 460	1928/9 - 448
Missouri	140	144
Illinois	59	65
Kansas	49	62
Ohio	43	
Arkansas	37	36
Nebraska	34	24
Texas	21	14
Iowa	15	16
Oklahoma		37
Kentucky		3
Tennessee		2
STUDENTS		
Freshmen	261	259
Sophmores	112	120
Juniors	43	32
Seniors	43	57
Special		8

(or 403 from surrounding states and trade territory - Twenty-five states and Manilla represented including - California 1, Louisiana 4, Pennsylvania 2, Wisconsin 3, Wyoming 4, West Virginia 4, and Washington 2).

Church preference	1927/8	1928/9
Presbyterian	180	144
Methodist	86	85
Episcopal	38	31
Christian	35	33
Baptist	34	38
Catholic	12	16
Cregregational	15	23
Lutheran	12	18
Evangelical	10	13
Jewish		18
Methodist Episcopal		14
Christian Science		8
Divine Science		1
Universalist		1
Not indicated		5

usten stock

COUNSEL: Mr. Cobbs reported that Central Leather matter was still pending and that he had filed complaint with the Grievance Committee of the American Bar Association, against Mark Townsend, Attorney, in New York. Also that Maryland Avenue property deeds were all in but one, a quit claim deed, having been sold by the College for $2,000.00. Chairman Sutherland presented report of Finance Committee, using report of Certified Public Accountant among others as follows: Continuing default in payment of Poinsett County, Arkansas and Obion County, Tennessee bonds. That there is a delay in settlement by Bondholders Committee for Obion County bonds. Passing of dividend on P. Lorillard Tobacco Common Stock and low market on both common and preferred. Motion carried approving sale of any stocks that the Finance Committee might decide advisable to sell, and particularly the Lorillard stock when the market justifies.

Cash in bank		$10,606.48
Accounts Receivable		583.35
Notes Receivable		3,103.24
Supplies		6,340.16
Endowment Fund Investments		1,515,200.01
Previous years notes and accounts charged off		1,876.25
Property assets - Land		155,645.91)
Buildings (improved during the year	26,166.10)	1,043,256.76)
Furniture and Fixtures		115,693.78)
Additions during the year	(15,305.88).	
Depreciation	16,901.00).	
Total property assets		1,314.596.45
Prepaid expenses	15,257.70	
Stock in St. Charles Hotel held by the college	5,000.00	
Liabilities: Notes Tower Grove Bank	28,000.00	
" First National Bank, St. Louis	25,000.00	
Accounts	1,832.65	
Deferred credits	5,885.00	
Reserve for workmen's insurance	1,000.00	

Capital Funds of $2,808,969.54 were increased during the year by sales of securities $103,830.00, donations Sibley Fund $9,613.93, W. H. Markham & Co., to M. L. Butler General Fund $431.20. Transfers from income to annuity fund $300.00, Sibley Fund income to principal $1,776.96. Annuity account reduced $2,000.00 by purchase of Hunter Annuity. General Fund capital increased by net income $79,897.27. College revenues decreased $3,955.96 and operating increased $18,311.61. Operating Ledger accounts against the Board's account $115,306.54 written off. Advances for improvements during the year $54.071.03 charged against the Board.

Net from College operations		$30,149.66
Income from endowments		79,911.16
		110,060.82
Less Scholarships	$14,736.05	
Insurance	4,091.39	
Interest	2,984.24	
Fiscal Agent	3,092.98	
Legal a/c Central Leather	2,875.00	
and others making a total of		30,163.55
Net Income transferred to Capital account		$79,897.27

Of students fees $359,213.61 there was charged against their board $222,417.47 or 51.9% and literary tuition $99,430.00 or 27-2/3%. Other revenue and interest on Bible and Watson Endowments increase receipts to $375,301.73. Income received from endowments approximately 6%. No income from Jefferson Hotel, Lorillard Common, U. S. Leather Stocks, Obion County, Tennessee and Poinsett County, Arkansas bonds (About $7,000 in default). Some dividends received on Porto Rico Stock and U. S. Central Leather.

Students' accounts receivable 1923-$382.00, 1924/25-$736.00, 1926/27 $1,099.00, close of 1928 $1,243.35. At end of year was $5,535.00 now $3,686.00. BOARDS' EXPENSE: Scholarships $14,736.00, salary $600.00, insurance $4,091.00, interest $2,984.00, commissions $3,092.00, legal (New York attorney) $2,875.00, annuities $300.00, auditor $250.00, pensions $6,750.00 - TOTAL $30,163.00. (October 15th notes in bank - Tower Grove Bank $23,000 - First National Bank paid in full.) Item of $115,000 against the Board on operating ledger (representing net income and earnings) charged off. College account against the Board 1927/28 $38,221 additional - 1928/29 about $40,000.00.

INSURANCE CARRIED: Buildings - Fire $788,000 Tornado $786,800
Contents - Fire $123,800 Tornado $123,800
with additional carried on farm properties.

Balances to credit of Watson Fund $800.00, Holtcamp-Badgett $205.00 Motion carried that additional prizes be offerd to absorb suprlus in Holtcamp-Badgett Fund.

Mr. Cobbs reported complete audit of accounts of the College and Treasurer by Certified Public Accountant and which is used in Finance Committee report.

At the request of Chairman Garrett, Dr. Stumberg reported for Building and Grounds Committee. Work in Butler Hall exceeded estimate but gave more student space and increased revenue. Remodeling $15,428, furnishings $4,167.56. Other improvements, namely reservoir and filter $5,091.12, roadways $3,945.20, golf course and grading $6,307.78.

Painting Roemer Hall, inside and out, not previously painted $3,800.00. Irwin Hall rooms and inside walls $1,558.00. Switchboard room and concrete conduits $990.00, Switchboard $2,000.00. In all $46,528.11. Fence $952.00, Neon Signs $1,145.00, Wireing and cable $1,439.67, Cable to tea room, Eastlick Hall and Margaret Hall $1,916.00. Farm and other building improvements about $900.00 - total $5,028.67. On motion approved.

Presented letter from architects stating they had sent plans for library to contractor to figure and received reply quoting $125,000.00 as outside figure. Additional, heat and light $10,000, tables and chairs $1,200.00, furnishings $1,400.00, stacks $8,400.00. Music and living rooms would add $90,000 to cost but director of music not in favor of building for that department as would interfere with library.

The Sunday evening Vesper Service is the required church service and students seem to be satisfied.

Dr. MacIvor stated that Westminister College limits number of freshmen to a certain percentage of total enrollment. He also spoke of influence of permanency of professors, and having some leaders from eastern colleges, to hold students for full courses. Mr. Montgomery stated that many parents prefer to send their daughters to a co-educational school after two years at a girls college.

Dr. Skilling's motion carried referring to Executive Committee matter of proportionate number in various classes.

At request of Dr. Stumberg for building and Grounds Committee Dr. Skilling moved, and motion carried, authorizing the Finance, and Building and Grounds Committees to proceed with construction of proposed library building at a cost not to exceed $150,000.00 including furnishings.

The following resolutions concerning sale, transfer and disposition of securities were presented:

Attention was called to the necessity in the absence of President or the Vice-President to obtain signatures to contracts, transfers, proxies and powers of attorney and on motion duly made and seconded it was unanimously voted to authorize and appoint George W.Sutherland and/or Thos. H. Cobbs and/or J. T. Garrett as Acting preisdent with the same powers, duties and authorities as the president to execute notes, pledges of collateral, contracts, transfers, proxies and powers of attorney at any time the same may be needed in the absence of the president and to sign the same as Acting President.

On motion duly made and seconded, the Finance Committee was duly authorized to sell and dispose of any of the stock or other securities owned by Lindenwood Female College, to exchange securities, to subscribe for stock and accept stock and other securities in connection with the reorganization of or changes in corporations in which Lindenwood Female College owns stock and to handl the investments and reinvestments of the funds of Lindenwood Felmale College.

Attention was also called to the fact that, in the transfer of stocks and securities, it was necessary to supply the transfer officers or agents with resolutions or certificate in proper form showing that the transfer had been duly authorized by the Board of Directors and, on motion duly made and seconded, the secretary was duly authorized to certify such resolutions and authority in such form as may be required for the transfer of any stocks or securities authorized to be transferred by the Finance Committee, as having been duly authorized by this Board. On motion duly made and seconded in the absence of Geo. W. Sutherland, Chairman of the Finance Committe, any member of the Finance Committee is authorized to counter sign checks against the Bank Accounts.

Adjourned
Geo B Cummings
Secretary

3 meetings = Minutes in this file

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May 20, 1929.

The Board of Directors of Lindenwood College met at the office of Thos. H. Cobbs in St. Louis, May 20, 1929 at eleven A.M. pursuant to notice.

There were present Messrs. MacIvor, Buschman, Cobbs, Garrett, MacQuaid, Roemer, Sutherland, Stumberg and Cummings.

Dr. MacIvor was excused as he is leaving to attend the General Assembly. On motion Dr. Buschman was asked to preside.

Dr. Roemer presented the report and recommendations of the Faculty. On motion the recommendations were approved and authority given to award Certificates and diplomas and confer degrees according by

— attached —

On motion Meeting adjourned.

Geo B Cummings
Secretary

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CANDIDATES FOR DIPLOMAS AND CERTIFICATES

June 1929

A.A. (Associate in Arts)

Arnold, Doris

Baker, Mary Elisabeth

Blair, Frances

Culver, Hilda

Dukes, Evelyn

Eckles, Marguerite

Gamble, Jennie Ruth

Halliburton, Gladys

Howell, Annabel

Johnston, Elnora R.

Lemen, Ruth

Press, Helen D.

Richardson, Eleanor

Rinehart, Wilma

Stoutimore, Lois

Wiles, Margera

Wolfert, Mary Jo

Diploma in Violin

Porter, Naida

Diploma in Organ

Bruere, Marguerite

Diploma in Voice

Brown, Pauline

Diploma in Piano

Fuller, Ruth

Horton, Allene

Johnson, Dorothy H.

Shrimpton, Virginia Ann

Certificate in Art

Bloebaum, Artha

Brown, Mildred

LaPlue, Mary

Skoglund, Margaret

Wolfort, Viola E.

Certificate in Business

Blaske, Marie

Buckwell, Susan

Farthing, Mary

Sombart, Helene

Stewart, Josephine

Williams, Marie

Certificate in Oratory

Cameron, Jean

Cone, George Evelyn

Davis, Jessie

Gillespie, Flora Mae

Kelly, Lucile

McFadden, Sarah Lucille

Certificate in Physical Education

Davis, Helen

Hays, Albertalee

Certificate in Public School Music

Bailey, Letha

Barnes, Dorothy

Hansen, Irene

Johnson, Lucille

Lucke, Mary Ellen

Rowland, Alice

Wilson, Ernestine

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CANDIDATES FOR DEGREES

June 1929

A.B.

Austin, Sue

Bartos, Theresa

Bloomenstiel, Lillie F.

Bright, Marjorie

Bullion, Ruth

Clark, Margaretha

Cone, George Evelyn

Currie, Agnes

Diehr, Helen

Dyer, Margaret

Fagg, Margaret

Foster, Elizabeth Brown

Hammer, Helen H.

Hempelman, Marea

Hook, Helen Oliver

Keesor, Margaret Eleanor

Lange, Mary Alice

Lemmon, Ona May

Mackey, Josephine

Maxwell, Margaret

Noland, Bernita B.

Perry, Kathrine

Sawtell, Mary Elizabeth

Scherer, Pauline

Sharon, Lucie Mae

Smith, Marjorie Elnore

Staley, Catherine

Tracy, Elizabeth

Winter, Kathleen

B.S.(Education)

Neubeiser, Teresa

B.S.(Home Economics)

Kaiser, Marion C.

Lehmann, Doris Elizabeth

Stedelin, Mae R.

B.S.(Business)

Gehlbach, Dorothy Louise

Sweeney, Helen

B.M.(Voice)

Bowles, Clara

B.M.(Public School Music)

Wolfort, Hortense

Geo B Cunningham Secy

June 17, 1929.

The Board of Directors of Lindenwood Female College held the stated June meeting at 10 A.M. There were present Messrs. MacIvor, President, who presided, Garrett, Buschman, Cobbs, Montgomery, North, Roemer, Stumberg, Sutherland, and Cummings, Secretary. Opened with prayer by Dr. Buschman.

Minutes of meetings as follows were read. Directors, October 15, 1928, December 17, 1928, May 20, 1929. Executive Committee, Finance Committee and Building and Grounds Committee November 11, 1928, December 17, 1928, January 24, 1929, February 13, 1929, March 25, April 17, 1929, and May 20th. On motion in each case minutes approved.

President Roemer Read his report including references as follows:

Reunion of students of classes of 1914 to 1929 attended by 462 students and former students.

Meeting under auspices of Physical Education Department respresntatives of Missouri University, Washington University and Mary Institute at Lindenwood for a Play Day and cultivation of fellowship without team rivalry.

Activity of Y.W.C.A., meetings, programs and gifts and the holding of Lenton services Sunday mornings.

Vesper services; the only Sunday required religious service, addressed by Pastors and Laymen.

Unveilingof tablet in Sibley Hall to the memory of early Presidents of the College and a tablet to the memory of Miss Bell Jennings by her former pupils.

Enrollment: Religious preferences:

Presbyterian	147	Roman Catholic	16
Methodist	101	Evangelical	14
Baptist	38	Christian Science	8
Episcopal	33	Universalist	1
Christian	33	Divine Science	1
Congregational	24	Not indicated	5
Jewish	20		
Lutheran	18	Total------	459

By Classes:

Freshmen	267
Sophomores	123
Juniors	32
Seniors	37

Action of North Central Association calling attention to disproportion between number in upper and lower classes ~~Lindenwood~~, the same notice having gone to 29 other colleges. Dr. Roemer explained that Lindenwood report included other than full time pupils - who should have been ommited. In every other particular Lindenwood ranked above the average.

Scholarship reported by the Dean as Satisfactory and experiments in mental

tests and orientation showed substantial gains. Vocational courses are being generally selected. Every candidate for teaching has found a position for the coming year. Others placed in secretarial and welfare work and some have taken positions in department stores with a view to promotion.

Health carefully guarded and year of remarkably good health among the students.

Library - Total books exclusive of government reports 12,316, circulation 12,785. Reading room attendance 57,990. Volumes purchased 978, donated 64. Latter including two rather rare sets of Domestic Encyclopedia, 5 vol., published in 1804 and Scott's Bible, 5 vol., publish in 1815, gift of Mrs. Ella Fairman Koenck

Students Problems - Leading is question of use of cigarette and Board asked its position on the matter. After discussion a motion carried that it be the policy of the Board that the practice of smoking cigarettes be not approved.

Faculty - Endeaver to impress teachers that those who teach students, not subjects, are the best. Changes in Faculty reported.

Finances - Estimated revenue for the year ending June 30, 1929 ...	$368,785.78
Expenses	335,537.87
Estimated Surplus.....	33,247,91

Mary Easton Sibley Scholarship Fund unpaid pledges $5,110.57. Paid in $44,280.51. Check for $1,783.00 handed Treasurer to be deposited with St. Louis Union Trust Co., Fiscal Agent.

Recommendations:
(1) Appropriation $4000 for purchase of books and magazines.
(2) Appropriation of $15000 for scholarships not including ministerial and Sible
(3) Appropriation of $6000 for educational equipment.
On Motion each recommendation was approved.

Presentation of Budget for 1929-30

ESTIMATED BUDGET OF EXPENSE FOR 1929-30

BUILDINGS, repairs and upkeep on all buildings.....	$ 15,000.00
CAMPUS, general upkeep on grounds, roads, golf links, and tennis courts.....	7,000.00
COMMISSARY, dairy products, groceries, meats, kitchen and dining room help, kitchen and dining room laundry, kitchen expense and Dietitian's salary.....	75,000.00
DEPARTMENTAL, maintenance of educational departments, independent of permanent equipment and apparatus	6,000.00
EQUIPMENT, replacement of china, glassware, silverware, furniture and furnishings.....	5,000.00
FACULTY AND ADMINISTRATION SALARIES	130,000.00
FUEL, GAS, AND ELECTRIC POWER.....	25,000.00
GENERAL LABOR ON BUILDING AND GROUNDS.....	20,000.00

GENERAL EXPENSE, covering upkeep of auto truck, filter plant household expense, housecleaning, infirmary, household laundry, lectures, prizes, travel expense, water service etc. 26,000.00

PROMOTION, including college representatives' salaries, and expenses, advertising in magazines, newspapers, high school publications, religious papers, and general publicity..... 35,000.00

OFFICE EXPENSE, stationery & supplies, postage, telephone & telegraph..... 5,000.00

PUBLICATIONS, catalogue and view book, monthly bulletins, student's handbook..... 7,000.00

$356,000.00

ANTICIPATED REVENUE FOR 1929-30

410 Resident students @ $830.00.....	$340,300.00	
Day students.....	3,500.00	
Margaret L. Butler Bible Chair.....	3,000.00	
Miscellaneous revenue.....	10,000.00	$356,800.00

On motion proposed budget approved.

Dr. Roemer read reports of Dean and Journalistic Departments which reports were directed to be filed at the college.

At request of Chairman Garrett, Dr. Stumberg read report of Building and Grounds Committee.

Recommendations as follows approved:

Improvements, repairs and equipment Niccolls Hall.....	$15000
Athletic Field and Gymnasium.....	2000
Stone wall along Watson Street.....	2500
Roof and alterations, Eastlick Hall and Lodge.....	2000
Drains area of Irwin Hall, Niccolls Hall and Golf Course.....	1000
At farm.....	500
Dining Room Roof.....	2500
Campus.....	2500
Water proofing walls - Ayres Hall.....	500
Contingencies.....	1500
Total.....	30000

Chairman Sutherland of the Finance Committee reported reinvestments, insurance, question of hail insurance, authority of President of college to borrow from St. Charles banks, second certificate to McCarthy Bros. Construction Company contractors Library Building for $9,222.50, borrowing of $35000 at First National Bank in St. Louis and pledge of stocks as collateral.

It was the sense of the Board that hail insurance not be carried.

Motion carried authorizing the President of the college to borrow during the fiscal year ending June 30, 1930 from Frist National Bank $20,000, Union Savings Bank $20,000 Central Trust Co. $10,000 all at St. Charles.

Motion carried authorizing the borrowing of any amounts needed to meet payments on Library and pledging of collateral by the Acting President of the Board or the Chairman of the Acting Chairman of the Finance Committee and the treasurer directed to remit to the college for disbursement on architects certificates.

Chairman Garrett reported concerning automatic stokers. That were found favorably spoken of by users and estimated saving equal to cost in three to five years. Cost for three furnaces $7026. Mr. Sutherland stated that there was an improvement coming on the Market. Motion carried continuing the Committee with authority to have stokers put in if they approved.

Dr. Roemer reported that he had sent report to Synod.

On motion the following resolutions were duly adopted:

On motion duly made and seconded it was unamiously voted to authorize and appoint George W. Sutherland and or Thos. H. Cobbs as acting president with the same powers, duties and authorities as the president to execute notes, pledges of collateral, contracts, transfers, proxies and powers of attorney at any time the same may be needed, in the absence of the president and vice president, to sign the same as Acting President.

On motion duly made and seconded, the Finance Committee was duly authorized to sell and dispose of any of the stock or other securities owned by Lindenwood Female College, to exchange securities, to subscribe for stock and accept stock and other securities, to subscribe for stock and other securities in connection with the reorganization of or changes in corporations in which Lindenwood Female College owns stock and to handle the investments and reinvestments of the funds of Lindenwood Female College.

Attention was also called to the fact that, in the transfer of stocks and securities, it was necessary to supply the transfer officers or agents with resolution or certificate in proper form showing that the transfer had been duly authorized by the Board of Directors and, on motion duly made and seconded, the secretary was duly authorized to certify such resolutions and authority in such form as may be required for the transfer of any stocks or securities authorized to be transferred by the Finance Committee and as having been duly authorized by this Board.

On motion duly made and seconded in the absence of Geo. W. Sutherland, Chairman of the Finance Committee any member of the Committee is authorized to counter sign checks against Bank accounts.

On motion duly made and seconded the following officers were elected to succeed themselves:- John W. MacIvor , President, David M. Skilling Vice-President. Thos. H. Cobbs Counsel, Geo. B. Cummings, Secretary and Treasurer.

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committees

The Following Committes were appointed to succeed themselves:

Executive: John W. MacIvor, David M. Skilling, Thos H. Cobbs, John T. Garrett, John L. Roemer, Geo. W. Sutherland, Geo. B. Cummings.

Finance: Geo. W. Sutherland, Thos H. Cobbs, John L. Roemer, John T. Garrett B. Kurt Stumberg, John L. Roemer.

Faculty; John L. Roemer, Emmett P. North, S. C. Palmer, John T. Garrett, ~~L. V. Buschman.~~ TH Cobbs.

Auditing: Thos H. Cobbs, Orville P. Blake, David M. Skilling, Lee Montgomery, Geo. P. Baity.

Building & grounds: John T.Garrett, J.L.Roemer, B.K.Stumberg, Goe.W.Sutherland, Thos.H.Cobbs.

Geo B Cummings
Secretary

9/16/29

The Board of Directors of Linderwood Female College met at the office of Thos. H. Cobbs in St. Louis Monday, September 16, 1929 pursuant to call and notice, at Two P. M.

There were present Messrs. Geo. W. Sutherland, who on motion presided, Cobbs, Garrett, Roemer and Cummings, Secretary.

On account of emergency engagements other members sent word of being prevented from attending.

Chairman Sutherland read letter of Fiscal Agent regarding consolidation of Royal Baking Powder Co into Standard Brands, Inc. and the right to receive share for share by present stockholders, the new stock to be 7% cumulative preferred, non par, Series A.

The Chairman and other members had looked into the matter and Mr. Cobbs suggested that there seemed no choice but to accept new stock. Motion carried directing exchange of holdings of stock of the Royal Baking Powder Co for stock of the Standard Brands Inc as provided at meeting of stockholders of the Royal Baking Powder Co. The Secretary was directed to furnish copy of Resolution in the form usually required and heretofore adopted in connection with stock transfers.

The Chairman presented letters and explained the right to subscribe for one share for each two and one half shares of P. Lorillard Common stock at Twenty Dollars per share and the necessity of turning in present stock for no par Common stock in accordance with action of stockholders.

Motion carried directing subscription for new stock and exchange of present holding for new stock. The Secretary was directed to furnish proper resolution in connection with transfer.

On motion authority was given to borrow $7500 for purpose of buying stock.

The Board of Directors of Lindenwood Female College met at the College in St. Charles for the regular Fall Meeting, Monday November 4th, 1929 at Ten A. M. pursuant to call and notice.

There were present Messrs. MacIvor President of the Board who presided, Blake, Cobbs, Garrett, Montgomery, North, Roemer, Stumberg, Sutherland and Cummings Secy.

Neccesity for absence of Messrs. Skilling, MacQuaid and Palmer explained.

Dr. MacIvor opened the meeting with prayer.

Minutes of meetings of Board June 17th, and September 16, 1929 and of Finance Committee September 16, and October 17th 1929 were read and on motion each approved.

Check for $406.30 for Mary Easton Sibley Scholarship Fund and for $50,000 handed Treasurer for deposit, latter being advance by College to Board.

Treasurers Bank balances for end of September reported. At First National Bank in St. Louis $2071.93, Interest $1.81, Tower Grove Bank $1450.86, Interest $2.37.

President Roemer read his report among others referring to the following:

Fall Term opened with enrollment of 454, distributed by states, from Missouri 132, Illinois 68, Kansas 63, Oklahoma 51, Arkansas 28, Nebraska 27, Iowa 15, Texas 10, California 2, Louisiana 6, Maine 1, Washington 1, and others totaling 43 from 13 states, 26 states in all. Denominational, Presbyterian 146, Methodist 112, Epsicopal 38, Baptist 32, Christian 30, Congregational 26, Catholic 15, Lutheran 13, Jewish 12, Christian Science 10, Evangelical 9, Unitarian 2, Universalist, Divine Science, and Advent Christian 1 each, 6 not indicated.

By Classes, Seniors 27, Juniors 33, Sophomors 124, Freshmen 270.

There are 36 organizations, State and sectional 12, Honorary sorority 9, YWCA and nine others.

Activities: Parties and Teas, 18, Club meetings 5 each club. Offerings to Markham Memorial $100 and to St. Charles County and Emmaus Asylums.
Fellowship awarded Miss Elizabeth Tracy who is now at Sorbonne France continueing advanced work in French.
Faculty: All returned except Miss Steeve who accepted a position in the East and is succeded by Miss Mary Lucille Cracraft. Of the Faculty 10 have Ph.D. or equivalent, 17 M.A. and 16 B.A. degrees.
Improvements to be reported by Building and Grounds Committee.
New Library in advanced state of construction.
Y.W.C.A. Great deal of interest, membership $1, open to all students.
Vesper Services Sunday evenings maintained, addressed by local and St. Louis Pastors.
Thursday Assembly though not a religious meeting preachers who come usually give an evangelical talk.
Board: Resignations of Dr. Buschman and Dr. Baity offered.
Limiting of Freshman Class. A reduction of 250 would reduce revenue $20,000 and to 225 by $30,000.
Founders Day October 18, largely attended by members of St. Louis Alumni.

On Motion of Mr. Garrett Report ordered filed.

General discussion of matters in report followed.

On motion Mr. Cobbs appointed to succeed Dr. Buschman on Faculty Committee and matters concerning Faculty chantes and numbers in classes referred to that Committee

Finance Committee: Chairman Sutherland in addition to minutes referred to items in audit among others:

Assets, Current $16,134.59. Endowment Investments $1,522,874.79. Other investments $9,674.73 (includes stock in St. Charles Hotel held by College). Property of $1,383, 761.92, Prepaid Expenses $11,967.37, Remainders $317,180. Total $3,261,613. 40. Reserve for Compensation Insurance $2,022.60. Capital Endowment $1,857,620.57, General Fund $957,733.08. Net Income $82,103.15.

Increases. Land Campus & Grounds $8,796.25, Golf Course $6,477.17 Reservoir $5,111.99. Buildings Roemer Hall $2,833, Irwin $1,558, Butler $15,778.29, Library construction $27,181.50 ($75000 Sept. 1) Watson Lodge $9,351.35, Stable $481.42, Farm $716.70, Electric Building and cable $4180.13, Electric sign $1,419.67. Total $50,745.75. Less Margaret Hall destroyed by Fire $11,254.30, Sibley Cottage taken down to make room for Library.

Income on productive Investments over 6%. Those not paying, Obion Co. Drainage Bonds, Hotel Jefferson Stock, P. Lorillard Common Stock. $80,000 not earning. Student a/cs 1926 to 1928 $1,197. 28/9 $2628, charged off $2,400.

Chairman reported Notes in Bank $50,000 to pay which the College is advancing $50,000. Need to continue borrowing until Library is completed but amount would be kept down by income receipts. College advances $38,321 (charged into Capital a/c) $39,528 last year and $17,411-1929/30. Insurance carried Fire: Buildings $794,400. Contents $126,300. On Motion received and approved Toronado; Buildings $822,800 and Contents $126,300 each.

Buildings & Grounds Committee. Chairman Garrett asked Dr. Stumberg to make report.

Showed: Improvements reflected in auditors report, $22,397.94. Main items, Niccolls Hall $7,701, Furnishing $4.720.19, Ayres Hall roof $2,275.15, Campus $1,302.40, Roadways $1,213. Athletic Field $2,361.65. Report necessity for new water pump and for three phase motor and cables estimated to cost $3,800, plus some labor. That cost of power would be reduced and life of equipment increased over single phase. Mr. Garrett reported that Iron Fireman had been approved by himself and Mr. Sutherland to Cost $4,287.38, two stokers expected to give same heat as three hand fired. Board inspected installation after meeting and noted absence of smoke, saving in fuel and ease of operation. On motion report received and recommendations approved.

Audit: Chairman Cobbs reported audit of books and accounts of College and Treasurer by Ernest Boyd Certified Public Accountant used by Chairman of Finance Committee as basis for his report.

Chairman Sutherland called attention to large holding of Tobacco Stocks.

Motion carried referring sale of such stocks as found advisable to the Finance Committee with power to act in making sales to be as action of Board.

The following resolutions were offered and on motion duly adopted:

Resolved that the Finance Committee be duly authorized to sell and dispose of any of the stock or other securities owned by Lindenwood Female College, to exchange securities, to subscribe for stock and accept stock and other securities in connection with the reorganization of or changes in corporations in which Lindenwood

 May 8, 1930

Female College owns stock and to handle the investments and reinvestments of funds of Lindenwood College.

That the secretary have authority to furnish such certified copies of resolution and other requirements in connection with sales and transfers.

On motion a Committe on Nominations consisting of Messrs Sutherland, Blake and Montgomery to act in cooperation with the President of the College was appointed and asked to suggest names for successors to Messrs. Baity and Buschman.

The Board of Directors of Lindenwood Female College met at the office of Thos. H. Cobbs in St. Louis May 8th, 1930 at Two P. M.

There were present Messrs. Cobbs, Garrett, MacQuaid, Roemer, Stumberg, Sutherland and Cummings.

Explanation of inability of Dr. MacIvor to be present made and on motion Mr. Cobbs called upon to preside.

Dr. Roemer stated the object of the meeting to be to pass on report of Faculty and recommendations for issueing of Diplomas and Certificates and conferring of degrees.

Certificate of Associate in Arts: Margaret Bowman, Fern Halliburton, Frances Hill, Frances Elizabeth Kayser, Mildred Lucille McClain, Marguerite K. Reiter.

Certificate in Business: Helen A. Culbertson, Emeline Geyer, Elizabeth Higginbotham, Frances Gierse, Ruth Selma Jacobson, Ruth P. Steimke, Louise Tidd, Helane R. Wiles.

Certificate in Home Economics: Bernice Sandage.

Certificate in Public School Art: Lillian Rasmussen, Juandell Shook.

Certificate in Public School Music; Eulalia Geiger, Allene Horton, Betty Leek, Mary Celeste Wollenman.

Certificate in Physical Education; Helen Duncan, Helen Wood Henderson, Nell Henninger, Rose Keile, Ethel Alice Mitchell.

Diploma of Music (Piano): E. Lucile Gabel, Genevieve La Mar Lott, Dorothy Sutton.

" " " (Voice): Margaret Virginia Thompson.

Diploma in Oratory; Muriel Weisbaum.

Bachelor of Music (Organ); Dorothy Sutton.

" " " (Voice); Iris Fleischaker, Dorothy E. Gartner.

" " " (Piano); Mary Catherine Craven.

Bachelor of Science, Thelma Jeane Caldwell (Home Economics)
Mary Jane Goodwin (Home Economics)
Alice E. MacLean (Home Economics)
Dorothy Isabelle Taylor (Home Economics)

Bachelor of Arts: Mary Elizabeth Ambler, Virginia Ruth Bear, Jeanne Clinton Berry, Helen B. Bopp, Josephine Belle Bowman, Adeline E. Burbaker, Geraldine Muriel Davies, Mary Elizabeth Mason, Dorothy Wyman Masters, Catherine Orr, Elizabeth M. Princeton, Elizabeth M. Pinkerton, Norma Paul Ruedi, Rosalind S. Sachs, Margaret Ruth Teter, Julia Thomson, Mary Sue Wisdom.

Dr. Roemer stated that the Library would be dedicated at two thirty May 30th Commencement June 3rd. Annual meeting of Board June 16th.

On motion adjourned to June 3rd.

The Board of Directors of Lindenwood Female College met at the college at 3 P. M., May 30th, 1930 following the dedication of the Margaret Leggat Butler Library.

There were present, John W. MacIvor, President, who presided, Craig MacQuaid, Emmet P. North, J. L. Roemer, B. Kurt Stumberg and Geo. B. Cummings, Secretary.

Dr. MacIvor stated that requests had been received for the granting of honorary degrees.

On motion matter was referred to the meeting of the Board to be held June 16th, when there would be a larger attendance.

Geo B Cummings
Secretary

5/8/30

CANDIDATES FOR CERTIFICATES AND DIPLOMAS, JUNE, 1930

Certificate of Associate in Arts

Bowman, Margaret

Halliburton, Fern

Hill, Frances

Kayser, Frances Elizabeth

McClain, Mildred Lucille

Reiter, Marguerite Katherine

Certificate in Business

Culbertson, Helen A.

Geyer, Emeline

Higginbotham, Elizabeth

Jacobson, Ruth Selma

Steimke, Ruth P.

Tidd, Louise

Wilks, Helane R.

Certificate in Physical Education

Duncan, Helen

Henderson, Helen Wood

Henninger, Nell

Keile, Rose

Mitchell, Ethel Alice

Certificate in Home Economics

Sandage, Bernice

Certificate in Public School Music

Geiger, Eulalia

Horton, Allene

Leek, Betty

Wollenman, Mary Celeste

Certificate in Public School Art

Rasmussen, Lillian

Shook, Juandell

Diploma in Oratory

Weisbaum, Muriel

Diploma in Voice

Thompson, Margaret Virginia

Diploma in Piano

Gabel, E. Lucile

Lott, Genevieve LaMar

Sutton, Dorothy

5/8/3

CANDIDATES FOR DEGREES, JUNE, 1930

Bachelor of Arts

Ambler, Mary Elizabeth

Bear, Virginia Ruth

Berry, Jeanne Clinton

Bopp, Helen B.

Bowman, Josephine Belle

Brubaker, Adeline Elizabeth

Davies, Geraldine Muriel

Mason, Mary Elizabeth

Masters, Dorothy Wyman

Orr, Catherine

Pinkerton, Elisabeth Marcella

Ruedi, Norma Paul

Sachs, Rosalind S.

Teter, Margaret Ruth

Thomson, Julia

Wisdom, Mary Sue

Bachelor of Science

Caldwell, Thelma Jeane (Home Economics)

Goodwin, Mary Jane (Home Economics)

MacLean, Alice E. (Home Economics)

Taylor, Dorothy Isabelle (Home Economics

Bachelor of Music

Craven, Mary Catherine (Piano)

Fleischaker, Iris (Voice)

Gartner, Dorothy Elizabeth (Voice)

Sutton, Dorothy (Organ)

The Board of Directors of Lindenwood Female College met at the College in t. Charles, June 16, 1930 at Ten A. M. pursuant to call and notice.

Present: Messrs. Roemer, Sutherland, Stumberg, Cobbs, MacQuaid and Cummings.

On Motion Dr. Stumberg was asked to preside and called on Mr. Sutherland to lead he opening prayer. Copies of minutes having been sent to members of the Board were pproved and (being those for October (Nov 4) 1929.) (Fall meeting Nov 4.)

Dr. Roemer read his annual report and commented on conditions and activities of the ollege. Stated that Miss Linaman would complete thirty years of valuable service and hat plans were being made for proper recognition.

The New Library was dedicated May 30th with suitable exercises.

Dedication address by Dr. A. H. R. Fairchild of the English Department State University r. MacIvor, President of the Board delivered an impressive charge to which President oemer responded. Among addresses during the year were those of Dr. D. M. Skilling, ice-President of the Board, President H. M. Gage of Coe College and Mr. Hugh Walpole of ngland.

Scholarship for the year was of usual high standing. Fellowship award to Miss ary Ambler of Maplewood, Missouri.

Enrollment:	Seniors	27
	Juniors	35
	Sophomores	125
	Freshmen	277
	Total--	464

Geographically: -- Missouri 138, Illinois 69, Kansas 65, Oklahoma 51, Arkansas 28, ebraska 27, Iowa 16, Texas 10 and seventeen other states and Canada having one to eight. wenty-five states in all represented.

Denominations: -- Presbyterian 148, Methodist 116, Episcopal 40, Baptist 32, hristian 30, Congregational 27, Catholic 15, Lutheran 13, Jewish 12, Evangelical 10, hristian Science 10, four others and six not indicated.

Sunday Vesper services were addressed by Ministers of St. Louis and St. Charles.

Health of students especially good.

Faculty meets scholastic requirements of accrediting associations and college re- irement of church affiliation.

Seven changes reported on account of prospective marriage and to take up advanced rk or other positions.

Mr. Walter A. Payne of the University of Chicago made inspection for continuance on crediting list with satisfactory results.

Called attention of financial condition of Mrs. Ayres, widow of former president.

Reported

Revenues for the year:	$367,172.29
Expenditures:	$329,692.80
Balance:	$ 37,479.49

Recommendations

1. Scholarship $18000 including Ministerial and Sibley.

2. Library $6000 for books, magazines etc.

3. Equipment $7000 for departmental education.

4. Endowment that all undesignated gifts be held in sacred trust for advancement of educational program.

On motion each of suggestions one, two and three were approved.

ESTIMATED BUDGET FOR EXPENSE FOR 1930-31

BUILDINGS, reparis and upkeep on all buildings	$ 14,000.00	
CAMPUS, general upkeep on grounds, roads, golf links and tennis courts	7,000.00	
COMMISSARY, dairy products, groceries, meats, kitchen and dining room help, kitchen and dining room laundry, kitchen expense, and Dietitian's salary	74,500.00	
DEPARTMENTAL, maintenance of educational departments, independent of permanent equipment and apparatus	7,500.00	
EQUIPMENT, replacement of china, glassware, silverware, furniture and furnishings	5,000.00	
SALARIES, Faculty and Administration	130,000.00	
FUEL, GAS, and ELECTRIC POWER	23,000.00	
GENERAL LABOR, on buildings and grounds	21,000.00	
GENERAL EXPENSE, covering upkeep on auto truck, filter plant, household expense, housecleaning, infirmary, household laundry, lectures prizes, travel, expense, water service. etc	24,000.00	
OFFICE EXPENSE, stationery and supplies, postage, telephone and telegraph	4,500.00	
PROMOTION, including College representatives' salaries and expenses, advertising in magazines, newspapers, high school publications, religious papers, and general publicity	33,000.00	
PUBLICATIONS, catalogue and viewbook, monthly bulletins, students handbook	7,000.00	$350,500.0

ANTICIPATED REVUE FOR 1930-31

410 resident students at $820.00	$336,200.00	
Day students	3,500.00	
Margaret L. Butler Bible Chair	3,000.00	
Miscellaneous revenue	8,000.00	$350,700.0

Report of Dean Gipson among others told of individual attention to students preparation looking toward future usefulness and success. Change of curriculum and adjustment of two year course and encouragement to continue for full four years course.

Report of graduations with Degrees, Diplomas and Certificates and of hours of members of the Faculty. Enrollment by Deparments showed:-

	First Semester	Second Semester
Physical	429	378
English	391	386
French	185	170
German and Spanish	90	79
Philosphy Ethics	46	25
Orientation	255	
History of Government	125	86
Psychology	51	117
Others Smaller Numbers -		

Commented on the influence of materialism in growing out of cultural subjects but convinced that Lindenwood makes a contribution to Society the lack of which will befelt if vocational and professional school takes the place of training in the humanities.

Library Report - Commented on great advantage and convenience of New Library. Books issued 12,068. 3605 fiction, 4500 non fiction, 3963 reserves for over night and week end use. 56000 reference and reserve books used in Library. Volumes added 1309. Gifts 90 mainly from Dr. Roemer.

Journalism

Report of growth of"Linden Bark" and its use in training of students of this department, contributions to home town papers and county seat and metropolitan papers and press associations. 1000 stores sent outside of St. Louis and St. Charles, weekly sermon reports for Globe Democrat.

The usual resolutions were offered and on motion passed on the form set forth on pages of minute book.

1. Authorizing the President of the college to borrow during the coming fiscal year up to $20,000 each from the First National Bank in St. Charles and Union Savings Bank, St. Charles and $10,000 from Central Trust Co., St. Charles.

2. Appointing Geo. W. Sutherland and Thos. H. Cobbs acting President with all the authority of the President when the president and vice-president were absent, including the signing and executing of notes pledges, proxies, transfers, assignments, sales, affidavits and all other instruments, also authorizing the Secretary to furnish and certify any resolutions attestation and other papers needed.

3. Authorizing the Finance Committee through appointed members to invest and change investments.

Chairman Sutherland made report of Finances including detail of notes and collateral. States that there had been borrowed from the First National Bank in St. Louis $85,000 with pledge of 500 shares each of preferred stock of American Tobacco Company and

Liggett & Myers Tobacco Co., that Insurance Companies had placed an excessive rate on Library for fire insurance. On motion report approved and resolution adopted that college carry insurance on Library unless rate made satisfactory.

Mr. Sutherland authorized to arrange inventory of personal property. Payment to W. H. Markham & Co. of $1000 on account of Insurance Premiums approved.

Dr. Stumberg reported for the Building and Grounds Committee and on motion recommendations approved.

The Building and Grounds Committee request authority to have the following improvements made during the summer:

1. To complete the work started on the Athletic Field; that is, to complete the resurfacing of the remaining tennis courts with lime stone, to concrete the walks and steps and to make concrete spillways to prevent erosion on the courts..... $3,000.00

2. To purchase tractor and mower.....$1,500.00

3. To have halls in Ayres Hall, second and third floors painted..... $2,500.00

Matters of relief for Mrs. Ayres and Honorary degrees presented by Dr. Roemer on motion amount being sent to Mrs. Ayres increased from $50 to $60 per month, other matters referred to next meeting. Motion Carried that the by-laws be changed and so amended that the June Meeting of the Board be changed to May and the Fiscal Year changed to end June 15th instead of June 30th on motion this action to be taken as notice of such changes in the by-laws and later meeting of Board asked to adopt, ratify and approve.

On motion the following officers elected to succeed themselves;

John W. MacIvor, President
Thos. H. Cobbs, Counsel
David M. Skilling, Vice-President
Geo. B. Cummings, Secy-Treas.

On motion all committees were reappointed. Filling of vacancies in Board referred to next meeting.

Geo B Cummings Secy

The Board of Directors of Lindenwood Female College met at the College in St. Charles Missouri, Tuesday, October 21, 1930.

There were present: Messrs. MacIvor, who presided, Cobbs, Garrett, Montgomery, North, Roemer, Skilling, Stumberg, Sutherland and Cummings, Secretary. Mr. MacQuaid phoned that he was detained by business engagement. Dr. Palmer reported still confined to his home by illness.

Dr. Skilling was asked to lead the opening prayer.

The minutes of the meetings of the Board of Directors held May 8th June 16, 1930 and of the Finance Committee held May 8th, were read on Motion approved.

President Roemer read his report including among others:

Reading of resignation of Rev. Geo. P. Baity, D.D. with explanation of the pressure of duties prompting. On motion of Mr. Garrett resignation was accepted following an expression of appreciation of the many years of service on the Board by Doctor Baity. Dr. Roemer said that the effect of the hard times was noticeable in the reduced number of freshmen entering.

(1) That the Committee on vacancies recommended nomination of Dr. Arnold H. Lowe, pastor of the Kingshighway Presbyterian Church, St. Louis for the class of 1931 and Mr. Charles Tweedie an elder in the Presbyterian Church at Jefferson City Class of 1933, subject to election by the Synod of Missouri. On motion ~~(of M.~~ see below) nominations approved. Called attention to notice of proposed changes in By-laws given as required: (2) That fiscal year end June 15th instead of July 1. (3) That the regular Annual meeting of the Board of Directors be held the third Monday of May instead of in June.

On motion of Mr. Montgomery a resolution was adopted making the changes in the By-Laws and fixing the date of Annual Meeting as the third Monday of May and the end of the fiscal year as June 15th.

Mr. Garrett's motion that the three recommendations above of President Roemer be approved. Carried.

Chairman Sutherland presented report of Finance Committee mainly from audit by Certified Accountants among others showing:

Campus Grounds and improvements $1,411,057., Buildings carried at $1,228,946. and $182,093. increase over last year. $141,000. furnishings ($119,688. additions during the year $22,308. and less depreciation $16,347.) Total at end of year $1,530,746.22. Endowments $1,530,533.60. Income endowments $88,066. and interest $1,810.70. Gifts $350. Sibley Fund $740.57 Stated that Students Loan Fund $4,168.49 representing earnings of Students had been set up on the books $245 out on loans. Stock in St. Charles Hotel $5,000. total current assets $21,347.22 (cash accounts supplies). Prepaid expenses $9,826.36 remainder interests $317,180. total assets $3,414,633.40.

Liabilities: Notes in Bank $90,000 (since paid down to $53,000 of which $20,000 was advanced by the college). Reserve for compensation $3,076.10. Insurance and deferred credits $8,004.28, capital etc. $2,996.373.02.

~~Gross~~ College operations ~~of college~~ after depreciation on furnishings $21,931. Income earned on investments 6 6/610% on total investment, including those in default would be 6¼%. Default in Obion Co. Bonds, Lorillard and Jefferson Hotel Stocks. Poinsett Bond (on latter 1925 interest paid current year). Total income in default $87,680.52. Presented statement of Jefferson Hotel with balance sheet.

Gross income from investments $95,371. Expenses charged Boards account Scholarships $13,972., interest $1,813. Fiscal agent and Brokerage $2,801., insurance premium $3,710. Salary $600. Annuity $22,50, General $333. Repairs $1,036. Net $85,708. to capital ~~etc~~.

Students accounts past due $4,318. against $3,825. a year ago, $1,866. previous years deemed uncollectable charged off.

Insurance buildings $902,400., contents $146,300., Tornado same amounts. On Neon sign $1,400. Insurance on New Library $135,000., fire rate having been satisfactorily adjusted. Total amount charged Board $36,573., plus $9,680. this year. $39,528. total of 1928/29 charged into capital account ~~$39,528.~~ Total invested in New Library at end of September $148,020. with small amounts more to be paid on motion approved.

Dr. Roemer stated that the Iron Fire Man had saved in fuel 15% notwithstanding 1929 had been severest winter for many years and including addtion of heating of an additional building. Reported purchase of ~~vault~~ door for vault, ~~Roemer Hall~~.

Mr. Cobbs presented proposition through liquidation committee to pay 15% for Obion Co. Bonds and interest and recommendation of acceptance by Fiscal Agent. On motion of Dr. Roemer acceptance approved and officers authorized to sign necessary papers.

Mr. Sutherland reported payment and taking up of various bonds and reinvestment. On Motion of Dr. Stumberg approved.

Mr. Cobbs reported closing of sale of contingent remainder interest in Maryland Ave. St. Louis Property the title to which was much involved and improvements destroyed by Tornado, Amount realized $2,300., represented by a deed of trust which he had turned over to fiscal agent. Motion by Mr. Sutherland carried approving and placing the proceeds in James Gay Butler Endowment Fund.

Mr. Garrett's motion carried that excess income reported in Dorothy Holtcamp Badgett Fund be invested and investment exchanged for some bond in the Margaret Leggat Butler Fund and that other balances be added to scholarship fund.

Mr. Sutherland called attention to large holdings in tobacco stocks. American 1030 shares, Liggett & Myers 1086, Lorillard (now much depreciated) 1002, American Locomotive 2104 shares. Motion by Dr. Roemer carried that at the discretion of the Finance Committee holdings in Tobacco Companies be reduced to 500 shares, and Am. Locomotive 1000 shares, contingent on satisfactory market.

Dr. Roemer called attention to need of studio for music department. Mr. Sutherland stated that reduced building costs would provide a building of value much in advance of previous years. On motion of Dr. Skilling matter be referred to Committee on erection of buildings consisting of Messrs. Garrett, Roemer, Stumberg, Sutherland and Cobbs for investigation and refer back to board for action.

Usual resolutions concerning sale and transfers of stocks, investments, certificates by secretary and authority of Geo. W. Sutherland and Thos. H. Cobbs as acting president were presented and on motion passed.

Dr. Stumberg reported for Building and Grounds Committee improvements to Roemer Hall, addition of three class rooms, storage vault etc. $2,300., campus including tennis courts $3,089., sewer extension $252, Ayres Hall Kelvinator $809, Irwin Hall Pump at $700 negotiations for mower and tractor. Addition of program clock $3,330.

On motion of Mr. Cobbs approved.

On motion adjourned.

See new minute book

Geo. B. Cummings Secy

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